



CITY OF ST. LOUIS, MISSOURI ANNUAL OPERATING PLAN



FISCAL YEAR 2006

AS ADOPTED

CITY OF ST. LOUIS, MISSOURI

FISCAL YEAR 2006

ANNUAL OPERATING PLAN



As Adopted
June 24, 2005



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CITY OF ST. LOUIS

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Special thanks to the Department and Division Heads; Pete Joergensen and all the Multigraph staff for their work on the cover and reproduction of this document; Ruth Brown and all the Records Retention staff for their work on the reproduction of this document.



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July 1, 2004

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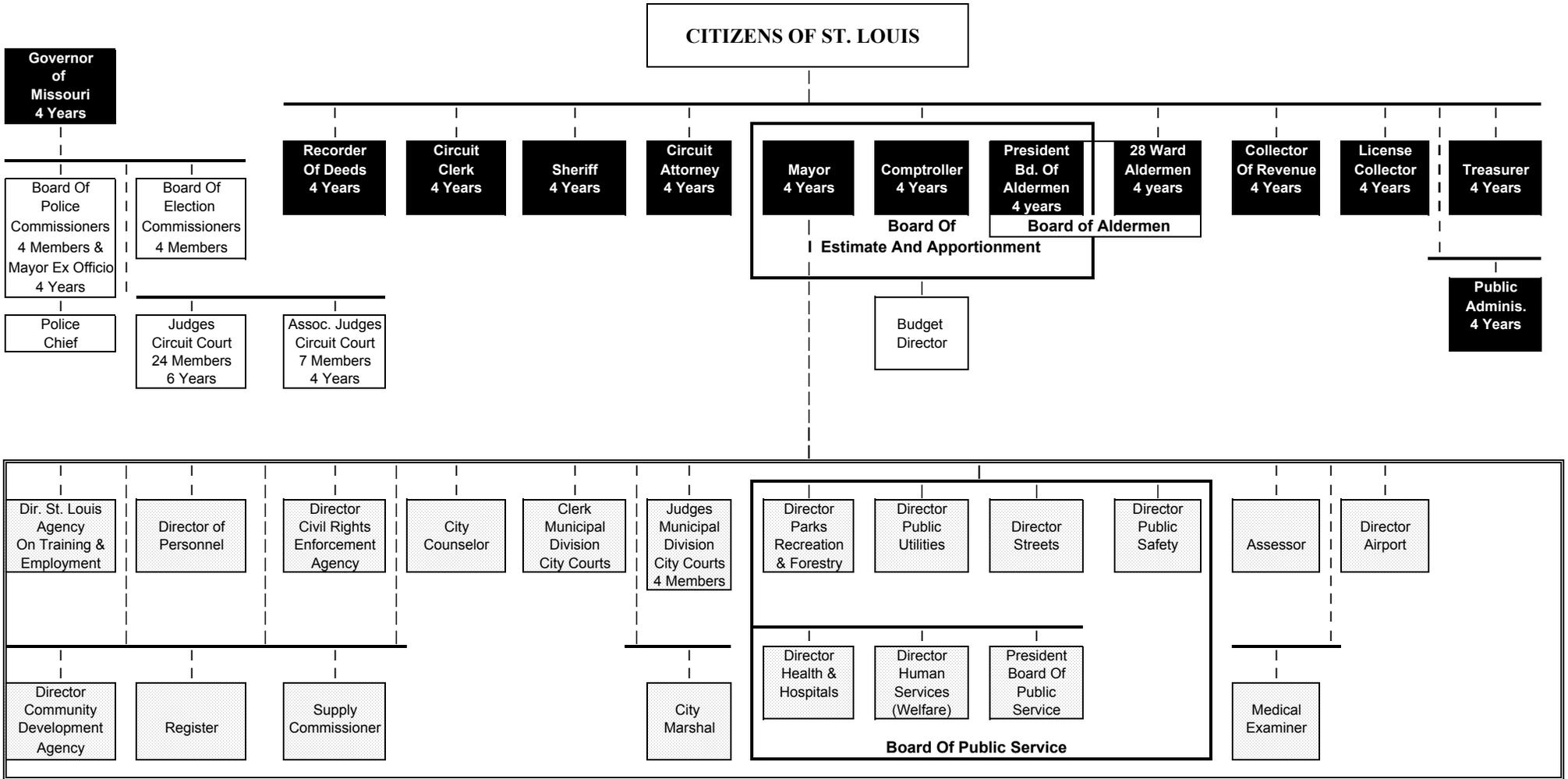
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the Budget Division, City of St. Louis for its annual budget for the fiscal year beginning July 1, 2004.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

GOVERNMENT OF THE CITY OF ST. LOUIS, MISSOURI



■ Elective Offices

□ Offices Appointed By Mayor

SUMMARY AND OVERVIEW

EXECUTIVE SUMMARY

FY2006 Annual Operating Plan

Each annual operating plan has as its primary task the charge of allocating resources in a manner that furthers City government's mission namely to provide safe neighborhoods, attractive parks and recreation, affordable housing, efficient transportation, a healthy citizenry, a vibrant and diverse economy and an efficient and effective government. As in the previous fiscal year, the FY2006 Annual Operating Plan faces the task of promoting this long term mission of City government while at the same time addressing both short and long term fiscal challenges.

The Annual Operating Plan for FY2006 allocates a total of \$799.4 million for budgeted obligations and has as its overall objective, the sustaining of the current level of service delivery to constituents. The proposed appropriation amount represents a modest 1% increase over the current year appropriation of \$791.0 million. The FY2006 Annual Budget Plan entails a number of initiatives designed to bring the cost of maintaining current

services along with pay increases and contractual obligations in line with limited growth in revenue. One of these efforts is a revenue bond issue that will assume \$21.5 million in scheduled debt service and asset preservation costs in FY06. Of this total, \$11.5 million will be in the form of direct budgetary relief to the General Fund with an additional \$10 million set aside to replenish the unreserved General Fund balance. The issue will also fund a number of capital projects over the next three years for which capital resource funding has been limited. Other recommendations in the Annual Operating Plan reflect the effort to reallocate recurring and one-time revenues in such a way that sufficient funds are available for essential services, that operating costs mandated by State statute are properly addressed and fixed costs relating to ordinances and contracts are adequately funded. Some functions have been shifted where it is anticipated that the shift will result in operational efficiencies or budgetary savings. Recommended staff reductions in the operating plan are minimal by design, as budget planners recognized that staff reductions in previous years have practically exhausted the possibilities of more

SUMMARY AND OVERVIEW

efficiencies to be gained by this method.

The plan proposes funding increases in the cost of personal services necessitated by the cyclical occurrence of 27 bi-weekly paydays in FY2006. This cost was anticipated and funds were set aside for this purpose over the past ten years. Other increases in personal services costs result from 2% across-the-board salary increases for all employees, pay increases for commissioned police officers and firefighters, and increased contributions to the city's three retirement systems. Technological advances in computer applications have served to impose additional costs for replacement of certain computer systems serving the Circuit Courts. The plan also recognizes and funds increases in refuse disposal and fuel costs.

Funds available to support the Plan include grants from federal and state agencies, user fees, and locally generated tax revenues. While there are no tax increases being relied on in the Operating Plan for FY2006, additional new and recurring revenues are included for Police Department services that were instituted in the current year and for a long term lease of city owned parking facilities. One-time revenues supporting the

Plan include proceeds from legal settlements, reappropriation of unused account balances, and the release of prior year's encumbrances that are no longer required. In prior years, state reimbursements for property assessments and inmate housing had been arbitrarily reduced. The State has since increased the reimbursement for property assessment and partially restored the reimbursement rate for inmate housing. The FY2006 Plan incorporates these increases and presumes that the rates will be in effect for the full fiscal year.

Budget allocations reflect the City administration's commitment to retain existing services at the level provided for in the past and as a result, funding is aimed at maintaining the proper staffing level to support this commitment. Funding limitations allow for few new initiatives in the FY2006 Plan. New programs initiated in prior years are continued provided that their effectiveness has been demonstrated. One example is the special neighborhood cleanup programs in spring and fall supported primarily by the Departments of Streets and Parks, Recreation & Forestry. Another example is the program aimed at reducing the potential for lead

SUMMARY AND OVERVIEW

poisoning resulting from exposure to dust in older housing stock. The Problem Properties Unit of the City Counselor's Office will be expanded to build on its successful efforts on pursuing absentee and negligent property owners. The Fire Department in the current year instituted a program to better manage its overtime cost while maintaining its existing level of coverage and funding recommended for FY2006 will allow that program to continue.

In an attempt to avoid reductions in levels of service delivery brought on by unwise cost cutting at a time when the City is beginning to see positive economic results, officials will use proceeds from the revenue bond issue to shore up its funding for capital improvements and debt service payments in the FY2006 plan. While the FY2006 Plan will appropriate less from general revenue for capital improvements and debt service, these costs are not being put off, only transferred where appropriate to the revenue bond issue. Successful consolidations of services initiated in prior years as a cost saving measure are incorporated in the proposal. The revenue bond issue is an essential part of the development of this plan and is necessary to

maintain adequate funding for departments that directly deliver services to the public, primarily those in the Department of Public Safety.

The total recommended budget for FY2006 is \$799.4 million, and is funded by a combination of local tax and fee collections, dedicated funds for enterprise functions and project specific grants. The vast majority of local taxes and fees collected are used in support of general fund activities. The remaining local collections are deposited in special accounts due to legal requirements and are used to augment the services provided by the general fund. These special accounts include those containing the Local Use Tax, revenues from gaming operations, the cable television gross receipts tax, and the state subsidy for property tax assessment. In the Plan, these amounts are further broken down by departmental activities using specific projects and accounts, with appropriate distinctions being made between operating and capital expenditures.

SUMMARY AND OVERVIEW

GENERAL FUND OPERATIONS

The general fund budget in combination with a variety of special funds supports those recurring activities necessary for the operation of City government. These activities are supported by a combination of revenues derived from taxes, fees, fines and intergovernmental transfer payments.

At \$416.4 million, the general fund budget for FY2006 is the largest of the City funding units. In keeping with the City's objective of preserving constituent services, this fund allocates \$239.7 million for public safety functions, including \$143.9 million for police services. The remaining public safety allocation from the general fund provides for fire protection, pre-trial inmate housing, emergency medical services, and various permitting and inspection activities. The general fund budget also dedicates funds for the City's neighborhood stabilization efforts through allocations for solid waste collection and disposal as well as for maintenance of streets, alleys, and parks in the amount of \$48.0 million. Debt service payments for large projects funded through lease arrangements are included in the general fund allocation in the amount of \$8.1 million which

funds a portion of the annual lease payments on the Kiel Center, Carnahan Courthouse, and the Convention Center/Stadium complex. For FY2006, the remaining debt service payments for these projects will be paid from a revenue bond issue. Funding for state and municipal court functions and county offices account for an additional \$49.0 million. The remainder of the general fund budget can be categorized as paying for maintenance and operations of buildings, health care services and administrative functions.

ENTERPRISE FUND OPERATIONS

The Water Division and the Airport are the City's two enterprise funds. Allocations for these departments are included in the FY2006 budget at \$50.0 million and \$141.6 million, respectively. The Water Division receives its income from the sale of water to residents of the City and recently from the sale of water to other municipalities in the metropolitan area. Approximately 8% of the Water Division's budget or \$4.1 million is devoted to retirement of revenue bonds issued for capital improvements to the divisions' two treatment facilities and an

SUMMARY AND OVERVIEW

upgrade of the supporting infrastructure. With a budget of \$141.6 million, the Airport is the City's largest cost center and is supported entirely by user fees paid by airlines and concessionaires, along with federal funds. Approximately 37% of the airport's budget is devoted to debt service payments on revenue bonds for Airport expansion and to facilitate repair and maintenance of the runways and terminals. The remaining budget amounts provide for the administration and daily operations of both the Airport and Water Division.

FEDERAL AND STATE GRANTS

Grant funds secured from agencies at both the State and Federal level are included in the adopted Plan in the amount of \$55.4 million, a 9% decrease from the current year in which the City experienced a 6% decrease. The largest portions of these dollars are used to augment locally funded social service programs and are allocated through the Department of Health and the Department of Human Services. Necessary services are delivered by the City either directly or by contract. In FY2006, \$28.4 million in grant funds will be allocated for use by these two

departments. Public safety and neighborhood stabilization issues are addressed with miscellaneous project specific grants administered by the Police Department and the Local Law Enforcement Block Grant. Grants for this category total \$8.1 million in FY2006. The remaining grant funds supplement the City's efforts in the provision of job training services through the St. Louis Agency for Training and Employment and with providing administrative support for the Law Department and the Community Development Agency.

CAPITAL IMPROVEMENTS

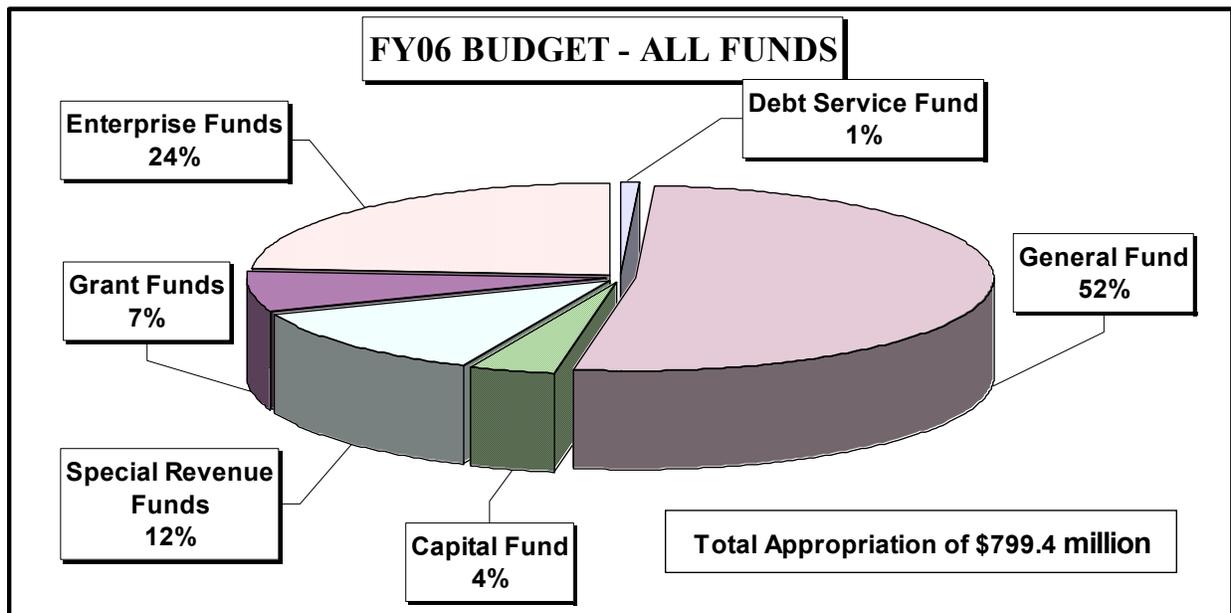
The budget allocates \$31.0 million in funds dedicated to equipment purchases and capital improvements. The sources include a dedicated sales tax, a portion of the state gasoline tax, gaming admissions receipts, and proceeds from asset sales. Projects funded include infrastructure improvements to bridges, streets, and buildings, as well as debt service on previously approved projects such as the Justice Center and Civil Courts Building.

SUMMARY AND OVERVIEW

OTHER SPECIAL REVENUE FUNDS

The remaining allocations in the budget are through special funds, the revenues from which are legally required to be accounted for separately from the general fund. This category includes \$24.0 million expected in FY 2006 from the Local Use Tax. Programs funded by the Local Use Tax include health care, building demolition, affordable housing, police services, and neighborhood preservation. This budget also

allocates \$6.7 million from gaming operations which is used for capital improvements and enhancing the safety of the public visiting the riverfront. Other functions for which special revenue funds are allocated in this budget include maintenance of improvements in Forest Park, demolition of condemned buildings, and repair of sewer lines. The graph below illustrates the total budget distributed among fund groups. The following page presents a summary of highlights of the FY2006 Annual Operating Plan.



SUMMARY AND OVERVIEW

Highlights of the FY2006 Operating Plan

- Cost of living pay increases of 2% for non-uniformed employees amounting to \$2.5 million
- Pay increase of \$1,350 for uniformed police and fire employees and increases for civilian employees of the Police Department amounting to approximately \$4.0 million
- Allocation of \$9.6 million in general fund costs for 27th pay – offset by \$8.75 million draw from 27th pay reserve and no reserve contribution in FY06
- Successful limitation of health insurance costs to an approximate overall increase of 2% in FY06
- \$6.8 million increase in contributions to the Police, Fire and Employee Retirement Systems
- \$1.6 million in new lease revenues to Forest Park Maintenance Fund
- \$21.5 million bond issue reduction in convention center debt and tourism related capital costs providing \$11.5 million in direct budgetary relief and \$10 million in savings set aside for unreserved General Fund balance
- Targeted \$580,000 savings in workers' compensation costs
- \$225,000 increase in Forestry Division for enhanced weed and debris control of LRA properties
- \$600,000 in targeted savings from audit of utility usage in City buildings
- \$2.3 million savings in debt service requirement of general and capital funds due to Forest Park debt refinancing
- Approximately \$900,000 reduction in Election Board costs due to non-election year
- Shift of ESD fleet personnel servicing Water Division equipment to the Water Division
- Allocation of \$250,000 for expansion of the Problem Properties Unit of the City Counselor's Office
- \$250,000 reduction in salt and snow chemicals of Street Division due to unused supply from previous year
- Shift of most health laboratory functions to state
- \$450,000 in contractual services of the Health Division for a communicable disease control effort with St. Louis ConnectCare
- Decrease of 29 general fund City positions with a net overall decline from all funds at 24 positions

SUMMARY AND OVERVIEW

The FY2006 Annual Operating Plan includes funds for scheduled debt service obligations on several large construction projects initiated in previous fiscal years. These include the Justice Center, Kiel Center, and the Convention Center and Stadium Complex. In addition to the construction projects noted above, the City has also issued lease debt for repairs and improvements at the Carnahan and Civil courthouses. In order to avoid severe reductions in operating funds, the City will issue approximately \$21.5 million in revenue bonds during the current year. Proceeds from this issue will be used to pay a portion of the annual debt service on the Convention Center Stadium complex and the Kiel Center, with the remainder being appropriated in the FY2006 plan. Projects developed using Tax Increment Financing, with loan repayments generated by the project are also included in the budget.

Social Service initiatives funded in this budget are found in the Department of Health & Hospitals and the Department of Human Services. These funds whether generated locally or as the result of federal or state grants, have been distributed in a manner which seeks to ensure that these services are available to all who are in need. Health and

Human Services program spending is supported by \$14.9 million in local funds and \$28.4 million in federal and state grants.

In the public safety arena, staffing levels for firefighters and emergency medical service personnel has been retained at the current year's level. Commissioned police officer staffing is funded at the level recommended by the Board of Police Commissioners, an average of approximately 1,335 throughout the year. Sufficient funding is provided for recruits and training to maintain that level. The FY2006 plan allocates additional funds through the Capital Budget for structural improvement in parks and at recreation centers while the general fund budget maintains residential and commercial area street maintenance along with refuse collection and disposal.

The allocation of funds for maintenance of city owned parks has been retained at the current year's level and is contingent on approval of the proposal to transfer lease revenues generated by leasing a city-owned garage in Forest Park to the general fund to continue provision of the current level of maintenance at Forest Park. Recreation programming will continue to be

SUMMARY AND OVERVIEW

offered at the existing ten centers located throughout the City.

SUMMARY

In summary, the total budget appropriation for FY2006 is \$799.4 million. Over 50%, or \$416.4 million, is appropriated from general revenue to pay for day-to-day City operations. City general funds are supplemented by approximately \$55.4 million in grants from State and Federal Sources. The remainder of the budget comes from a variety of special and enterprise funds maintained by the City in compliance with specific ordinances or agreements. The allocation of these funds is designed to make the City of St. Louis a more desirable place to live, work and do business. The allocation also reflects the City administration's goal of providing an effective and responsive City government as well as one that can deliver a wide range of recreational, entertaining, and cultural experiences. The service enhancements and infrastructure improvements funded in this plan will promote growth in future economic activity, which will in turn produce tangible results in jobs and fiscal stability.

GENERAL FUND OVERVIEW

Sources of Funds

The revenue available to appropriate for general fund obligations in FY2006 is \$416.4 million, an increase of 3.1% from the current year's budget amount. This amount includes \$8.7 million from a reserve account set up for funding the 27th payday, a cyclical occurrence which is scheduled for FY2006. One-time revenues included in the total amount to \$3.3 million, made up mainly from the proceeds of a judgment awarded to the City in a civil proceeding. Mid-year revenue adjustments were mainly related to single occurrence events; namely, cancellation of the professional hockey season and delayed implementation of revenue producing initiatives.

Earnings and Payroll tax revenue continue to be the most significant revenue source and is expected to account for 38% of all general fund revenue in FY2006. Compared to the revised estimate for the current year, growth in these two sources is forecast at slightly more than 1.0%. Property tax revenue is forecast to increase by 2.9%

SUMMARY AND OVERVIEW

over revised estimates for the current year, reflecting increased assessed value of real estate in the City.

General sales tax revenues for the current year will exceed the original estimate by 3.0%. The estimate for FY2006 presumes no growth over the revised amount pending establishment of an identifiable growth trend. Gasoline tax revenue is a function of the number of gallons purchased in the state and has remained virtually flat. The estimate for FY2006 presumes a continuation of this trend.

Franchise and Utility tax revenue is forecast to increase by approximately \$1.1 million, or 2.2% compared to the revised estimate for the current year. The estimate does not anticipate any significant changes in seasonal weather patterns nor does it incorporate the effect of any rate changes that may be granted by the Public Service Commission. Total revenues from licenses issued by the License Collector are forecast to increase by 2.2% overall with the greatest impact coming from those licenses that are based on gross receipts. This category includes licenses fees from admissions to sporting events, operation of parking garages,

and the gross receipts tax on restaurants and hotel rooms. The estimate also presumes that the License Collector will end the practice of retaining 200% of previous year expenses as operating capital, and will instead relinquish surplus revenues in excess of 50% of the previous year's expenses to the general fund.

New recurring revenue services include income from leasing of city-owned garage and allocations of approximately one-third of cable TV gross receipts taxes for general fund purposes. These two new sources are expected to provide in excess of \$2.1 million in FY2006 and should provide future growth. Departmental revenues consisting mainly of fees for services rendered and reimbursements for incurred costs are forecast to increase substantially due to increased demand for building permits.

Uses of Funds

The FY2006 Annual Operating Plan includes a General Fund budget that seeks to provide for continued and enhanced neighborhood stabilization and an allocation scheme designed to ensure that City departments charged with service delivery are

SUMMARY AND OVERVIEW

provided with the necessary resources to fulfill their missions. Major highlights that differentiate this year's plan from that of last year have been identified in a previous table. These include the allocation of funds sufficient to meet the City's debt service requirements, as well as other contractual obligations.

The budget proposal contains an increase of 3.8% in salary costs due solely to the cyclical occurrence of 27 pay days in the fiscal year, fixed dollar salary increases for commissioned police officers and firefighters, and a 2% across-the-board salary increase for all employees. Also proposed is funding for an increase of 2% in employee health insurance along with a decrease in the recommended funding level for workers' compensation payments. The projected decrease in workers' compensation costs results from new state regulations governing qualifications for receipt of workers' compensation. Recommended contributions to the City's three retirement systems are up by a total of \$6.8 million.

Constituent services that have

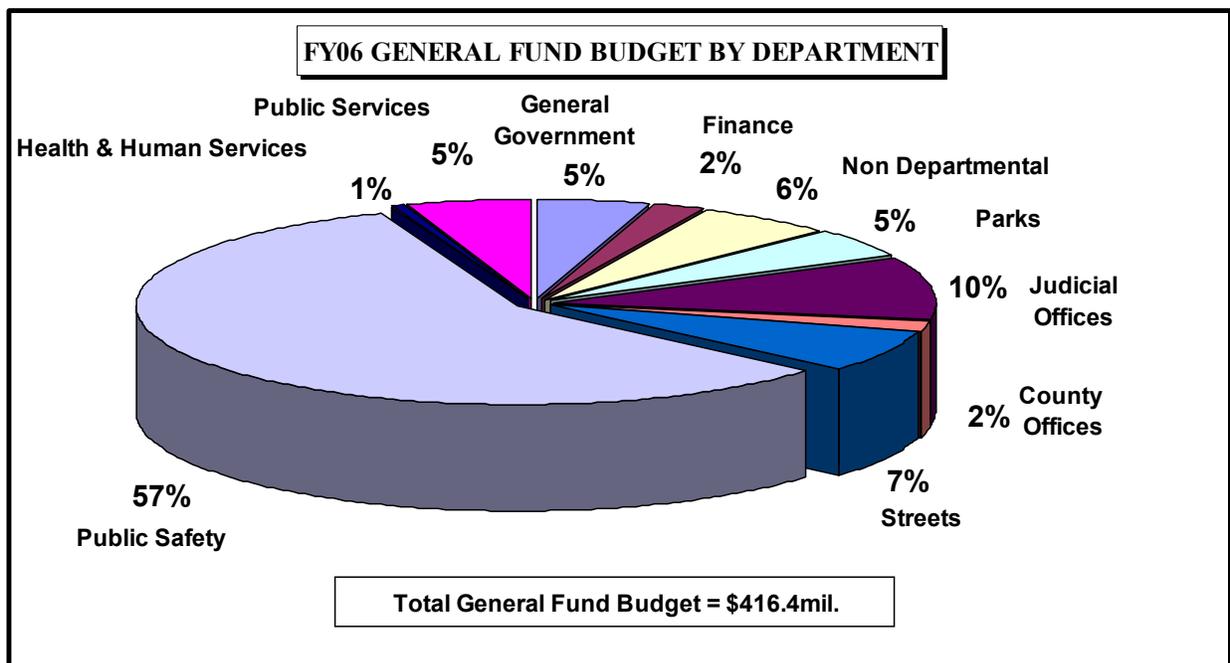
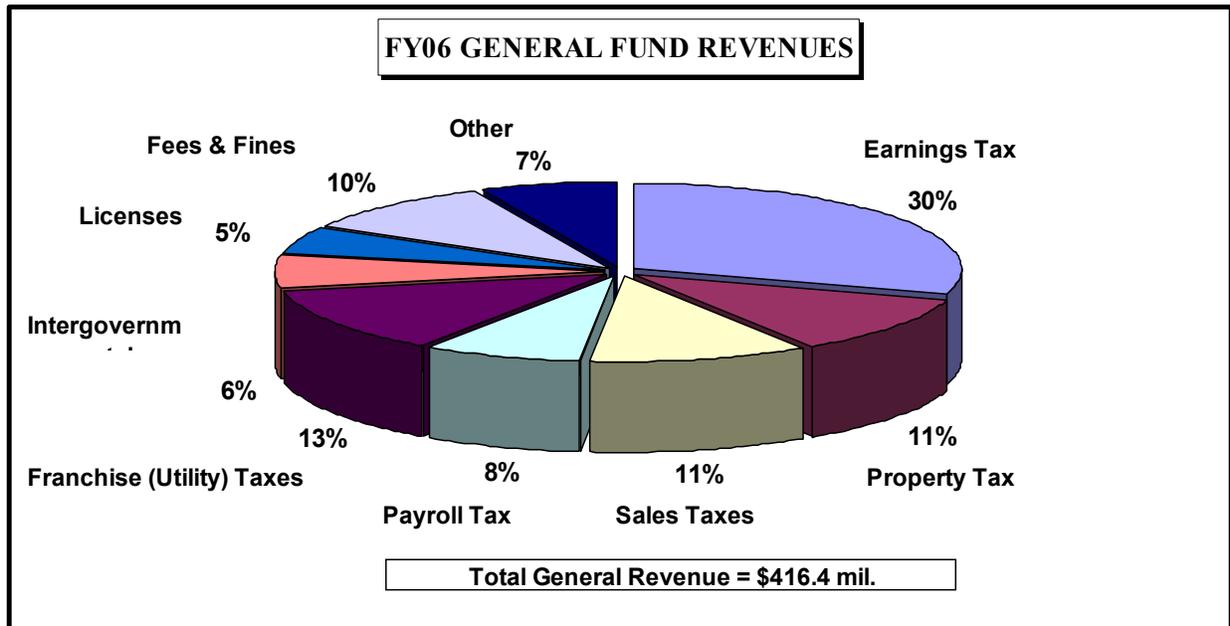
historically been provided are funded at current levels with any enhancements expected to come from operational efficiencies. The recommended allocation for the Department of Streets will allow for maintaining existing schedules for residential and commercial area street cleaning. Refuse collection schedules are also maintained at the current twice weekly pace. Similarly, allocations to the Department of Parks, Recreation, and Forestry will provide sufficient funds to continue maintenance of vacant lots and buildings throughout the year with increased frequency of visits during the growing season. The Plan as recommended also maintains the city's emphasis on ultimately providing a lead-safe environment in its housing stock. Recommended allocations for the Department of Public Safety will require the Fire Department to continue the practice of selectively removing certain firehouses from service when staffing would otherwise require excessive overtime. The allocation for Police Services is sufficient to maintain all current activities and contractual arrangements. Commissioned officer staffing is funded at the level requested by the Board of Police Commissioners.

SUMMARY AND OVERVIEW

The general fund budget as recommended is in balance with available revenues. However, a balanced budget in FY2006 relies on the use of non-recurring revenues mentioned previously and the issuing of revenue bonds to absorb certain costs that would otherwise accrue to the general fund. These one-time revenues in this budget are used to continue to provide needed City services in this period of economic uncertainty.

SUMMARY AND OVERVIEW

The following charts illustrate the sources and uses of funds.



SUMMARY AND OVERVIEW

Projected Operating Results.

Based on the expected operating revenue and the appropriations previously identified, the operating revenues will approximately match the adopted budget.

The table below shows the expected results from operations in FY2006.

Estimated Revenue	\$416,395,000
General Fund Appropriations	416,384,603
Results from operations	<u>\$ 10,397</u>

SUMMARY AND OVERVIEW

CAPITAL IMPROVEMENTS

The City of St. Louis Capital Committee has developed a five-year Capital Improvements Plan containing projects that have an estimated cost of \$400 million. These projects will be funded through a combination of local, state and federal funds. Over the five year period, an estimated \$197 million will be appropriated for cash payments and debt service requirements, and in some cases the local matching share for road and bridge repair projects and major flood protection projects. The FY2006 Capital Budget funds the first year of the plan with a recommended appropriation of \$31.0 million. Sales taxes for capital improvement will generate \$16.5 million in FY2006 or approximately 53% of the total revenue. Other revenues supporting the capital budget include \$0.9 million from asset sales, \$3.7 million from projected gaming revenues, \$1.5 million from court fees, \$2.3 million from the Forest Park refunding proceeds, and \$2.1 million from the general fund.

Capital expenses planned for FY2006 include those for projects designed to further the City's goal of

stabilizing neighborhoods as well as increasing the efficiency of service delivery through replacement of vital equipment required to deliver those services. Also included are funds necessary to comply with federal mandates regarding environmental hazards such as treatment of former underground tank sites. Funding policy established by the Capital Committee sets a high priority on leveraging non-city funds to the maximum extent possible to effect major improvements to roads and bridges. For FY2006, funding for major road and bridge projects will be absorbed by a revenue bond issue which will provide the sum of \$7.9 million in addition to the capital budget appropriation.

Ward Improvements - \$7.7 million

Each of the City's 28 wards will be allocated \$275,900 for projects such as neighborhood park improvements, street resurfacing, street lighting enhancements, and refuse container replacement. Actual projects were recommended by the ward alderman subject to approval by the Board of Estimate and Apportionment.

SUMMARY AND OVERVIEW

Major Parks & Recreation Centers – \$3.7 million: The City’s six major parks, Forest, Tower Grove, Carondelet, Fairgrounds, O’Fallon, and Willmore will share \$3.2 million. Planned projects include roadway repairs, skating rink renovations, and improvements to tennis courts. A total of \$0.5 million will be expended from the Recreation Centers account for demolition of dangerous structures at the West End Community Center.

Facility Improvements - \$16.3 million: Funds categorized as being for facility improvements will service previously incurred debt for construction and renovations of several City facilities. In addition, improvements are planned for the city facilities housing the Juvenile Detention Center, including replacement of the heating and cooling system.

Equipment Replacement - \$1.1 million: Planned expenditures include replacement of rolling stock necessary to the refuse collection, street cleaning, and animal regulation functions. A line of credit has been obtained and will be used for a replacement of rolling stock up to the existing available

balance. Replacement and upgrading of computer and the 911 emergency response system is included.

Bridge & Street Improvements - \$7.9 million: Bridge and street improvement projects are funded in conjunction with the federal ISTEA program. The City’s share of those projects averages 20% of the total cost. For FY2006, the required funding for these projects will come from a revenue bond issue and is not included in this proposed appropriation...

BUDGET FORMAT

The remainder of this budget document is divided into the following sections:

Budget Overview: This section provides a more detailed discussion of the City’s projected revenues and expenditures. The discussion includes an overall economic outlook for the City and includes summary tables illustrating projected revenues and appropriations for all funds.

Department and Program Budgets: This section is divided by major City departments.

SUMMARY AND OVERVIEW

Each department begins with a summary of budget statistics and is followed by division and program budgets within each department. The division and program budgets are presented in a format that contains narrative information about respective programs and identifies outputs and projected performance levels.

Capital Improvements: The City's FY2006 Capital Budget and Capital Improvement Plan are presented in this section. A detailed discussion of the five-year plan and description for each capital project are being submitted under a separate cover.

Appendix: The appendix includes supplemental information about the City and its budget including debt issues, the budget process, trends in personnel, etc.

SUMMARY AND OVERVIEW

BUDGET OVERVIEW

This section presents summary information on the FY2006 Annual Operating Plan for the City of St. Louis. The discussion that follows describes the economic outlook for the City and region in the context of both the national and state perspective and presents a comprehensive review of the general operating fund budget as well as for enterprise and special revenue funds. Also presented in this section are summary tables of sources and uses of funds for all fund groups and descriptions of the major sources of revenue for FY2006.

ECONOMIC OUTLOOK

U. S. Economic Outlook

The national economic outlook is encouraging when taking into account the facts that real Gross Domestic Product, (GDP) has risen for two years and that the expectation for calendar year 2005 is an increase of 4.0%. Historically low inflation rates have been the rule for the past decade and the inflation rate in 2005 as measured by the Consumer Price Index (CPI) is now expected to be around 2.5%. Combined with

an expected increase in personal income of over 5% and growth in employment of around 2%, forecasters anticipate corporations will continue to experience profit gains. These factors should also allow consumer spending to remain relatively strong, an important consideration, given that consumer spending comprises over two-thirds of the national economic output. Taken together, these trends point to the economy continuing to rebound, however, potential downside risks still exist with the possibility of rising interest rates and a significant slowing of foreign investment.

The Missouri Economy and Outlook

While the national economy is showing signs of definite recovery, the Missouri economy has lagged behind. The unemployment rate which had been improving actually saw a reverse in the last year. According to data released by the Bureau of Labor Statistics, the state unemployment rate rose to 6.4% in February 2005, compared to 6.1% one year earlier. The percentage increase may mask better economic news when considered with other information provided by the Missouri Department of

SUMMARY AND OVERVIEW

Economic Development which reports that payroll employment grew in the state by 39,000 jobs or 1.5% in the year ending March 2005. More encouraging is the fact that these new jobs were spread over the state's diverse set of industries. The only major industry group to report actual job losses over the period is Telecommunications where downsizing and mergers have led to this circumstance. However, gains in the manufacturing, educational and health services, as well as the leisure and hospitality sectors more than make up for the telecommunications losses and if maintained will further stimulate the state's economy.

St. Louis Economic Outlook

The City of St. Louis is the core of an eleven county metropolitan area covering parts of both Missouri and Illinois, and as such is the employment and entertainment center of an area containing a population of 2.6 million residents. It is also the office center of the region with over 24 million square feet of office space. The metropolitan area and the City are major industrial centers in the Eastern Missouri-Southwestern Illinois area with a broad range of industries.

Although the distribution of jobs across industry sectors has resulted in a decline in the City's share, the City remains a significant source of employment in the region with nearly 20% of all the jobs. Job growth in the City has been concentrated in the service sector since the City is growing as a service center and the outlook is for long-term employment growth in the areas of medical, business, and recreational services, as well as in education and tourism.

Signs of economic improvement are also evident in retail activity. Retail sales in the City of St. Louis proper grew at a rate of 2.0 % during the twelve month period ending March 2005 following on the heels of several years of stagnant or declining activity. Property values continue to increase, with the latest information indicating an average rise of 34% in real estate assessment values since the previous reassessment which is done every two years. This trend is expected to continue as the City for the second year in a row has recorded record numbers of building permits. More importantly, the trend in population loss has stopped and by some measures has actually been reversed with the City showing a modest increase in population from the last

SUMMARY AND OVERVIEW

official census. These positive changes are indicative of continuing investment in the City and are expected to solidify and enhance economic growth.

Through the provision of City services, maintenance of infrastructure and promotion of tourism and business development, the City will be assured of its continuing role as the region's economic center.

SUMMARY AND OVERVIEW

FY2006 OPERATING PLAN

FUND GROUPS

The total appropriation for the City of St. Louis for FY2006 totals \$799.4 million. In addition to this appropriation, there are funds such as the Community Development Block grant and the Street Improvement funds among others that are appropriated separately.

The following is a brief description of the major funds subject to appropriation followed by tables illustrating recent revenue and expenditure history as well as projected performance in FY2006.

General Fund

The General Fund is the general operating fund of the City and accounts for all financial transactions not required to be accounted for in another fund. General Fund expenditures account for about one-half of all City expenditures. As the general operating fund, general fund revenues pay for the majority of services delivered to and paid for by citizens. These include administrative costs as well as more visible services such as police and fire protection, emergency and

other medical services and maintenance of parks and streets.

Special Revenue Funds

Special Revenue Funds are used to account for proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes. Funds contained in this category include, government grants, the convention and tourism fund, gaming fund, assessment fund, lateral sewer fund, capital funds, tax increment financing funds, transportation fund and other miscellaneous special funds. The debt service fund is used to account for revenues and expenses related to the City's general obligation (property tax supported) debt and is also included as a special fund. Two other funds are included in this group for illustrative convenience. The City's mail room service operates as an internal service fund in that it provides mail service to departments on a reimbursement basis. The employee benefits fund is an agency fund in that it administers expenditures for the City's various health plans funded by appropriations from other City funds as well as contributions from City employees.

SUMMARY AND OVERVIEW

Enterprise Funds

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the cost (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The enterprise funds in the operating plan are the Water Division and Airport operations. The Parking Meter Division is also operated as an enterprise fund and is separately appropriated

Detailed descriptions of funds within each of these fund groups can be found in the glossary in the Appendix of these documents.

The tables on the following pages contain summary budget information for all funds. A more detailed discussion of the general fund budget and descriptions of trends in major sources of revenue follow.

FY06 REVENUE SUMMARY - ALL FUNDS
(in millions)

	FY04 Actual	FY05 Revised	FY06 Budget	Percent Change FY05-06
General Fund				
Earnings Tax	\$121.1	\$121.9	\$123.7	1.5%
Property Tax	43.1	44.5	45.8	2.9%
Sales Tax	44.9	45.2	45.2	0.0%
Payroll Tax	31.5	31.6	32.0	1.0%
Franchise (Utilities) Taxes	52.3	51.1	52.2	2.2%
License Fees	20.9	21.6	22.3	3.0%
Grants & Intergovernmental Revenues	24.2	24.9	25.2	1.5%
Department User Fees and Fines	39.0	38.8	41.7	7.5%
Transfers	13.2	16.3	28.2	73.1%
	<u>\$390.2</u>	<u>\$396.0</u>	<u>\$416.4</u>	<u>5.2%</u>
Special Revenue Funds				
Property Tax	\$7.0	\$7.2	\$7.2	0.6%
Franchise (Utilities) Taxes	4.3	4.5	4.5	0.0%
Local Use Tax	25.2	24.0	24.0	0.0%
Other Taxes	18.8	19.9	19.9	0.0%
Grants & Intergovernmental Revenues	57.1	69.1	63.4	-8.2%
Department User Fees and Fines	42.2	53.0	47.3	-10.8%
Transfers	2.1	1.3	1.3	0.0%
Fund Balances and Other Resources	4.2	4.8	3.7	-22.9%
	<u>\$160.7</u>	<u>\$183.7</u>	<u>\$171.2</u>	<u>-6.8%</u>
Capital Improvements Funds				
1/2 Cent Sales Tax	\$16.3	\$15.7	\$16.5	4.8%
Metro Parks Sales Tax	1.5	0.0	1.6	
Grants & Intergovernmental Revenues	1.0	0.6	0.6	0.0%
Department User Fees and Fines	1.4	1.5	1.5	0.0%
Transfers	12.5	9.5	5.8	-38.5%
Other Resources	2.0	3.3	3.2	-4.5%
Balances / Surpluses Previous Years	0.1	2.7	1.8	-31.9%
	<u>\$34.8</u>	<u>\$33.3</u>	<u>\$31.0</u>	<u>-6.8%</u>
Enterprise Funds				
Franchise (Utilities) Taxes	\$3.8	\$3.9	\$4.2	7.7%
Enterprise Revenues	183.6	194.8	193.3	-0.7%
	<u>\$187.4</u>	<u>\$198.7</u>	<u>\$197.5</u>	<u>-0.6%</u>
Total General Appropriation				
	<u><u>\$773.2</u></u>	<u><u>\$811.6</u></u>	<u><u>\$816.2</u></u>	<u><u>0.6%</u></u>
Funds Appropriated Separately				
Community Development (CDBG) & Housing Grants *	\$28.4	\$27.9	\$28.7	2.6%
Street Improvement Fund	4.6	4.6	4.6	0.0%
Parking Division Revenues	13.0	11.5	12.4	7.7%
Transportation Fund Revenues	24.8	28.6	28.9	0.9%
(* excluding CDBG admin. portion included in general appropriation)	<u>\$70.8</u>	<u>\$72.6</u>	<u>\$74.5</u>	<u>2.5%</u>
Total All Sources				
	<u><u>\$844.0</u></u>	<u><u>\$884.2</u></u>	<u><u>\$890.6</u></u>	<u><u>0.7%</u></u>

FY06 BUDGET SUMMARY - ALL FUNDS
(in millions)

Fund	FY04 Actual	FY05 Budget	FY06 Budget	Percent Change FY05-06
General Fund	\$397.3	\$403.1	\$416.4	3.3%
Special Revenue Funds				
Debt Service Fund	\$5.7	\$5.7	\$5.7	0.1%
Capital Fund	\$33.9	\$34.8	\$31.0	-10.9%
Assessment Fund	\$3.7	\$4.0	\$4.1	3.2%
Employee Benefits Fund	\$35.8	\$41.2	\$30.8	-25.2%
Convention and Tourism Fund	\$3.9	\$4.1	\$4.3	5.2%
Convention and Sport Facility Trust Fund	\$5.2	\$5.8	\$5.8	0.0%
Lateral Sewer Fund	\$3.2	\$3.2	\$3.2	0.0%
Cable Communications Fund	\$1.7	\$1.4	\$1.3	-5.3%
Port Authority	\$3.5	\$3.4	\$3.1	-8.1%
Riverfront Gaming Fund	\$5.2	\$4.9	\$5.0	2.6%
Local Use Tax Fund	\$20.8	\$27.9	\$26.0	-6.9%
Other Special Revenue Funds	\$11.9	\$15.0	\$15.7	4.4%
	<u>\$134.5</u>	<u>\$151.3</u>	<u>\$136.0</u>	<u>-10.1%</u>
Grant Funds				
St. Louis Agency on Training and Employment	\$13.4	\$8.3	\$8.2	-0.4%
Community Dev. Planning & Administration	\$4.9	\$4.7	\$4.8	3.7%
Health and Human Services	\$12.9	\$12.9	\$12.9	-0.3%
Police Department	\$6.9	\$6.6	\$6.0	-9.2%
Other Grants	\$17.4	\$25.3	\$23.5	-7.3%
	<u>\$55.5</u>	<u>\$57.7</u>	<u>\$55.4</u>	<u>-4.1%</u>
Enterprise Funds				
Water Division	\$42.7	\$48.6	\$50.0	2.8%
Airport Authority	\$221.3	\$130.3	\$141.6	8.7%
	<u>\$264.0</u>	<u>\$178.9</u>	<u>\$191.6</u>	<u>7.1%</u>
Total General Appropriation	<u>\$851.3</u>	<u>\$791.0</u>	<u>\$799.4</u>	<u>1.1%</u>
Separate Appropriations ¹				
Community Development (Net Planning/Adm.)	\$31.3	\$29.9	\$30.7	2.7%
Street Improvement Fund	\$5.0	\$4.5	\$4.5	0.0%
Parking Division Funds	\$10.3	\$11.5	\$12.4	7.5%
Transportation Trust Funds	\$28.6	\$28.6	\$28.9	0.9%
	<u>\$75.2</u>	<u>\$74.5</u>	<u>\$76.4</u>	<u>2.6%</u>
Total Appropriations	<u>\$926.5</u>	<u>\$865.6</u>	<u>\$875.9</u>	<u>1.2%</u>

¹ CDBG & housing grants and Street Improvement funds appropriations are for calendar years 2003, 2004, and 2005 and are appropriated separately. Spending for any one grant year appropriation may occur over a period of several years

**FY06 BUDGET - ALL FUNDS
BY DEPARTMENT**

Department		General Fund	Special Funds Revenue	Grant	Enterprise Funds	Total Funds
GENERAL GOVERNMENT						
110	Board of Aldermen	2,398,460	-	-	-	2,398,460
120	Mayor's Office	1,932,760	57,999	-	-	1,990,759
121	St. Louis Agency on Training and Emp.	-	-	8,227,242	-	8,227,242
123	Department of Personnel	2,853,946	-	-	-	33,645,761
	Employee Benefits Fund	-	30,791,815	-	-	-
124	Register	161,445	-	-	-	161,445
126	Civil Rights Enforcement Agency	360,720	-	56,782	-	417,502
127	Information Technology Service Agency	5,196,909	142,407	-	-	5,339,316
137	Budget Division	591,289	-	-	-	591,289
139	City Counselor	5,694,424	251,610	846,570	-	6,792,604
141	Planing and Urban Design	-	-	1,645,870	-	1,645,870
142	Community Development Administration	-	-	3,181,200	-	3,181,200
143	Affordable Housing Commission	-	6,007,727	-	-	6,007,727
	Subtotal	19,189,953	37,251,558	13,957,664	-	70,399,175
FINANCE						
160	Comptroller	7,428,064	-	-	-	10,979,658
	Lateral Sewer Fund	-	63,060	-	-	-
	Tax Increment Financings	-	2,060,679	-	-	-
	Trustee Lease Fund	-	873,600	-	-	-
	Grant and Other Funds	-	-	554,255	-	-
162	Municipal Garage	287,139	-	-	-	287,139
163	Microfilm	337,853	-	-	-	337,853
170	Supply Commissioner	600,174	-	-	-	600,174
171	Multigraph	971,005	-	-	-	971,005
172	Mail Room	-	835,119	-	-	835,119
180	Assessor	-	4,115,278	-	-	4,115,278
	Subtotal	9,624,235	7,947,736	554,255	-	18,126,226
NON-DEPARTMENTAL						
190	City Wide Accounts	24,460,634	-	-	-	32,822,634
	Convention and Tourism Fund	-	4,312,000	-	-	-
	Riverfront Gaming Fund	-	4,050,000	-	-	-
	Subtotal	24,460,634	8,362,000	-	-	32,822,634
PARKS, RECREATION & FORESTRY						
210	Director, Parks, Recreation and Forestry	424,507	1,800,000	-	-	2,224,507
213	Division of Recreation	2,006,830	68,910	-	-	2,075,740
214	Division of Forestry	6,928,803	131,283	-	-	7,060,086
220	Division of Parks	9,463,947	1,600,000	115,288	-	11,179,235
250	Tower Grove Park	696,000	-	-	-	696,000
	Subtotal	19,520,087	3,600,193	115,288	-	23,235,568
JUDICIAL OFFICES						
310	Circuit Clerk	1,179,572	-	-	-	1,179,572
311	Circuit Court	7,178,047	-	-	-	7,178,047
312	Circuit Attorney	5,880,335	2,134,116	737,918	-	8,752,369
313	Board of Jury Supervisors	1,463,964	-	-	-	1,463,964
314	Probate Court	78,000	-	-	-	78,000
315	Sheriff	8,037,208	-	-	-	8,037,208
316	City Courts	2,775,574	-	-	-	2,775,574
317	City Marshal	1,241,582	34,081	-	-	1,275,663
320	Probation and Juvenile Detention Center	14,488,543	791,696	-	-	15,280,239
321	Circuit Drug Court	296,655	-	-	-	296,655
	Subtotal	42,619,480	2,959,893	737,918	-	46,317,291
COUNTY OFFICES						
330	Tax Equalization Board	10,400	-	-	-	10,400
331	License Collector	-	5,815,000	-	-	5,815,000
333	Recorder of Deeds	2,382,285	-	-	-	2,382,285
334	Board of Election Commissioners	2,219,830	-	-	-	2,219,830
335	Medical Examiner	1,627,060	-	125,000	-	1,752,060
340	Treasurer	656,916	-	-	-	656,916
	Subtotal	6,896,491	5,815,000	125,000	-	12,836,491

**FY06 BUDGET - ALL FUNDS
BY DEPARTMENT**

Department		General Fund	Special Funds Revenue	Grant	Enterprise Funds	Total Funds
PUBLIC UTILITIES						
401	Cable Communications	-	1,168,475	-	-	1,168,475
414	Soulard Market	247,757	-	-	-	247,757
415	Water Division	-	-	-	50,021,548	50,021,548
420	Airport Authority	-	-	-	141,610,872	141,610,872
	Subtotal	247,757	1,168,475	-	191,632,420	193,048,652
STREETS						
510	Director of Streets	1,001,257	373,760	-	-	4,469,801
	Lateral Sewer Fund	-	3,094,784	-	-	-
511	Traffic and Lighting	7,718,875	-	-	-	7,718,875
513	Auto Towing and Storage	1,708,951	-	-	-	1,708,951
514	Street Division	5,638,517	-	-	-	5,638,517
516	Refuse Division	12,999,897	1,062,739	402,403	-	14,465,039
520	Port Authority	-	3,113,000	-	-	3,113,000
	Subtotal	29,067,497	7,644,283	402,403	-	37,114,183
PUBLIC SAFETY						
610	Director of Public Safety	721,898	-	-	-	721,898
611	Fire Department	50,189,038	25,000	75,861	-	50,289,899
612	Firefighter's Retirement System	6,542,560	-	-	-	6,542,560
616	Excise Commissioner	350,027	-	-	-	350,027
620	Building Commissioner	7,442,003	8,707,104	3,201,104	-	19,350,211
622	Neighborhood Stabilization	1,748,902	-	2,223,739	-	3,972,641
632	Medium Security Institution	15,477,775	-	-	-	15,477,775
633	City Justice Center	14,562,982	-	-	-	14,562,982
650	Police Department	135,413,005	2,300,000	5,863,991	-	143,576,996
651	Police Retirement System	8,486,263	-	-	-	8,486,263
	Subtotal	240,934,453	11,032,104	11,364,695	-	263,331,252
HEALTH AND HOSPITALS						
700	Director, Health and Hospitals	749,587	50,000	691,625	-	1,491,212
710	Health Commissioner	-	1,134,616	-	-	1,134,616
711	Communicable Disease Control	-	2,174,708	9,020,436	-	11,195,144
714	Animal Regulation Center	-	965,925	-	-	965,925
715	Community Sanitation and Vector Control	-	2,346,802	1,337,224	-	3,684,026
716	Lead Poisoning Control	-	430,114	470,131	-	900,245
719	Immunization Service	-	665,472	1,069,863	-	1,735,335
737	Health Care Trust Fund	-	5,000,000	0	-	5,000,000
	Subtotal	749,587	12,767,637	12,589,279	-	26,106,503
HUMAN SERVICES						
800	Director of Human Services	1,388,862	589,914	15,520,726	-	17,499,502
	Subtotal	1,388,862	589,914	15,520,726	-	17,499,502
BOARD OF PUBLIC SERVICE						
900	President, Board of Public Service	3,113,425	220,498	-	-	3,333,923
903	Facilities Management	8,768,883	-	-	-	8,768,883
910	Equipment Services Division	9,595,484	-	-	-	9,595,484
930	Soldier's Memorial	207,775	-	-	-	207,775
	Subtotal	21,685,567	220,498	-	-	21,906,065
CAPITAL IMPROVEMENTS FUND						
		-	31,015,496	-	-	31,015,496
DEBT SERVICE FUND						
		-	5,670,198	-	-	5,670,198
TOTAL BUDGET		\$416,384,603	\$136,044,985	\$55,367,228	\$191,632,420	\$799,429,236

FY06 BUDGET SUMMARY BY FUND (in million \$)

Sources and Uses	General Fund	Local Use Tax Fund	Tourism Fund	Convention & Sports Facility Trust Fund	Assessment Fund	1116 Special Funds	Communications Fund	Lateral Sewer Fund	Riverboat Gaming Fund	SLATE
Projected Beginning Fund Balance	\$7.500	\$3.168	\$0.070	\$0.000	\$0.432	\$5.502	\$0.175	\$2.498	\$0.808	n/a
Revenues										
Earnings Tax	123.700	--	--	--	--	--	--	--	--	--
Property Tax	45.813	--	--	--	1.564	--	--	--	--	--
Sales & Use Taxes	45.240	24.000	--	--	--	--	--	--	--	--
Motor Vehicle Sales Tax	3.500	--	--	--	--	--	--	--	--	--
Gasoline Tax	10.100	--	--	--	--	--	--	--	--	--
Payroll Tax	31.950	--	--	--	--	--	--	--	--	--
Franchise (Utilities) Taxes	52.224	--	--	--	--	--	1.600	2.700	--	--
Restaurant Taxes	2.200	--	4.252	--	--	--	--	--	--	--
3.5% Hotel Sales Tax	--	--	--	5.815	--	--	--	--	--	--
Other Taxes	0.250	--	--	--	--	--	--	--	--	--
License Fees	22.270	--	--	--	--	--	--	--	--	--
Enterprise Revenues	--	--	--	--	--	--	--	--	--	--
Grants / Other Intergovt. Revenues	3.700	--	--	--	0.861	--	--	--	5.150	8.273
Dept. User Fees, Fines & Other Rev.	41.488	--	--	--	0.127	14.613	--	--	0.020	--
Transfers In	33.960	--	--	--	1.659	0.300	--	--	--	--
Other Resources	0.000	--	--	--	--	--	--	0.150	--	--
Total Sources of Fund:	\$416.395	\$24.000	\$4.252	\$5.815	\$4.211	\$14.913	\$1.600	\$2.850	\$5.170	\$8.273
Appropriation:										
Personal Services	320.294	11.037	--	--	3.496	4.740	1.213	0.779	0.950	1.906
Materials & Supplies	15.243	0.204	--	--	0.038	0.590	0.036	0.008	0.010	0.059
Rental & Non Capital Leases	1.702	0.059	--	--	0.010	0.114	0.002	0.005	0.000	0.598
Non Capital Equipment	0.338	0.007	--	--	0.012	0.111	0.002	0.000	0.010	--
Capital Assets	1.962	0.000	--	--	0.000	0.118	0.000	0.042	0.000	0.000
Contractual & Other Services	53.919	14.717	0.135	--	0.560	6.725	0.058	2.325	0.055	5.710
Debt Service	9.181	0.005	--	--	--	0.835	--	--	--	--
Transfers Out :										
Capital Lease Payments	2.086	--	--	--	--	--	--	--	--	--
Other Transfers Out	11.659	--	4.177	5.815	--	1.850	0.500	--	4.000	--
Total Uses of Funds	\$416.384	\$26.029	\$4.312	\$5.815	\$4.116	\$15.083	\$1.811	\$3.158	\$5.025	\$8.273
Projected Ending Fund Balance	\$17.511	\$1.139	\$0.010	\$0.000	\$0.527	\$5.332	(\$0.036)	\$2.190	\$0.953	\$0.000

nb: Fund balances exclude 27th pay reserves and other designated balances.

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* CDBG funds and St. Louis Street Improvement Fund are appropriated on a calendar year basis and are under separate appropriating ordinances. Fund balances rollover and do not require reappropriation.

FY06 BUDGET SUMMARY BY FUND (in million \$)

Sources and Uses	Community Development Agency *	1164-69 Grant Funds	Street Improvement Fund *	1217-22 Capital Improvement Funds	General Obligation Debt Service	Tax Increment Financings	Water Division Enterprise Fund	Airport Enterprise Fund	Mail Services Internal Service Fund	Employees Health & Hosp. Funds
Projected Beginning Fund Balance	n/a	n/a	\$0.300	\$2.410	\$6.388	\$0.000	\$3.538	\$52.421	(\$0.034)	(\$5.500)
Revenues										
Earnings Tax	--	--	--	--	--	--	--	--	--	--
Property Tax	--	--	--	--	5.675	--	--	--	--	--
Sales & Use Taxes	--	--	--	17.509	--	--	--	--	--	--
Motor Vehicle Sales Tax	--	--	0.800	--	--	--	--	--	--	--
Gasoline Tax	--	--	--	0.625	--	--	--	--	--	--
Payroll Tax	--	--	--	--	--	--	--	--	--	--
Franchise (Utilities) Taxes	--	--	3.355	--	--	--	4.000	--	--	--
Restaurant Taxes	--	--	--	--	--	--	--	--	--	--
3.5% Hotel Sales Tax	--	--	--	--	--	--	--	--	--	--
Other Taxes	--	--	--	--	--	2.061	--	--	--	--
License Fees	--	--	--	--	--	--	--	--	--	--
Enterprise Revenues	--	--	--	--	--	--	43.952	138.872	--	--
Grants / Other Intergovt. Revenues	34.612	41.137	--	--	--	--	--	--	--	--
Dept. User Fees, Fines & Other Rev.	--	--	--	1.500	--	--	--	--	0.835	33.293
Transfers In	--	--	--	5.786	--	--	--	--	--	--
Other Resources	--	--	0.045	3.150	--	--	--	--	--	--
Total Sources of Fund:	\$34.612	\$41.137	\$4.200	\$28.570	\$5.675	\$2.061	\$47.952	\$138.872	\$0.835	\$33.293
Appropriation:										
Personal Services	4.729	13.657	--	1.000	--	0.218	21.037	38.656	0.283	0.518
Materials & Supplies	0.046	0.457	--	--	--	0.012	8.198	5.259	0.004	0.017
Rental & Non Capital Leases	0.511	0.020	--	--	--	--	0.305	0.242	--	0.004
Non Capital Equipment	0.022	0.150	--	--	--	0.005	0.104	0.562	--	0.012
Capital Assets	0.050	0.154	--	--	--	--	0.791	1.281	--	0.000
Contractual & Other Services	29.254	26.699	4.500	13.757	--	--	15.517	42.436	0.548	30.242
Debt Service	--	0.000	--	16.223	5.670	1.826	4.070	53.184	--	--
Transfers Out :										
Capital Lease Payments	--	--	--	--	--	--	--	--	--	--
Other Transfers Out	--	--	--	--	--	--	--	--	--	--
Total Uses of Funds	\$34.612	\$41.137	\$4.500	\$30.980	\$5.670	\$2.061	\$50.022	\$141.620	\$0.835	\$30.793
Projected Ending Fund Balance	\$0.000	\$0.000	\$0.000	\$0.000	\$6.393	\$0.000	\$1.468	\$49.673	(\$0.034)	(\$3.000)
nb: Fund balances exclude 27th pay reserves and other designated balances.										

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* CDBG funds and St. Louis Street Improvement Fund are appropriated on a calendar year basis and are under separate appropriating ordinances. Fund balances rollover and do not require reappropriation.

SUMMARY AND OVERVIEW

FY2006 GENERAL FUND BUDGET

The FY2006 general fund budget as proposed is \$416.4 million, an increase of 3.1% over the approved budget for the current year. The proposed allocation was developed based on the complementary objectives of maintaining existing citizen service levels and continuation of directing the majority of resources to the provision of Public Safety and enhancing the city's now stabilizing neighborhoods. The budget proposal in conjunction with a separate recommendation to issue revenue bonds will accommodate all fixed obligations including debt service costs, mandated costs imposed by state statutes and contractual commitments. Proceeds from the proposed revenue bond issue will augment the proposal by providing funds for debt service on some major projects including the Convention Center complex and the Kiel Center, thereby relieving the general fund of this obligation on a one time basis. The proposal includes substantial increases in the recommended amount to be set aside for contributions to the city's three retirement systems, with the majority of the increase being dedicated to the two systems providing post employment benefits for police officers

and firefighters. Remaining resource allocations have been designed to reflect current service delivery needs and a concerted attempt was made to include sufficient funding to continue providing service at the level that stakeholders have come to expect.

The general fund allocation for Police services is proposed at \$143.9 million, an amount which represents 34.6% of the total budget. The proposed amount is based on funding the total amount requested by the state appointed Board of Police Commissioners and includes funding for an average staffing level of approximately 1,335 commissioned officers and sufficient recruiting and training funds to maintain the recommended level of staffing. The proposal also recognizes a need to increase contributions to the Police Retirement system and included in the allocation for Police services is an increase in the amount paid to the retirement system amounting to 100% of the current year's contributed amount, aimed at further reducing the gap between the system's projected assets and liabilities. The proposal recommends funding for the Fire and Emergency Medical Services operations at \$50.2 million with an additional \$6.2 million

SUMMARY AND OVERVIEW

allocated for employer contribution and debt service payments associated with the Firefighters Retirement System. If approved at the recommended amounts, the proposal will provided sufficient funding for continuous operation of 30 engine houses throughout the city and not unlike the proposal for Police Retirement system funding, will double the employer contribution to the Firefighters Retirement system.

Some successful neighborhood stabilization initiatives that began as pilot programs have now become institutionalized as part of the budget allocation process. A prime example is the District Debris program in the Forestry Division in which vacant or abandoned property is maintained by the city on a systematic schedule. This program is funded at a level sufficient to provide grass cutting and debris removal in a timely fashion which will help to enhance the quality of life in those neighborhoods. Allocations for services provided by the Division of Refuse will allow the city to continue to provide the current level of refuse collection and disposal services to citizens without imposing a surcharge on customers. Street cleaning

services will also be provided in residential neighborhoods on a monthly basis and in the commercial business district on a daily basis.

Service delivery changes which were instituted in the current year including transfer of vehicle maintenance responsibility to the Police Department and shifting a portion of the lead paint abatement program to the Building Division have achieved the desired results and are included in this funding proposal. In the current proposal, additional vehicle maintenance responsibilities are being shifted from the Equipment Services Division to the Water Division, an enterprise operation thereby resulting in general fund savings and future cost avoidance.

Allocation of general fund revenues to finance and maintain public improvements is again proposed albeit to a considerably lesser extent due to the availability of proceeds from a revenue bond issue which will relieve the general fund of a portion of the debt obligation in FY2006. Appropriations in this plan will service a portion of the debt on the Justice Center, Civil Courts Building, Carnahan Courthouse and the Convention Center. The recommended appropriations for

SUMMARY AND OVERVIEW

these projects is \$8.1 million, an amount which is a decrease of \$11.8 million from the current year and which when combined with appropriations from the expected revenue bond issue will be sufficient to meet all debt service requirements.

Fixed increases accommodated in the FY2006 proposal include the impact of a 2% across-the-board pay increase for employees other than commissioned police officers and firefighters, a fixed dollar increase of \$1,350 per year for commissioned police officers and firefighters, as well as the impact of the cyclical occurrence of 27 pay days in the year. Other increases in the cost of personal services include an approximate 2% rise in the cost of employer provided health insurance and a \$6.8 million increase in contributions to city's 3 retirement systems. The proposal does provide funding for a special election to be held during the 2005 calendar year, but due to the fact that FY2006 is not a multiple election year, the recommended appropriation for operating costs for the Board of Elections is approximately \$1.0 million less than last year. All increases in the budget proposals under the authority of the Circuit Court are included in the Plan as a result of statutory

requirements to leave unaltered any budget estimates submitted by the Court. However, with permission and support of the Circuit Court, the Plan as proposed would shift the responsibility for funding certain programs that directly benefit youth to newly established Childrens' Services Fund which will benefit from direct property tax support beginning in FY2006.

The proposed budget increases are funded by increases in recurring revenues, decreases in operating costs, draws on reserve accounts, and the use of unappropriated balances in capital improvement accounts. Use of one time revenues and expense reductions to balance the proposed budget will provide necessary funding to maintain service delivery at an acceptable level and allow the City time to explore and put in place permanent funding solutions.

SUMMARY AND OVERVIEW

Major changes in the FY2006 General Fund Budget include:

- 2% cost of living salary increases for all non-commissioned employees amounting to \$2.5 million
- \$1,350 annual salary increase for all commissioned firefighters, police officers and police employees amounting to \$4.0 million
- Allocation of \$9.6 million for 27th pay offset by \$8.75 million draw from 27th pay reserve and no reserve contribution in FY06
- \$6.4 million increase in contributions to Police, Firefighter & Employee Retirement Systems
- \$21.5 million bond issue reduction in convention center debt and preservation costs providing \$11.5 million in direct budgetary relief and \$10 million in savings set aside for unreserved General Fund balance
- New recurring revenue of \$1.6 million from long term lease of city owned garage in Forest Park
- Reduction of \$790,000 in appropriation for Juvenile Services which is to be integrated with new Children Services Fund effort
- \$600,000 targeted reduction in utility costs based on citywide utility audit
- \$900,000 reduction in allocated costs for election activities based on the number of scheduled elections
- Shift of fleet maintenance personnel servicing Water Division fleet to the enterprise
- \$580,000 targeted savings in workers' compensation costs
- \$225,000 increase in Forestry Division for enhanced weed and debris control of LRA properties

SUMMARY AND OVERVIEW

FY2006 GENERAL FUND REVENUES

Revenues available to support the budget for general operations are forecast at \$416.4 million. The recurring portions of these revenues are generated by a variety of sources, the most significant being taxes on employment. Other major revenue sources include taxes on property and retail sales, along with various business license fees and intergovernmental revenues from the State of Missouri. The remaining recurring general fund revenues are comprised of departmental receipts for services rendered and fines resulting from ordinance violations. One-time sources include proceeds from a civil court judgment, release of previously encumbered funds, and the balance from a reserve account set up to accumulate necessary amounts for the 27th pay period which occurs in FY2006.

Employment based taxes, a category which includes the earnings tax, payroll expense tax, and the graduated business license fee provide the largest share of general fund revenues. In FY2006 this group is expected to provide 40% of all general fund revenues. The increase for this group is forecast at less than 1.4% over revised estimates for FY 2005. Of this group, the

earnings tax applied to individual's earnings and business profits is the most significant and is forecast to generate \$123.7 million, an increase of 1.5% from the FY2005 budget amount. The payroll expense tax, a function of total wages paid for work performed in the City, and the graduated business license fee, which is based on the number of full time equivalent workers in the City, are both key indicators of employment trends in the City. Together these two revenue sources are forecast to generate \$39.8 million in FY2006. As is the case with earnings tax, this estimate represents a slight increase over the current budget amount.

The FY 2005 estimate for Property Tax revenues was overly optimistic at 6.6%. A mid year adjustment has reduced the expected growth rate to 3% in the current year. That rate of growth is in line with recent history and a 3% growth factor has again been applied to the FY2006 estimate. The mid year adjustment for retail sales tax revenues indicates growth over the previous year, signaling an end to a period of four consecutive years of declining retail sales. The FY2006 estimate of \$45.2 million presumes that the decline has ended but does

SUMMARY AND OVERVIEW

not anticipate further growth in this area. Franchise taxes, a category which includes a gross receipts tax on privately owned utility companies and the City-owned Airport and Water Division should provide \$52.2 million, an increase of 2.2% over the FY 2005 revised estimate. There are no rate increases incorporated in the forecast as these require approval by the Public Service Commission, a non-city agency.

As in past years estimated receipts from the sale of natural gas and electricity are based on existing rates and average usage with extreme weather conditions being factored.

Revenues from sources associated with the hospitality and entertainment industry are projected to bring in approximately \$22.7 million in FY2006. As a group these sources which include the amusement, restaurant, parking, and hotel taxes have grown over the past few years, fueled primarily by the addition of over 1,000 new hotel rooms. Current year revenues from this group have been adversely affected by the cancellation of the professional hockey season. The FY2006 projection presumes the

resumption of professional hockey, but that revenues will be off from what could otherwise be considered a normal season. A 5% increase in reimbursement rates for housing state prisoners awaiting trial will generate a marginal increase in intergovernmental revenues.

Departmental receipts which include user fees, as well as fines and court costs is expected to be lower than the budget amount for the current year due to a change in application of court costs to certain cases adjudicated in City Courts.

SUMMARY AND OVERVIEW

Earnings and Payroll Tax

Employment based tax revenue, i.e. earnings and payroll taxes provide the largest share of the City's general revenue. Corporate downsizing and business closings have had a negative impact on the number of jobs in both the City proper and the metropolitan area. Earnings taxes are paid on both individual employee gross earnings and on net profits earned in the City by businesses. Payroll tax is a business tax applied to the wages paid to employees for work done in the City. A review of collections through the end of the third quarter indicate that collections for the year will meet or exceed the original revenue projection. Earnings and payroll expense taxes in FY2006 are projected to provide \$123.7 and \$32.0 million, respectively. Together, these two sources account for nearly 40 percent of total general fund revenues and the estimated amount represents a growth factor of 1.4% the current year.

Tourism and Amusement Tax

Convention and tourism based revenues contributing to the general fund

consists of a gross receipts tax on hotels and restaurants. In FY2006, hotel and restaurant gross receipts taxes are expected to provide \$12.2 million, an increase of 3.0 percent over the current year's budget amount of \$11.8 million. The expected increase is generated by continuing growth in restaurant tax receipts which are growing at a rate of 4% pr year. Amusement tax revenues which are a function of ticket prices to sporting events are expected to experience a small decrease as professional hockey renews its fan base following cancellation of the 2005 season. For FY2006, amusement taxes are forecast to provide \$8.0 million, a decrease 4.50% from the current budget estimate.

Sales Tax

Local sales tax revenues will account for \$45.2 million based on the local tax rate of 1.375%. The current year official estimate of sales tax revenues projected a continuation of the decline that began in FY2001. A review of the most recent data now indicates that the current year's receipts will actually be higher than the previous year by at least 3%. The FY2006 estimate incorporates the known increase but does not anticipate continuing

SUMMARY AND OVERVIEW

growth.

Property Tax

Property tax revenues, which will account for more than 10% of the general fund in FY 2006 continue to provide an important piece of the general revenue pie. The forecast for next year recognizes the growth in the real estate assessments and the statutory prohibition against the realization of a revenue windfall resulting from reassessment of real property. Revenue from real property is allowed an increase limited to an accepted inflation index, plus any increases resulting from new construction. FY2006 revenues anticipate continued growth in the assessed value of real property and no significant change in personal property tax assessed values, with a net change of approximately 3%.

Franchise Tax

Revenues from franchise taxes are forecast at \$52.2 million. Because the majority of these revenues are based on the gross receipts of utility companies, they are to a great extent dependent on changes in weather patterns, and to a lesser extent on

regulatory agency actions. An expected decline in revenues from telephone service providers will tend to offset increased revenues from sales by the City-owned water utility company.

License and Permits

License and permit revenue is expected to increase from the current year's revised estimate, by approximately 2.2% with increases in gross receipts based licenses such as the ones levied on parking garages and sporting events. Building permit revenue is expected to be at least \$1.0 million higher due to increased activity and some identifiable special projects. Some of the increase will be offset by an expected decrease in revenue from the cigarette license tax. Others, such as liquor, graduated business, and automobile licenses are forecast to remain at the current year's level.

Intergovernmental Revenues.

Revenues received from the State include the motor vehicle sales tax and a gasoline tax, both of which are imposed statewide and distributed to local jurisdictions

SUMMARY AND OVERVIEW

based on a statutory or constitutional formula.

The projection for FY2006 for both automobile and gasoline tax revenues presumes no significant growth from the currently expected amounts. This category also includes state reimbursements for the cost of housing pre-trial inmates and placements of juvenile offenders. Housing reimbursements are forecast to be higher, reflecting a 5% increase in the per-diem rate.

**CITY OF ST. LOUIS
GENERAL FUND REVENUE ESTIMATE**

Revenue Category	Actual FY04	Projected Receipts FY05	Projected Receipts FY06	Percent Change
Earnings Tax	\$121,111,509	\$121,850,000	\$123,700,000	1.5%
Sales Taxes	44,916,621	45,240,000	45,240,000	0.0%
Property Tax	43,146,116	44,509,000	45,813,000	2.9%
Payroll Expense Tax	31,483,891	31,620,000	31,950,000	1.0%
Franchise / Utility Taxes:				
Electricity	22,417,304	22,500,000	23,000,000	2.2%
Natural Gas	9,457,333	9,600,000	9,600,000	0.0%
Telephone	10,301,187	9,200,000	9,200,000	0.0%
Water	3,752,539	3,900,000	4,200,000	7.7%
Airport	5,397,528	5,150,000	5,300,000	2.9%
All Other franchise fees	946,069	774,000	924,000	19.4%
Subtotal	52,271,960	51,124,000	52,224,000	2.2%
Intergovernmental Revenues:				
Gasoline Tax	10,069,537	10,100,000	10,100,000	0.0%
Health Care Payments	3,180,193	3,700,000	3,700,000	0.0%
Prisoner Housing Reimbursement	5,389,825	5,568,000	5,848,000	5.0%
Juvenile Detention Reimbursements	1,842,737	1,843,000	1,843,000	0.0%
Motor Vehicle Sales Tax	3,522,048	3,500,000	3,500,000	0.0%
Intangible Tax	184,691	150,000	250,000	66.7%
Subtotal	24,189,031	24,861,000	25,241,000	1.5%
Licenses:				
Graduated Business License	7,564,500	7,800,000	7,800,000	0.0%
Cigarette Occupational License	2,019,068	1,804,000	1,774,000	-1.7%
Sports and Amusement	7,116,208	7,600,000	7,997,000	5.2%
Automobile	1,353,249	1,375,000	1,375,000	0.0%
Parking Garages and Lots	2,353,702	2,500,000	2,550,000	2.0%
Other Licenses	508,473	548,000	774,000	41.2%
Subtotal	20,915,200	21,627,000	22,270,000	3.0%

**CITY OF ST. LOUIS
GENERAL FUND REVENUE ESTIMATE**

Revenue Category	Actual FY04	Projected Receipts FY05	Projected Receipts FY06	Percent Change
Departmental Revenues:				
Fines and Forfeits	7,594,479	7,158,000	7,208,000	0.7%
Building and Occupancy Permits	6,348,479	6,563,000	7,553,000	15.1%
Departmental User Fees & Other	25,081,993	25,112,500	26,984,000	7.5%
Subtotal	39,024,951	38,833,500	41,745,000	7.5%
Convention and Tourism Taxes:				
Hotel / Motel Gross Receipts ¹	5,166,867	5,815,000	5,815,000	0.0%
Restaurant Gross Receipts - 1 cent ¹	3,822,652	3,915,000	4,177,000	6.7%
Restaurant Gross Receipts - 1/2 cent	2,051,792	2,200,000	2,200,000	0.0%
Subtotal	11,041,311	11,930,000	12,192,000	2.2%
All other revenues and transfers	2,149,846	4,372,000	7,270,000	66.3%
27th Pay Reserve	0	0	8,750,000	n/a
Subtotal	2,149,846	4,372,000	16,020,000	266.4%
TOTAL GENERAL FUND REVENUES	\$390,250,436	\$395,966,500	\$416,395,000	5.2%

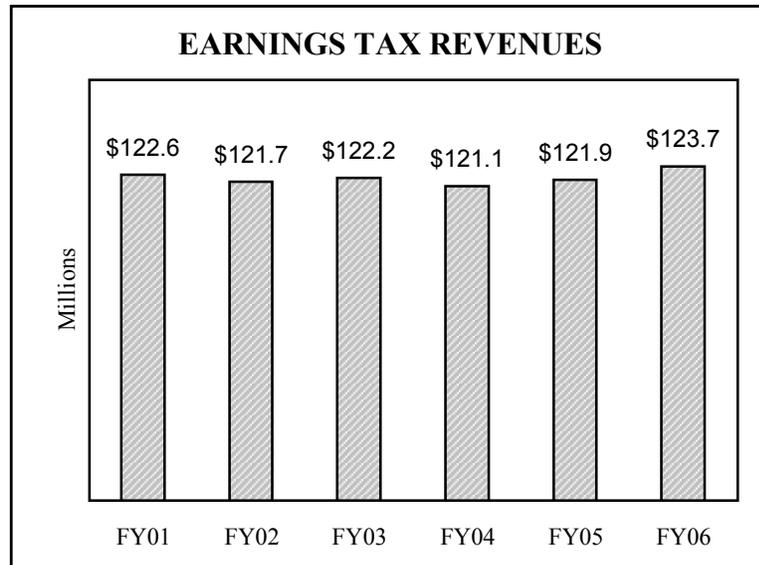
¹ Transfers from convention and sports facility trust fund and convention and tourism fund respectively

EARNINGS TAX

Definition

A one percent tax levied against employee gross compensation and business net profits.

The tax applies to all residents of the City of St. Louis regardless of where they work. It also applies to the earnings of non-residents who work within the city limits.



Discussion

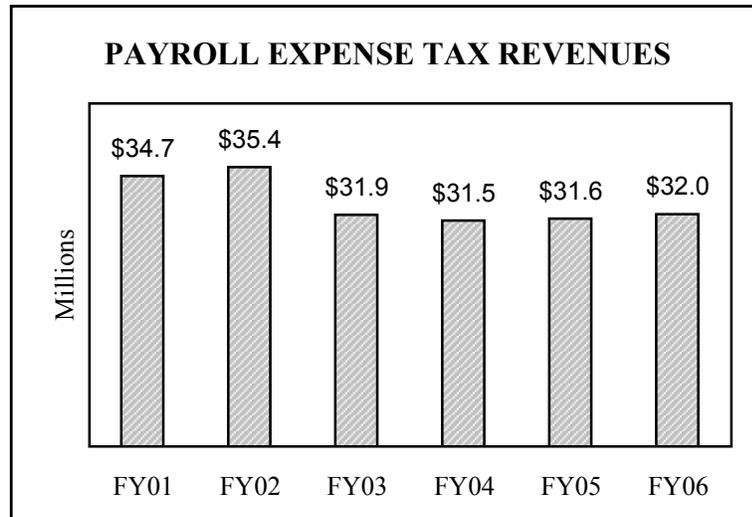
The city earnings tax is the most significant single source of general fund revenues, comprising approximately 30% of the total revenues. Receipts from individual taxpayers comprise about 85 percent of total earnings tax revenues, with businesses paying the remaining 15 percent. The Collector of Revenue is authorized by State law to retain a percentage of collections to pay for office operations. Funds not used for operations, including interest, are returned to the city.

Following recent years with little to no growth in general fund receipts, Earnings Tax revenues have shown modest growth over the past 12 months. Revenues for FY06 are projected to increase 1.5%.

PAYROLL EXPENSE TAX

Definition

A tax of one-half of one percent of total compensation paid by a business to its employees for work performed in the City of St. Louis. Not-for-profit charitable or civic organizations are exempt from the payroll expense tax.



Discussion

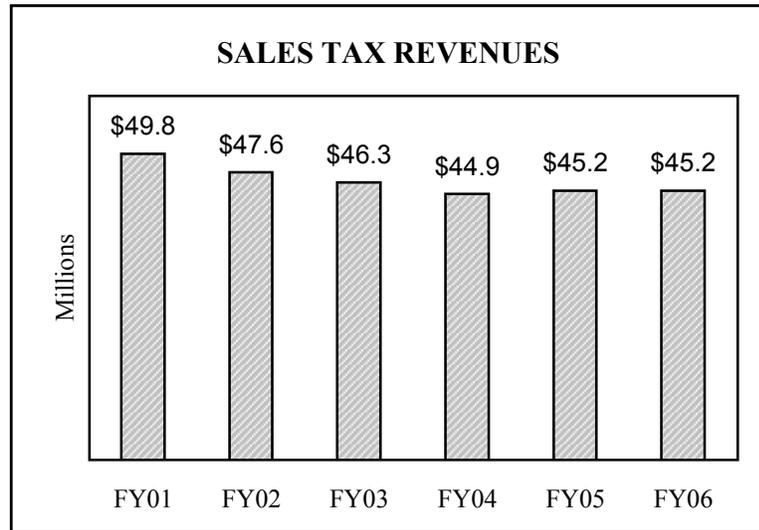
The payroll expense tax was implemented in 1988 as part of an overall tax reform package, the aim of which was to redesign the city revenue base to be more attuned to changes in the economy. Payroll expense tax receipts follow trends in earnings tax collections, but grows at a different rate, due to a somewhat different base and exemptions noted above. FY2006 revenues are forecast to increase by 1% following 3 years of decline.

SALES TAX

Definition

A one and three-eighths percent tax levied on retail sales in the City of St. Louis. Sales tax is not levied on certain items, including motor fuels, prescription drugs, food purchased with food stamps, all sales by or to not for profit organizations and residential utility charges.

Discussion



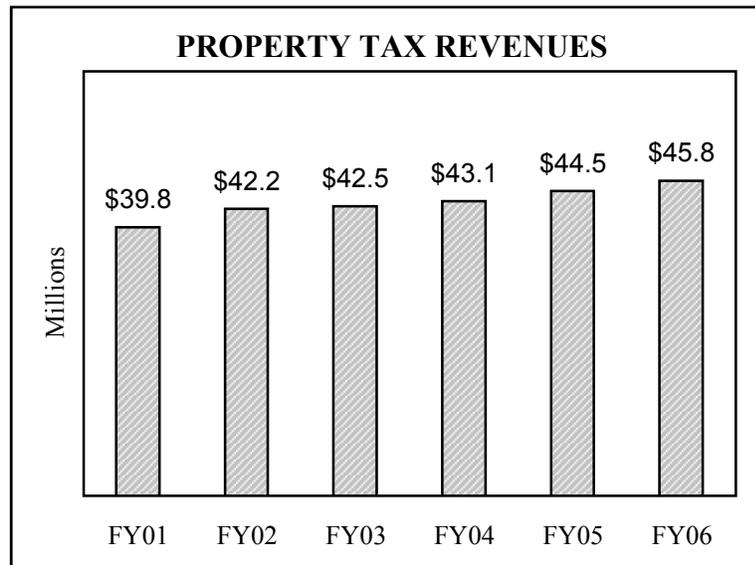
The FY2006 projection incorporates growth in the current year but does not anticipate additional growth in the general fund portion due to the increasing number of TIF projects and resulting adjustments.

Separate sales taxes not included in the above figures are the City's 0.5% (half cent) sales tax for capital improvement purposes (described in another section) as well as 0.5% and 0.25% sales taxes for transportation purposes that are allocated to the regional transit authority, a 0.10% regional parks sales tax and a 0.66% education sales tax which brings the total local sales tax rate in the city to 3.392%.

REAL AND PERSONAL PROPERTY TAXES

Definition

A tax levied on the assessed value of all real and personal property. The current tax rate is \$7.3007 per \$100 assessed value



Discussion

Real and personal property tax revenues are distributed to the following taxing jurisdictions.

State	\$0.0300
Schools	4.3040
Community College	0.2368
Library	0.5561
Zoo, Museum, Garden District	0.2756
Sewer District	0.0690
Sheltered Workshop	0.1490
Community Mental Health	0.0894
City - General Purposes	1.4395
City - Public Debt	0.1513
TOTAL	\$7.3007

Taxes are levied on all real and personal property owned as of January 1 in each year. Tax bills are normally mailed in November and payment is due by December 31, after which taxes become delinquent. Assessment ratios are 19% for residential property, 32% for commercial property, and 12% for agricultural real estate. Personal property is assessed at 33.3% of the appraised market value.

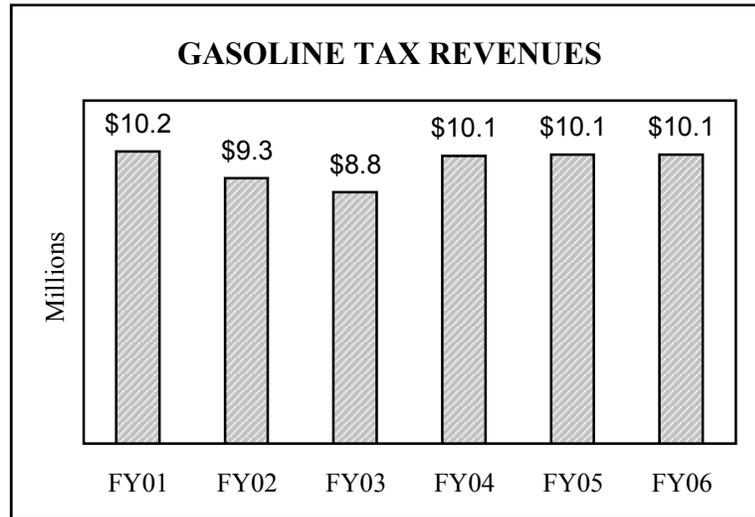
In addition to the rate shown, commercial real property is taxed at a rate of \$1.64 per \$100 assessed valuation, as a replacement for the Manufacturer's Inventory tax

Property tax revenues to the general fund are projected to increase by 2.9% in FY2006.

GASOLINE TAX

Definition

A per unit tax levied on the sale of motor fuel purchased statewide. The gasoline tax is levied by the state and remitted monthly to local jurisdictions based on the proportionate share of the total population.



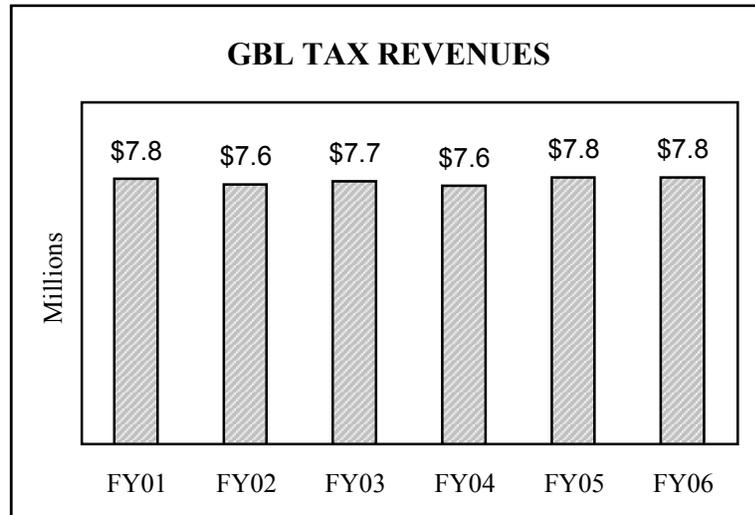
Discussion

The gasoline tax rate imposed by the State of Missouri is \$0.17 per gallon. The City receives distributions from the state both for its status as a city and a county. The formula for distribution for these revenues is based on the jurisdiction's population as a percentage of all jurisdictions. As a result of the 2000 census, the City has seen a decline in its share of gasoline tax revenue distributions beginning in FY02. Amounts depicted in the chart above represent the city's allocation based on its status as a city and are deposited to the general fund to offset the cost of maintaining streets and highways. An additional \$0.6 million is received based on the city's status as a county and is deposited to the capital fund to offset the cost of road and bridge projects.

GRADUATED BUSINESS LICENSE TAX

Definition

A flat rate tax on businesses based on the number of persons a business employs within the city limits. The tax rate ranges from \$150 for employers with two or fewer employees to \$25,000 for employers with more than five hundred employees.



Discussion

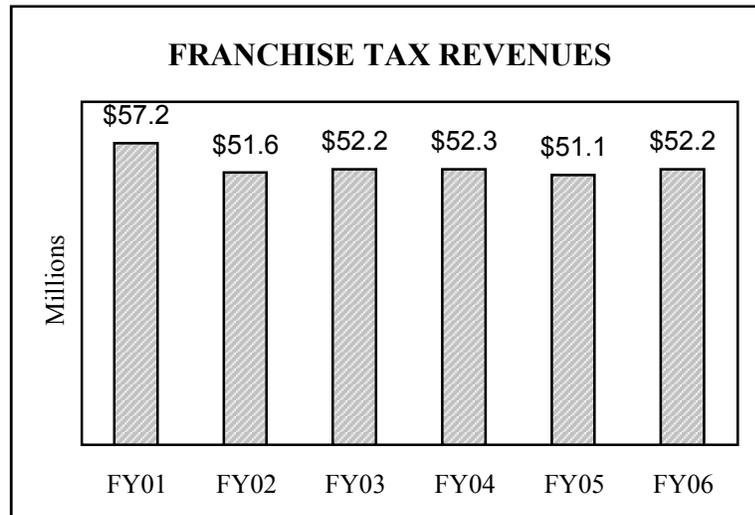
The graduated business license tax and provides a consistent source of revenue of just under \$8.0 million per year. As indicated by the chart above, the level of employment activity has remained relatively constant. Taxes are based on the following schedule.

<u>Number of Employees</u>	<u>GBL Tax</u>
501 or more	\$25,000
401-500	\$23,000
301-400	\$20,000
201-300	\$17,000
151-200	\$13,500
101-150	\$10,000
76-100	\$7,500
51-75	\$5,000
41-50	\$3,000
31-40	\$2,000
21-30	\$1,500
11-20	\$1,000
6-10	\$500
3-5	\$250
2 or fewer	\$150

FRANCHISE TAX

Definition

A tax on the gross receipts of utility companies operating within the city, including sales of electricity, natural gas, telephone services, water and steam, and on the gross receipts of the Airport.



Discussion

The tax rate for companies supplying natural gas and electricity is 10% of the gross receipts from their commercial customers and 4% of the gross receipts from residential customers. Companies supplying telephone service, steam and water are taxed at 10% of their gross receipts from all customers. The taxes are passed on to the ultimate consumers.

The tax on natural gas and electricity account for about two-thirds of all franchise tax revenue. Rate changes for supplying natural gas, electricity, and telephone service are subject to approval by the Missouri Public Service Commission. In FY01, increases in the cost of natural gas resulted in significantly higher revenues from natural gas taxes. Revenues in subsequent years reflect a return to more normal usage and rates.

CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual FY04	Revised Estimate FY05	Projected Receipts FY06	Percent Change
SPECIAL FUND REVENUES:				
Local Use Tax Fund	\$25,158,664	\$24,000,000	\$24,000,000	0.0%
Fund Balance	0	3,800,000	2,000,000	-47.4%
	<u>25,158,664</u>	<u>27,800,000</u>	<u>26,000,000</u>	<u>-6.5%</u>
Convention and Tourism Fund				
Restaurant Gross Receipts Tax (1%)	3,935,152	4,128,000	4,128,000	0.0%
	<u>3,935,152</u>	<u>4,128,000</u>	<u>4,128,000</u>	<u>0.0%</u>
Convention and Sports Facility Fund				
Hotel and Motel Sales Tax (3.5%)	5,103,778	5,815,000	5,815,000	0.0%
	<u>5,103,778</u>	<u>5,815,000</u>	<u>5,815,000</u>	<u>0.0%</u>
Assessment Fund				
Real Estate Tax	1,184,153	1,518,516	1,564,000	3.0%
State Reimbursements	653,564	861,000	861,000	0.0%
Other	86,510	126,590	126,600	0.0%
General Fund Subsidy	2,050,000	1,259,000	1,459,000	15.9%
Fund Balance	0	200,000	100,000	
	<u>3,974,227</u>	<u>3,965,106</u>	<u>4,110,600</u>	<u>3.7%</u>
Miscellaneous Special 1116 Funds				
Forest Park Fund	902,906	800,000	3,400,000	325.0%
Child Support Unit	1,923,455	2,000,000	2,000,000	0.0%
Street Excavation Fund	286,989	375,000	375,000	0.0%
Port Authority (incl. gaming lease)	3,194,730	3,085,000	2,810,000	-8.9%
Building Commissioner - Lead Remediation	1,303,969	1,600,000	1,935,000	20.9%
Building Commissioner - Bldg. Demolition	1,456,565	1,600,000	1,935,000	20.9%
Police Officer Training Fund	74,078	100,000	100,000	0.0%
Communicable Disease - Immunization Fund	85,451	0	0	
Health Division - Other Special Revenue	326,842	270,000	270,000	0.0%
Equitable Relief from Utility Tax	74,732	75,000	75,000	0.0%
Battered Persons Shelter Fund	146,381	150,000	150,000	0.0%
BPS Special Project Funds	0	200,000	220,000	n/a
Other Special Revenue Funds	276,316	225,200	1,469,716	552.6%
Fund Balances	0	0	300,000	
	<u>10,052,414</u>	<u>10,480,200</u>	<u>15,039,716</u>	<u>43.5%</u>

CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual FY04	Revised Estimate FY05	Projected Receipts FY06	Percent Change
Communications Fund				
Cable Television Gross Receipts Tax	1,602,178	1,600,000	1,600,000	0.0%
Fund Balance	0	0	210,000	
	<u>1,602,178</u>	<u>1,600,000</u>	<u>1,810,000</u>	13.1%
Lateral Sewer Fund				
Tax receipts and interest	2,743,949	2,850,000	2,900,000	1.8%
Fund Balance	456,847	250,000	200,000	
	<u>3,200,796</u>	<u>3,100,000</u>	<u>3,100,000</u>	0.0%
Riverfront Gaming Revenues (excl. Port lease)				
Adjusted Gross Receipts Tax (@ 2%)	1,420,090	1,450,000	1,450,000	0.0%
Admissions Tax (@ \$1)	3,660,812	3,700,000	3,700,000	0.0%
Interest	2,736	20,000	20,000	
Fund Balance	0	0	0	
	<u>5,083,638</u>	<u>5,170,000</u>	<u>5,170,000</u>	0.0%
Government Grant Fund Revenues				
St. Louis Agency on Training & Employment	10,101,536	8,308,000	8,275,000	-0.4%
Police Department Grants	6,757,770	6,415,000	5,865,000	-8.6%
Community Development (admin. portion)	5,506,245	5,935,000	5,955,000	0.3%
Other Government Grants	27,042,103	40,406,000	35,274,000	-12.7%
	<u>49,407,654</u>	<u>61,064,000</u>	<u>55,369,000</u>	-9.3%
Capital Improvements Funds				
1/2 Cent Sales Tax	16,341,011	15,700,000	16,450,000	4.8%
Metro Parks Sales Tax	1,494,469	0	1,645,000	
Gasoline Tax	600,000	600,000	625,000	4.2%
Previous Year Surpluses / Balances	80,000	2,680,000	1,374,484	-48.7%
Income From Sale Of City Assets	1,868,045	3,300,000	850,000	-74.2%
Transfers from General and Other Funds	12,500,000	9,470,000	5,821,485	-38.5%
Courthouse Restoration Funds	1,416,957	1,500,000	1,500,000	0.0%
Previous Appropriation Rollover	0	0	450,000	
Lease Debt Refunding Proceeds	0	0	2,300,000	
Capital Grants	393,015	0	0	
Interest Earnings	100,218	0	0	
	<u>34,793,715</u>	<u>33,250,000</u>	<u>31,015,969</u>	-6.7%
Debt Service Fund				
Property Taxes	5,826,435	5,675,000	5,675,000	0.0%
	<u>5,826,435</u>	<u>5,675,000</u>	<u>5,675,000</u>	0.0%

CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual FY04	Revised Estimate FY05	Projected Receipts FY06	Percent Change
Tax Increment Financing	9,733,246	10,000,000	10,000,000	0.0%
Trustee Lease Fund - Interest & DSR Earnings	3,737,398	526,900	873,600	65.8%
Mail Services Internal Service Fund	692,235	830,000	835,000	0.6%
Employee Benefits Funds	33,245,000	43,560,000	33,292,000	-23.6%
Fund Balance	0	0	0	n/a
	<u>33,245,000</u>	<u>43,560,000</u>	<u>33,292,000</u>	<u>-23.6%</u>
Subtotal Special Fund Revenues	<u>195,546,530</u>	<u>216,964,206</u>	<u>202,233,885</u>	<u>-6.8%</u>
ENTERPRISE FUND REVENUES:				
Water Division				
Net Sales of Water	37,564,119	39,000,000	40,820,000	4.7%
Gross Receipts Tax	3,752,539	3,900,000	4,200,000	7.7%
All Other Income	2,594,967	2,568,300	3,132,300	22.0%
	<u>43,911,625</u>	<u>45,468,300</u>	<u>48,152,300</u>	<u>5.9%</u>
Lambert St. Louis Airport				
Landing Fees	43,472,647	52,375,000	52,795,000	0.8%
Rents	41,942,007	40,220,000	31,919,000	-20.6%
Utilities and Charges	1,415,826	1,765,000	1,800,000	2.0%
Concessions	21,939,442	20,670,000	23,974,000	16.0%
Interest	5,443,425	6,899,000	6,019,000	-12.8%
Parking and Miscellaneous	10,558,579	12,501,000	14,096,000	12.8%
Pledged PFC Revenues	18,701,954	18,766,000	18,766,000	0.0%
	<u>143,473,880</u>	<u>153,196,000</u>	<u>149,369,000</u>	<u>-2.5%</u>
Subtotal Enterprise Funds	<u>187,385,505</u>	<u>198,664,300</u>	<u>197,521,300</u>	<u>-0.6%</u>
Total Special and Enterprise Revenues	<u>\$382,932,035</u>	<u>\$415,628,506</u>	<u>\$399,755,185</u>	<u>-3.8%</u>

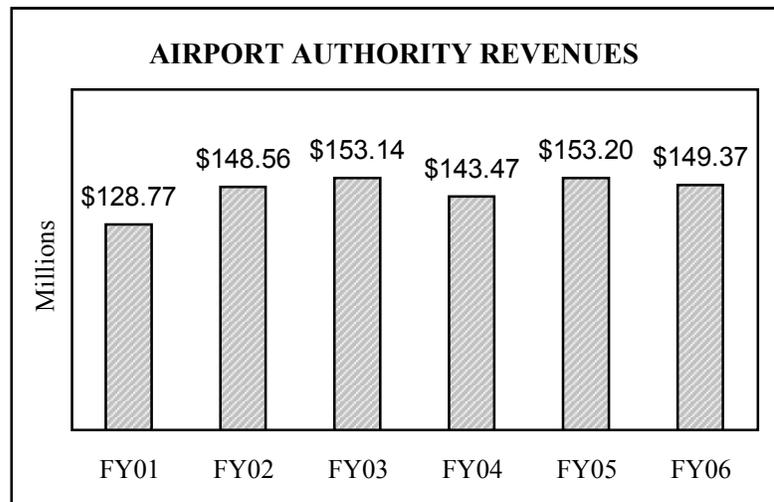
CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual FY04	Revised Estimate FY05	Projected Receipts FY06	Percent Change
Revenues Appropriated Separately:				
Street Improvement Fund				
Motor Vehicle Sales Tax	865,900	850,000	850,000	0.0%
Franchise (Utility) Taxes	3,747,862	3,750,000	3,750,000	0.0%
Interest	21,673	0	0	n/a
	<u>4,635,435</u>	<u>4,600,000</u>	<u>4,600,000</u>	<u>0.0%</u>
Community Dev. Block Grants / Housing Grants (excluding admin. listed above)	28,390,789	27,933,000	28,657,000	2.6%
Total All Special and Other Fund Revenues	<u>\$415,958,259</u>	<u>\$448,161,506</u>	<u>\$433,012,185</u>	<u>-3.4%</u>
Parking Division				
Meter Division Revenues	6,716,207	5,500,000	5,958,227	8.3%
Parking Facility Revenues	6,274,853	5,985,000	6,409,439	7.1%
	<u>12,991,060</u>	<u>11,485,000</u>	<u>12,367,666</u>	<u>7.7%</u>
Transportation Funds				
Transportation 1/2 Cent Sales Tax	16,329,226	19,082,000	19,201,000	0.6%
MetroLink 1/4 Cent Sales Tax	8,466,582	9,541,000	9,667,000	1.3%
	<u>24,795,808</u>	<u>28,623,000</u>	<u>28,868,000</u>	<u>0.9%</u>
Total All Special and Other Fund Revenues	<u>\$453,745,127</u>	<u>\$488,269,506</u>	<u>\$474,247,851</u>	<u>-2.9%</u>

AIRPORT AUTHORITY (Lambert-St. Louis International Airport)

Definition

Airport revenue comes from Signatory Airline Fees, Concession Revenues, Interest Income and Parking fees, in addition to funds provided by the Federal Aviation Administration.



Discussion

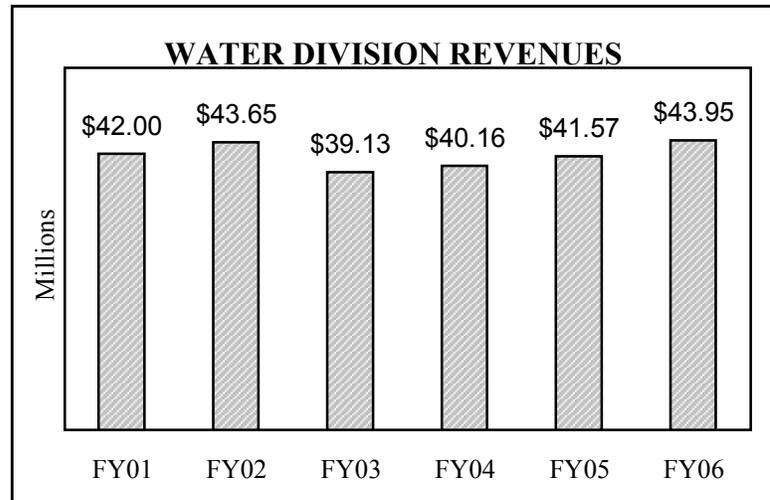
Lambert - St. Louis International Airport receives just over half of its operating revenues from signatory airlines in the form of landing fees and terminal rents. Signatory airlines are those airlines serving the Airport who have signed use agreements and include: American, America West, Continental, Delta, Frontier, Northwest, USAir, Southwest, Trans States and United. The Airport also receives revenues from concessions that operate on Airport property. Concession fees include revenues from the following activities: food & beverage sales, giftshops, coin devices, ground transportation, public parking, car rentals, space rental, in-flight catering and other concession revenues. Other revenues include non-signatory airline fees, cargo, hangar, tenant improvement surcharges, employee lot, gain on sale of investments and other miscellaneous revenues.

WATER DIVISION

Definition

Water Division revenues include sales of water to residential and commercial customers and to other jurisdictions, along with miscellaneous charges for service.

Discussion

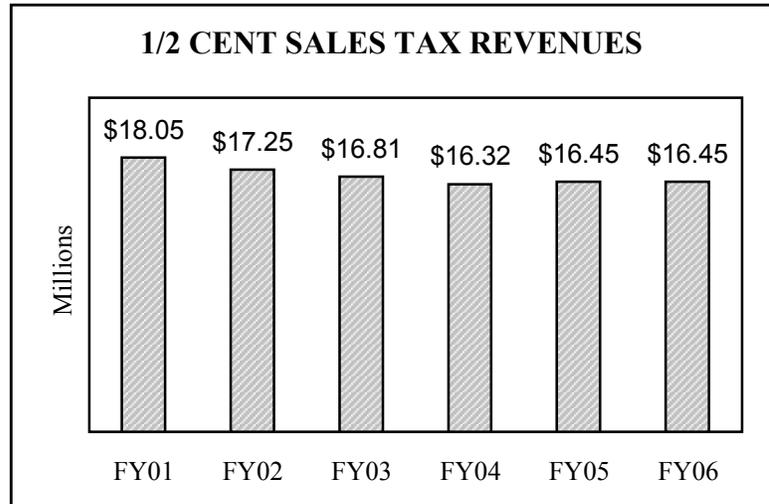


Revenues from net sales of Water include sales to flat-rate and metered customers and sales to other governmental jurisdictions. While the number of metered and unmetered customers has decreased reflecting the city's population decline, increases in the sales to other governmental jurisdictions has offset some of the decrease. The other miscellaneous income is mostly revenue from services the Water Division performs, such as repairing damaged fire hydrants or tapping water lines for new buildings and interest income from investments.

1/2 CENT CAPITAL SALES TAX

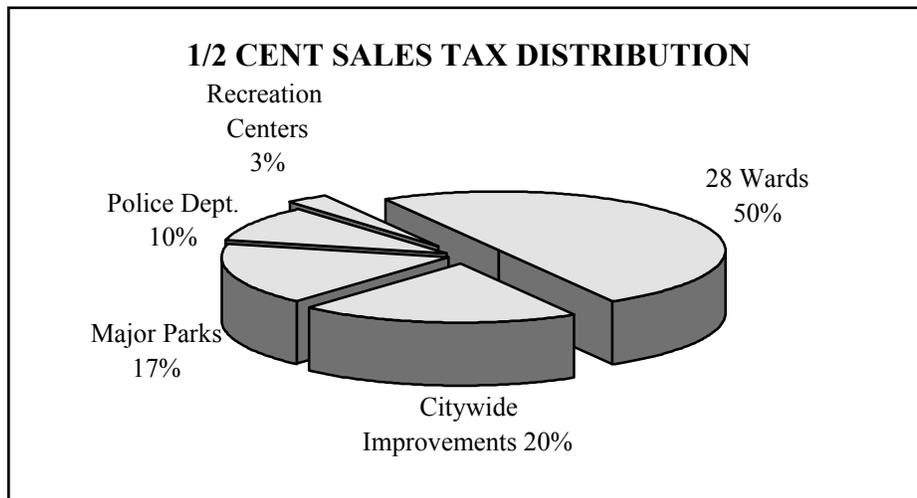
Definition

A one half percent tax levied on retail sales in the City of St. Louis is dedicated to Capital expenditures. The sales tax is not levied on certain items, including motor fuels, prescription drugs, food purchased with food stamps, all sales by or to not for profit organizations and residential utility charges.



Discussion

City voters approved the 1/2 cent sales tax for capital improvements in August, 1993. Projected revenue for FY06 is projected to total \$16.45 million. The City ordinance authorizing the 1/2 cent sales tax included a formula for allocating the proceeds among various capital spending areas. This allocation is illustrated in the pie chart below:



RIVERFRONT GAMING

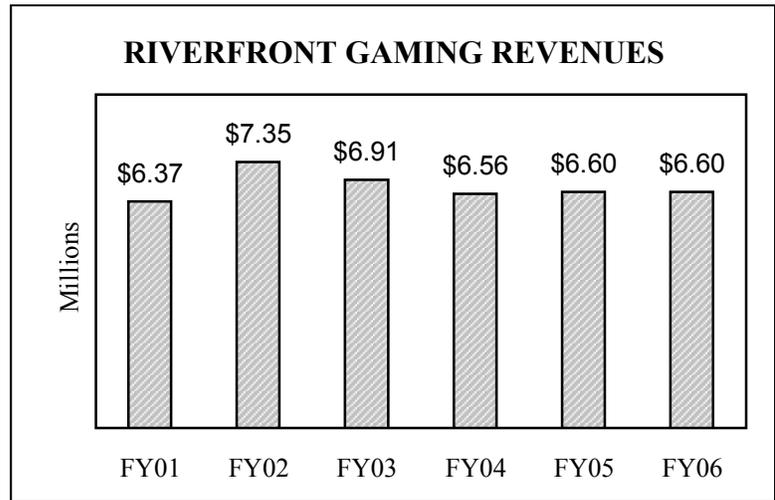
Definition

Riverfront Gaming revenues come primarily from three sources:

1) the local share of the state gaming tax, 2) the local share of the state admissions tax, and 3) the lease agreement with the City Port Authority

Discussion

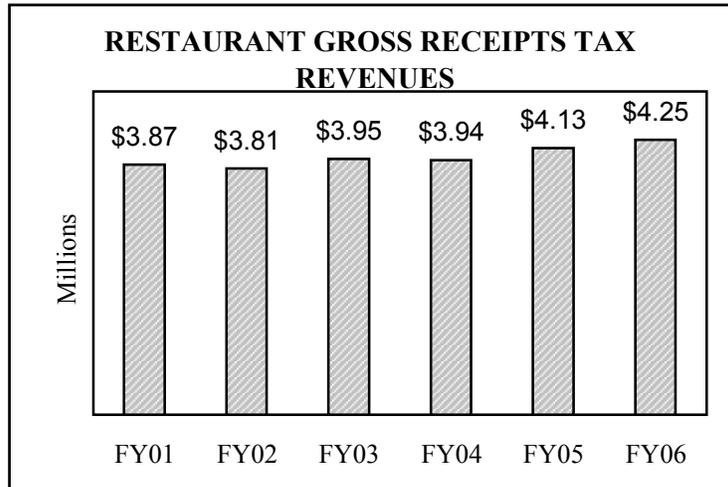
Riverboat gaming on the St. Louis riverfront began in May, 1994 with the opening of President Casino's Admiral riverboat. The State of Missouri imposes a 20% tax on the adjusted gross receipts (AGR) of riverboat gambling facilities as well as a \$2 head tax on the number of admissions. By state statute, the City receives a 10% share of the state tax or 2% of AGR. The City is also entitled to one-half the state admission fee or \$1 per admission. The City receives an additional 2% of AGR through a lease between the riverboat operator and the City's Port Authority. Relocation to a more convenient location on the riverfront along with less restrictive boarding rules have allowed the city's only gaming facility to maintain a viable market share in the face of larger and newer competition in the metropolitan area.



RESTAURANT GROSS RECEIPTS TAX

Definition

A 1% tax levied on the gross receipts of restaurants, excluding the sale of alcoholic beverages.



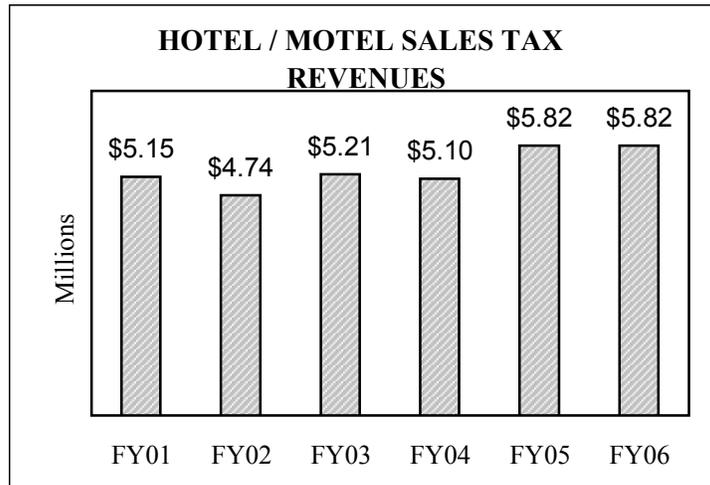
Discussion

The 1% restaurant gross receipts tax serves as the source of revenue to the City's Convention and Tourism Fund. The fund was established to foster and promote the City's convention and tourism industry. Revenues from this source together with hotel tax receipts from the Convention and Sports Facility Fund are used to offset debt service payments on the Convention Center.

HOTEL / MOTEL SALES TAX

Definition

A 3.5% tax levied on the price of a hotel room.



Discussion

The change from a flat amount per occupied room to a gross receipts based tax has provided the opportunity for this source of revenue to grow with inflationary increases in the cost of a hotel room. Hotel Tax receipts have exhibited consistent growth with the addition of hotel development in the downtown area. Proceeds from this tax are deposited into a Convention and Sports Facility trust fund and together with restaurant tax revenues are used to offset debt payments on the convention center. Revenues are not expected to grow significantly in FY2006 as the area absorbs the increased supply of rooms, putting pressure on room rates.

GENERAL GOVERNMENT

GENERAL GOVERNMENT

Board of Aldermen

Mayor's Office

St. Louis Agency on
Training & Employment
(SLATE)

Department of Personnel

Register

- Hiring and Retention
- Motivation and Morale
- Training and Development
- Employee Safety
- Employee Benefits

Information Technology
Services Agency

City Counselor

Budget Division

- Budget and Fiscal Analyses
- Grants Office

- Administration
- Litigation
- Corporate and Fiscal Affairs
- Workers' Compensation
- Economic Development and Real Estate
- Problem Properties

Civil Rights Enforcement
Agency
(CREA)

Community Development
Administration

Planning and Urban Design

Affordable Housing
Commission

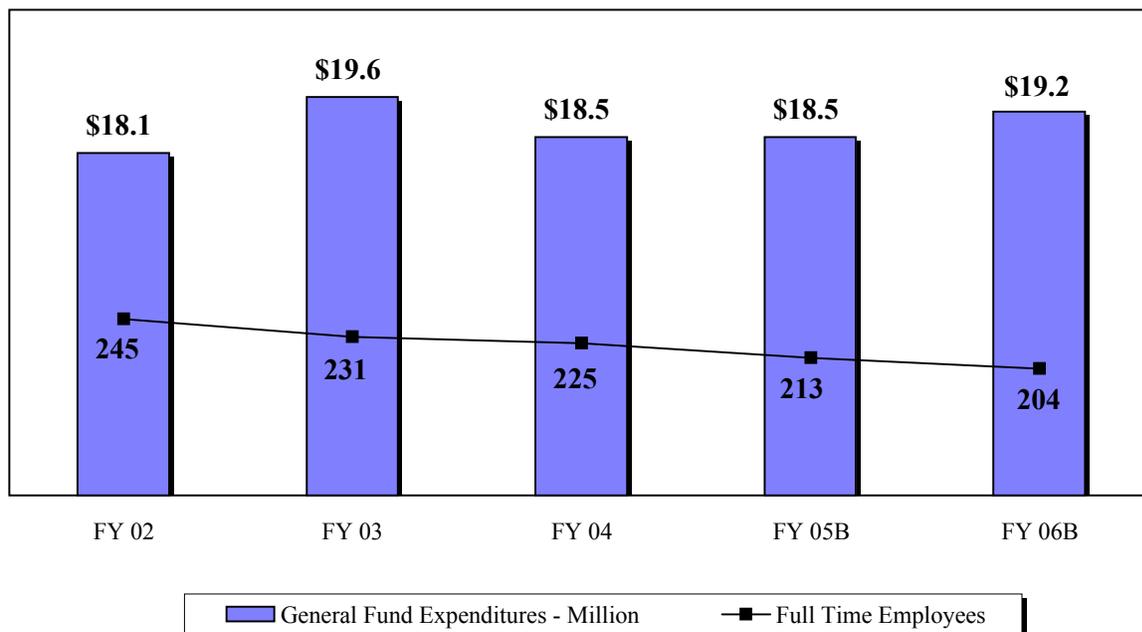
GENERAL GOVERNMENT

Budget By Division	Actual FY04	Budget FY05	Budget FY06
110 Board of Aldermen	2,273,098	2,309,550	2,398,460
120 Mayor's Office	1,727,283	1,832,018	1,932,760
121 St. Louis Agency on Training & Emp.	0	0	0
123 Department of Personnel	3,200,417	2,780,323	2,853,946
124 Register	140,738	149,472	161,445
126 Civil Rights Enforcement Agency	400,891	393,737	360,720
127 Information Technology Services Agency	4,487,726	4,697,631	5,196,909
137 Budget Division	646,175	642,891	591,289
139 City Counselor	5,604,124	5,685,813	5,694,424
Total General Fund	\$18,480,452	\$18,491,435	\$19,189,953
141 Planning and Urban Design	1,845,875	1,570,000	1,645,870
142 Community Development Administration	3,090,948	3,084,693	3,181,200
143 Affordable Housing Commission	4,573,489	7,498,661	6,007,727
Grant and Other Funds	49,932,306	50,469,662	40,374,425
Total Department All Funds	\$77,923,070	\$81,114,451	\$70,399,175

Personnel By Division	Actual FY04	Budget FY05	Budget FY06
110 Board of Aldermen	45.0	45.0	44.0
120 Mayor's Office	21.5	22.5	22.5
121 St. Louis Agency on Training & Emp.	0.0	0.0	0.0
123 Department of Personnel	38.8	37.8	37.8
124 Register	3.0	3.0	3.0
126 Civil Rights Enforcement Agency	6.0	5.0	5.0
127 Information Technology Services Agency	47.0	41.0	42.0
137 Budget Division	7.0	7.0	7.0
139 City Counselor	45.0	44.0	43.0
Total General Fund	213.3	205.3	204.3
141 Planning and Urban Design	23.0	22.0	22.0
142 Community Development Administration	48.0	42.0	43.0
143 Affordable Housing Commission	4.0	4.0	4.0
Grant and Other Funds	63.7	63.7	59.7
Total Department All Funds	352.0	337.0	333.0

GENERAL GOVERNMENT

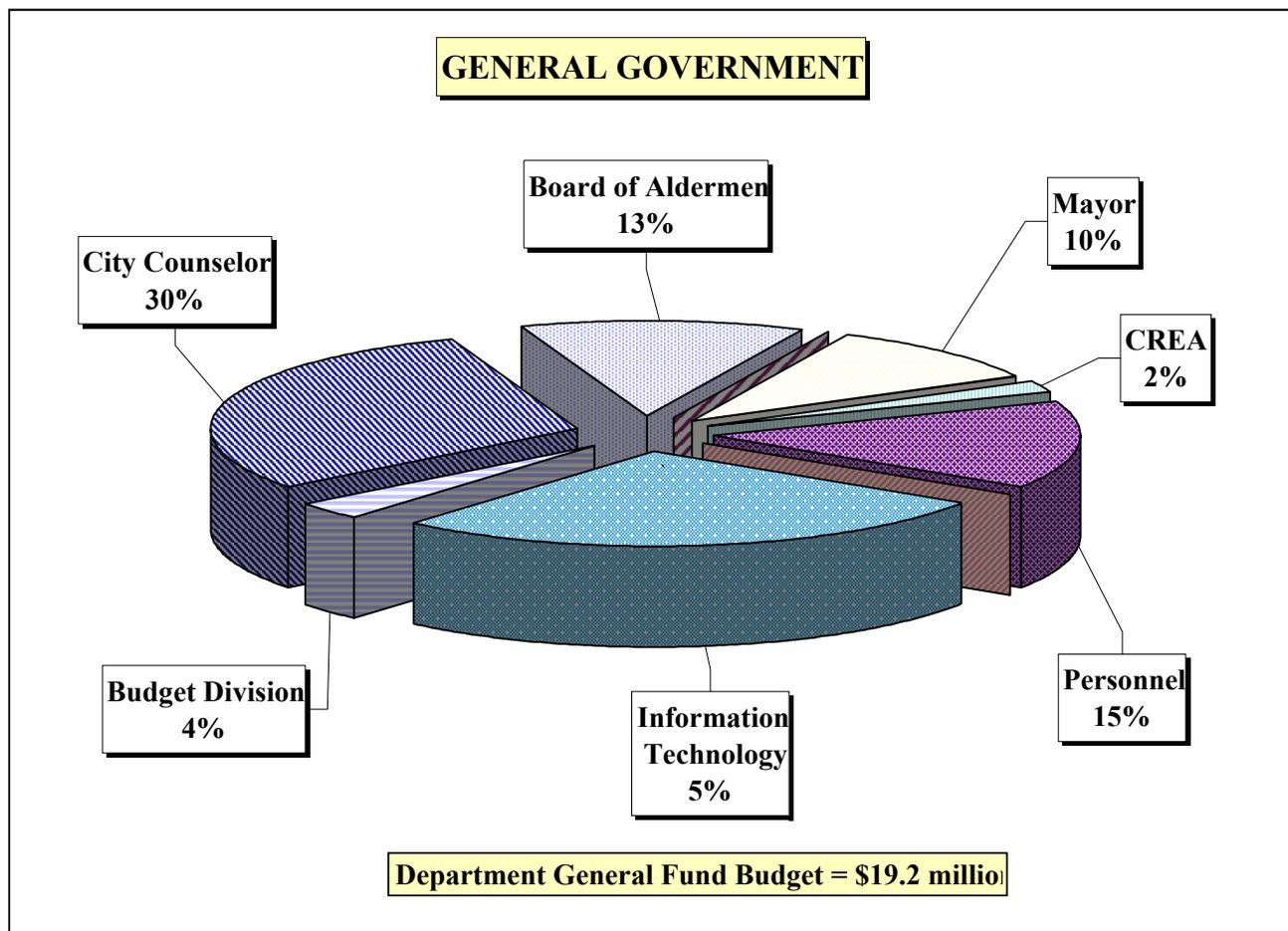
GENERAL GOVERNMENT



Major Goals & Highlights

- o ITSA to upgrade to a 64 bit mainframe system to support web-based financial systems
- o Community Development Agency will provide assistance for approximately 186 home repairs and 45 property purchasing loans
- o SLATE will establish a new workshop "Transforming Your Life" to assist and prepare individuals seeking employment
- o ITSA to deploy wireless City network enhancements in four City departments
- o SLATE to utilize a Grant to provide job services for the disabled
- o Continue to maintain processing time for Civil Rights Enforcement cases that are lower than the national average

GENERAL GOVERNMENT



Major Goals & Highlights

- o Appropriate \$6.0 mil. in Local Use Tax funds for Affordable Housing Commission program funding
- o SLATE will become a regional workforce agency, and increase employment and training funding by a minimum of \$1 million for the region through a partnership with St. Louis County
- o SLATE will seek to increase job placements by 50%
- o City Counselor's office to expand problem properties unit

Department: General Government	Division Budget
Division: 110 Board of Aldermen	

Mission & Services

The Board of Aldermen, the legislative body of the City of St. Louis, is comprised of 28 members representing the City's 28 wards and a board president, who is elected citywide. The Board of Aldermen is responsible for the approval and enactment of ordinances, the review of policy matters and the review and passage of the annual budget. The President of the Board of Aldermen is one of three members of the City's Board of Estimate and Apportionment.

FY06 Highlights

In FY2006 legislative activities conducted by the Board of alderman will be available on the City's website.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	2,072,883	2,100,570	2,189,480
Materials and Supplies	44,883	48,000	48,000
Equipment, Lease & Assets	27,980	29,500	29,500
Contractual and Other Services	127,352	131,480	131,480
Debt Service and Special Charges	0	0	0
Total General Fund	\$2,273,098	\$2,309,550	\$2,398,460
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$2,273,098	\$2,309,550	\$2,398,460

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	45.0	45.0	44.0
Other	0.0	0.0	0.0
Total	45.0	45.0	44.0

Department: General Government
Division: 120 Mayor's Office

Division Budget

Mission & Services

As the Chief Executive Officer of the City, the Mayor's primary responsibilities include policy formulation and executive direction and coordination of the activities of City Departments and agencies. The Mayor serves as chair of the three member Board of Estimate and Apportionment.

FY06 Highlights

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	1,558,263	1,602,218	1,702,960
Materials and Supplies	21,578	24,700	24,700
Equipment, Lease & Assets	9,205	24,900	24,900
Contractual and Other Services	138,237	180,200	180,200
Debt Service and Special Charges	0	0	0

Total General Fund	\$1,727,283	\$1,832,018	\$1,932,760
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Grant and Other Funds	\$55,713	\$54,214	\$57,999
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Total Budget All Funds	\$1,782,996	\$1,887,731	\$1,990,759
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
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General Fund	21.5	22.5	22.5
Other	0.5	0.5	0.5

Total	22.0	23.0	23.0
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Mission & Services

The mission of SLATE is to provide leadership and promote collaboration among public and private partners to develop a quality workforce that meets the economic and labor market needs of the St. Louis region. The St. Louis Agency on Training and Employment (SLATE) administers and operates the Workforce Investment Act, which is a Federal Program designed to aid in the employment and training of unemployed and underemployed workers.

FY06 Highlights

In FY06, SLATE will seek to increase by 50% the number of job placements made in FY05. Slate will also seek to partner with St. Louis County to become part of a regional workforce agency. This will increase employment and training funding for the region

Performance Measurement	FY04	FY05	FY06
o % of Adult clients entering employment	80%	72%	82%
o % of Adult 6-Month Retention	81%	76%	86%
o % of dislocated workers entering employment	81%	84%	80%
o Adult Earnings Change	\$1,631	\$2,657	\$3,132
o % of older youth entering employment	100%	67%	63%

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0

Total General Fund	\$0	\$0	\$0
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Grant and Other Funds	\$13,415,218	\$8,261,843	\$8,227,242
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Total Budget All Funds	\$13,415,218	\$8,261,843	\$8,227,242
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	0.0	0.0	0.0
Other	38.0	38.0	29.0
Total	38.0	38.0	29.0

Department: General Government	Division Budget
Division: 123 Department of Personnel	

Mission & Services

The Department of Personnel's mission is to provide a well-qualified, diverse workforce and support management's efforts to serve the Citizens of St. Louis through progressive human resource programs based on merit and equal employment opportunity principles. The Department of Personnel is charged with the task of hiring, training, and maintaining a City workforce of over 5,200 employees. Programs under this division are structured to emphasize five major aspects of human resource management: hiring and retention, motivation and morale, training and development, safety, and employee benefits.

FY06 Highlights

In FY06, the Department of Personnel will be implementing a 2% across-the-board pay increase for City employees and begin negotiating for a new pay plan to begin in the next fiscal year.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	2,620,169	2,386,923	2,462,546
Materials and Supplies	25,600	29,000	29,000
Equipment, Lease & Assets	11,718	30,400	30,400
Contractual and Other Services	542,930	334,000	332,000
Debt Service and Special Charges	0	0	0
	0	0	0
Total General Fund	\$3,200,417	\$2,780,323	\$2,853,946
Grant and Other Funds	\$35,794,168	\$41,159,516	\$30,791,815
Total Budget All Funds	\$38,994,585	\$43,939,839	\$33,645,761

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	38.8	37.8	37.8
Other	10.2	10.2	10.2
Total	49.0	48.0	48.0

Department: General Government	Program Budget
Division: 123 Department of Personnel	
Program: 01 Employee Hiring and Retention	

Mission & Services

This program combines the activities of the Recruitment and Examination section and the Personnel Services and Classification and Compensation functions of the Department's Compensation/Employee Relations Division. Duties include the recruiting function, the development and administration of over 250 examinations, analysis of City staffing patterns, etc. Recruiting strategies are driven by the division's Workforce planning efforts and are aimed at generating candidates for some 700 different job classes required by City government.

FY06 Highlights

In FY06, the recruitment section anticipates conducting a number of exams specifically in the area of public safety area (e.g. firefighter recruits, airport police, etc..)

Performance Measurement	FY04	FY05	FY06
o # Examination Appeals reviewed	51	37	25
o # Decisions sustained	38	29	25
o # Decisions amended	11	4	0
o # Administratively closed	2	4	0
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	1,481,755	1,372,405	1,391,840
Materials and Supplies	11,714	13,270	13,270
Equipment, Lease & Assets	6,206	16,101	16,101
Contractual and Other Services	226,813	139,531	138,695
Debt Service and Special Charges	0	0	0

Total General Fund	\$1,726,488	\$1,541,306	\$1,559,906
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$1,726,488	\$1,541,306	\$1,559,906
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	21.8	21.8	21.8
Other	0.0	0.0	0.0
Total	21.8	21.8	21.8

Department: General Government	Program Budget
Division: 123 Department of Personnel	
Program: 02 Employee Motivation and Morale	

Mission & Services

This program includes the Employee Relations Program which encompasses departmental efforts to inform, raise consciousness, improve morale and work to process appeals and grievances, monitor and control the drug testing program, and otherwise measure the various indicators of City Service performance. The purpose of the Employee Relations Program is to provide personnel policies and procedure guidance to City management and employees so that they can fairly and consistently manage within the scope of City policy.

FY06 Highlights

With FY06 being the second year of a two year pay plan, negotiations for a new pay plan will begin this fiscal year.

Performance Measurement	FY04	FY05	FY06
o # Service Rating Appeals	15	19	14
o # Ratings sustained	8	12	10
o # Ratings amended	7	7	4
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	693,532	618,054	626,806
Materials and Supplies	7,467	8,459	8,459
Equipment, Lease & Assets	3,494	9,065	9,065
Contractual and Other Services	151,973	93,491	92,932
Debt Service and Special Charges	0	0	0
Total General Fund	\$856,466	\$729,069	\$737,262
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$856,466	\$729,069	\$737,262

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	7.0	6.0	6.0
Other	0.0	0.0	0.0
Total	7.0	6.0	6.0

Department: General Government	Program Budget
Division: 123 Department of Personnel	
Program: 03 Employee Training and Development	

Mission & Services

The Employee Development mission is to train and develop City employees to provide the best possible service to the citizens of St. Louis. This section is responsible for most of the employee and supervisory training conducted for city employees and is the focal point for most of the organizational development efforts of the Personnel Department. This section coordinates or conducts employee and supervisory training across a wide range of topics including a mandatory core curriculum.

FY06 Highlights

In FY06, Employee Development will continue its mandatory and optional training programs, assist departments in conducting training needs surveys and continue to offer computer lab courses and the Training Opportunity Program.

Performance Measurement	FY04	FY05	FY06
o Total training hours	11,970	11,800	12,000
o Computer training hours	1,630	1,650	1,700
o # of Students	3,038	2,690	2,841
o Total Cost per student hour	\$19.29	\$25.74	\$35.76
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	269,889	240,516	243,922
Materials and Supplies	3,621	4,102	4,102
Equipment, Lease & Assets	2,018	5,235	5,235
Contractual and Other Services	139,891	86,058	85,543
Debt Service and Special Charges	0	0	0

Total General Fund	\$415,419	\$335,911	\$338,801
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$415,419	\$335,911	\$338,801
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	5.0	5.0	5.0
Other	0.0	0.0	0.0
Total	5.0	5.0	5.0

Department: General Government	Program Budget
Division: 123 Department of Personnel	
Program: 04 Employee Safety	

Mission & Services

The Employee Safety mission is to lead the City's occupational safety and health program with emphasis on control of employment risk areas. The Department of Personnel, through the Safety Manager monitors safety status for City operations, provides technical assistance to safety personnel within each operating department, and orders and distributes personal protective equipment to City workers.

FY06 Highlights

In FY06, Employee Safety will continue tracking the number and severity of on-the-job accidents so as to identify potential problem areas, improve the overall safety of City employees and reduce workers' compensation costs.

Performance Measurement	FY04	FY05	FY06
o Administer safety program			
- accidents	1,180	1,081	1,027
- lost days	4,891	4,268	4,055
- lost salary expenses	\$262,520	\$231,747	\$220,160
o Total Workers Comp. expense	\$4,789,226	\$4,658,015	\$4,425,114

General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	174,993	155,948	158,156
Materials and Supplies	2,798	3,169	3,169
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	24,253	14,920	14,830
Debt Service and Special Charges	0	0	0

Total General Fund	\$202,044	\$174,037	\$176,156
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$202,044	\$174,037	\$176,156
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	5.0	5.0	5.0
Other	0.0	0.0	0.0
Total	5.0	5.0	5.0

Department: General Government	Program Budget
Division: 123 Department of Personnel	
Program: 05 Employee Benefits	

Mission & Services

The Employee Benefits Section mission is to ensure that employees are aware of benefits and are offered an opportunity to choose what is best for them. To reduce benefit costs by advocating good health and rebidding providers of the Department of Personnel benefit programs available to City employees. This includes the various health insurance plan options as well as life insurance and other optional and supplemental insurance plans.

FY06 Highlights

Beginning next year this program will conduct a competitive proposal process for health insurance for City employee's and retiree's. Employee Benefits will be administering the health insurance bids for FY07. Efforts will also continue to provide wellness programs and related efforts to improve the overall health care and well being of City employees.

Performance Measurement	FY04	FY05	FY06
o # Employees in medical program	5,103	5,083	5,100
o # Employees who opt out of medical	162	181	180
o # Employees in dental program	3,355	3,112	3,200

Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	450,375	482,089	517,530
Materials and Supplies	5,038	18,000	17,000
Equipment, Lease & Assets	0	14,940	15,800
Contractual and Other Services	35,338,755	40,644,487	30,241,485
Debt Service and Special Charges	0	0	0

Grant and Other Funds	\$35,794,168	\$41,159,516	\$30,791,815
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Total General Fund	\$0	\$0	\$0
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Total Budget All Funds	\$35,794,168	\$41,159,516	\$30,791,815
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	0.0	0.0	0.0
Other	10.2	10.2	10.2
Total	10.2	10.2	10.2

Department: General Government
Division: 124 Register

Division Budget

Mission & Services

The Register's Office primary charge is to ensure that official City records are retained and made available to both City agencies and the general public. The Register records, signs, numbers, seals, and stores approximately 4,000 City bonds, contracts and other documents and about 300 City ordinances per year. The Register provides 2,300 copies of ordinances and documents for distribution and purchasing to both City agencies and the general public. This office also provides and proofs material for the City Journal and mails out copies of the Journal to 350 subscribers.

FY06 Highlights

The Register will seek to improve public access to City ordinances by allowing the public to view ordinances through electronic media with option of purchasing documents.

Performance Measurement	FY04	FY05	FY06
o Cost per Customer Served (Records)	\$37.84	\$34.39	\$28.86
o Cost per Oath	\$30.42	\$30.70	\$37.29
o # Oaths of Office Administered	358	403	334
o Cost per Journal (Register cost only)	\$1.05	\$1.06	\$1.13
o Distribute City Journals	20,800	23,400	22,100
o % City Journals mailed on time	100%	100%	100%

General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	129,644	129,272	141,245
Materials and Supplies	4,836	15,000	15,000
Equipment, Lease & Assets	4,834	200	200
Contractual and Other Services	1,424	5,000	5,000
Debt Service and Special Charges	0	0	0

Total General Fund	\$140,738	\$149,472	\$161,445
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Grant and Other Funds	\$11,116	\$0	\$0
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Total Budget All Funds	\$151,854	\$149,472	\$161,445
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	3.0	3.0	3.0
Other	0.0	0.0	0.0
Total	3.0	3.0	3.0

Mission & Services

The Civil Rights Enforcement Agency's (CREA) mission is to treat and eliminate discrimination in housing, employment, education, services, public accommodations, and real property transactions and uses, while providing equal opportunity. Furthermore, to work with other entities to reduce and eliminate problems affecting human relations and facilitate a climate for orderly and constructive community development. The Civil Rights Enforcement Agency (CREA) investigates alleged violations of the laws governing discrimination in housing, employment, bias crimes, and public accommodations. The agency has been successful in reducing the age of its active inventory of cases through the conducting of timely and quality investigations in all areas covered by City ordinance.

FY06 Highlights

In FY06, CREA continues to offer a variety of services to a number of local organizations including: The World's Affairs Council, The National Conference, St. Louis 2004, the U.S. Dept. of Housing and Urban Development, the Equal Employment Opportunity Commission and the Metropolitan St. Louis Multicultural Task Force. CREA will also maintain its on-going tenant/landlord dispute resolution process.

Performance Measurement	FY04	FY05	FY06
o # Complaints Received	65	70	70
o # Investigations completed	56	70	70
o Cost / Case	\$1,748	\$1,695	\$1,600
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06
Personal Services	347,553	310,987	323,770
Materials and Supplies	2,000	15,700	15,700
Equipment, Lease & Assets	43,840	45,800	0
Contractual and Other Services	7,498	21,250	21,250
Debt Service and Special Charges	0	0	0
Total General Fund	\$400,891	\$393,737	\$360,720
Grant and Other Funds	\$37,120	\$63,649	\$56,782
Total Budget All Funds	\$438,011	\$457,386	\$417,502

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	6.0	5.0	5.0
Other	1.0	1.0	1.0
Total	7.0	6.0	6.0

Department: General Government	Division Budget
Division: 127 Information Technology Services Agency (ITSA)	

Mission & Services

Previously a part of the Budget Division, the Information Technology Services Agency was created in FY03 as a restructuring of the City's Information Services. Its mission is to provide mainframe and personal computer network support and programming as well as web site development and maintenance for City departments and agencies.

FY06 Highlights

In FY06, ITSA is working with REJIS in two major City justice related upgrades - the next generation of web-based applications for the City Courts management system, and the deployment of the Jail Management System. Furthermore, ITSA is deploying wireless City network enhancements in four City business units. ITSA is planning on upgrading to a 64 bit mainframe system to support web-based financial systems in this fiscal year.

Performance Measurement	FY04	FY05	FY06
o # Service Request Received	15,000	15,000	15,000
o # Service Request Completed	15,000	15,000	15,000
o % Completed with in 5 Days	97%	99%	100%
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	2,760,046	2,776,131	3,051,909
Materials and Supplies	61,673	66,000	64,000
Equipment, Lease & Assets	0	410,000	116,000
Contractual and Other Services	1,666,007	1,445,500	1,965,000
Debt Service and Special Charges	0	0	0
	_____	_____	_____
Total General Fund	\$4,487,726	\$4,697,631	\$5,196,909
Grant and Other Funds	\$124,532	\$133,037	\$142,407
	_____	_____	_____
Total Budget All Funds	\$4,612,258	\$4,830,668	\$5,339,316

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	47.0	41.0	42.0
Other	2.0	2.0	2.0
	_____	_____	_____
Total	49.0	43.0	44.0

Department: General Government
Division: 137 Budget Division

Division Budget

Mission & Services

The Budget Division serves under the Board of Estimate and Apportionment and is responsible for the development and monitoring of the City's annual budget and operating plan. It also includes a grants office for assisting departments in identifying grant funding possibilities and application processes.

FY06 Highlights

During FY06, the Budget Division will assist the Board of E & A in developing strategies to address long term challenges to the Budget.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	566,459	559,041	548,139
Materials and Supplies	3,482	5,500	4,900
Equipment, Lease & Assets	0	1,700	1,700
Contractual and Other Services	76,234	76,650	36,550
Debt Service and Special Charges	0	0	0
Total General Fund	\$646,175	\$642,891	\$591,289
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$646,175	\$642,891	\$591,289

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	7.0	7.0	7.0
Other	0.0	0.0	0.0
Total	7.0	7.0	7.0

Department: General Government	Program Budget
Division: 137 Budget Division	
Program: 01 Budget and Fiscal Analyses	

Mission & Services

Through this program the Budget Division prepares and monitors the City's annual budget and operating plan. This involves working closely with operating departments in identifying budgetary requirements and new service initiatives as well as finding potential revenues and operating efficiencies to maximize the services made available from City revenues. Throughout the year, the Budget Division performs various projects including fiscal analyses in preparation for bond issues, revenue and expenditure trend analyses and long term financial outlooks. Review and distribute proposes state legislation affecting the City, and conduct fiscal impact studies to determine the effects of such legislation.

FY06 Highlights

A continued emphasis in FY06 will be placed on budget strategies to address the growth in major cost centers such as pensions as well as potential demands on revenue through FY07 and beyond.

Performance Measurement	FY04	FY05	FY06
o Overtime delivery of budget documents	100%	100%	100%
o Accuracy of Revenue Projection	95%	98%	100%
o General Fund expense as % of budget	96%	100%	100%
o Unreserved General Fund balance %	4.2%	2.4%	3.5%

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	467,504	454,162	436,597
Materials and Supplies	2,916	4,600	4,600
Equipment, Lease & Assets	0	1,500	1,500
Contractual and Other Services	76,115	76,650	36,550
Debt Service and Special Charges	0	0	0
Total General Fund	\$546,535	\$536,912	\$479,247
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$546,535	\$536,912	\$479,247

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	5.0	5.0	5.0
Other	0.0	0.0	0.0
Total	5.0	5.0	5.0

Department: General Government	Program Budget
Division: 137 Budget Division	
Program: 02 Grants Office	

Mission & Services

The Budget Division Grant's office serves as a citywide clearinghouse and networking mechanism for the City of St. Louis' grants activities and source of information concerning federal, state and private funding. The office provides the necessary tools that will enable the City of St. Louis to function successfully in a grants environment. The office provides technical assistance and training in the development, submission and negotiation of the grant application process.

FY06 Highlights

In FY06, the Grants Office will seek opportunities to increase public safety funding to enhance homeland security issues and the work of public safety departments such as the Fire Department and will continue to identify funding sources for assisting in the eradication of childhood lead poisoning in the City.

Performance Measurement	FY04	FY05	FY06
o # of Grant's Applications Completed	23	13	20
o # of Grant's Received	10	9	15

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	98,955	104,879	111,542
Materials and Supplies	566	900	300
Equipment, Lease & Assets	0	200	200
Contractual and Other Services	119	0	0
Debt Service and Special Charges	0	0	0
Total General Fund	\$99,640	\$105,979	\$112,042
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$99,640	\$105,979	\$112,042

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	2.0	2.0	2.0
Other	0.0	0.0	0.0
Total	2.0	2.0	2.0

Department: General Government	Division Budget
Division: 139 City Counselor	

Mission & Services

The City Counselor is the director and representative in all legal matters involving the City. Through the various programs under this office, the City Counselor directs the management of all litigation in which the City is a party, including service in the City Courts; represents the City in all legal matters and proceedings and advises the Board of Aldermen, the mayor, department heads, and all other officers of the City as to all legal questions affecting the City's interests.

FY06 Highlights

In FY06 the City Counselor's Office will oversee the expansion of it's Problem Properties Unit as part of a continuing initiative to prosecute negligent property owners.

Performance Measurement	FY04	FY05	FY06
o Cease and desist letters issued	371	440	450
o Special tax bill liens authorized	252	190	175

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	3,454,517	3,445,465	3,569,076
Materials and Supplies	73,907	73,500	73,500
Equipment, Lease & Assets	12,087	15,200	15,200
Contractual and Other Services	2,063,613	2,151,648	2,036,648
Debt Service and Special Charges	0	0	0
	_____	_____	_____
Total General Fund	\$5,604,124	\$5,685,813	\$5,694,424
Grant and Other Funds	\$494,439	\$797,403	\$1,098,180
Total Budget All Funds	\$6,098,563	\$6,483,216	\$6,792,604

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	45.0	44.0	43.0
Other	12.0	12.0	17.0
	_____	_____	_____
Total	57.0	56.0	60.0

Department: General Government	Program Budget
Division: 139 City Counselor	
Program: 01 Administration	

Mission & Services

The City Counselor's Office administrative program supports the City Counselor's Office and provides overall legal direction for the City. Administrative personnel are responsible for tracking budget expenditures, maintaining records for billable hours, accounts payable and receivable, vouchering, and providing general employee development and computer systems management.

FY06 Highlights

No budget changes are anticipated for the administrative program in FY06.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	597,216	585,058	638,973
Materials and Supplies	3,519	3,500	3,500
Equipment, Lease & Assets	6,918	8,700	8,700
Contractual and Other Services	46,205	50,160	50,160
Debt Service and Special Charges	0	0	0
Total General Fund	\$653,858	\$647,418	\$701,333
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$653,858	\$647,418	\$701,333

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	11.0	11.0	11.0
Other	0.0	0.0	0.0
Total	11.0	11.0	11.0

Department: General Government	Program Budget
Division: 139 City Counselor	
Program: 02 Litigation	

Mission & Services

Under the Litigation program, the City Counselor represents the City in all litigation including damage suits, workers' compensation, medical malpractice, and appellate court and equity matters. It also handles the prosecution of cases in the City Courts and processes all claims presented against the City of St. Louis. Each fiscal year, the City contributes to its own insurance fund known as the Public Facilities Protection Corporation or PFPC.

FY06 Highlights

In FY06, municipal prosecutions will file approximately 80,000 new traffic related cases and 10,000 new non-traffic cases. In addition, the annual contribution to Public Facilities Protection Corporation will total \$1.9 million.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	1,822,072	1,760,000	1,898,167
Materials and Supplies	37,205	37,000	37,000
Equipment, Lease & Assets	5,089	6,400	6,400
Contractual and Other Services	1,985,788	2,066,212	1,951,212
Debt Service and Special Charges	0	0	0

Total General Fund	\$3,850,154	\$3,869,612	\$3,892,779
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$3,850,154	\$3,869,612	\$3,892,779
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
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General Fund	22.0	22.0	20.0
Other	0.0	0.0	0.0

Total	22.0	22.0	20.0
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Department: General Government	Program Budget
Division: 139 City Counselor	
Program: 03 Corporate and Fiscal Affairs	

Mission & Services

Corporate and Fiscal Affairs represents the Board of Estimate and Apportionment and is responsible for all legal aspects of the financial transactions of the City. It also represents the Comptroller's office in all major fiscal matters, supervises contract review and represents City operated development agencies.

FY06 Highlights

In FY06, Corporate Affairs will complete legal work related to the closure as well as contracts for sale of several other City properties.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	893,907	957,348	878,129
Materials and Supplies	33,183	33,000	33,000
Equipment, Lease & Assets	80	100	100
Contractual and Other Services	31,620	35,276	35,276
Debt Service and Special Charges	0	0	0
Total General Fund	\$958,790	\$1,025,724	\$946,505
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$958,790	\$1,025,724	\$946,505

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	10.0	9.0	10.0
Other	0.0	0.0	0.0
Total	10.0	9.0	10.0

Department: General Government	Program Budget
Division: 139 City Counselor	
Program: 04 Worker's Compensation	

Mission & Services

Under this program, the City Counselor's Office reviews payments, payroll accounts, and medical statements associated with workers' compensation claims. Payments for workers' compensation medical and settlement payments are included in Department 190 City-Wide Accounts. The program averages over 1,700 new files a year.

FY06 Highlights

The personnel under this program provide legal representation on the files and dispose of them as appropriate. They also handle all clerical and overall management aspects of the program. In FY06, a total of \$5.2 million has been budgeted to address workers' compensation costs.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	141,322	143,059	153,807
Materials and Supplies	0	0	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
Total General Fund	\$141,322	\$143,059	\$153,807
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$141,322	\$143,059	\$153,807

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	2.0	2.0	2.0
Other	0.0	0.0	0.0
Total	2.0	2.0	2.0

Department: General Government	Program Budget
Division: 139 City Counselor	
Program: 05 Problem Properties	

Mission & Services

The problem properties unit is a block grant funded program where the mission is to aggressively enforce building, environmental, health and nuisance laws in order to promote public safety and to recover special tax bills when City services are provided to problem properties. The unit identifies and locates owners of problem properties, seeks to evict nuisance tenants and have properties condemned through an administrative process and pursues liens on properties.

FY06 Highlights

In FY06, the Problem Properties Unit will expand its staff to build on its successful effort of enforcing participation in Housing court by actively pursuing defendants with outstanding warrants, seeking to expedite process for prosecuting nuisance properties and attempting to recover costs expended by City in abating problem properties.

Performance Measurement	FY04	FY05	FY06
o Behavioral properties monitored	2,493	2,330	2,400
o Cease and desist letters issued	371	440	450
o Structural properties under review	447	510	500
o Special tax bill liens authorized	252	190	175

Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	305,997	308,881	725,921
Materials and Supplies	1,698	2,700	3,000
Equipment, Lease & Assets	1,032	6,400	11,500
Contractual and Other Services	8,168	16,000	9,500
Debt Service and Special Charges	0	0	0

Grant and Other Funds	\$316,895	\$333,981	\$749,921
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Total General Fund	\$0	\$0	\$0
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Total Budget All Funds	\$316,895	\$333,981	\$749,921
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	0.0	0.0	0.0
Other	5.0	5.0	12.0
Total	5.0	5.0	12.0

Department: General Government	Program Budget
Division: 139 City Counselor	
Program: 06 Economic Development & Real Estate	

Mission & Services

As part of the effort to reorganize the St. Louis Development Corporation, all legal representation of that agency was consolidated with the City Counselor's Office. Although the Economic Development section remains under the City Counselor's purview, it is funded through community development block grant funds.

FY06 Highlights

In FY06, this section will strive to meet the increased need for legal assistance related to the increased level of economic development activity in the City.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
Total General Fund	\$0	\$0	\$0
Grant and Other Funds	\$177,544	\$463,422	\$348,259
Total Budget All Funds	\$177,544	\$463,422	\$348,259

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	0.0	0.0	0.0
Other	7.0	7.0	5.0
Total	7.0	7.0	5.0

Mission & Services

The Planning & Urban Design Agency (PDA) provides vision and direction for the enhancement of the quality of life and economic vitality of the City. Planning and Urban Design is funded through the Community Development Block Grant. PDA staffs the Planning Commission and prepares city-wide comprehensive and neighborhood plans, oversees the preservation of cultural resources and provides the research, graphics and design standards associated with such plans.

FY06 Highlights

In FY06, PDA will continue implementation of a new land use plan, 3 new commercial district enhancement projects and the implementation of several new database improvements / conversions. PDA also will continue work on a new zoning code and anticipates discussions with the Board of Education on the Emerging Neighborhoods initiative.

Performance Measurement	FY04	FY05	FY06
o Redevelopment Plan Reviews	N/A	192	200
o Urban Design Projects	N/A	14	25
o Reviews Zoning / Environmental	N/A	1006	1,250
Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	1,434,953	1,376,690	1,452,060
Materials and Supplies	11,341	5,500	5,500
Equipment, Lease & Assets	152,930	171,000	171,500
Contractual and Other Services	246,651	16,810	16,810
Debt Service and Special Charges	0	0	0
	_____	_____	_____
Total General Fund	\$0	\$0	\$0
CDBG Funds	\$1,845,875	\$1,570,000	\$1,645,870
	_____	_____	_____
Total Budget All Funds	\$1,845,875	\$1,570,000	\$1,645,870

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	0.0	0.0	0.0
Other	23.0	22.0	22.0
	_____	_____	_____
Total	23.0	22.0	22.0

Mission & Services

The Community Development Administration's primary goal is to promote neighborhood growth and/or stabilization through federal funds administered by the US, Department of Housing and Urban Development (HUD). CDA's objective is to provide a variety of housing programs that work to create and/or maintain affordable housing while strengthening and stabilizing City neighborhoods. Three major initiatives as well as administration are undertaken in accomplishing these goals -- housing development, home repair and home buyer assistance programs.

FY06 Highlights

CDA will provide through funding on a competitive basis loans for acquisition financing and development of 300 primarily low-moderate income housing units throughout the City.

Performance Measurement	FY04	FY05	FY06
o Total \$\$ spent on MBE contracts YTD	\$4.8M	\$2.8M	\$4.5M
o Total \$\$ spent on WBE contracts YTD	\$198M	\$487M	\$247M
o % of work completed MBE	39%	16%	45%
o % of work completed WBE	2%	3%	5%

Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	2,387,102	2,415,378	2,426,085
Materials and Supplies	3,477	5,720	3,200
Equipment, Lease & Assets	487,820	430,898	382,380
Contractual and Other Services	212,549	232,697	369,535
Debt Service and Special Charges	0	0	0
<hr/>			
Total General Fund	\$0	\$0	\$0
CDBG Funds	\$3,090,948	\$3,084,693	\$3,181,200
<hr/>			
Total Budget All Funds	\$3,090,948	\$3,084,693	\$3,181,200

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	0.0	0.0	0.0
Other	48.0	42.0	43.0
<hr/>			
Total	48.0	42.0	43.0

Mission & Services

The Affordable Housing Commission's mission is to promote City living & neighborhood stabilization through the preservation and production of affordable, accessible housing and support services that enhance the quality of life for those in need. The Affordable Housing Commission was created upon voter approval of the local use tax in 2001. With funding from local use tax proceeds, the Commission is charged with recommending actions and establishing programs to improve the quantity and quality of affordable and accessible housing in the City.

FY06 Highlights

The local use tax allocation formula provides \$5.0 million per year to the Affordable Housing Commission. The FY06 budget reflects this \$5M allocation as well as previously unspent fund balances. In addition to housing development efforts, homeless shelters, community education programs and handicap accessibility modifications continue to be funded in FY06

Performance Measurement	FY04	FY05	FY06
o Commission approved construction/renovation housing units	157	356	248

Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	230,138	258,535	274,169
Materials and Supplies	7,380	22,600	19,000
Equipment, Lease & Assets	14,083	53,500	50,068
Contractual and Other Services	4,321,888	7,159,026	5,659,490
Debt Service and Special Charges	0	5,000	5,000

Total General Fund	\$0	\$0	\$0
Affordable Housing Trust Fund	\$4,573,489	\$7,498,661	\$6,007,727

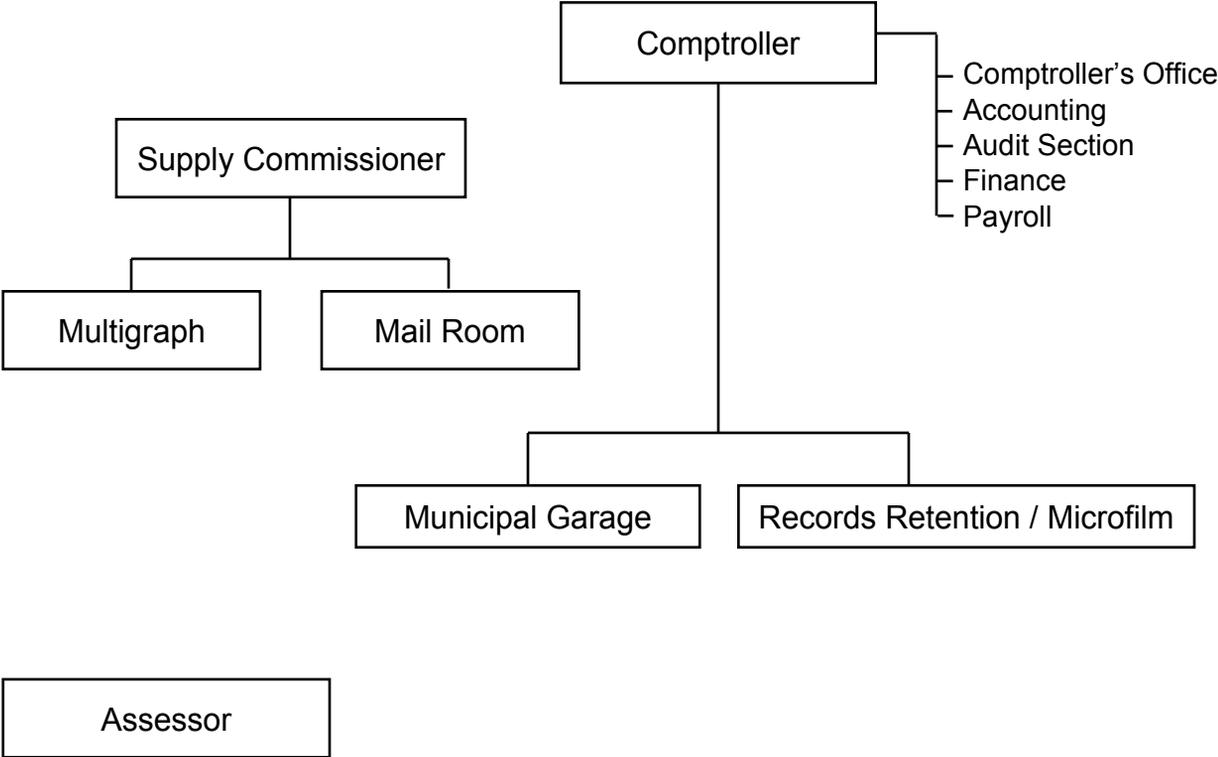
Total Budget All Funds	\$4,573,489	\$7,498,661	\$6,007,727

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	0.0	0.0	0.0
Other	4.0	4.0	4.0

Total	4.0	4.0	4.0

DEPARTMENT OF FINANCE

DEPARTMENT OF FINANCE



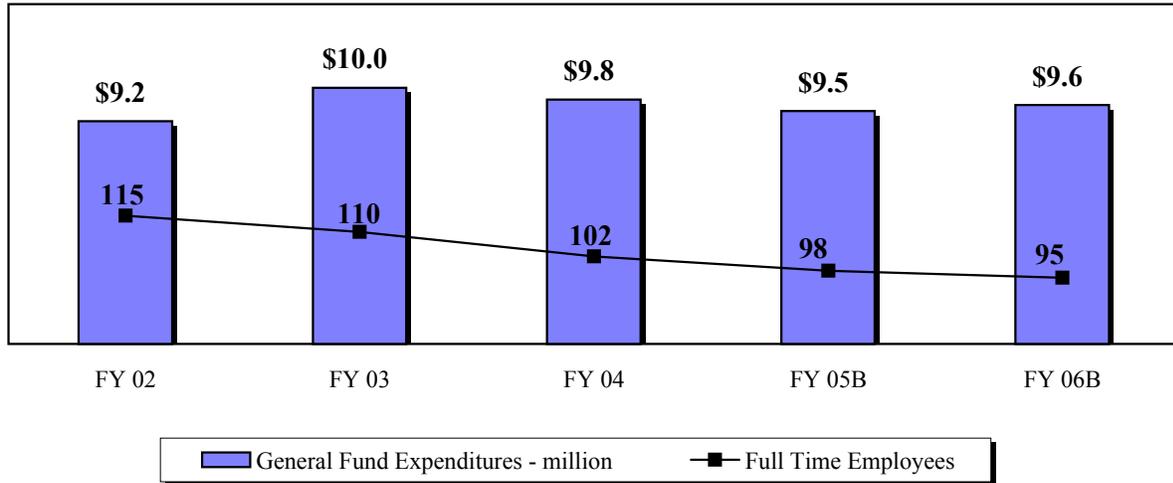
FINANCE

Budget By Division	Actual FY04	Budget FY05	Budget FY06
160 Comptroller	7,807,973	7,131,240	7,428,064
162 Municipal Garage	267,722	257,887	287,139
163 Microfilm Section	316,093	293,317	337,853
170 Supply Commissioner	554,679	556,026	600,174
171 Multigraph Section	809,256	1,241,148	971,005
Total General Fund	\$9,755,723	\$9,479,618	\$9,624,235
Lateral Sewer Fund	58,420	59,300	63,060
Tax Increment Financings	4,625,540	1,959,662	2,060,679
Trustee Lease Fund	3,737,398	526,900	873,600
Mail Room Service Fund	576,798	828,725	835,119
180 Assessor (Assessment Fund)	3,718,128	3,988,966	4,115,278
Grant and Other Funds	0	0	554,255
Total Department All Funds	\$22,472,007	\$16,843,171	\$18,126,226

Personnel By Division	Actual FY04	Budget FY05	Budget FY06
160 Comptroller	67.0	62.9	60.7
162 Municipal Garage	7.0	7.0	7.0
163 Microfilm Section	7.0	7.0	7.0
170 Supply Commissioner	10.0	9.8	9.7
171 Multigraph Section	11.0	11.0	11.0
Total General Fund	102.0	97.6	95.4
172 Mail Room	7.0	7.3	7.3
180 Assessor (Assessment Fund)	68.0	72.0	71.0
Grant and Other Funds	25.0	21.1	19.3
Total Department All Funds	202.0	198.0	193.0

FINANCE

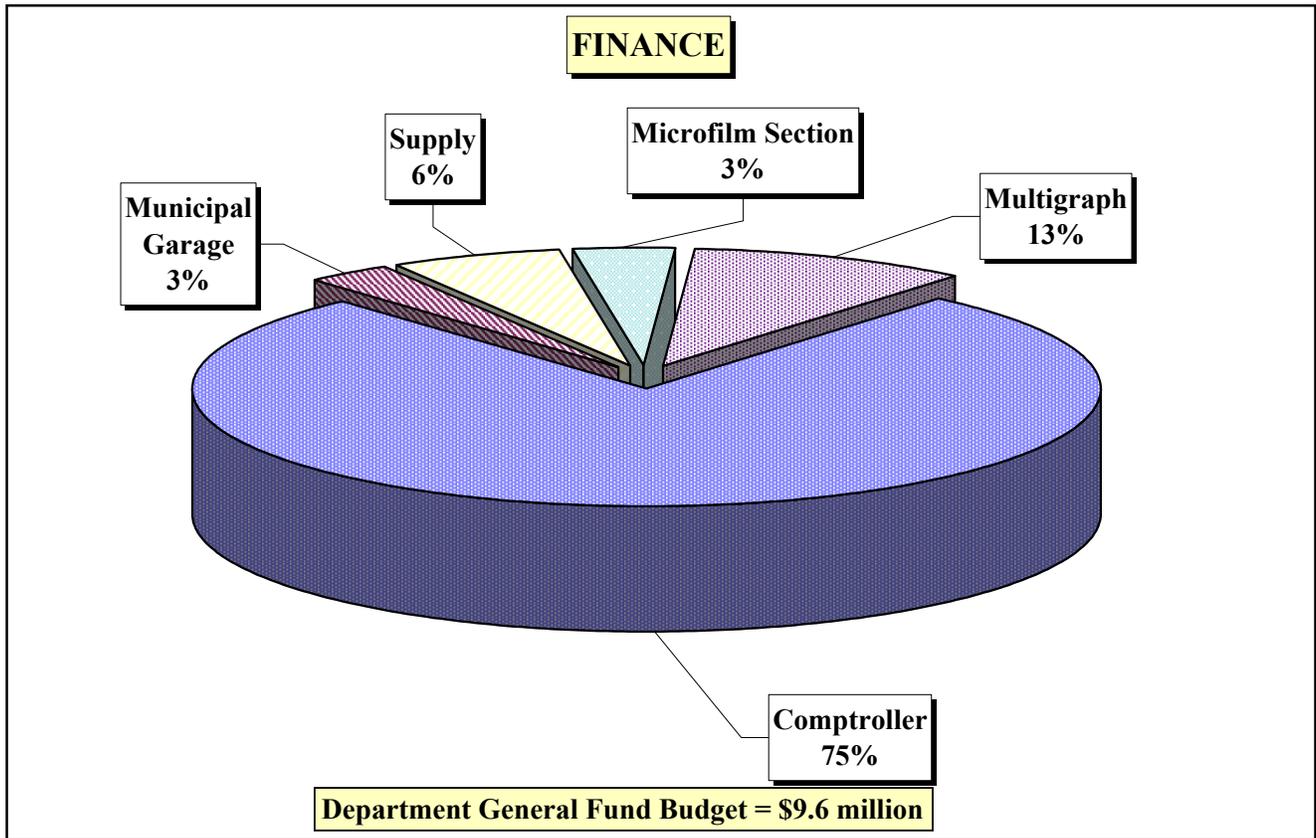
FINANCE



Major Goals & Highlights

- o Have 100% of purchase contracts in place prior to expiration
- o Implement City-wide item file to improve efficiency of supply requisition process
- o Increase printing and graphic services efficiency and productivity in Multigraph through use of new computer to plate technology
- o Implement revenue bond financing to provide funds for capital projects and \$11.5M in budget relief to general fund
- o Assist State Tax Commission in performing ratio study designed to ensure equalization among property values
- o Conduct informal hearings and process property assessment appeals before Board of Equalization

FINANCE



Major Goals and Highlights

- o Enhance production capabilities of Assessor real estate records section through direct electronic linkage to Recorder of Deeds office
- o Install FEDEX drop off box on main floor of City Hall to provide departments savings in express mail pick-up fees
- o Complete development of on-line process for bidding and issuance of purchase orders through the Supply Division

Department: Finance

Division Budget

Division: 162 Municipal Garage

Mission & Services

This Division is responsible for the maintenance of the Municipal Garage, which has a capacity of 435 parking spaces, and the City owned vehicles located in the garage.

FY06 Highlights

The Municipal Garage will continue to implement repairs and improvements to the facility when funding is available.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	249,354	241,237	265,989
Materials and Supplies	8,336	7,650	10,150
Equipment, Lease & Assets	2,892	2,000	2,500
Contractual and Other Services	7,140	7,000	8,500
Debt Service and Special Charges	0	0	0
	_____	_____	_____
Total General Fund	\$267,722	\$257,887	\$287,139
Grant and Other Funds	\$0	\$0	\$0
	_____	_____	_____
Total Budget All Funds	\$267,722	\$257,887	\$287,139

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	7.0	7.0	7.0
Other	0.0	0.0	0.0
	_____	_____	_____
Total	7.0	7.0	7.0

Department: Finance	Division Budget
Division: 163 Microfilm Section	

Mission & Services

The Microfilm Section is responsible for scanning documents received from various departments as well as maintaining and providing records in the archival library. This Division also provides City Departments with document reproduction and general copying services.

FY06 Highlights

This section will continue its scanning and retaining of City records while maintaining the old library of microfilmed documents.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	243,863	241,804	263,853
Materials and Supplies	24,499	12,513	25,000
Equipment, Lease & Assets	31,823	32,000	37,000
Contractual and Other Services	15,908	7,000	12,000
Debt Service and Special Charges	0	0	0
	_____	_____	_____
Total General Fund	\$316,093	\$293,317	\$337,853
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$316,093	\$293,317	\$337,853

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	7.0	7.0	7.0
Other	0.0	0.0	0.0
	_____	_____	_____
Total	7.0	7.0	7.0

Mission & Services

The Supply Division is responsible for the procurement of all supplies, equipment, equipment maintenance and selected services for all City departments. The division processes approximately 4,700 requisitions per year and administers approximately 263 purchase contracts. Through tracking the average number of days to process unadvertised bids, Supply has been able to process these bids in an average of 28 days. Supply has also reached 6.62% in WBE participation, exceeding its 5% goal. MBE increased from 1.7% to 2.68%. Sales of surplus property generated \$313,521 in revenue.

FY06 Highlights

In FY06, Supply should have 100% of contracts in place prior to expiration. Supply will continue to ensure that departments have the supplies they require in a timely manner by processing bids promptly. Also in FY06, Supply will fully implement the City-wide item file.

Performance Measurement	FY04	FY05	FY06
o Contracts in place prior to expiration	100%	100%	100%
o Unadvertised bids processed <30 days	28	28	28
o Obtain 25% MBE bid participation	2.68%	2.75%	25.00%
o Obtain 5% WBE bid participation	6.62%	6.75%	5.00%
o Increase revenue from property sales	\$313,251	\$150,000	\$150,000

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	538,817	536,726	580,874
Materials and Supplies	1,900	2,000	2,000
Equipment, Lease & Assets	6,266	8,500	8,500
Contractual and Other Services	7,696	8,800	8,800
Debt Service and Special Charges	0	0	0
	-----	-----	-----
Total General Fund	\$554,679	\$556,026	\$600,174
Grant and Other Funds	\$0	\$0	\$0
	-----	-----	-----
Total Budget All Funds	\$554,679	\$556,026	\$600,174

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	10.0	9.8	9.7
Other	1.0	0.0	0.0
	-----	-----	-----
Total	11.0	9.8	9.7

Department: Finance
Division: 171 Multigraph Section

Division Budget

Mission & Services

The Multigraph Section provides the various forms, brochures, letterheads and informational materials required by the City's departments and agencies. Multigraph provides typesetting, graphic design, photography, press work and bindery services. For printing services not provided in-house, Multigraph is responsible for writing specifications and bids for specialized printing to private vendors.

FY06 Highlights

In FY06, Multigraph will be seeking to increase productivity and achieve cost savings in both printing and graphic services through the use of new computer to plate (CTP) technology.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	524,441	522,501	551,781
Materials and Supplies	153,022	200,000	150,000
Equipment, Lease & Assets	47,341	48,252	48,252
Contractual and Other Services	84,452	470,395	220,972
Debt Service and Special Charges	0	0	0
Total General Fund	\$809,256	\$1,241,148	\$971,005
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$809,256	\$1,241,148	\$971,005

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	11.0	11.0	11.0
Other	0.0	0.0	0.0
Total	11.0	11.0	11.0

Mission & Services

The mail room coordinates both outgoing City mail and mail between City offices. By consolidating outgoing mail and standardizing to meet the Postal Service guidelines for "C.A.S.S Bar Coding" automated mailing, the City receives discounted postage rates and thereby reduces postage expenses. Mail room services also reduce the need for messenger service required by certain departments. This program also offers an inserting service to departments, where computer generated mailings are separated and inserted in to envelopes, saving hand labor by the departments.

FY06 Highlights

The City mail service has agreed with FEDEX to install a FEDEX drop box which will save funds by eliminating department's costs for "pick-up" fees. The mail service has also implemented a parcel/courier delivery service into its daily pick-ups and delivery schedules and will also provide "rush" pick up when the need exists. The mail service is negotiating to provide service to the Board of Elections, SLATE and Juvenile Divisions to provide these departments with equipment rental and postal savings.

Performance Measurement	FY04	FY05	FY06
o Coordinate outgoing metered mail	873,000	688,000	722,400
o Deliver internal mail	61,100	59,000	62,000
o Provide envelope inserts	314,000	317,000	333,000
o Facilitate Federal Express Service	173	288	302

Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	212,458	261,425	282,619
Materials and Supplies	2,717	4,000	4,000
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	361,623	563,300	548,500
Debt Service and Special Charges	0	0	0
Total	\$576,798	\$828,725	\$835,119

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	0.0	0.0	0.0
Other	7.0	7.3	7.3
Total	7.0	7.3	7.3

Mission & Services

The mission of the Assessor is to assess all property to fairly reflect market value and to accurately record and provide real estate and personal property information to customers in a courteous and user-friendly manner. The Assessor's office assesses real and personal property, keeps records of all real estate transactions and maintains a current record of property ownership in the City. In every odd year, the Assessor will assess all real property located within the City in accordance with a two year assessment and equalization maintenance plan approved by the State Tax Commission. The office is funded through reimbursements from the state and commissions from other taxing jurisdictions with the net operating cost of the office funded through a City subsidy budgeted under Dept. 190 City Wide Accounts.

FY06 Highlights

In FY06 the real property appraisal section will conduct informal hearings with taxpayers and present evidence during any appeals filed before the Board of Equalization and State Tax Commission. This section will also assist the tax commission in performing its ratio study designed to ensure equalization among property values. The personal property section will be working with Information Technology to enhance programming of records to allow tax data notation.

Performance Measurement	FY04	FY05	FY06
o Physical inspection - taxable real property			
- Residential	32,635	25,000	25,000
- Commercial	3,341	3,150	3,200
o Develop market values - biennial	--	120,300	--
o Issue personal property tax waivers	16,871	16,000	16,000
o Assess personal property - individual	92,946	100,500	100,500
o Assess personal property - corporate	14,142	13,100	13,100

Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	3,109,094	3,342,026	3,495,703
Materials and Supplies	22,660	35,240	37,740
Equipment, Lease & Assets	13,367	14,700	21,335
Contractual and Other Services	573,007	597,000	560,500
Debt Service and Special Charges	0	0	0
Total	\$3,718,128	\$3,988,966	\$4,115,278

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
Total	68.0	72.0	71.0

NON-DEPARTMENTAL

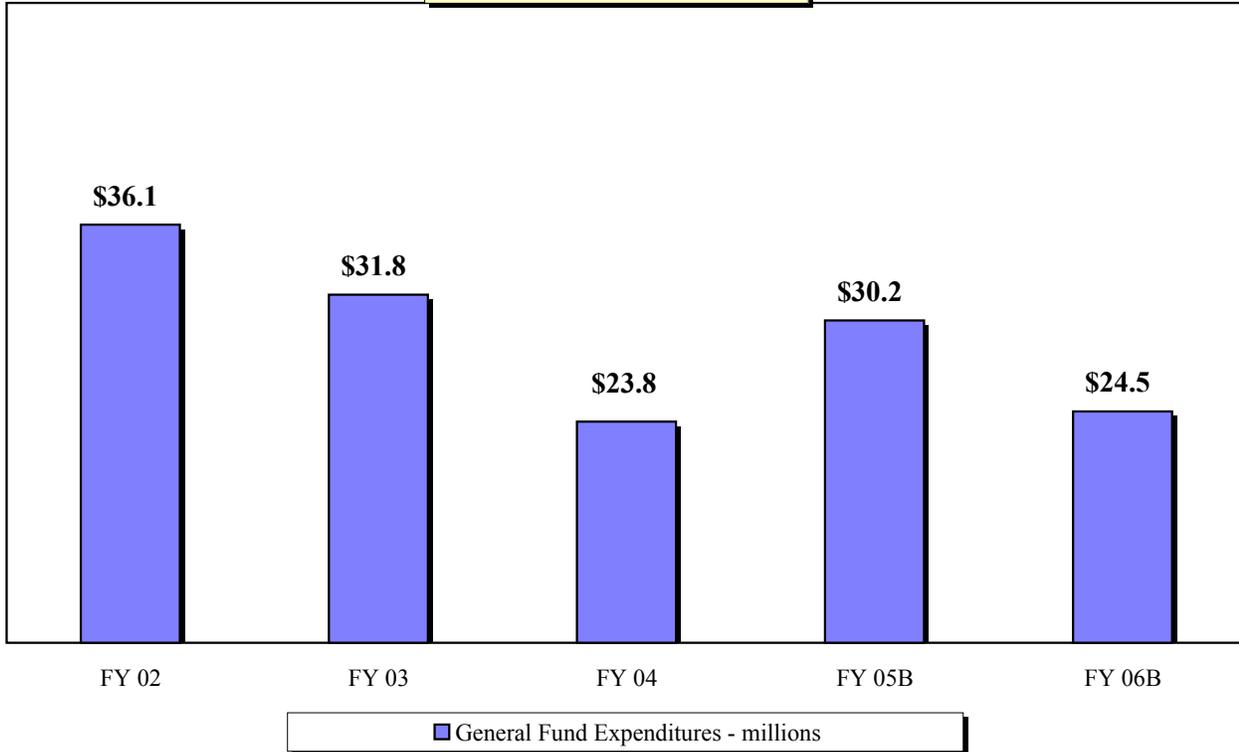
NON-DEPARTMENTAL

Budget By Division	Actual FY04	Budget FY05	Budget FY06
190 City Wide Accounts	23,818,335	30,158,064	24,460,634
Total General Fund	\$23,818,335	\$30,158,064	\$24,460,634
Riverfront Gaming Fund	4,550,000	4,225,000	4,050,000
Convention and Tourism Fund	3,897,652	4,100,000	4,312,000
Total Department All Funds	\$32,265,987	\$38,483,064	\$32,822,634

Personnel By Division	Actual FY04	Budget FY05	Budget FY06
190 City Wide Accounts	0.0	0.0	0.0
Total Department All Funds	0.0	0.0	0.0

NON-DEPARTMENTAL

NON-DEPARTMENTAL

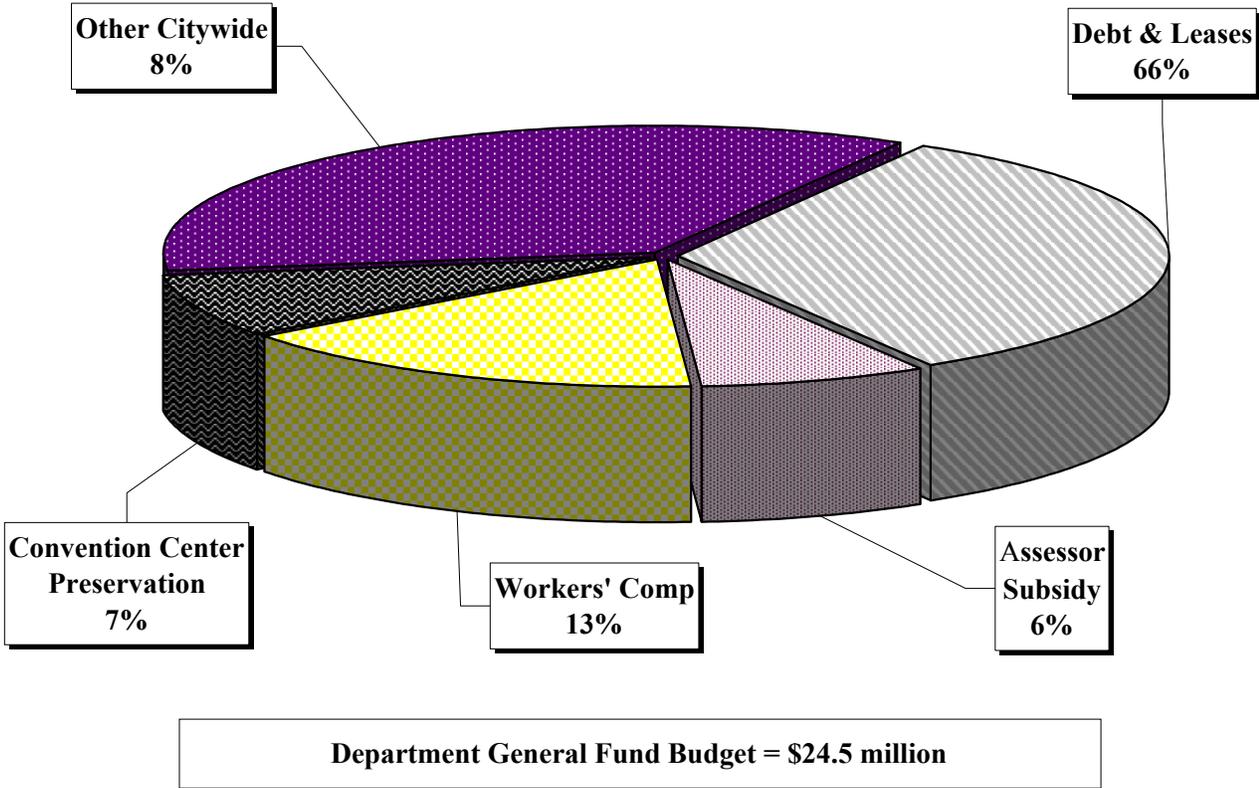


Goals and Highlights

- o Set aside \$10M in revenues to replenish the City's unreserved general fund balance
- o Allocate the administrative portion of workers compensation costs across departments
- o Target a 10% reduction in Worker's Compensation claims and costs
- o Realize a \$11.5M reduction in convention related debt and asset preservation costs
- o Provide a \$60,000 subsidy to Grand Center
- o Allocate \$50,000 to "Teach for America" program

NON-DEPARTMENTAL

NON-DEPARTMENTAL



Goals and Highlights

- o Allocate \$75,000 for City's participation in Sister Cities program

Department: Non-Departmental
Division: 190 City Wide Accounts

Division Budget

Mission & Services

The City Wide Accounts include funding for general purpose items not specific to any one department. These include unemployment compensation, workers' compensation, various subsidies and lease debt payments.

FY06 Highlights

The FY06 budget for CityWide accounts will be impacted by the issuance of capital appreciation bonds of approximately \$44M scheduled for May of 2005. In addition to financing a number of capital projects for which funding was not previously available, the proceeds will also be used to offset convention center related debt service and asset preservation costs scheduled for FY06. The net impact of the financing on the general fund budget is a \$21.5 million reduction in convention and tourism related capital costs of which \$10 million is being set aside to help replenish the City's unreserved general fund balance. Debt service will also be reduced by an additional \$1.5 million due to another debt refinancing completed earlier in the year. In addition to a projected goal of a 10% reduction in workers compensation costs, the administrative portion of workers' comp has also been distributed across department's budgets.

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	8,074,608	6,800,000	4,320,000
Materials and Supplies	2,621	0	0
Equipment, Lease & Assets	1,700,000	1,600,000	0
Contractual and Other Services	2,672,820	1,869,783	12,069,783
Debt Service and Special Charges	11,368,286	19,888,281	8,070,851
Total General Fund	\$23,818,335	\$30,158,064	\$24,460,634
Riverfront Gaming Fund	\$4,550,000	\$4,225,000	\$4,050,000
Total Budget All Funds	\$28,368,335	\$34,383,064	\$28,510,634

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
Total	0.0	0.0	0.0
Other	0.0	0.0	0.0

Department: Non-Departmental	Division Budget
Division: 160 Convention and Tourism Fund	

Mission & Services

The Convention and Tourism (C&T) fund was established to foster and promote the City's convention and tourism industry. It is funded by a 1% tax on restaurant gross receipts. Expenditures from the fund are approved by members of the C&T Board, which consists of the Mayor, the Comptroller and the President of the Board of Aldermen.

FY06 Highlights

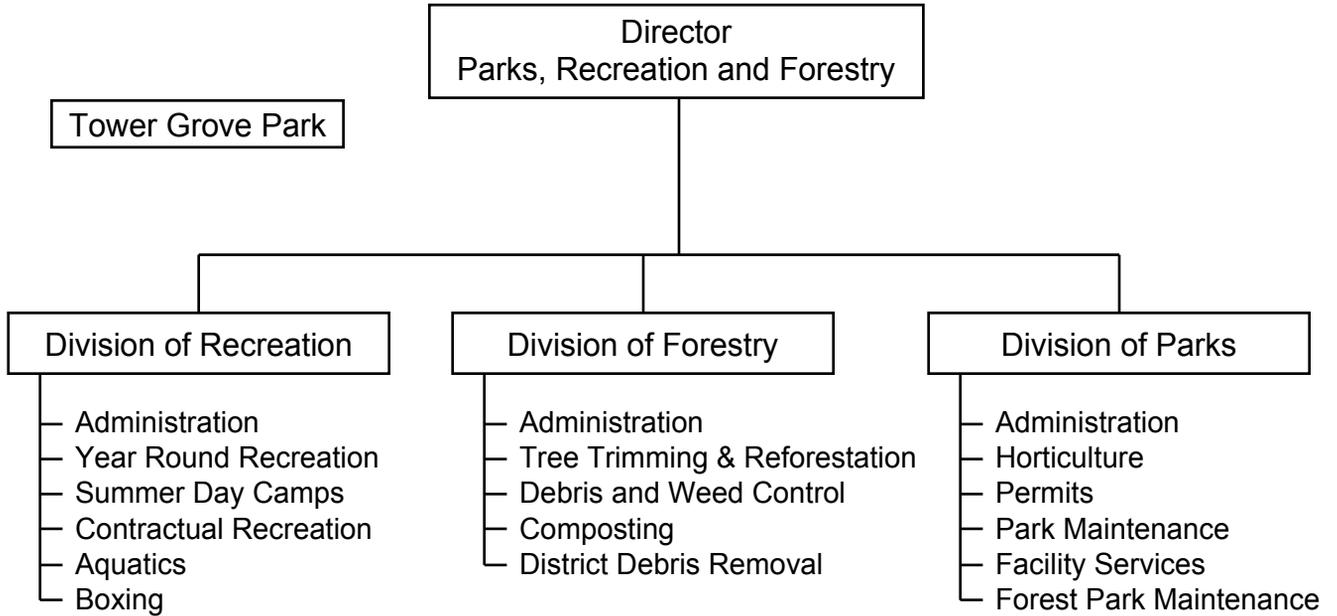
Allocation of C&T revenues in FY06 include \$4.2M to the General Fund to fund convention and tourism related debt obligations, services and activities. A \$75,000 subsidy to the Sister Cities program has also been funded as well as a \$60,000 subsidy to Grand Center.

Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	3,897,652	4,100,000	4,312,000
Debt Service and Special Charges	0	0	0
Total	\$3,897,652	\$4,100,000	\$4,312,000

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
Total	0.0	0.0	0.0
Other	0.0	0.0	0.0

**DEPARTMENT OF
PARKS, RECREATION, AND FORESTRY**

DEPARTMENT OF PARKS, RECREATION AND FORESTRY

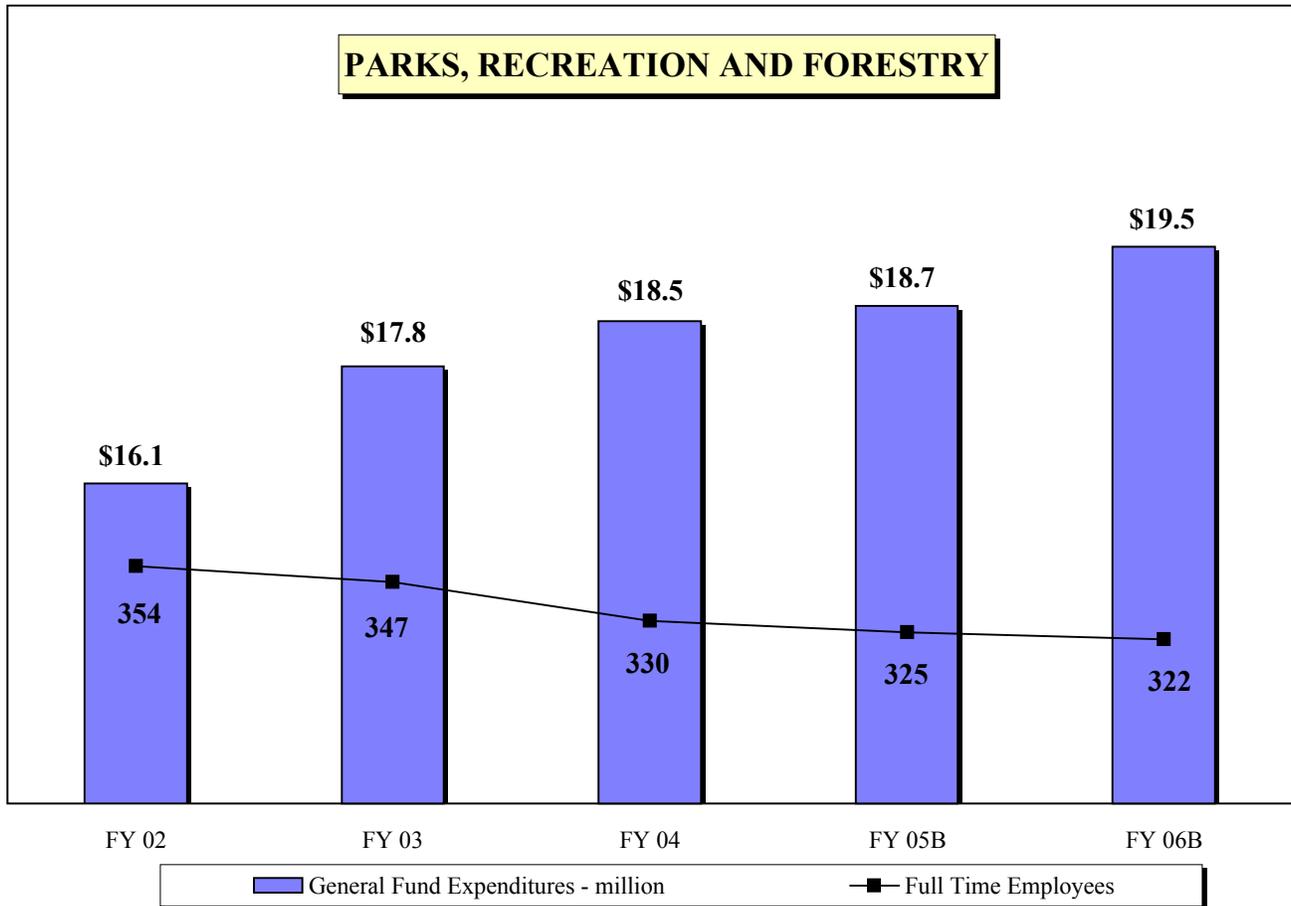


PARKS, RECREATION AND FORESTRY

Budget By Division	Actual FY04	Budget FY05	Budget FY06
210 Director of PRF	405,886	400,939	424,507
213 Recreation	2,116,356	2,057,572	2,006,830
214 Forestry	6,415,811	6,486,646	6,928,803
220 Parks	8,821,120	9,030,631	9,463,947
250 Tower Grove Park	696,000	696,000	696,000
Total General Fund	\$18,455,173	\$18,671,788	\$19,520,087
Forest Park Fund	\$423,407	\$800,000	\$1,800,000
CDBG & Others Grants	\$905,078	\$110,186	\$1,915,481
Total Department All Funds	\$19,783,658	\$19,581,974	\$23,235,568

Personnel By Division	Actual FY04	Budget FY05	Budget FY06
210 Director of PRF	5.0	5.0	5.0
213 Recreation	34.0	29.0	28.0
214 Forestry	119.0	119.0	119.0
220 Parks	172.0	172.0	170.0
250 Tower Grove Park	0.0	0.0	0.0
Total General Fund	330.0	325.0	322.0
Grant and Other Funds	6.0	6.0	6.0
Total Department All Funds	336.0	331.0	328.0

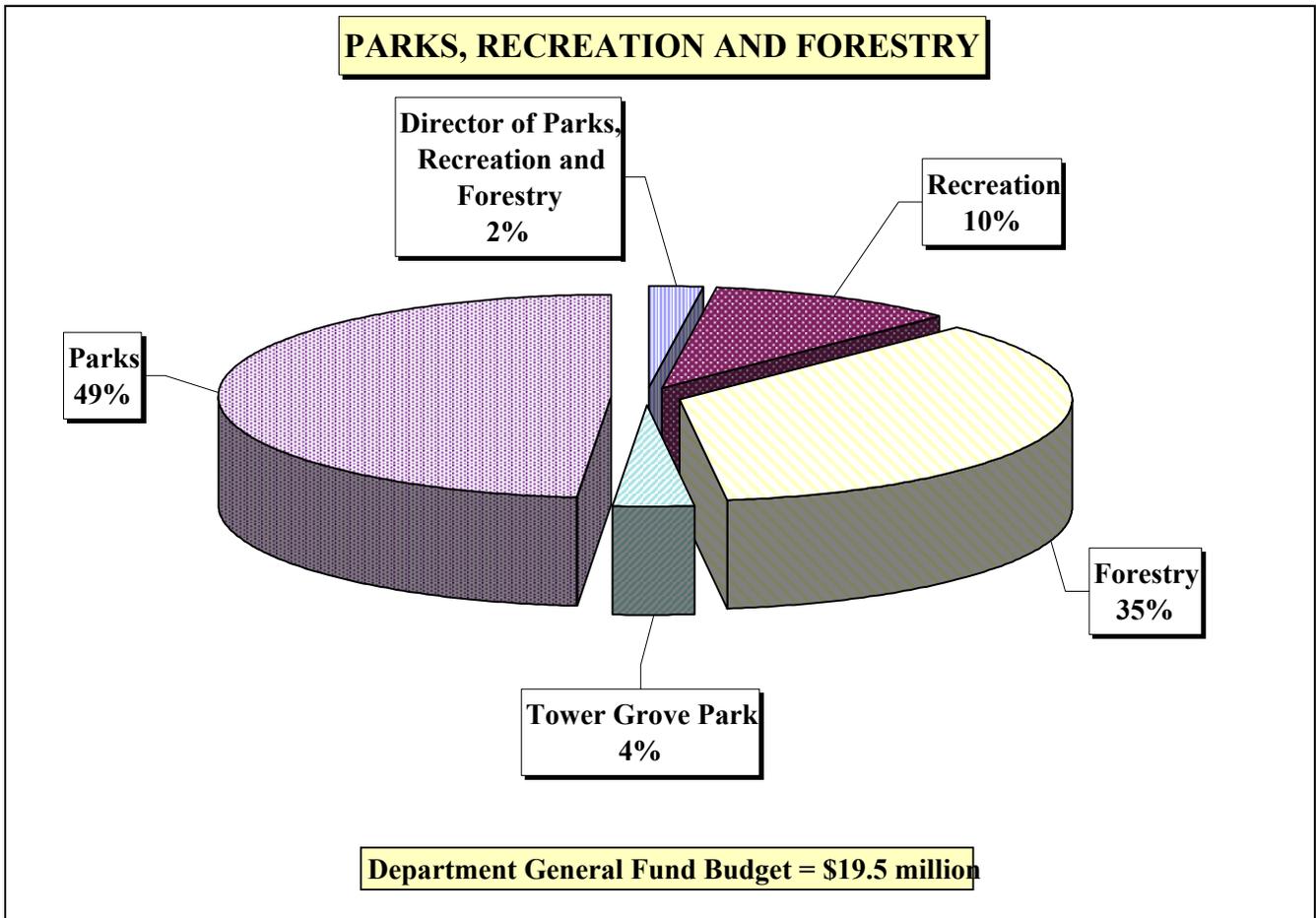
PARKS, RECREATION AND FORESTRY



Major Goals & Highlights

- o Receive an additional \$225,000 in revenue for the grass maintenance of LRA's vacant buildings and lots
- o Maintain designation as the National "Tree City USA" for the 22nd consecutive year
- o Implement a new business plan to increase revenues generated by Forest Park
- o Service 15,000 alleys for debris removal as part of district debris program
- o Maintain 78 restrooms and 157 athletic fields throughout the City park system

PARKS, RECREATION AND FORESTRY



Major Goals & Highlights

- o Forestry Division through collaboration with Problem Properties will continue delinquent bill collection efforts through problem property lawsuit / foreclosure process.
- o Recreation Division will develop a number of collaborative partnerships to enhance its after school homework / tutoring and sports programs
- o Trim 14,500 street trees and remove 3,000 hazardous trees
- o Process 27,000 cubic yards of organic material for use by various City agencies

Mission & Services

The Director of Parks, Recreation and Forestry is responsible for the supervision and coordination of all activities of the department. The Directors office also works to coordinate efforts of community groups so as to maximize their positive impact on the City parks and recreation activities. This Division has oversight for the purchasing, accounts payable and receivable for the entire Department which includes general revenue funds, state funds, federal funds such as CDBG funds, EDI funds, USDA funds, etc. Public/private partnerships continue to grow as evidenced by the Children's Hospital Healthy Kids at Play Initiative. Furthermore, the Director's Office is spearheading the planning for the parks systems and is developing the first City-Wide park plan since the 1940's

FY06 Highlights

In FY06, the Directors office will continue to be deeply involved with the implementation of the Forest Park Master plan which began in 1996. The City recently exceeded its goal of \$43 million in public sector funds for the \$86 million master plan project, and will pursue an additional \$40 mil through FY2006.

Performance Measurement	FY04	FY05	FY06
o % timely & accurate supply request	100%	100%	100%
o % timely & accurate accounts payable	100%	100%	100%
o % timely & accurate preparation of financial reports	100%	100%	100%
General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	370,216	368,836	400,634
Materials and Supplies	22,317	23,151	18,473
Equipment, Lease & Assets	7,104	3,552	0
Contractual and Other Services	6,249	5,400	5,400
Debt Service and Special Charges	0	0	0
Total General Fund	\$405,886	\$400,939	\$424,507
Forest Park Fund	\$423,407	\$800,000	\$1,800,000
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$829,293	\$1,200,939	\$2,224,507

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	5.0	5.0	5.0
Other	0.0	0.0	0.0
Total	5.0	5.0	5.0

Mission & Services

The mission of the Recreation Division is to fully utilize the Recreation Centers by offering a variety of programs that reflect the needs and desires of the community in proximity to the Center, while providing a safe environment for youths during non-school hours when they are most susceptible to crime. The Recreation Div serves approximately 750,000 participants per year and is responsible for the development and administration of the City's public recreational program and for general supervision and control over other recreational activities in the City parks and recreation centers.

FY06 Highlights

In FY06, CDBG funds, which are used for programs such as art instruction and various sports leagues at the City's recreation centers and for after school outpost sites during the school year, primarily at public school sites, will be reduced by 83%.

Performance Measurement	FY04	FY05	FY06
o # of Participants	18,147	19,010	21,695
o Labor Cost per Participant	\$118	\$109	\$94
o Total Cost Per Participant	\$126	\$115	\$98

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	2,030,362	1,895,460	1,866,140
Materials and Supplies	31,443	82,684	74,500
Equipment, Lease & Assets	0	0	600
Contractual and Other Services	54,551	79,428	65,590
Debt Service and Special Charges	0	0	0
Total General Fund	\$2,116,356	\$2,057,572	\$2,006,830
Community Development Block Grant	\$41,999	\$0	\$68,910
Total Budget All Funds	\$2,158,355	\$2,057,572	\$2,075,740

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	34.0	29.0	28.0
Other	0.0	0.0	0.0
Total	34.0	29.0	28.0

Department: Parks, Recreation and Forestry	Program Budget
Division: 213 Recreation	
Program: 01 Administration	

Mission & Services

The mission of the Recreation Division administrative program is to provide programs and service that foster social, health and educational development, through partnerships and collaboration, leading to a stronger citizenry and stronger neighborhoods. As administrator of the division, the Commissioner of Recreation coordinates the multitude of City recreation programs available to the public and leads assistance to area agencies using centers for community support activities. This program also

FY06 Highlights

In FY06, this program plans to continue to partner with other City agencies and service providers to offer programs important to the community and to identify additional revenues from grants and facility usage.

Performance Measurement	FY04	FY05	FY06
o # of Recreation Centers Managed	9	9	9
o # of Pools Managed	8	8	8
o # of Outreach Centers Managed	6	6	6
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	434,761	473,116	442,539
Materials and Supplies	0	0	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	11,425	10,650	10,650
Debt Service and Special Charges	0	0	0

Total General Fund	\$446,186	\$483,766	\$453,189
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Grant and Other Funds	\$41,999	\$0	\$0
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Total Budget All Funds	\$488,185	\$483,766	\$453,189
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	7.0	8.0	8.0
Other	0.0	0.0	0.0
Total	7.0	8.0	8.0

Department: Parks, Recreation and Forestry	Program Budget
Division: 213 Recreation	
Program: 02 Year-Round Recreation Centers	

Mission & Services

The Year-Round program will continue to offer a variety of quality, leisure-time activities to residents of all ages and levels of fitness on a year-round basis. The Recreation Division provides City residents with a variety of year-round recreation and leisure activities. These programs include year-round activities which are offered at the City's 9 recreation centers, 1 neighborhood center, 3 outpost sites, 2 outreach sites, 8 municipal swimming pools. The Local Law Enforcement Block Grant provides funding for curfew violation sites operated during the summer.

FY06 Highlights

In FY06, the Division will reevaluate the existing facilities to prioritize improvements to maximize the Centers usage. This program will continue to realign programming to better meet the needs of the neighborhood through increased health & wellness, life skills and academic enrichment programs.

Performance Measurement	FY04	FY05	FY06
o Recreation Center programs - participant hours	772,616	800,000	900,000
o Duplicate Headcount	240,183	300,000	300,000
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	1,263,565	1,089,707	1,159,480
Materials and Supplies	17,394	43,000	43,000
Equipment, Lease & Assets	0	0	600
Contractual and Other Services	37,226	42,202	42,513
Debt Service and Special Charges	0	0	0

Total General Fund	\$1,318,185	\$1,174,909	\$1,245,593
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$1,318,185	\$1,174,909	\$1,245,593
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	27.0	21.0	20.0
Other	0.0	0.0	0.0
Total	27.0	21.0	20.0

Department: Parks, Recreation and Forestry	Program Budget
Division: 213 Recreation	
Program: 03 Summer Day Camps	

Mission & Services

During the summer months, the Recreation Division expands upon its regular recreation programs by offering 12 day camp sites and expands its regular programming at selected parks and public housing locations. The department aims to maximize camp participation through collaborative efforts with other service providers. In addition, the program continues to offer a tiny tot program that encourages parent participation.

FY06 Highlights

In FY06, the Division will continue to evaluate the sites to assess service needs to ensure the continued effectiveness and quality of the day camp program and match the Camps to the areas for the maximum participation. In addition the program will collaborate with other service providers to avoid duplication of service and allow the most efficient use of limited resources. In FY06, funding for the program will be provided from non-general fund sources.

Performance Measurement	FY04	FY05	FY06
o Recreation Center programs -			
-participant hours	71,654	72,000	72,000
o Duplicate Headcount	10,771	12,000	12,000
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	64,360	63,910	0
Materials and Supplies	0	5,000	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
	_____	_____	_____
Total General Fund	\$64,360	\$68,910	\$0
Grant and Other Funds	\$0	\$0	\$68,910
	_____	_____	_____
Total Budget All Funds	\$64,360	\$68,910	\$68,910

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	0.0	0.0	0.0
Other	0.0	0.0	0.0
	_____	_____	_____
Total	0.0	0.0	0.0

Department: Parks, Recreation and Forestry	Program Budget
Division: 213 Recreation	
Program: 04 Contractual Recreation (Tournaments/Leagues/Tours/Clinics)	

Mission & Services

This program had provided the funding for various summer park concerts, and miscellaneous field trips and special events for young people and senior citizens.

FY06 Highlights

An experimental program in FY05, which experimental participation in the various program offering was less than the target. This program will no longer continued as a separate program in FY06.

Performance Measurement	FY04	FY05	FY06
o Participants - Tournaments	N/A	192	0
o Participants - Leagues	N/A	168	0
o Participants - Tours	N/A	1,104	0
o Participants - Clinics	N/A	120	0
General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06

Personal Services	0	4,606	0
Materials and Supplies	0	3,184	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	0	14,700	0
Debt Service and Special Charges	0	0	0

Total General Fund	\$0	\$22,490	\$0
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Community Development Block Grant	\$0	\$0	\$0
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Total Budget All Funds	\$0	\$22,490	\$0
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	0.0	0.0	0.0
Other	0.0	0.0	0.0
Total	0.0	0.0	0.0

Department: Parks, Recreation and Forestry	Program Budget
Division: 213 Recreation	
Program: 05 Aquatics Programs	

Mission & Services

The Aquatics program provides aquatics programming that caters to all ages, programs offered include: learn to swim, open swim, senior aerobics, water aerobics, lap swim, and Tiny Tots. The Aquatics program operates 3 outdoor and 5 indoor swimming pools, all staffed with lifeguards certified by the American Red Cross. Summer staffing consists of 50 lifeguards and 12 lifeguard supervisors, the non-summer staffing is 10 lifeguards and 7 lifeguard supervisors. Five lifeguards are certified to train lifeguards and eight are certified to teach swimming classes. The Aquatics program provides services for all ages, senior water aerobics, lap swimming, tiny tot instructional programs and open swim use. A Junior Lifeguard program is conducted year-round to train young adults as future lifeguards.

FY06 Highlights

In FY06, this program plans and anticipates increases in public participation in the Learn to Swim & Water Aerobics classes.

Performance Measurement	FY04	FY05	FY06
o Recreation Center programs - (Aquatics)			
participant hours	125,548	120,000	120,000
o Duplicate Headcount	82,085	80,000	80,000

General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	205,975	204,535	204,535
Materials and Supplies	13,380	30,000	30,000
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0

Total General Fund	\$219,355	\$234,535	\$234,535
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$219,355	\$234,535	\$234,535
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	0.0	0.0	0.0
Other	0.0	0.0	0.0
Total	0.0	0.0	0.0

Department: Parks, Recreation and Forestry	Program Budget
Division: 213 Recreation	
Program: 06 Boxing	

Mission & Services

The mission of the Boxing program is to promote and foster the development of youth through an organized amateur boxing program. Knowledgeable and caring coaches instruct young boys & girls in the self-discipline, sporting spirit, individual integrity, character and the physical & mental fitness needed to become responsible adults. The program will follow all the United States Amateur Boxing policies to ensure that all safe guards and regulations are upheld. Approximately 30 boxers receive 3 hours of training each day, this is a non-fee program making it accessible to urban youth who want to participate.

FY06 Highlights

In FY06, this program will continue to target youths who are aggressive and can most benefit from well structured boxing program under adult supervision.

Performance Measurement	FY04	FY05	FY06
o Boxing program - participant hours	71,011	75,000	75,000
o Duplicate Headcount	26,180	25,000	25,000

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	61,701	59,586	59,586
Materials and Supplies	669	1,500	1,500
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	5,900	11,876	12,427
Debt Service and Special Charges	0	0	0

Total General Fund	\$68,270	\$72,962	\$73,513
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$68,270	\$72,962	\$73,513
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
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General Fund	0.0	0.0	0.0
Other	0.0	0.0	0.0
Total	0.0	0.0	0.0

Mission & Services

To enhance public safety and the appearance of the urban forest by responding to service requests and managing the systematic tree maintenance plan. To assist in beautifying neighborhoods and provide a safe environment by maintaining public/private properties on a scheduled or as requested basis. To reduce disposal and material costs by recycling organic material either collected by or generated by the Division. To improve the quality of life in the neighborhoods by systematically removing debris for alleys, easements and vacant lots on a scheduled basis. This division runs a composting operation which recycles organic material generated by the City.

FY06 Highlights

The Forestry Division FY06 budget includes funding for planting, trimming and maintaining the City's trees in parks and along all public streets, boulevards and parkways. In addition, other services include cleaning and mowing around vacant lots and buildings, and the operation of the City's composting program.

Performance Measurement	FY04	FY05	FY06
o Revenue Collected in Lien Suits	\$182,000	\$50,000	\$75,000
o Reviewed Work Orders	300	275	265
o # of Vacant Properties Serviced	12,680	11,000	13,000
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06
Personal Services	6,243,001	6,300,899	6,731,581
Materials and Supplies	86,124	88,247	93,100
Equipment, Lease & Assets	33,337	49,600	52,600
Contractual and Other Services	53,349	47,900	51,522
Debt Service and Special Charges	0	0	0
	<hr/>	<hr/>	<hr/>
Total General Fund	\$6,415,811	\$6,486,646	\$6,928,803
Grant and Other Funds	\$94,113	\$114,261	\$131,283
	<hr/>	<hr/>	<hr/>
Total Budget All Funds	\$6,509,924	\$6,600,907	\$7,060,086

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	119.0	119.0	119.0
Other	4.0	4.0	4.0
	<hr/>	<hr/>	<hr/>
Total	123.0	123.0	123.0

Department: Parks, Recreation and Forestry	Program Budget
Division: 214 Forestry	
Program: 01 Administration	

Mission & Services

The Administration Section is responsible for coordinating all policies, procedures, and activities of the Forestry Division. This program manages the computerized billing system, which issues bills for Forestry Division charges (i.e. weed & debris work, and private tree removal) as well as for the demolition and board-up charges of the Building Div. Over 16,000 accounts are managed annually and this program coordinates with a private collection agency to collect over due accounts.

FY06 Highlights

In FY06, the administration program will continue to accurately process & forward all billable services, reduce overdue work orders with timely processing of information, and increase employee satisfaction and morale.

Performance Measurement	FY04	FY05	FY06
o Accounts in arrears to agency	10,000	10,000	11,000
o Revenue collected from lien suits	\$182,000	\$50,000	\$75,000
o Quarterly record & review			
Overdue work orders	350	340	325
Work orders reviewed w/ field staff	300	275	265
General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06

Personal Services	185,068	190,633	206,843
Materials and Supplies	6,052	4,660	7,260
Equipment, Lease & Assets	2,797	5,000	8,000
Contractual and Other Services	14,924	12,700	12,700
Debt Service and Special Charges	0	0	0
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Total General Fund	\$208,841	\$212,993	\$234,803
Grant and Other Funds	\$0	\$0	\$0
	<hr/>	<hr/>	<hr/>
Total Budget All Funds	\$208,841	\$212,993	\$234,803

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	4.0	4.0	4.0
Other	0.0	0.0	0.0
	<hr/>	<hr/>	<hr/>
Total	4.0	4.0	4.0

Department: Parks, Recreation and Forestry	Program Budget
Division: 214 Forestry	
Program: 02 Tree Trimming and Reforestation	

Mission & Services

This program is responsible for the maintenance of 80,000 trees located between curbs and sidewalks throughout the City and 30,000 park trees. In addition to regular systematic maintenance the program responds to citizens' requests for tree inspection and storm or ice related emergencies. On-call personnel are available to respond to all public safety related emergencies and hazardous trees are removed immediately to ensure public safety.

FY06 Highlights

In FY06, the Tree section plans to remove 3,000 street trees and 2,500 stumps. In addition, Street/Park planting production will experience cost savings by reconfiguring its work crews. laborer staff. Furthermore, the department has received grants from the Missouri Department of Conservation to reforest Belleive Park and the Jewel Box.

Performance Measurement	FY04	FY05	FY06
o District Trim Services	6,783	8,000	9,000
o CSB tree trimming requests	3,200	3,300	3,000
o Remove hazardous street trees	2,709	2,800	3,000
o Trim street trees (non cyclical)	4,161	2,600	3,000
o Responded w/ 24 hours	90%	85%	100%

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	1,633,909	1,727,064	1,826,927
Materials and Supplies	28,128	22,620	24,873
Equipment, Lease & Assets	3,915	2,000	2,000
Contractual and Other Services	10,576	9,000	11,000
Debt Service and Special Charges	0	0	0

Total General Fund	\$1,676,528	\$1,760,684	\$1,864,800
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Grant and Other Funds	\$86,786	\$114,261	\$131,283
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Total Budget All Funds	\$1,763,314	\$1,874,945	\$1,996,083
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	41.0	41.0	41.0
Other	4.0	4.0	4.0
Total	45.0	45.0	45.0

Department: Parks, Recreation and Forestry	Program Budget
Division: 214 Forestry	
Program: 03 Debris and Weed Control	

Mission & Services

The Debris and Weed Control program is responsible for maintaining vacant and occupied properties within established guidelines. Work crews remove weeds and debris from the 6,400 vacant buildings and 22,000 lots on a regular maintenance schedule.

FY06 Highlights

In FY06, this program will receive an additional \$225,000 in revenue for the grass maintenance of LRA's vacant lots and Buildings. In addition the program will focus on completing grass maintenance production by utilizing additional tractors placed on rotation. This includes the completion of 8 rotations of grass cutting on vacant lots and 4 rotations on vacant buildings.

Performance Measurement	FY04	FY05	FY06
o Grass maintenance services (percentage of work completed)			
- complete 8 rotations (22,000 lots)	100%	100%	100%
- complete 4 rotations (6,400 bldings)	90%	100%	100%
o (CSB) service requests			
- grass maintenance requests	6,308	6,500	6,000
- debris removal requests	9,390	9,000	8,000

General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	3,234,657	3,125,448	3,375,715
Materials and Supplies	28,128	39,487	39,487
Equipment, Lease & Assets	26,289	42,000	42,000
Contractual and Other Services	24,089	23,000	24,622
Debt Service and Special Charges	0	0	0

Total General Fund	\$3,313,163	\$3,229,935	\$3,481,824
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Grant and Other Funds	\$7,327	\$0	\$0
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Total Budget All Funds	\$3,320,490	\$3,229,935	\$3,481,824
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	44.0	44.0	44.0
Other	0.0	0.0	0.0
Total	44.0	44.0	44.0

Department: Parks, Recreation and Forestry	Program Budget
Division: 214 Forestry	
Program: 05 Composting	

Mission & Services

Since 1992, the State of Missouri has banned the disposal of yard waste in landfills. The compost program recycles organic wastes generated by both the Forestry weed and tree operations and the leaves generated during fall leaf collection. This program process over 27,000 cubic yards of recyclable material and provides compost, mulch and wood chips to the Park Division over 10,000 cubic yards, saving this Division significantly in supply and maintenance costs.

FY06 Highlights

In FY06, the Compost section will recycle and deliver 10,000 cubic yards of recyclable material, resulting in disposal cost savings for the City. In addition, Log chip revenues are on pace to exceed last years totals of \$8,000.

Performance Measurement	FY04	FY05	FY06
o Amount of mat. recycled (cubic yrds)	35,439	37,000	40,000
o Distribute recycled mat. (cubic yrds)	13,993	12,500	13,000
o Revenue from composted material (\$)	\$40,023	\$45,000	\$50,000
o Revenue from sale of whole logs (\$)	N/A	\$5,000	\$8,000

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	375,371	387,138	396,109
Materials and Supplies	12,496	10,820	10,820
Equipment, Lease & Assets	336	600	600
Contractual and Other Services	2,585	2,200	2,200
Debt Service and Special Charges	0	0	0

Total General Fund	\$390,788	\$400,758	\$409,729
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$390,788	\$400,758	\$409,729
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	8.0	8.0	8.0
Other	0.0	0.0	0.0
Total	8.0	8.0	8.0

Department: Parks, Recreation and Forestry	Program Budget
Division: 214 Forestry	
Program: 06 District Debris Removal	

Mission & Services

The District Debris Removal program systematically maintains all vacant properties, alleys, easements, right of ways of debris on a 28 Ward rotation basis. This program removes over 4,000 loads of debris annually. In the past, this program worked in unison with Clean Up St. Louis to identify high priority target areas to reduce illegal dumping activities and property owner negligence problems. They also assisted in the removal of over 30,000 illegally dumped tires in the effort to combat West Nile Virus.

FY06 Highlights

In FY06, the District Debris removal section will reach a goal of completing the 28 ward rotation in 12 month time period. In addition, waste tire production methods will be reviewed to increase current production of over 30,000 removed annually.

Performance Measurement	FY04	FY05	FY06
o Complete 28 Ward rotation annually	100%	100%	100%
o Number of debris removal requests	9,390	9,000	8,000
o Number of vacant property services	12,680	11,000	13,000
o Number of alley services	13,395	13,500	13,000
o Number of debris loads removed	5,344	5,000	5,500
General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06

Personal Services	813,996	870,616	925,987
Materials and Supplies	11,320	10,660	10,660
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	1,175	1,000	1,000
Debt Service and Special Charges	0	0	0

Total General Fund	\$826,491	\$882,276	\$937,647
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$826,491	\$882,276	\$937,647
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	22.0	22.0	22.0
Other	0.0	0.0	0.0
Total	22.0	22.0	22.0

Mission & Services

The Mission of the Parks Division is to provide attractive open space within the confines of a densely populated urban center and to offer a variety of passive and active recreational opportunities. Facilities, programs and open space areas shall compliment ongoing urban development, remain accessible and be offered in a safe environment.

FY06 Highlights

The Parks Division maintains over 100 parks throughout the City, including major parks, such as Forest Park and neighborhood parks. The Parks Division also provides security in parks and recreation centers. The City's regional parks -- Forest Park, Tower Grove, Carondelet, Fairground, O'Fallon and Willmore -- along with many neighborhood parks, will continue to benefit from funds made possible by the Half-Cent and Metro Parks sales tax for capital improvements.

Performance Measurement	FY04	FY05	FY06
o Acres to be managed	1695	1695	1695
o Number of Permits administered	1,410	1,224	1,400
o Total work orders managed	3,125	3,125	3,125
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	8,043,008	8,235,599	8,669,731
Materials and Supplies	419,807	415,710	414,894
Equipment, Lease & Assets	7,819	11,000	11,000
Contractual and Other Services	350,486	368,322	368,322
Debt Service and Special Charges	0	0	0

Total General Fund	\$8,821,120	\$9,030,631	\$9,463,947
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Grant and Other Funds	\$768,966	\$110,186	\$1,715,288
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Total Budget All Funds	\$9,590,086	\$9,140,817	\$11,179,235
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	172.0	172.0	170.0
Other	2.0	2.0	2.0
Total	174.0	174.0	172.0

Department: Parks, Recreation and Forestry	Program Budget
Division: 220 Parks	
Program: 01 Administration	

Mission & Services

The Administration Section is responsible for the management and operation of the Parks Division, including all City parks, park facilities, garden areas designated as medians and others, playgrounds and park rangers. Administration Section's responsibility includes all administrative functions associated with, budget preparation, establishing goals and objectives, responding to Citizen inquiries, and monitoring expenditures.

FY06 Highlights

In FY06, the administration function of Parks, Recreation, and Forestry will continue to take measures to assure effective and efficient operations through out the year.

Performance Measurement	FY04	FY05	FY06
o Total work orders managed	2,034	2,608	2,608
o Oversee plant propagation	450,000	450,000	450,000

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	359,319	369,163	396,928
Materials and Supplies	0	0	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	41,490	44,785	44,785
Debt Service and Special Charges	0	0	0
	_____	_____	_____
Total General Fund	\$400,809	\$413,948	\$441,713
Grant and Other Funds	\$350,252	\$110,186	\$115,288
	_____	_____	_____
Total Budget All Funds	\$751,061	\$524,134	\$557,001

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	5.0	5.0	5.0
Other	2.0	2.0	2.0
	_____	_____	_____
Total	7.0	7.0	7.0

Department: Parks, Recreation and Forestry	Program Budget
Division: 220 Parks	
Program: 02 Horticulture	

Mission & Services

The Horticulture program is responsible for the operation of the Greenhouse, which propagates flowering and foliage plants. Responsibilities also include the operation of the Jewel Box and growing seasonal specialty plants for the display at the Jewel Box. In addition the Horticulture program grows bedding plants for the outdoor beds at the Jewel Box which are planted and maintained by the Flora Conservancy. This program also provides plants for Operation Brightside for neighborhood plantings which are maintained by private residents.

FY06 Highlights

In FY06, the Horticulture program will be in the final year of the tree planting grant award. In FY06, additional grants funds will be sought to implement plant health care programs, and add to the appearance of the City.

Performance Measurement	FY04	FY05	FY06
o Propagate plants in greenhouse	450,000	450,000	450,000
o Operate Jewel Box - # of visitors	24,000	22,490	24,000
o Flowers & foliage (Jewel Box)	5,000	5,000	5,000

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	223,097	230,173	242,606
Materials and Supplies	48,978	48,500	48,500
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
Total General Fund	\$272,075	\$278,673	\$291,106
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$272,075	\$278,673	\$291,106

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	5.0	5.0	6.0
Other	0.0	0.0	0.0
Total	5.0	5.0	6.0

Department: Parks, Recreation and Forestry	Program Budget
Division: 220 Parks	
Program: 03 Permits	

Mission & Services

The Permit Section is responsible for all use permits issued by the Department of Parks, Recreation & Forestry. Permits are issued for athletic field, picnic, vending and concession as well as permits for major functions in the Parks and weddings at the Jewel Box. This program also arranges for the delivery and set-up of equipment requested for special events. Each year, the permit section responds to inquiries and applications which result in approximately 1,400 revenue generating permits being issued annually.

FY06 Highlights

During FY06 many major renovations to Forest Park are being completed. Thus, site availability will increase over the previous year.

Performance Measurement	FY04	FY05	FY06
o Number of Permits Issued	1,410	1,224	1,400

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	141,244	146,292	157,128
Materials and Supplies	0	0	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	2,023	2,045	2,045
Debt Service and Special Charges	0	0	0
Total General Fund	\$143,267	\$148,337	\$159,173
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$143,267	\$148,337	\$159,173

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	3.0	3.0	3.0
Other	0.0	0.0	0.0
Total	3.0	3.0	3.0

Department: Parks, Recreation and Forestry	Program Budget
Division: 220 Parks	
Program: 04 Park Maintenance	

Mission & Services

The Park Maintenance program mows and trims all acreage included in the City's park system as well as medians, park strips, etc. located in major thoroughfares and residential streets. Other maintenance duties include litter and debris removal, restroom maintenance, athletic field preparation, trash collection, playground inspections, cleaning lakes, set-up of special events equipment, and posting permits on picnic sites.

FY06 Highlights

In FY06, this program continues to provide support for major improvement projects.

towards operation blitz.	FY04	FY05	FY06
o Acres to be maintained	1695	1695	1695
o % of the time grass cut (15 day)	100%	100%	100%
o % of the time trimmed (15 day)	100%	100%	100%
o Remove litter/trash - park acres	1,430	1,430	1,430
o Remove litter/trash - median acres	265	265	265
o Clean restrooms - no. of restrooms	78	78	78
o Maintain athletic fields - no. of fields	157	157	157
o Provide support - Operation Blitz (hr)	2,520	1,880	1,880
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	2,970,800	3,035,256	3,180,523
Materials and Supplies	59,571	58,990	58,990
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	989	1,000	1,000
Debt Service and Special Charges	0	0	0
	_____	_____	_____
Total General Fund	\$3,031,360	\$3,095,246	\$3,240,513
Grant and Other Funds	\$418,714	\$0	\$0
	_____	_____	_____
Total Budget All Funds	\$3,450,074	\$3,095,246	\$3,240,513

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	64.0	64.0	63.0
Other	0.0	0.0	0.0
	_____	_____	_____
Total	64.0	64.0	63.0

Department: Parks, Recreation and Forestry	Program Budget
Division: 220 Division of Parks	
Program: 05 Park and Recreation Facility Services	

Mission & Services

The Facilities Services program is responsible for maintaining all facilities within the City's 105 parks. The work includes carpentry, plumbing, painting, HVAC and electrical repairs. These include 8 recreation centers, 8 swimming pools, 150 park buildings and 75 playgrounds. This program is also responsible for maintenance of water/sewer lines, graffiti removal and winterization of park systems.

FY06 Highlights

In FY06, this program continues to handle daily operational repairs and supports Capital project renovations

Performance Measurement	FY04	FY05	FY06
o Carpentry work orders	366	563	563
o Plumbing repair orders	438	728	728
o Painting service orders	240	360	360
o HVAC & Electrical maintenance orders	672	607	607
o Traffic summons & parking tickets	4,160	4,160	4,160
o Ranger responses to incidences	N/A	924	924
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	3,038,352	3,128,298	3,319,537
Materials and Supplies	290,298	287,465	286,649
Equipment, Lease & Assets	7,819	11,000	11,000
Contractual and Other Services	303,313	320,192	320,192
Debt Service and Special Charges	0	0	0
	<hr/>	<hr/>	<hr/>
Total General Fund	\$3,639,782	\$3,746,955	\$3,937,378
Grant and Other Funds	\$0	\$0	\$0
	<hr/>	<hr/>	<hr/>
Total Budget All Funds	\$3,639,782	\$3,746,955	\$3,937,378

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	71.0	71.0	70.0
Other	0.0	0.0	0.0
	<hr/>	<hr/>	<hr/>
Total	71.0	71.0	70.0

Department: Parks, Recreation and Forestry	Program Budget
Division: 220 Division of Parks	
Program: 06 Forest Park Maintenance	

Mission & Services

Forest Park is the largest park in the City of St. Louis, encompassing nearly 1,300 acres and is a major attraction for both area residents and visitors. The responsibilities of the Forest Park Maintenance program are mowing & trimming of park acreage, litter & debris removal, comfort station cleaning, preparing athletic fields, trash collection, posting of permits on picnic sites, cleaning catch basins and keeping lakes clean of litter/debris & algae.

FY06 Highlights

The FY06, budget reflects the routine on-going maintenance of Forest Park, including mowing and trimming, litter and debris removal, opening/closing restrooms, preparing athletic fields, and maintaining the lakes. Additional resources will be available through a new lease of City owned parking facilities.

Performance Measurement	FY04	FY05	FY06
o Acres to be maintained	1293	1293	1293
o % of the time grass cut (15 day)	100%	100%	100%
o % of the time trimmed (15 day)	100%	100%	100%
o Remove litter/trash - park acres	1,293	1,293	1,293
o Maintain athletic fields - no. of fields	31	31	31
o Provide support-Operation Blitz (hr)	840	840	760

General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	1,310,196	1,326,417	1,373,009
Materials and Supplies	20,960	20,755	20,755
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	2,671	300	300
Debt Service and Special Charges	0	0	0

Total General Fund	\$1,333,827	\$1,347,472	\$1,394,064
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Grant and Other Funds	\$0	\$0	\$1,600,000
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Total Budget All Funds	\$1,333,827	\$1,347,472	\$2,994,064
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	24.0	24.0	23.0
Other	0.0	0.0	0.0
Total	24.0	24.0	23.0

Department: 250 Tower Grove Park
Program: Tower Grove Park

Division Budget

Mission & Services

Tower Grove Park, donated to the City in 1868 by Henry Shaw, is considered the finest remaining example in the nation of an urban Victorian park landscape. In 1989, it was designated as a National Historic Landmark, one of only 4 urban parks in the country to be so recognized. The budget for the park as presented below represents only the City's General Fund subsidy. Tower Grove Park also benefits from revenues generated within its boundaries as well as from the contributions of private benefactors. Tower Grove Park is administered by a separate Board of Commissioners. As one of the City's regional parks, Tower Grove Park will also benefit from the 1/2 Cent sales tax for capital improvements for park purposes.

FY06 Highlights

In FY06, Tower Grove Park will utilize \$341,400 from 1/2 Cent sales tax and \$85,500 from metro parks for capital improvement projects.

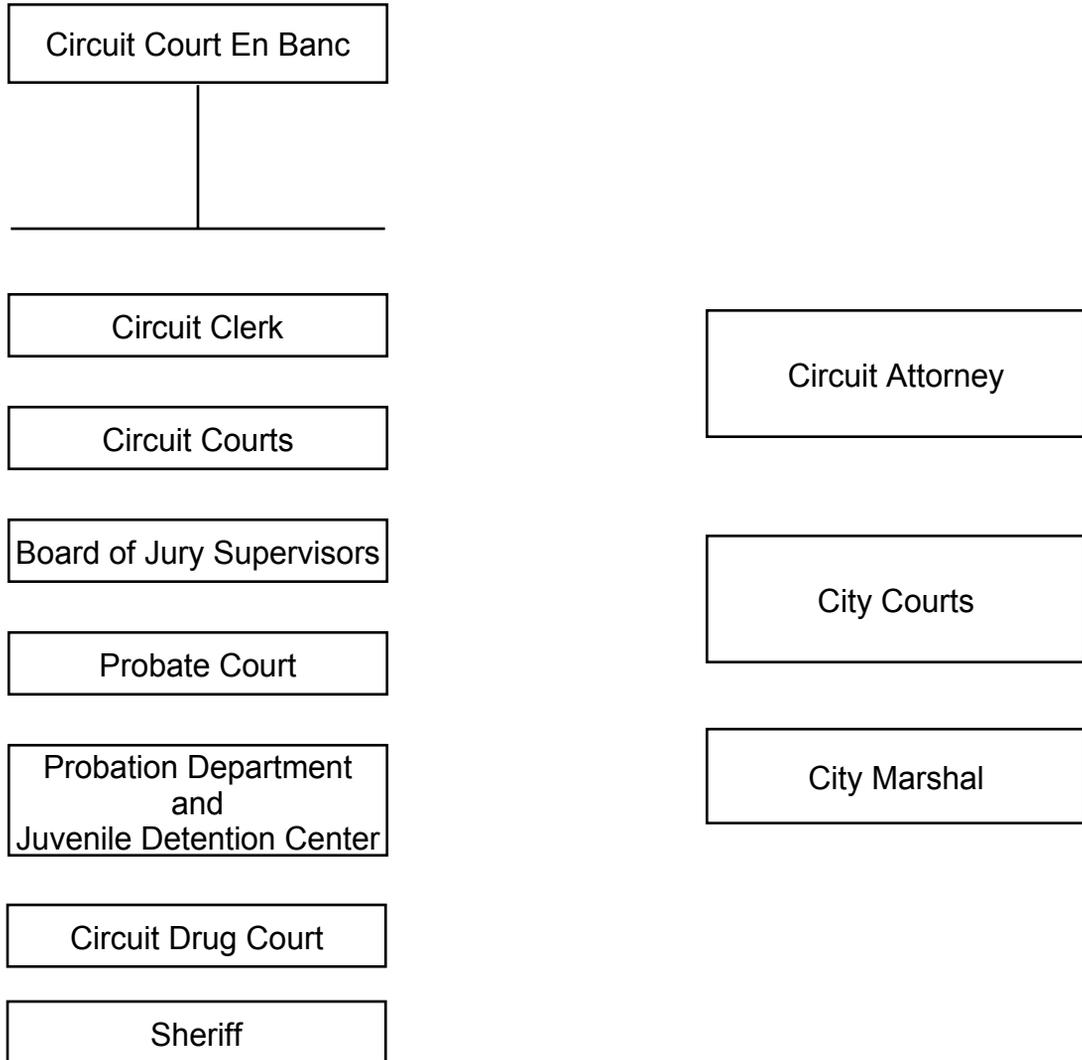
Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	696,000	696,000	696,000
Debt Service and Special Charges	0	0	0
Total General Fund	\$696,000	\$696,000	\$696,000
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$696,000	\$696,000	\$696,000

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	0.0	0.0	0.0
Other	0.0	0.0	0.0
Total	0.0	0.0	0.0

JUDICIAL OFFICES

JUDICIAL OFFICES

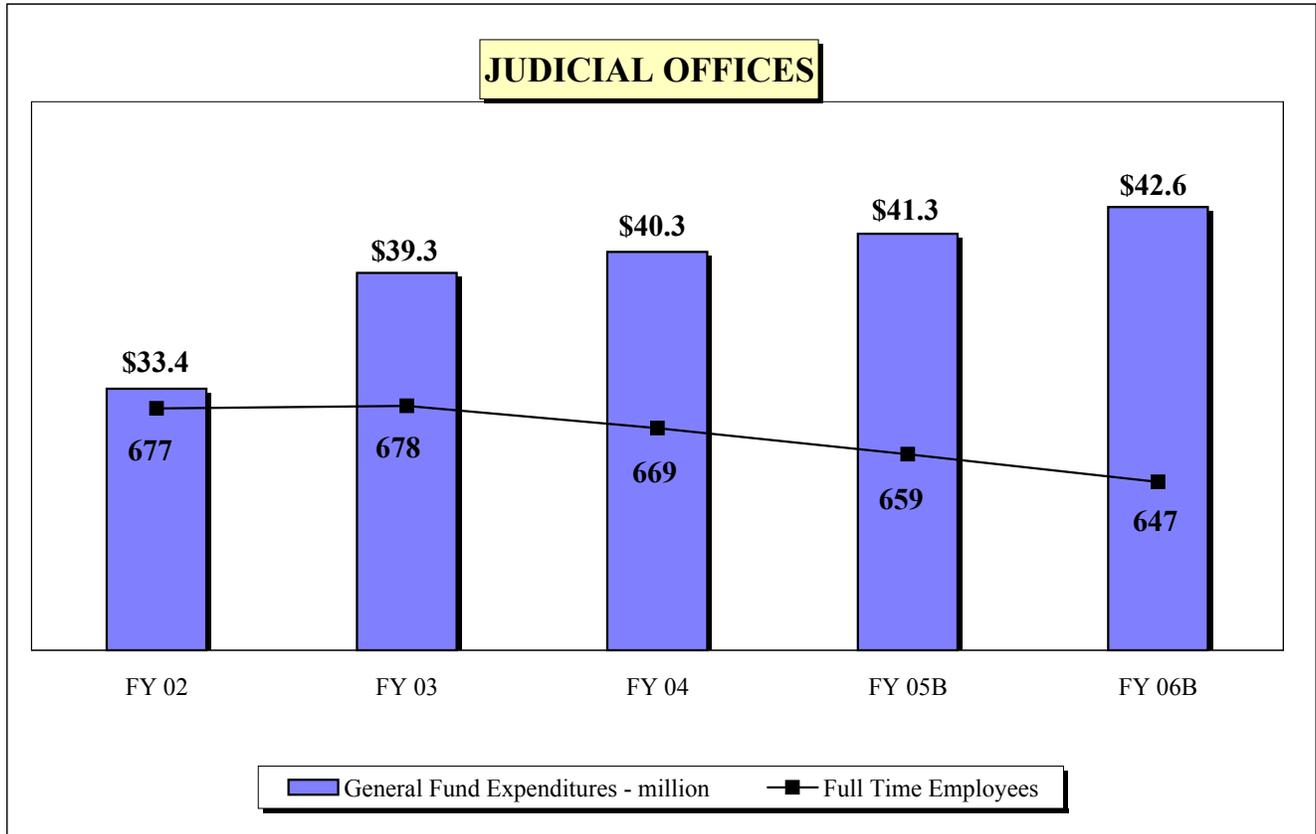


JUDICIAL OFFICES

Budget By Division	Actual FY04	Budget FY05	Budget FY06
310 Circuit Clerk	1,134,143	1,237,737	1,179,572
311 Circuit Court (Court Administrator)	6,348,154	6,996,117	7,178,047
312 Circuit Attorney	5,445,615	5,533,806	5,880,335
313 Board of Jury Supervisors	1,357,418	1,418,572	1,463,964
314 Probate Court	71,764	88,950	78,000
315 Sheriff	7,417,712	7,478,042	8,037,208
316 City Courts	2,844,352	2,652,043	2,775,574
317 City Marshal	1,145,283	1,095,722	1,241,582
320 Probation Dept. & Juvenile Det.	14,459,878	14,468,960	14,488,543
321 Circuit Drug Court	104,476	290,770	296,655
Total General Fund	\$40,328,795	\$41,260,719	\$42,619,480
Grant and Other Funds	\$3,104,396	\$2,998,284	\$2,906,115
Total Department All Funds	\$43,433,191	\$44,259,003	\$45,525,595

Personnel By Division	Actual FY04	Budget FY05	Budget FY06
310 Circuit Clerk	1.0	1.0	1.0
311 Circuit Court (Court Administrator)	74.0	73.0	73.0
312 Circuit Attorney	94.3	94.3	94.0
313 Board of Jury Supervisors	10.0	10.0	10.0
314 Probate Court	0.0	0.0	0.0
315 Sheriff	183.0	178.0	180.0
316 City Courts	38.0	36.0	35.0
317 City Marshal	25.0	25.0	25.0
320 Probation Dept. & Juvenile Det.	243.8	241.4	229.5
321 Circuit Drug Court	0.0	0.0	0.0
Total General Fund	669.1	658.6	647.5
Grant and Other Funds	62.0	68.4	69.0
Total Department All Funds	731.1	727.0	716.5

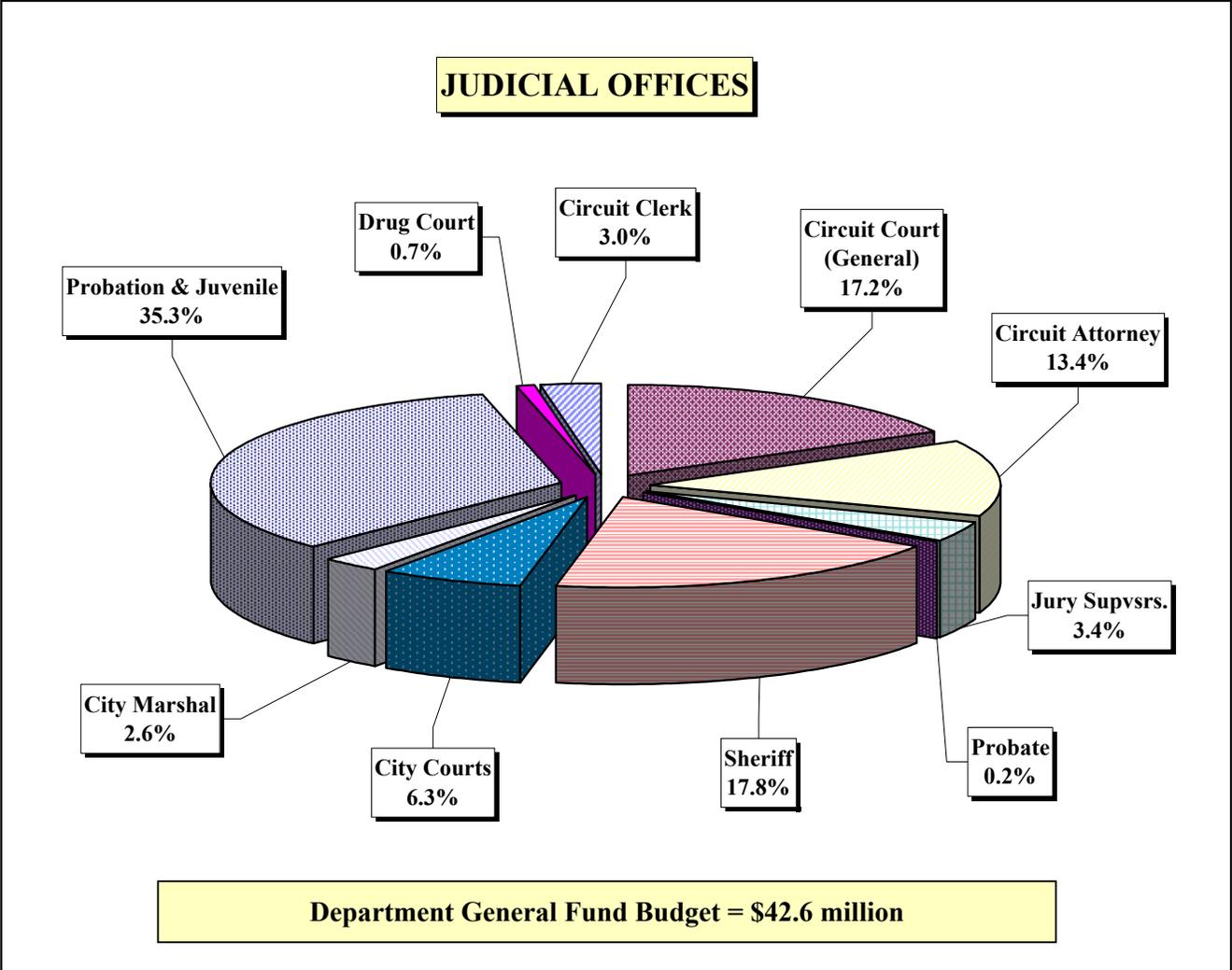
JUDICIAL OFFICES



Major Goals & Highlights

- o Pursue financing with REJIS of a new criminal case management system for the Circuit Court
- o Implement new contractual food services agreement at Juvenile Detention Center
- o Integrate Juvenile assistance programs with new Children Services Fund effort
- o Provide parking and or public transportation for 24,000 petit jurors
- o Implement first phase of HVAC repairs at Juvenile with \$417,000 in capital funds
- o Provide sufficient City Marshal staffing for problem property and community courts

JUDICIAL OFFICES



Major Goals & Highlights

- o Allocate \$400,000 in new grant funds to maintain enhanced prosecution initiative of the Circuit Attorney's Office
- o Re-opening of the east entrance of the Civil Courts Building
- o Maintain community court initiative through neighborhood stabilization grant funds

Department: Judicial Offices
Division: 310 Circuit Clerk

Division Budget

Mission & Services

The Circuit Clerk is responsible for recording the judgments, rules, orders and other proceedings of the Circuit Court En Banc. The Circuit Clerk also handles and accounts for the funds generated from Circuit Court fees. As employees of this office are state employees, the budget for personal services contains only those salary costs of the position of Circuit Clerk.

FY06 Highlights

In FY06, the Circuit Clerk's office functions will be maintained at a budget amount less than the previous year.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	107,969	114,887	114,296
Materials and Supplies	270,307	369,400	339,500
Equipment, Lease & Assets	258,277	226,062	215,388
Contractual and Other Services	497,590	527,388	510,388
Debt Service and Special Charges	0	0	0
Total General Fund	\$1,134,143	\$1,237,737	\$1,179,572
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$1,134,143	\$1,237,737	\$1,179,572

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	1.0	1.0	1.0
Other	0.0	0.0	0.0
Total	1.0	1.0	1.0

Department: Judicial Offices	Division Budget
Division: 311 Circuit Court (General)	

Mission & Services

The Circuit Court Administrator's Office is responsible for the overall administration of the Circuit Court in accordance with State and local court rules. Duties include budget preparation, personnel management for approximately 200 employees, data processing, pretrial release and the administration of the Juvenile Division.

FY06 Highlights

With more than a year's experience of operating costs of the Carnahan Courthouse the Court has been able to reduce its budget for facilities maintenance to more reflect actual costs. FY06 budget costs for facility custodial and maintenance agreements have been reduced by approximately \$400,000.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	3,318,454	3,652,534	3,863,393
Materials and Supplies	329,424	344,585	333,320
Equipment, Lease & Assets	102,917	80,110	65,920
Contractual and Other Services	2,597,359	2,918,888	2,915,414
Debt Service and Special Charges	0	0	0
	_____	_____	_____
Total General Fund	\$6,348,154	\$6,996,117	\$7,178,047
Grant and Other Funds	\$0	\$0	\$0
	_____	_____	_____
Total Budget All Funds	\$6,348,154	\$6,996,117	\$7,178,047

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	74.0	73.0	73.0
Other	0.0	0.0	0.0
	_____	_____	_____
Total	74.0	73.0	73.0

Department: Judicial Offices
Division: 312 Circuit Attorney

Division Budget

Mission & Services

The Circuit Attorney's Office is responsible for the prosecution of all felony and misdemeanor crimes committed in the City of St. Louis, plus the enforcement of child support obligations on behalf of dependent children living within the City. The Circuit Attorney's office has also been awarded a number of grants in recent years that are earmarked for the prosecution of crimes related to drugs and gun violence.

FY06 Highlights

In FY06, \$400,000 in new neighborhood stabilization grants will be provided the Circuit Attorney's office for maintaining enhanced prosecution initiatives jeopardized by the expiration of existing grant agreements.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	5,031,459	5,123,631	5,437,810
Materials and Supplies	86,826	79,000	82,200
Equipment, Lease & Assets	53,379	61,350	68,800
Contractual and Other Services	273,951	269,825	291,525
Debt Service and Special Charges	0	0	0

Total General Fund	\$5,445,615	\$5,533,806	\$5,880,335
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Grant and Other Funds	2,640,310	2,891,058	2,872,034
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Total Budget All Funds	\$8,085,925	\$8,424,864	\$8,752,369
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
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General Fund	94.3	94.3	94.0
Other	44.8	49.8	52.0

Total	139.1	144.0	146.0
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Department: Judicial Offices

Division Budget

Division: 313 Board of Jury Supervisors

Mission & Services

The Board of Jury Supervisors exercises a general supervisory control over the Jury Commissioner and the method of obtaining jurors for the Circuit Court. The budget for this division consists of the office of the Jury Commissioner and includes funds for the payment of juror fees and expenses.

FY06 Highlights

Anticipated juror expenses are based on an estimate of 24,000 petit jurors serving an average of 2 days, four grand juries and one sequestered jury. Seated jurors are currently paid \$18 per day of which \$6 is reimbursed to general revenue by the state.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	445,004	458,581	487,360
Materials and Supplies	35,774	41,348	43,488
Equipment, Lease & Assets	9,358	8,179	5,670
Contractual and Other Services	867,282	910,464	927,446
Debt Service and Special Charges	0	0	0
Total General Fund	\$1,357,418	\$1,418,572	\$1,463,964
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$1,357,418	\$1,418,572	\$1,463,964

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	10.0	10.0	10.0
Other	0.0	0.0	0.0
Total	10.0	10.0	10.0

Department: Judicial Offices

Division Budget

Division: 314 Probate Court (Probate Judge)

Mission & Services

The Probate Division is responsible for hearing cases and making orders pertaining to the appointment of guardians and conservators for incapacitated and disabled persons and for minors. The division also provides for the appointment of personal representatives for decedent estates, the oversight of estates and guardianships and involuntary civil commitments.

FY06 Highlights

The FY06 budget reflects a reduction of \$6,500, reflecting computer equipment replacement that was completed in FY05.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	0	0	0
Materials and Supplies	27,458	58,500	53,650
Equipment, Lease & Assets	22,272	11,950	5,450
Contractual and Other Services	22,034	18,500	18,900
Debt Service and Special Charges	0	0	0

Total General Fund	\$71,764	\$88,950	\$78,000
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$71,764	\$88,950	\$78,000
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
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General Fund	0.0	0.0	0.0
Other	0.0	0.0	0.0
Total	0.0	0.0	0.0

Department: Judicial Offices
Division: 315 Sheriff

Division Budget

Mission & Services

The Sheriff's Office is responsible for the security of the thirty-one divisional courtrooms of the Circuit Court and the transportation of prisoners between the Courts and detention facilities. The Sheriff also has the duty of serving court papers and eviction notices and issuing jury summons and gun permits.

FY06 Highlights

The FY06 budget for the Sheriff reflects the addition of staff to re-open the east entrance of the Civil Courts Building.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	7,216,092	7,218,620	7,779,208
Materials and Supplies	39,056	70,600	71,500
Equipment, Lease & Assets	5,131	15,750	8,000
Contractual and Other Services	157,433	173,072	178,500
Debt Service and Special Charges	0	0	0

Total General Fund	\$7,417,712	\$7,478,042	\$8,037,208
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$7,417,712	\$7,478,042	\$8,037,208
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
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General Fund	183.0	178.0	180.0
Other	0.0	0.0	0.0

Total	183.0	178.0	180.0
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Department: Judicial Offices
Division: 316 City Courts

Division Budget

Mission & Services

The Court's mission is to expediently deal with these cases, bring restitution to the affected victim(s) and refer the defendant to treatment and assistance from existing City and private sector programs. The Municipal Division of the St. Louis Circuit Court (City Courts) is structured into five court divisions that hear St. Louis City traffic violation cases, housing, sanitation and other ordinance violation cases.

FY06 Highlights

In FY06, grant funding for continuation of community court efforts will be provided through an allocation of funds from a new grant under the City's Neighborhood Stabilization office.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	1,573,762	1,551,993	1,632,484
Materials and Supplies	14,499	18,000	18,000
Equipment, Lease & Assets	340,300	364,850	382,500
Contractual and Other Services	915,791	717,200	742,590
Debt Service and Special Charges	0	0	0

Total General Fund	\$2,844,352	\$2,652,043	\$2,775,574
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Grant and Other Funds	\$340,085	\$30,402	\$0
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Total Budget All Funds	\$3,184,437	\$2,682,445	\$2,775,574
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
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General Fund	38.0	36.0	35.0
Other	1.0	1.0	0.0
Total	39.0	37.0	35.0

Department: Judicial Offices
Division: 317 City Marshal

Division Budget

Mission

The City Marshal provides courtroom security for the four courtrooms of the City Courts as well as the entrances and other areas of City Courts. The City Marshal is also responsible for City Court prisoners seen over video-link, those brought over from the Sheriff's office and individual arrests out of court. The City Marshal also provides security for City Hall.

FY06 Highlights

In FY06, the City Marshal will strive to enhance FY05 accomplishments with particular focus on the truancy court effort to begin voluntary drug testing for parents and student defendants, facilitating treatment for defendants in the Drug and Alcohol court and implementing defendant evaluation and documentation in the Mental Health Court.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	1,115,386	1,060,522	1,203,382
Materials and Supplies	8,483	10,500	11,200
Equipment, Lease & Assets	1,848	18,800	3,800
Contractual and Other Services	19,566	5,900	23,200
Debt Service and Special Charges	0	0	0

Total General Fund	\$1,145,283	\$1,095,722	\$1,241,582
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Grant and Other Funds	\$0	\$76,824	\$34,081
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Total Budget All Funds	\$1,145,283	\$1,172,546	\$1,275,663
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
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General Fund	25.0	25.0	25.0
Other	2.0	2.0	1.0
Total	27.0	27.0	26.0

Department: Judicial Offices	Division Budget
Division: 320 Probation Dept. & Juvenile Detention Center	

Mission & Services

The purpose of the Juvenile Division is to facilitate the care, protection and discipline of children who come under the jurisdiction of the Juvenile Court. The Juvenile Court has jurisdiction of delinquency and status offense matters up to the seventeenth birthday, and abuse and neglect matters up to the eighteenth birthday. Contained within the Juvenile Division budget is the cost of institutional care for delinquent juveniles.

FY06 Highlights

In FY06, Juvenile will implement a new food service contract previously provided in-house. The FY06 budget also includes a proposal to integrate certain Juvenile assistance programs with the new Children Services fund.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	12,182,622	12,352,732	12,773,646
Materials and Supplies	501,641	357,283	175,440
Equipment, Lease & Assets	292,406	119,834	108,354
Contractual and Other Services	1,483,209	1,639,111	1,431,103
Debt Service and Special Charges	0	0	0
	_____	_____	_____
Total General Fund	\$14,459,878	\$14,468,960	\$14,488,543
Grant and Other Funds	\$1,078,644	\$0	\$791,696
Total Budget All Funds	\$15,538,522	\$14,468,960	\$15,280,239

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	243.8	241.4	229.5
Other	14.2	15.6	16.0
	_____	_____	_____
Total	258.0	257.0	245.5

Department: Judicial Offices	Division Budget
Division: 321 Circuit Drug Court	

Mission & Services

The Circuit Drug Court was established as a separate cost center with a general fund subsidy in FY03. The purpose of the Drug Court is to address those defendants appearing habitually before the court on drug offenses and intervene with a system of counseling and treatment. The program is funded in part by Local Law Enforcement block grant funds secured the Division of Neighborhood Stabilization.

FY06 Highlights

In FY06, nearly \$190,000 in Local Law Enforcement block grant funds will be made available in support of the operations of the drug court.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	0	0	0
Materials and Supplies	32,758	33,700	40,100
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	71,718	257,070	256,555
Debt Service and Special Charges	0	0	0
	_____	_____	_____
Total General Fund	\$104,476	\$290,770	\$296,655
Grant and Other Funds	\$124,001	\$0	\$0
	_____	_____	_____
Total Budget All Funds	\$228,477	\$290,770	\$296,655

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	0.0	0.0	0.0
Other	0.0	0.0	0.0
	_____	_____	_____
Total	0.0	0.0	0.0

COUNTY OFFICES

COUNTY OFFICES

Tax Equalization Board

Election and Registration

Recorder of Deeds

Treasurer

Medical Examiner

COUNTY OFFICES

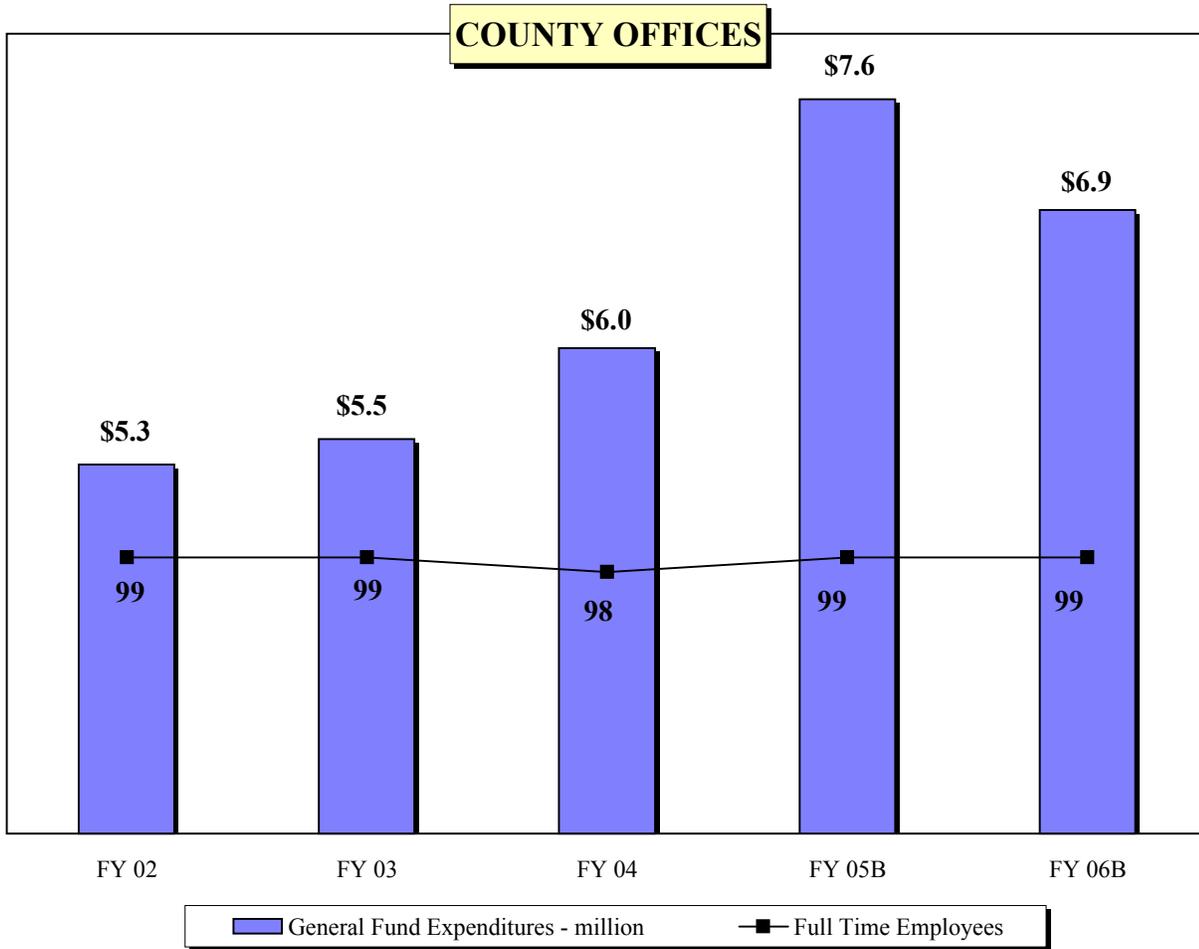
Budget By Division	Actual FY04	Budget FY05	Budget FY06
330 Tax Equalization Board	7,378	10,400	10,400
333 Recorder of Deeds	2,170,150	2,224,483	2,382,285
334 Election and Registration	1,714,435	3,185,177	2,219,830
335 Medical Examiner	1,461,703	1,559,155	1,627,060
340 Treasurer	679,380	610,719	656,916
Total General Fund	\$6,033,046	\$7,589,934	\$6,896,491
Grant and Other Funds	\$87,581	\$125,000	\$125,000
Convention and Sports Facility Trust	\$5,166,867	\$5,815,000	\$5,815,000
Rams Practice Facility Fund	\$0	\$0	\$0
Total Department All Funds	\$11,287,494	\$13,529,934	\$12,836,491

Personnel By Division	Actual FY04	Budget FY05	Budget FY06
330 Tax Equalization Board	0.0	0.0	0.0
333 Recorder of Deeds	45.0	45.0	45.0
334 Election and Registration	31.0	32.0	32.0
335 Medical Examiner	12.0	12.0	12.0
340 Treasurer	10.0	10.0	10.0
Total General Fund	98.0	99.0	99.0
Grant and Other Funds	0.0	0.0	0.0
Total Department All Funds	98.0	99.0	99.0

Additional County Offices

In addition to the above, the City also maintains Offices of the Collector of Revenue and the License Collector. These offices are established by state law as fee offices, or offices that derive operating funds from commissions on the revenues they collect. The total operating budgets for these two offices are not subject to annual appropriation and total about \$6.0 million and \$1.4 million respectively. Typically, as commissions will exceed the cost of operations, unexpended "surplus commissions" are paid to the City's General Fund.

COUNTY OFFICES

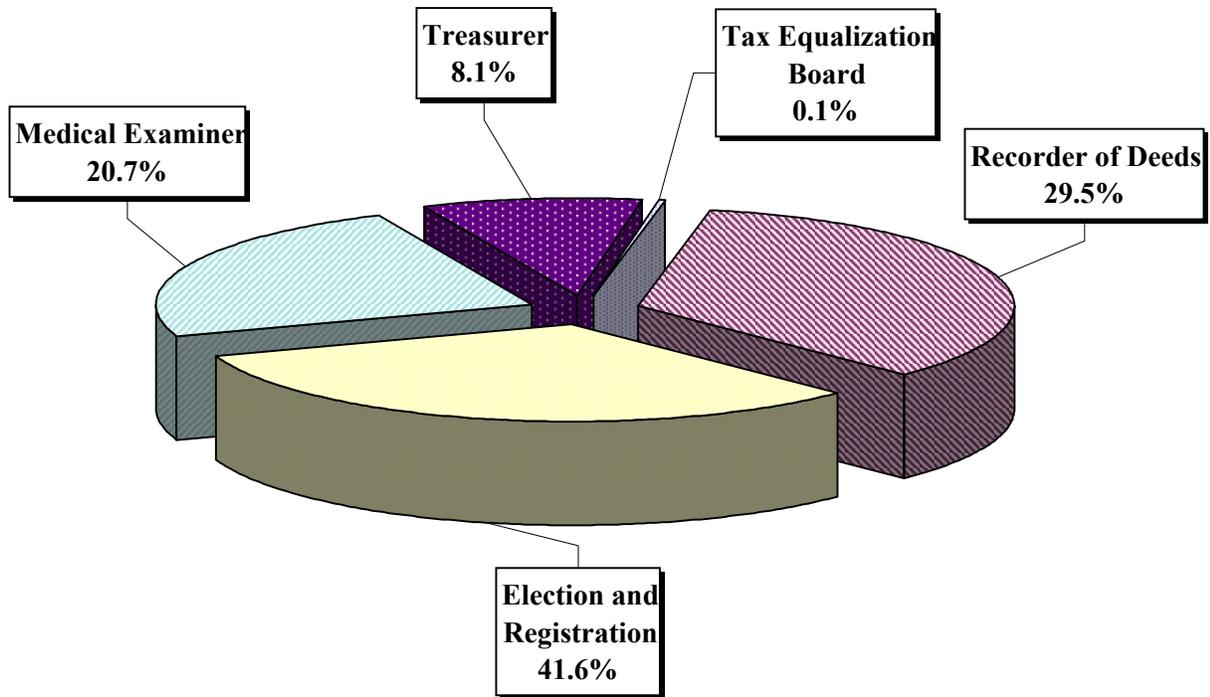


Major Goals & Highlights

- o Appropriate \$5.8M in hotel tax revenues from the Sports Facility trust fund for annual support of convention center related debt
- o Provide contingency funds to Board of Elections for at least one city-wide special election
- o Collect approx. \$4.0 mil in recorded instrument fees and \$750,000 in birth/death certificate revenue

COUNTY OFFICES

COUNTY OFFICES



Department General Fund Budget = \$6.9 million

Major Goals & Highlights

- o Continued efforts in the Treasure's Office to monitor the new process for issuing & handling parking violations
- o Conduct approximately 700 post mortem examinations through the Medical Examiners office

Department: County Offices	Division Budget
Division: 330 Tax Equalization Board	

Mission & Services

The Tax Equalization Board serves as the review board for the purpose of equalizing the valuation of merchants and manufacturer's tax return statements. Appointed by the Mayor, the Board has the power to review, adjust and correct the license and license tax books, determine as far as possible whether all persons have been listed who are required to have a license or pay a license tax and whether all persons have made correct returns as required by law or City ordinances.

FY06 Highlights

The annual appropriation consists of compensation to members of the Board for days in session and for incidental costs related Board meetings.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	7,260	10,000	10,000
Materials and Supplies	0	0	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	118	400	400
Debt Service and Special Charges	0	0	0
	_____	_____	_____
Total General Fund	\$7,378	\$10,400	\$10,400
Grant and Other Funds	\$0	\$0	\$0
	_____	_____	_____
Total Budget All Funds	\$7,378	\$10,400	\$10,400

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	0.0	0.0	0.0
Other	0.0	0.0	0.0
	_____	_____	_____
Total	0.0	0.0	0.0

Department: County Offices	Division Budget
Division: 331 License Collector - Convention & Sports Facility Trust Funds	

Mission & Services

The City Convention and Sports Facility Trust Fund was authorized by state statute primarily to facilitate debt payments on the City's convention center. The source of revenue to the fund is the 3.5% tax on hotel room sales and is collected monthly by the License Collector. Proceeds from the tax are deposited in the trust fund before being transferred to the General Fund for purposes of retiring convention center related debt. Payments on the debt itself are contained in the 190 City-Wide Accounts.

FY06 Highlights

The FY06 budget reflects no change in anticipated revenues from the previous fiscal year.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
	_____	_____	_____
Total General Fund	\$0	\$0	\$0
Convention & Sports Facility Fund	\$5,166,867	\$5,815,000	\$5,815,000
	_____	_____	_____
Total Budget All Funds	\$5,166,867	\$5,815,000	\$5,815,000

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	0.0	0.0	0.0
Other	0.0	0.0	0.0
	_____	_____	_____
Total	0.0	0.0	0.0

Department: County Offices	Division Budget
Division: 333 Recorder of Deeds	

Mission & Services

The Office of the Recorder of Deeds is the public library of records related to marriage licenses, birth and death records and real estate records for the City of St. Louis. The mission of the office is to preserve the records in perpetuity and provide public access to nearly 250 years of history on the property and people of the City of St. Louis. The office also accepts filings which affect title to the personal property of a commercial interest; microfilms all recorded documents; and issues civil marriage licenses.

FY06 Highlights

In FY06, it is estimated that the Recorder of Deeds office will collect approximately \$4.0 million in license and recorded instrument fees and \$750,000 in birth and death certificate fees.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	1,901,431	1,918,483	2,058,185
Materials and Supplies	34,599	43,000	45,100
Equipment, Lease & Assets	23,118	26,000	27,600
Contractual and Other Services	211,002	237,000	251,400
Debt Service and Special Charges	0	0	0
Total General Fund	\$2,170,150	\$2,224,483	\$2,382,285
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$2,170,150	\$2,224,483	\$2,382,285

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	45.0	45.0	45.0
Other	0.0	0.0	0.0
Total	45.0	45.0	45.0

Department: County Offices	Division Budget
Division: 334 Board of Election Commissioners	

Mission & Services

The Board of Election Commissioners for the City of St. Louis is a state agency mandated by state law for the purpose of conducting all public elections within the City. The Board of Election Commissioner's staff is responsible for the registration of voters and maintenance of the City's voter registration records. The budget for the Board of Elections is cyclical following election year cycles.

FY06 Highlights

The FY06 budget reflects a reduction from the previous year due to the fact that the coming year is a non-election year. However, funds allocated in FY06 would allow for the contingency of one City-wide special election as well as the usual off year registration and canvass activities.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	1,238,088	2,195,525	1,659,044
Materials and Supplies	137,746	263,324	104,356
Equipment, Lease & Assets	197,759	278,228	244,980
Contractual and Other Services	140,842	448,100	211,450
Debt Service and Special Charges	0	0	0
	_____	_____	_____
Total General Fund	\$1,714,435	\$3,185,177	\$2,219,830
Grant and Other Funds	\$284,304	\$0	\$0
	_____	_____	_____
Total Budget All Funds	\$1,998,739	\$3,185,177	\$2,219,830

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	31.0	32.0	32.0
Other	0.0	0.0	0.0
	_____	_____	_____
Total	31.0	32.0	32.0

Mission & Services

The Medical Examiner's primary responsibility is to investigate deaths in the City that occur as a result of unusual or suspicious circumstances as well as for certain deaths that by law fall under its jurisdiction. These death investigations may require a post-mortem examination which includes radiology, toxicology, histology, chemistry, microbiology and other special exams as needed. Special a through investigation of the death by the office's Medicolegal Investigators.

FY06 Highlights

Last fiscal year the Medical Examiner's office investigated 2,880 cases which represents an increase of 12.7% over the prior year. In FY06, efforts will continue to archive and code the old Coroner records as well as the current and past records of the M.E.'s office.

Performance Measurement	FY04	FY05	FY06
o Conduct medical examinations	488	700	700
o Histology services	3,600	3,600	3,600
o Livery/funeral home services	553	660	660
o Provide for city burials	16	24	24
o Provide indigent cemetery plots	16	24	24

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	578,807	629,393	673,895
Materials and Supplies	16,480	19,000	22,500
Equipment, Lease & Assets	5,343	6,600	6,600
Contractual and Other Services	861,073	904,162	924,065
Debt Service and Special Charges	0	0	0
Total General Fund	\$1,461,703	\$1,559,155	\$1,627,060
Grant and Other Funds	\$87,581	\$125,000	\$125,000
Total Budget All Funds	\$1,549,284	\$1,684,155	\$1,752,060

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	12.0	12.0	12.0
Other	0.0	0.0	0.0
Total	12.0	12.0	12.0

Department: County Offices
Division: 340 Treasurer

Division Budget

Mission & Services

The Treasurer's Office controls and monitors all the bank accounts of the City. There are currently over 30 accounts under this office's control. Through daily contact with the Comptroller's Office and detailed reconciliation of these accounts, this office provides a check and balance for the Comptroller's office. The Treasurer's Office issues all payroll deductions. The Treasurer is also responsible for making all investments for the City. This includes purchasing, selling and auditing the earnings on these investments as well as ensuring that City funds are safe and secure.

FY06 Highlights

As overseer of Parking Meter operations, the Treasurer's office was instrumental in implementing a new initiative for streamlining the processing of parking violations. As a result, the municipal courts will see reduced operating expenses and both the general fund and parking meter funds should benefit from an estimated \$2.3M combined increase in revenues collected in FY05.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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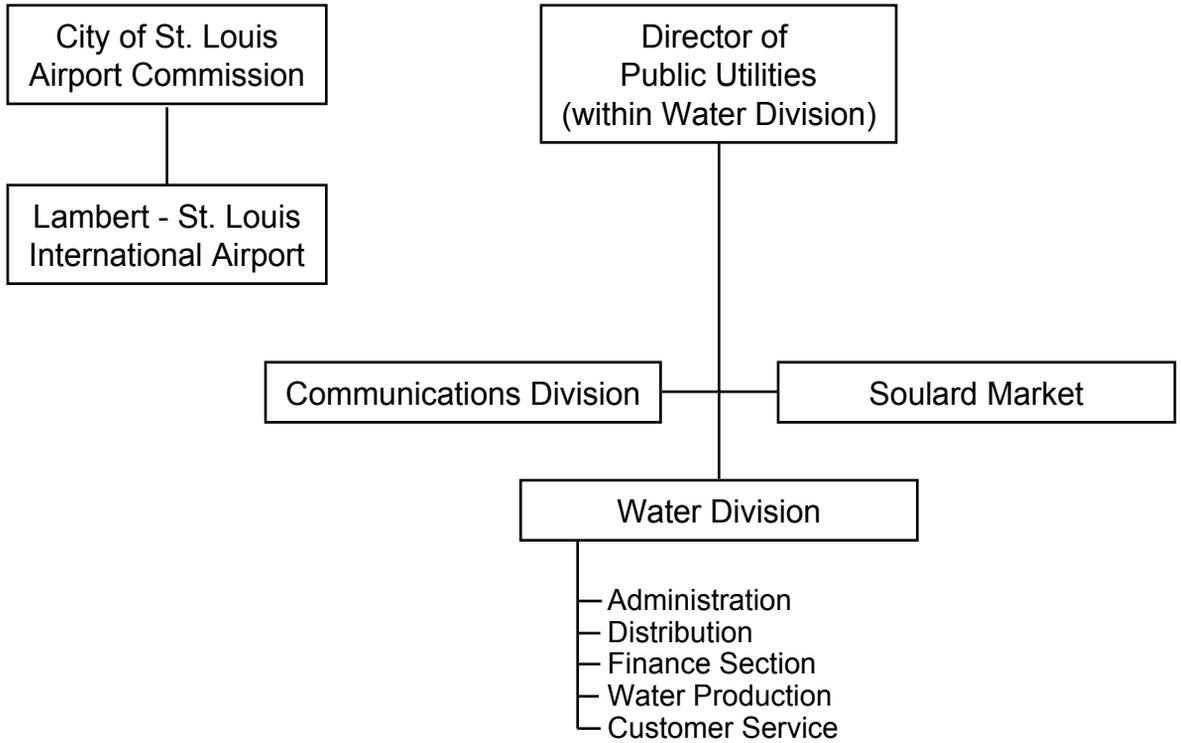
Personal Services	660,137	581,767	630,218
Materials and Supplies	3,773	5,250	5,250
Equipment, Lease & Assets	0	2,000	1,000
Contractual and Other Services	15,470	21,702	20,448
Debt Service and Special Charges	0	0	0
Total General Fund	\$679,380	\$610,719	\$656,916
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$679,380	\$610,719	\$656,916

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
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General Fund	10.0	10.0	10.0
Other	0.0	0.0	0.0
Total	10.0	10.0	10.0

PUBLIC UTILITIES

DEPARTMENT OF PUBLIC UTILITIES



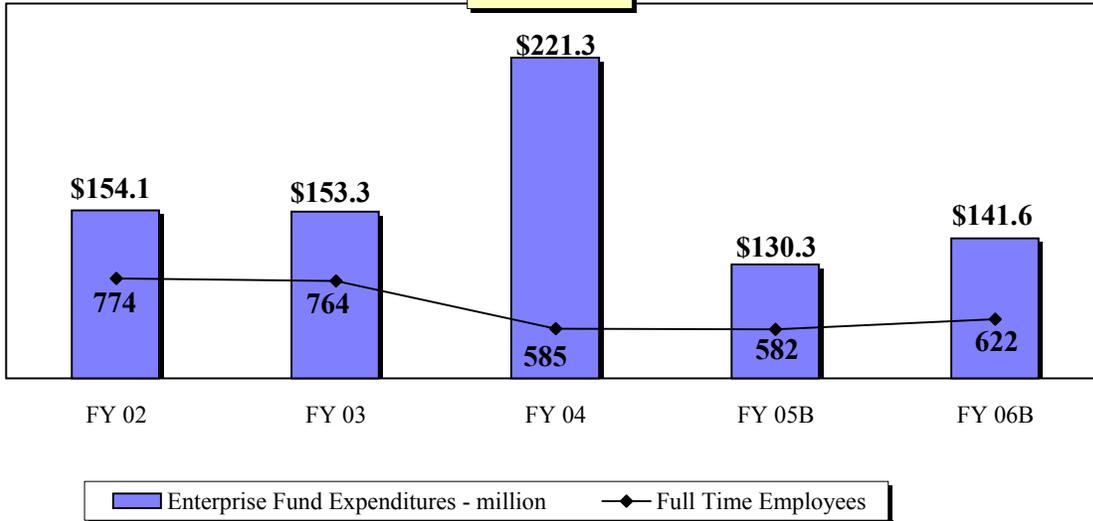
PUBLIC UTILITIES

Budget By Division	Actual FY04	Budget FY05	Budget FY06
414 Souldard Market	243,186	241,030	247,757
Total General Fund	\$243,186	\$241,030	\$247,757
414 Souldard Market Grant Funds	\$0	\$0	\$0
401 Communications Division	\$1,599,433	\$1,250,894	\$1,168,475
415 Water Division	\$42,721,067	\$48,649,195	\$50,021,548
420 City of St. Louis Airport Commissi	\$221,269,963	\$130,254,276	\$141,610,872
Total Department All Funds	\$265,833,649	\$180,395,395	\$193,048,652

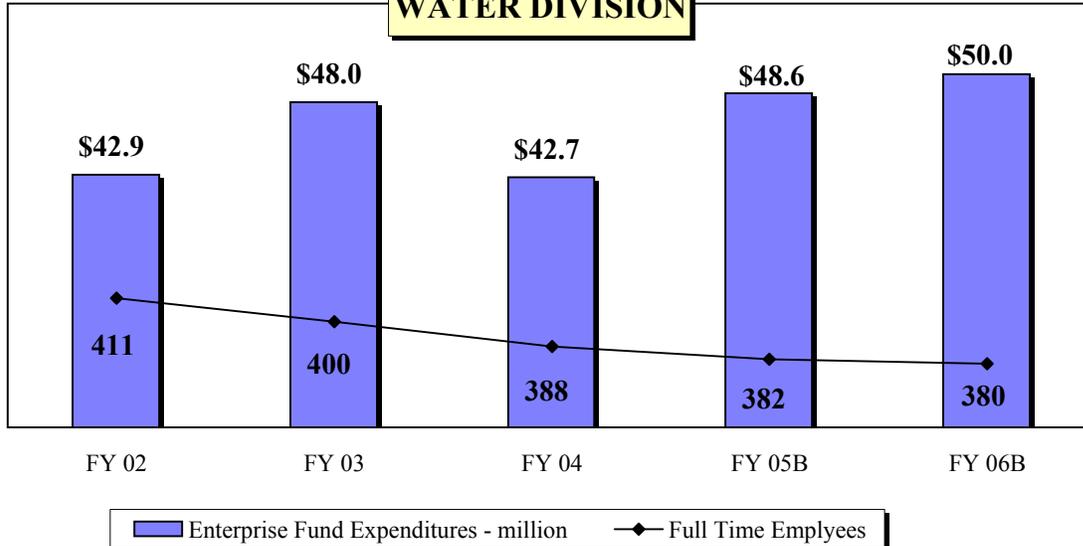
Personnel By Division	Actual FY04	Budget FY05	Budget FY06
414 Souldard Market	4.0	4.0	4.0
Total General Fund	4.0	4.0	4.0
401 Communications Division	18.0	17.0	17.0
415 Water Division	388.0	382.0	380.0
420 City of St. Louis Airport Commissi	585.0	582.0	622.0
Total Department All Funds	995.0	985.0	1,023.0

PUBLIC UTILITIES

AIRPORT



WATER DIVISION

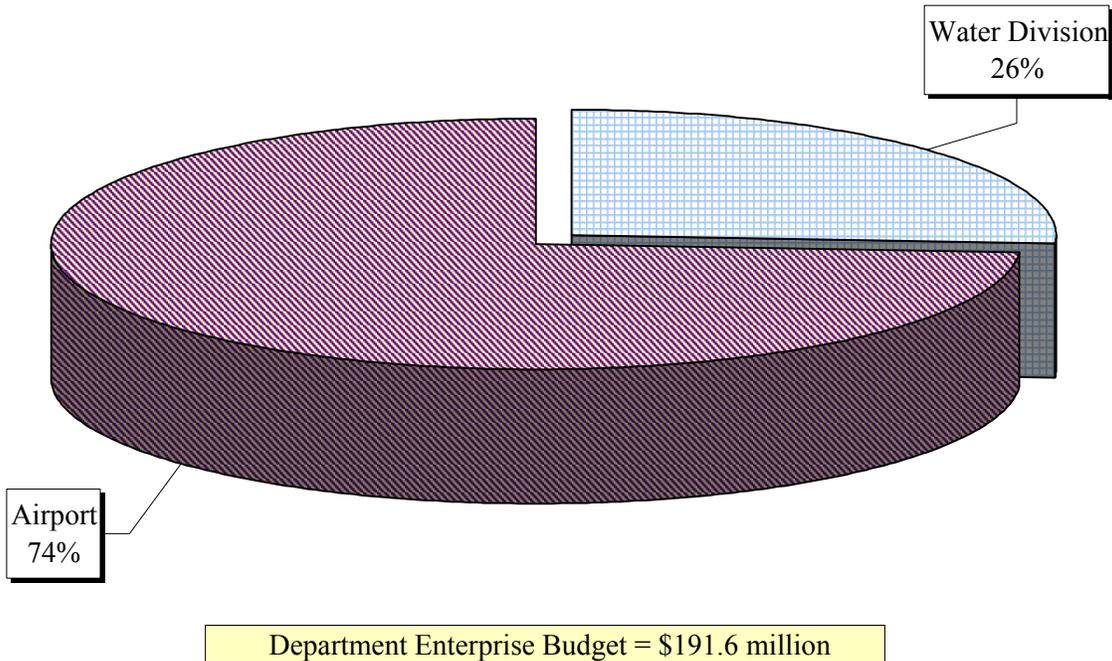


Major Goals & Highlights

- o Lease out and renovate old meat shop space at Soulard Market
- o Implement bar coding system and utilize new storage facility for supply inventory at Water Division
- o Begin new runway operations at Lambert International Airport

PUBLIC UTILITIES

ENTERPRISE FUNDS



Major Goals & Highlights

- o Water department will enhance security through the use of video surveillance and computer monitored doors.
- o Develop and promote a City marketing plan on City public access channel
- o Monitor telecommunications legislative developments on state and national level to protect City's prerogatives and right-of-way interests
- o Maintain and service approximately 15,000 fire hydrants and 1,400 miles of water mains
- o Oversee Spring 2006 opening of new runway at Lambert Intl Airport
- o Provide for increased maintenance and security of Lindbergh tunnel

Department: Public Utilities	Division Budget
Division: 401 Communications Division	

Mission & Services

The Communications Division enforces the cable franchise ordinances, acting as agency for the Board of Aldermen. In this capacity, the Division monitors the performance of the cable franchise grantee and resolves complaints received from subscribers. Technical performance is monitored with regular inspections of cable installations and plant construction. In addition, the Division enforces Chapter 23.64 City Code, pertaining to telecommunications networks built in the City by private businesses and institutions. Such builders are licensed by the Division and their construction is inspected by Division staff. The Division also maintains a television studio and produces programming for two government access channels.

FY06 Highlights

In FY06, the Communications Division will seek to implement web streaming of the Division's programs and seek web advertising revenue as the means to make this effort self sufficient. The Division will create a marketing plan for City TV 10 as well as an overall City marketing plan and continue to work with various ethnic groups in the City to serve the needs of non-English speaking immigrants.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	1,235,251	1,090,657	1,070,975
Materials and Supplies	37,283	48,752	35,800
Equipment, Lease & Assets	165,810	20,985	3,500
Contractual and Other Services	161,089	90,500	58,200
Debt Service and Special Charges	0	0	0
Cable Fund	\$1,599,433	\$1,250,894	\$1,168,475
Total General Fund	\$0	\$0	\$0
Total Budget All Funds	\$1,599,433	\$1,250,894	\$1,168,475

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	0.0	0.0	0.0
Other	18.0	17.0	17.0
Total	18.0	17.0	17.0

Mission & Services

Soulard Market's mission is to provide a safe, inviting, efficient and customer friendly market for the citizens of St. Louis who have come to expect quality produce and other merchandise from this historic landmark. Soulard Farmer's Market has been serving the St. Louis metropolitan area for over 200 years and has been owned and operated by the City of St. Louis since 1842. Revenues from the market are generated through leases to vendors and are used to support the market's operation. The market is still one of the rare community gathering places where up to 500,000 neighbors, families and friends come together each year for the simple purpose of buying the basics and supporting up to 500 people who make their living at the Market.

FY06 Highlights

The past year Soulard Market had its most successful summer in recent history with sell-out Saturday vendors and double digit increases in customers. Public bathrooms have been totally renovated and a new elevator has been installed to the second level. The Market has negotiated a new ATM contract which should double ATM income to the Market. In FY06, the Market will add a new tenant to occupy and renovate the old meat shop space.

Performance Measurement	FY04	FY05	FY06
o # of customer visits	495,000	512,000	520,000
o Lease 11 store spaces - occupancy	100%	100%	100%
o Lease 136 market stds - occupancy	92%	95%	96%
o Market Revenue	\$208,786	\$213,000	\$224,400
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	153,979	160,960	168,802
Materials and Supplies	4,778	4,800	7,150
Equipment, Lease & Assets	0	0	80
Contractual and Other Services	84,429	75,270	71,725
	0	0	0
Total General Fund	\$243,186	\$241,030	\$247,757
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$243,186	\$241,030	\$247,757

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	4.0	4.0	4.0
Other	0.0	0.0	0.0
Total	4.0	4.0	4.0

Mission & Services

The Water Division's mission is to efficiently provide a plentiful supply of the highest quality drinking water and outstanding service to its valued customers. The Water Division provides over 50 billion gallons of water annually to City residents, businesses and other customers. The Water Division operates as an enterprise fund; that is, the cost of providing services is financed through user charges and revenues generated through its own operations rather than through the general operating funds of the City.

FY06 Highlights

In FY06, the water department will enhance security through the expanded use of video surveillance and computer monitor doors, which will reduce the need for security personnel, while increasing employee accountability.

Performance Measurement	FY04	FY05	FY06
o Manage water line -- miles	1,400	1,400	1,400
o Oversee quarterly customer billing	106,000	100,000	100,000
o Coordinate water line inspections (accts	106,000	104,000	104,000

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	20,158,201	20,038,545	21,037,098
Materials and Supplies	7,358,055	8,153,300	8,197,600
Equipment, Lease & Assets	1,300,710	1,281,900	1,199,450
Contractual and Other Services	9,859,658	15,090,450	15,517,400
Debt Service and Special Charges	4,044,443	4,085,000	4,070,000

Total	\$42,721,067	\$48,649,195	\$50,021,548
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
Total	388.0	382.0	380.0

Department: Public Utilities	Program Budget
Division: 415 Water Division	
Program: 01 Administration	

Mission & Services

The Administration Program provides overall direction and human resources support to the various operational sections of the Water Division. This program is responsible for promoting safety, health awareness, job training, motivational training, and maintenance of employee records. The Administrative section of the Water Division also is responsible for the Kingshighway facility, division-wide telephone systems and office management functions for offices of both the Water Commissioner and Director of Public Utilities.

FY06 Highlights

In FY06, the Administrative Group will continue to expand and upgrade the existing access control and facilities surveillance systems as well as the computer network system on which it is based. Existing physical infrastructure improvements as related to security will continue as priority and funding are identified. The training program will continue to expand toward a goal of 40 hours per employee by 2008. Standards of performance for up to 95% of job classification will be reviewed and refined cooperatively by employees and management.

Performance Measurement	FY04	FY05	FY06
o Respond to network trouble < 30 min.	100%	100%	100%
o Respond to PC trouble < 2 hrs.	100%	100%	100%
o Days to configure new pc's	30	20	14
o Unscheduled downtime - network hrs.	4	2	2
o % of Employees issued badges	100%	100%	100%
o % of Employee badges replaced<1day	99%	100%	100%

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	1,932,002	1,758,158	1,828,976
Materials and Supplies	59,284	67,700	67,000
Equipment, Lease & Assets	107,299	34,500	51,000
Contractual and Other Services	644,660	950,500	1,015,500
Debt Service and Special Charges	0	0	0
Total	\$2,743,245	\$2,810,858	\$2,962,476

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
Total	16.0	14.0	14.0

Department: Public Utilities	Program Budget
Division: 415 Water Division	
Program: 02 Distribution	

Mission & Services

The Distribution program's mission is to efficiently provide a plentiful supply of the highest quality drinking water while providing outstanding service to its valued customers. Through the Distribution System, the City maintains and services approximately 22,000 valves, over 15,000 fire hydrants, and approximately 1,400 miles of water mains. The Distribution section includes the meter and tap program, engineering services and leak inspection services. This section is also a lead agency on the continuing development of the City's G.I.S. and base map, helping to support and administer the program.

FY06 Highlights

In the past year, the Distribution Section has completed replacement of approximately 300 feet of a large diameter transmission main and installed approximately 5,000 feet of replacement mains. In FY06, this Section will continue its program to replace old Hersey meters, continue conversion to radio read technology and implement bar coding system and transfer of material into new storeroom.

Performance Measurement	FY04	FY05	FY06
o Maintain water line -- miles	1,400	1,400	1,400
o Maintain water meters	16,000	16,000	16,000
o Water line inspections (accts)	106,000	104,000	104,000
o Convert meters to radio read	1,000	400	8,000
o Replace old Hersey meter	3	5	10
o Replaced water mains (ft)	12,000	8,000	10,000
o Adjusted manholes to street grade	750	600	700
o Implementation of bar coding system	N/A	90%	100%

General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06
Personal Services	6,713,622	6,773,947	6,986,536
Materials and Supplies	1,837,140	2,731,000	2,665,000
Equipment, Lease & Assets	720,242	743,900	710,600
Contractual and Other Services	886,366	892,000	429,000
Debt Service and Special Charges	0	0	0
Total	\$10,157,370	\$11,140,847	\$10,791,136

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
Total	149.0	149.0	147.0

Department: Public Utilities	Program Budget
Division: 415 Water Division	
Program: 03 Finance Section	

Mission & Services

The Finance Section mission is to provide financial coordination and review to the various other Water Division programs. The Finance Section is responsible for all accounting and budgeting functions of the Division. This work includes maintaining both cash and accrual accounting records as an enterprise fund of the City. All invoices are paid through the Finance Section and all billing other than water consumption is invoiced through this section.

FY06 Highlights

In the past fiscal year, Finance has billed and collected over \$3 million in miscellaneous charges and processed over 8,800 invoices in a timely and accurate manner. This section has also developed with an outside engineering firm a rate sufficiency analysis which showed that a rate increase was necessary to meet bond covenants, and developed the subsequent rate ordinance accordingly. In FY06, Finance will be working with the Comptroller's Office to speed the processing of vouchers, especially utility payments in order to minimize any potential penalties for late payment. Finance will also continue its efforts to procure federal funding for various capital improvement projects.

Performance Measurement	FY04	FY05	FY06
o Prepare vouchers <3 days of invoice	95%	97%	98%
o Prepare/mail statements by the 7th	100%	100%	100%

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	592,540	588,679	642,359
Materials and Supplies	237,600	80,300	55,300
Equipment, Lease & Assets	23,091	21,500	21,500
Contractual and Other Services	4,179,242	6,518,250	6,618,300
Debt Service and Special Charges	4,044,443	4,085,000	4,070,000
Total	\$9,076,916	\$11,293,729	\$11,407,459

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
Total	11.0	11.0	11.0

Department: Public Utilities	Program Budget
Division: 415 Water Division	
Program: 04 Water Production	

Mission & Services

The mission of Water Production is to provide the highest quality purified water to all customers in adequate volume and pressure. The City operates two water treatment plans, Chain of Rocks and Howard Bend. At these two plants, 14 large pumps are used to deliver approximately 54 billion gallons of river water into the basin for treatment; then, 15 pumps send 50 billion gallons per year of the treated water into the distribution system. All these functions must be accomplished while maintaining full compliance with all Federal, State and local regulations governing drinking water quality, environmental impacts, and public health.

FY06 Highlights

The construction and maintenance section of Production has completed 75% of the installation of a concrete barrier wall and modified the crane access ramp of basin number one at the Chain of Rocks Treatment Plant and completed the rebuilding of 3 filter beds at Howard Bend. It will complete specified filter work at both plants in FY06. Production will continue upgrades to instrumentations such as the SCADA project, maintain regulatory compliance efforts with government agencies and continue the production of the highest quality water possible to meet

Performance Measurement	FY04	FY05	FY06
o Process requisitions/documents	346	350	300
o Make pick-up and deliveries < 24 hrs	95%	95%	100%
o Finished water turbidity< 0.1 NTU 95%/t	100%	100%	100%
o Finished water @ 2.5ppm disinfect	100%	100%	100%

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	9,717,044	9,727,366	10,305,583
Materials and Supplies	5,142,318	5,237,300	5,396,300
Equipment, Lease & Assets	449,095	460,000	414,350
Contractual and Other Services	3,607,688	5,918,400	6,647,300
Debt Service and Special Charges	0	0	0
Total	\$18,916,145	\$21,343,066	\$22,763,533

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
Total	182.0	179.0	179.0

Department: Public Utilities	Program Budget
Division: 415 Water Division	
Program: 05 Customer Service	

Mission & Services

Customer Service's mission is to provide its customers with professional and friendly service while meeting the policies and both fiscal and legal requirements of the Water Division. This program is responsible for billing and collecting payment for water service from approximately 86,000 flat rate and 14,000 metered customers. This includes meter reading, the keeping of accurate customer records, the leaving of delinquent notices and the actual collection of payments from delinquent customers. This office also handles the investigation of all claims for damages against the Water Division, including main breaks and vehicle and injury claims.

FY06 Highlights

In the past year, Customer Service has accurately billed over \$35 million in water usage and provided customer support through collection efforts at the Kingshighway office. It has answered over 70,000 telephone calls for information or a change in service and has shut over 10,000 delinquent accounts. In FY06, Customer Service will continue its effort to keep lost calls under 5% and work with the Meter and Tap group to successfully implement the remainder of the radio read devices.

Performance Measurement	FY04	FY05	FY06
o Conduct quarterly customer billing	106,000	100,000	100,000
o Restore water service - same day	99%	100%	100%
o Read meters according to schedule	100%	100%	100%
o Minimize number of lost calls (%)	6.0%	5.0%	5.0%

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	1,202,993	1,190,395	1,273,644
Materials and Supplies	81,713	37,000	14,000
Equipment, Lease & Assets	983	22,000	2,000
Contractual and Other Services	541,702	811,300	807,300
Debt Service and Special Charges	0	0	0
Total	\$1,827,391	\$2,060,695	\$2,096,944

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
Total	30.0	29.0	29.0

Mission & Services

The City of St. Louis Airport Authority operates Lambert-St. Louis International Airport which, based on 2003 traffic data collected by the Airport Council International, is the 21st busiest in airport operations and 22nd in total passenger movement in the nation. The Airport anticipates operating 87 gates to serve 11 major airlines, 8 commuter airlines and 6 on-site cargo companies.

FY06 Highlights

The FY06 budget is approximately \$11M or 8.4% higher than FY05 due in part to an increase in operations and maintenance costs needed to support the opening of the new runway scheduled for Spring of 2006. Other increases include scheduled pay raises and 27th pay expenses as well as increased contractual obligations related to maintenance of the Lindbergh tunnel, higher security guard fees and banking fees associated with the commercial paper program. There will also be an increase in debt service payments due to the end of capitalization periods on some of the recent bond issues.

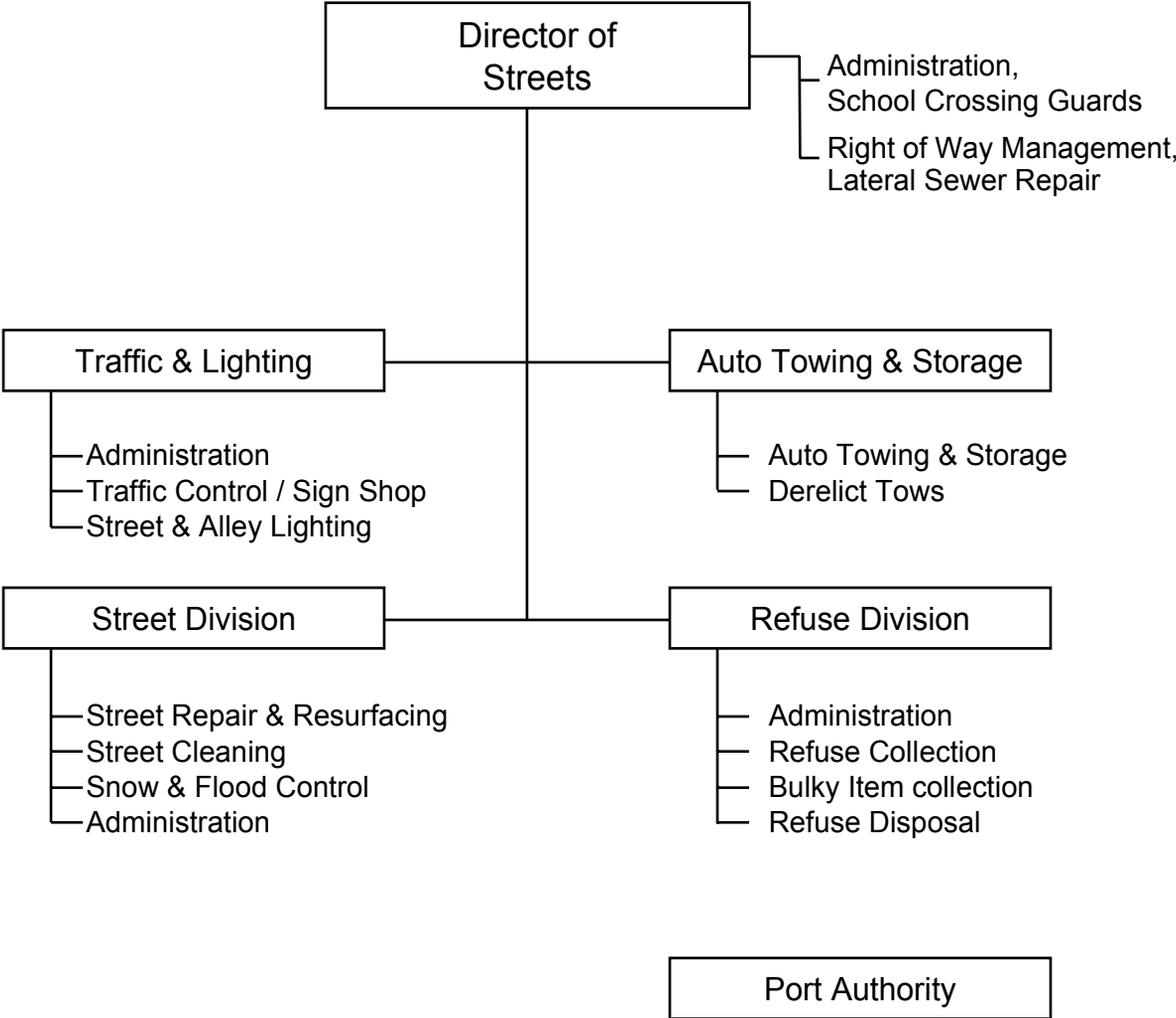
Performance Measurement	FY02	FY03	FY04
o Total passengers (in mils.) -calendar yr	25.6	20.5	13.4
o O & D enplanements (in mils.)	5.8	5.5	5.2
o Connecting enplanements (in mils.)	6.8	6.3	2.9

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	34,677,731	35,385,288	38,645,845
Materials and Supplies	4,156,134	4,692,209	5,259,185
Equipment, Lease & Assets	2,224,676	2,764,392	2,085,419
Contractual and Other Services	33,776,510	39,968,691	42,436,189
Debt Service and Special Charges	146,434,912	47,443,696	53,184,234
Total	\$221,269,963	\$130,254,276	\$141,610,872

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
Total	585.0	582.0	622.0

DEPARTMENT OF STREETS

DEPARTMENT OF STREETS

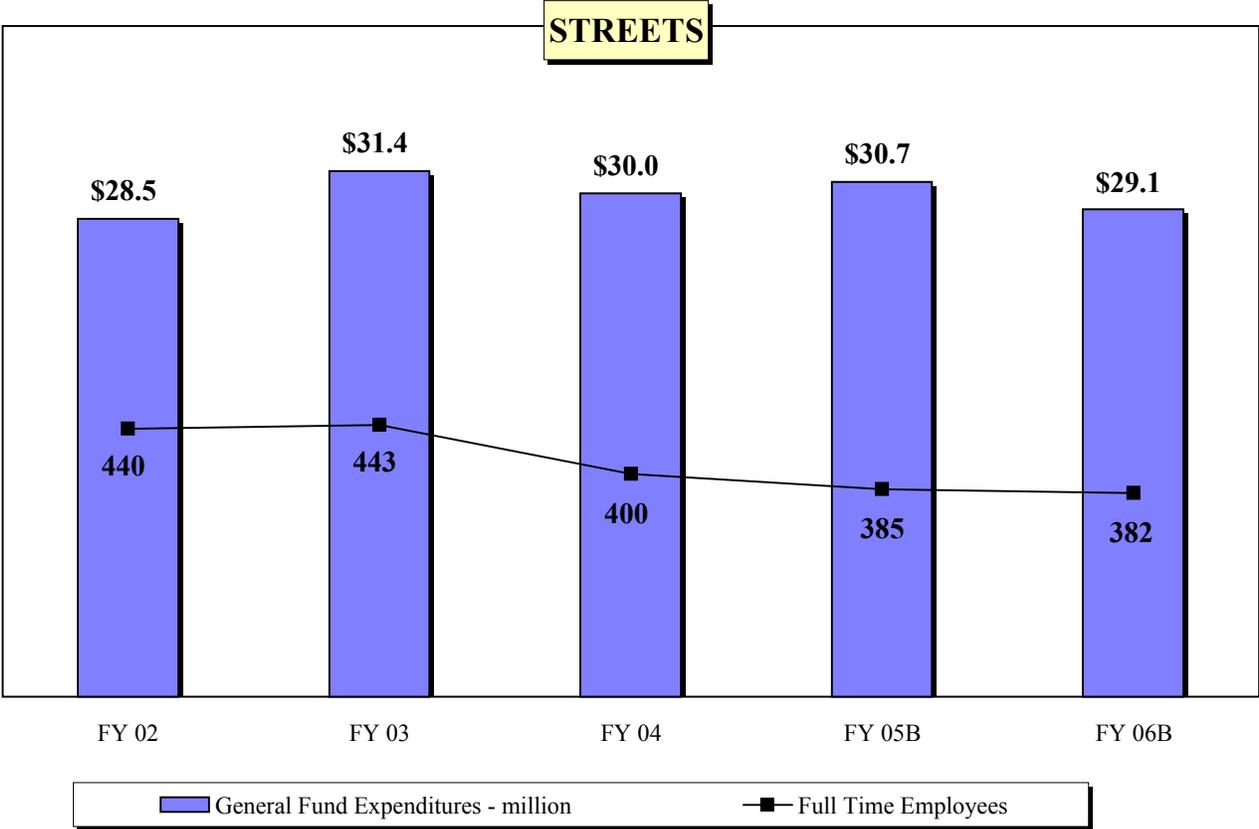


STREETS

Budget By Division	Actual FY04	Budget FY05	Budget FY06
510 Director of Streets	1,016,254	994,880	1,001,257
511 Traffic and Lighting	7,641,712	7,757,030	7,718,875
513 Auto Towing and Storage	1,528,735	1,635,988	1,708,951
514 Street Division	5,813,133	6,058,709	5,638,517
516 Refuse Division	12,826,912	12,854,738	12,999,897
Total General Fund	\$28,826,746	\$29,301,345	\$29,067,497
Port Authority	\$3,455,191	\$3,388,000	\$3,113,000
Lateral Sewer Repair Fund	\$3,142,375	\$3,097,866	\$3,094,784
Grant and Other Funds	\$1,510,518	\$1,737,026	\$1,838,902
Total Department All Funds	\$36,934,830	\$37,524,237	\$37,114,183

Personnel By Division	Actual FY04	Budget FY05	Budget FY06
510 Director of Streets	16.5	16.5	15.4
511 Traffic and Lighting	91.0	85.0	83.0
513 Auto Towing and Storage	29.0	29.0	29.0
514 Street Division	121.0	112.0	112.0
516 Refuse Division	142.0	143.0	143.0
Total General Fund	399.5	385.5	382.4
520 Port Authority	0.0	0.0	0.0
Grant and Other Funds	66.5	70.5	71.6
Total Department All Funds	466.0	456.0	454.0

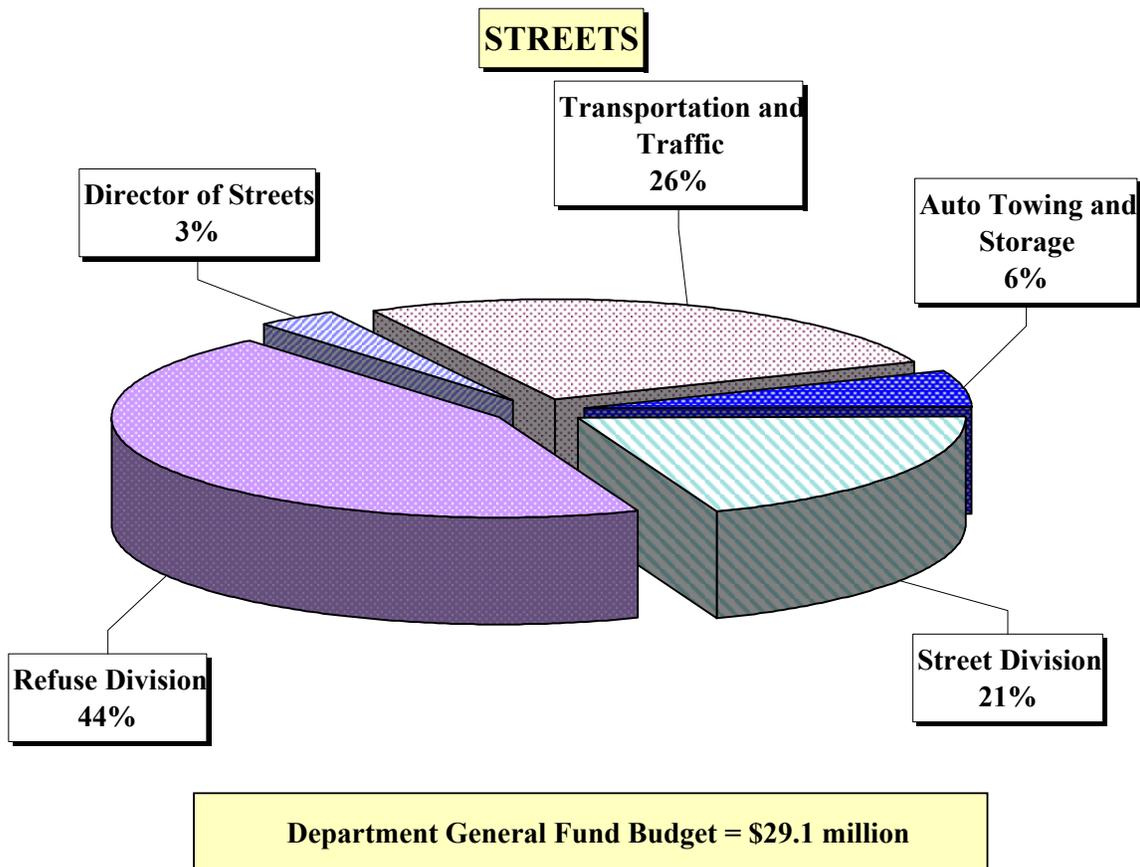
STREETS



Major Goals & Highlights

- o \$250,000 reduction in salt and snow chemical supplies due to excess supply from previous year
- o Auto Towing Division to contact Police weekly to verify hold orders thereby allowing more vehicles to be auctioned
- o Repair 150,000 linear feet of seams in streets through street excavation fund
- o Maintain funding for the easement lighting program

STREETS



Major Goals & Highlights

- o Tow over 13,000 vehicles and sell 7,500 abandoned vehicles
- o Continue revision of trash collection routes to equalize volume, reduce overtime and improve customer service
- o Increase the number of residents in the curbside recycling program and expand the number of drop-off recycling sites
- o Collect over 180,000 tons of municipal waste which includes 20,000 tons of yard waste
- o Implement a wheelchair ramp replacement program
- o Collect 13,750 tons of bulky waste

Department: Streets	Division Budget
Division: 510 Director of Streets	

Mission & Services

The Director of Streets is responsible for overseeing the repair, cleaning and maintenance of all public streets, alleys and other City right-of-ways as well as the collection and disposal of refuse. Through right-of-way management, the Director's Office also oversees the Lateral Sewer Repair Program and manages the 50/50 Sidewalk program.

FY06 Highlights

In FY06, the Missouri Department of Transport (MoDot) will continue responsibility for the maintenance, except for street lighting and snow removal, of approximately 32 miles of major arterial streets in the City. These streets represent continuations between State maintained roads in the County, and these types of roads are normally maintained through-out the State. The Directors Office will act as a liaison with other Street Department Divisions and MoDot to manage the newly transferred streets.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	999,482	979,573	983,672
Materials and Supplies	7,320	9,367	10,845
Equipment, Lease & Assets	132	600	800
Contractual and Other Services	9,320	5,340	5,940
Debt Service and Special Charges	0	0	0
Total General Fund	\$1,016,254	\$994,880	\$1,001,257
Grant and Other Funds	\$3,290,399	\$3,371,819	\$3,468,544
Total Budget All Funds	\$4,306,653	\$4,366,699	\$4,469,801

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	16.5	16.5	15.4
Other	18.5	22.5	23.6
Total	35.0	39.0	39.0

Department: Streets	Program Budget
Division: 510 Director of Streets	
Program: 01 Administration	

Mission & Services

The Administrative Program is responsible for overseeing all permits, plans and ordinances pertaining to right-of-way use. This section issues approximately 6,000 permits for street blockings, parades, parking, taxicab, transportation and sidewalk/ driveway permits. The section also supervises the City's school crossing guard program and is responsible for collecting revenues consisting of the above permits and the 50/50 sidewalk program billing .

FY06 Highlights

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	711,962	695,645	737,019
Materials and Supplies	3,814	4,800	9,845
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	8,665	5,090	5,790
Debt Service and Special Charges	0	0	0
	-----	-----	-----
Total General Fund	\$724,441	\$705,535	\$752,654
Grant and Other Funds	\$148,024	\$273,953	\$373,760
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Total Budget All Funds	\$872,465	\$979,488	\$1,126,414

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	10.2	10.2	10.2
Other	0.0	4.0	5.0
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Total	10.2	14.2	15.2

Department: Streets	Program Budget
Division: 510 Director of Streets	
Program: 02 Right-of-Way Management	

Mission & Services

The Right-of-Way Management Program maintains the right-of-way safety on streets, alleys, and sidewalks for both motorists and pedestrians. This program also oversees the Lateral Sewer Repair Program. In the last fiscal year, the Department completed approximately 48,000 street inspections.

FY06 Highlights

This program also supervised the repair of almost 1,000 lateral sewer lines funded through the Lateral Sewer Repair Fund.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	287,520	283,928	246,653
Materials and Supplies	3,506	4,567	1,000
Equipment, Lease & Assets	132	600	800
Contractual and Other Services	655	250	150
Debt Service and Special Charges	0	0	0
Total General Fund	\$291,813	\$289,345	\$248,603
Lateral Sewer Repair Fund	\$3,142,375	\$3,097,866	\$3,094,784
Total Budget All Funds	\$3,434,188	\$3,387,211	\$3,343,387

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	6.3	6.3	5.2
Other	18.5	18.5	18.6
Total	24.8	24.8	23.8

Department: Streets
Division: 511 Traffic and Lighting

Division Budget

Mission & Services

The Transportation and Traffic Division manages the City's traffic and street lighting needs. This division is responsible for the maintenance and repair of all traffic signals, traffic signs, street painting, and streets

FY06 Highlights

In FY06 the Traffic and Lighting Division will complete the 2nd phase of a project, begun in FY02, funded through a loan agreement with the Mo. State Department of Natural Resources whereby existing traffic signal lights could be replaced with energy efficient LED's. In addition to energy saving the LED type units have a longer operational life, thus reducing labor cost for replacements. Utility savings from the conversion are expected to be reach \$395,000 annually and will be used to pay for the cost of the loan.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	4,203,070	4,220,330	4,262,175
Materials and Supplies	490,696	695,450	615,450
Equipment, Lease & Assets	2,964	4,900	4,900
Contractual and Other Services	2,747,582	2,462,350	2,441,350
Debt Service and Special Charges	197,400	374,000	395,000
Total General Fund	\$7,641,712	\$7,757,030	\$7,718,875
Grant and Other Funds	\$136,523	\$0	\$0
Total Budget All Funds	\$7,778,235	\$7,757,030	\$7,718,875

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	91.0	85.0	83.0
Other	0.0	0.0	0.0
Total	91.0	85.0	83.0

Department: Streets	Program Budget
Division: 511 Traffic and Lighting	
Program: 01 Administrative Services	

Mission & Services

This section provides the administrative services for the Traffic and Lighting Division, including the planning and management of all traffic and lighting functions. All work orders and Citizen Service Bureau requests are monitored under this program. The administrative section also provides payroll supervision and manages purchasing for the division.

FY06 Highlights

In FY04, Administrative services oversaw work on the CMAQ II traffic control project. This program also supervised the installation of LED's in all City traffic signals. These new energy efficient signals are projected to save the City almost \$395,000 annually in utility cost.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	914,880	908,780	922,761
Materials and Supplies	23,641	28,700	28,700
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	38,788	35,750	35,750
Debt Service and Special Charges	0	0	0
Total General Fund	\$977,309	\$973,230	\$987,211
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$977,309	\$973,230	\$987,211

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	17.0	15.0	14.0
Other	0.0	0.0	0.0
Total	17.0	15.0	14.0

Department: Streets	Program Budget
Division: 511 Traffic and Lighting	
Program: 02 Traffic Control	

Mission & Services

The Traffic Control Section stripes streets for traffic control, maintains the City's 695 signalized intersections, and makes and installs approximately 18,000 street signs per year. This section also inspects the condition of school crosswalks and restripes the crosswalks as necessary.

FY06 Highlights

In FY06, MoDot will continue its new responsibility for the maintenance of street traffic signals on some major arterials in the City. Due to fiscal constraints the Traffic Division has reduced staff in this program. Also in FY06, Traffic Control will complete the 2nd Phase of a program funded through a Missouri State Department of Natural Resources loan to replace traffic signal lights with LED's.

Performance Measurement	FY04	FY05	FY06
o Stripe and mark streets - lane miles	2,000	1,950	1,950
o Maintain, fabricate and install signs	18,000	17,500	17,500
o Maintain traffic signal devices	683	655	655
General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06

Personal Services	1,749,465	1,708,617	1,722,751
Materials and Supplies	270,595	388,250	408,250
Equipment, Lease & Assets	786	1,300	1,300
Contractual and Other Services	33,635	31,000	31,000
Debt Service and Special Charges	0	0	0
Total General Fund	\$2,054,481	\$2,129,167	\$2,163,301
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$2,054,481	\$2,129,167	\$2,163,301

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	40.0	37.0	36.0
Other	0.0	0.0	0.0
Total	40.0	37.0	36.0

Department: Streets	Program Budget
Division: 511 Traffic and Lighting	
Program: 03 Street and Alley Lighting	

Mission & Services

This program provides the repair and maintenance of the City's 51,000 street lights and 16,000 alley lights. The utility charges for all of these lights plus those on the highway and traffic signal lights are funded in this program.

FY06 Highlights

Street Lighting responds to reported outages and is working to ensure a response to all service requests within five working days. The FY06 budget includes a fully funded easement lighting program and an increase in the debt payment schedule on the loan from DNR , payments on the loan are funded through energy savings from the LED conversion project.

Performance Measurement	FY04	FY05	FY06
o Street lighting maintenance	51,000	51,250	51,250
o Alley lighting	16,000	16,000	16,000
o Easement lighting	2,100	2,100	2,100
o CSB service requests- Street light	5,192	5,200	5,200
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	1,538,725	1,602,933	1,616,663
Materials and Supplies	196,460	278,500	178,500
Equipment, Lease & Assets	2,178	3,600	3,600
Contractual and Other Services	2,675,159	2,395,600	2,374,600
Debt Service and Special Charges	197,400	374,000	395,000

Total General Fund	\$4,609,922	\$4,654,633	\$4,568,363
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Grant and Other Funds	\$136,523	\$0	\$0
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Total Budget All Funds	\$4,746,445	\$4,654,633	\$4,568,363
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	34.0	33.0	33.0
Other	0.0	0.0	0.0
Total	34.0	33.0	33.0

Department: Streets

Division Budget

Division: 513 Auto Towing and Storage

Mission & Services

The Auto Towing and Storage Division mission is to respond to all tows in a timely, safe and efficient manner. This division manages the towing of cars within the City and fall into two categories, cars towed under orders of the Police Department and cars that have been abandoned. The City tows cars ordered by the Police Department and contracts with a private company for the derelict tows. The Division also assists the Street Maintenance Division by removing illegally parked cars to allow for snow removal or paving operations and it also assists the Equipment Services Division by towing 100 to 150 City owned vehicles to the repair facilities.

FY06 Highlights

In FY06, the goal is to handle all tow requests within their 30 minute response window, to improve the disposal procedures for unclaimed vehicles and develop procedures with the Courts to increase the number of derelicts towed from private property.

Performance Measurement	FY04	FY05	FY06
o Vehicle sales	6,877	6,000	7,500
o Derelict vehicles towed	725	750	750
o Dispatches within 30 minutes of call	80%	85%	85%

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	1,199,211	1,279,238	1,352,201
Materials and Supplies	3,509	8,050	8,050
Equipment, Lease & Assets	415	0	0
Contractual and Other Services	325,600	348,700	348,700
Debt Service and Special Charges	0	0	0

Total General Fund	\$1,528,735	\$1,635,988	\$1,708,951
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$1,528,735	\$1,635,988	\$1,708,951
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	29.0	29.0	29.0
Other	0.0	0.0	0.0
Total	29.0	29.0	29.0

Department: Streets	Program Budget
Division: 513 Auto Towing and Storage	
Program: 01 Auto Towing and Storage	

Mission & Services

The Auto Towing and Storage Program conducts police-generated tows of vehicles resulting from accidents, arrests, delinquent parking tickets or theft. In addition, the division tows and relocates vehicles during snow emergencies, during paving operations and special events. This Division conducts public auctions every week to dispense of unclaimed vehicles. Auto towing is a 24 hour, 7 day per week operation.

FY06 Highlights

In the past year, Auto Towing towed approximately 13,500 vehicles and will dispose of 6,000 via auction. Auto Towing's goal is to handle all tow requests within their 30 minute response window and to improve the disposal procedures for unclaimed vehicles.

Performance Measurement	FY04	FY05	FY06
o Tow and redeem vehicles	15,741	13,500	15,500
o Vehicle sales	6,877	6,000	7,500
o Dispatches within 30 minutes of call	80%	85%	85%

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	1,171,647	1,248,374	1,319,073
Materials and Supplies	3,509	8,050	8,050
Equipment, Lease & Assets	415	0	0
Contractual and Other Services	323,651	346,700	346,700
Debt Service and Special Charges	0	0	0
Total General Fund	\$1,499,222	\$1,603,124	\$1,673,823
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$1,499,222	\$1,603,124	\$1,673,823

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	28.0	28.0	28.0
Other	0.0	0.0	0.0
Total	28.0	28.0	28.0

Department: Streets	Program Budget
Division: 513 Auto Towing and Storage	
Program: 02 Derelict Tows	

Mission & Services

The mission of the Derelict Tows is to rid the City of derelict/abandoned vehicles that are on private property. This program removes the derelict vehicles, that are in violation of City ordinances, from private property, such as lots or backyards. Each property owner is notified of the violation and has seven days to remove the vehicle. The property owner may either allow the City to access to the property and perform the tow, if the City is not allowed to removed the vehicle, the violation is turned over to the courts. The City contracts with a private company to tow & stores the derelicts and the City receives a fee for each vehicle towed.

FY06 Highlights

In FY06, it is hoped that the procedures regarding access warrants with the Courts can be improved and the number of derelicts towed be increased to over 1,000.

Performance Measurement	FY04	FY05	FY06
o Derelict vehicles towed	725	750	750

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	27,564	30,864	33,128
Materials and Supplies	0	0	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	1,949	2,000	2,000
Debt Service and Special Charges	0	0	0
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Total General Fund	\$29,513	\$32,864	\$35,128
Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$29,513	\$32,864	\$35,128

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	1.0	1.0	1.0
Other	0.0	0.0	0.0
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Total	1.0	1.0	1.0

Department: Streets	Division Budget
Division: 514 Street Division	

Mission & Services

The Street Division is responsible for the maintenance of 1,100 miles of streets and 600 miles of alleys within the City. Specific functions performed by this division include street resurfacing and repair, street cleaning, snow removal and wharf cleaning and maintenance on the riverfront.

FY06 Highlights

The FY06 budget reflects a \$250,000 reduction in salt and snow removal chemicals due to surplus's from the previous year. The Street Division will also oversee completion of the closure of the Hall Street landfill. Using Ward Capital funds, the Street Division will oversee the Wheelchair Ramp Replacement Program.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	4,538,685	5,026,399	4,827,312
Materials and Supplies	510,975	511,060	649,955
Equipment, Lease & Assets	19,647	23,000	23,000
Contractual and Other Services	743,826	498,250	138,250
Debt Service and Special Charges	0	0	0
	_____	_____	_____
Total General Fund	\$5,813,133	\$6,058,709	\$5,638,517
Grant and Other Funds	\$0	\$0	\$0
	_____	_____	_____
Total Budget All Funds	\$5,813,133	\$6,058,709	\$5,638,517

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	121.0	112.0	112.0
Other	27.0	27.0	27.0
	_____	_____	_____
Total	148.0	139.0	139.0

Department: Streets	Program Budget
Division: 514 Street Division	
Program: 01 Street Repair & Resurfacing	

Mission & Services

The Street Repair program performs the majority of the street maintenance on 1,070 miles of streets and 600 miles of alleys. Maintenance efforts include pothole repairs, crack sealing, curb repairs and bridge maintenance.

FY06 Highlights

Performance Measurement	FY04	FY05	FY06
o Seal cracks in streets - linear feet	453,000	453,000	453,000
o Repair street cave-ins - cubic feet	47,000	47,000	47,000
o Perform granite/curb repair - linear ft	28,000	0	0
o Patch streets - square yards	300,000	305,000	305,000
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06
Personal Services	2,654,566	3,200,819	2,920,825
Materials and Supplies	466,202	466,280	465,175
Equipment, Lease & Assets	10,609	12,420	12,420
Contractual and Other Services	28,243	28,601	28,601
Debt Service and Special Charges	0	0	0
Total General Fund	\$3,159,620	\$3,708,120	\$3,427,021
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$3,159,620	\$3,708,120	\$3,427,021
Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	73.9	72.2	72.4
Other	0.0	0.0	0.0
Total	73.9	72.2	72.4

Department: Streets	Program Budget
Division: 514 Street Division	
Program: 02 Street Cleaning	

Mission & Services

The Street Cleaning Program is responsible for cleaning all City streets and responding to accidents and oil spills to reduce hazardous driving conditions. The Downtown Business District receives special emphasis and is swept nightly. In November, this program conducts a leaf pick-up operation in which 14 leaf vacuum trucks are used to pickup leaves which are then processed by the Forestry Division. The leaves are then mulched and made available to the public. In FY04, street cleaning changed neighborhood cleaning schedules from a mix of bi-weekly and monthly cleaning to a more uniform monthly schedule.

FY06 Highlights

Performance Measurement	FY04	FY05	FY06
o Central Business Dist.cleaning - mile	9,800	9,800	9,800
o Residential street cleaning - mile	12,300	12,300	12,300

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	794,796	776,950	823,893
Materials and Supplies	33,944	33,950	33,950
Equipment, Lease & Assets	8,252	9,660	9,660
Contractual and Other Services	1,369	1,386	1,386
Debt Service and Special Charges	0	0	0
Total General Fund	\$838,361	\$821,946	\$868,889
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$838,361	\$821,946	\$868,889

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	22.7	18.9	19.0
Other	0.0	0.0	0.0
Total	22.7	18.9	19.0

Department: Streets	Program Budget
Division: 514 Street Division	
Program: 03 Snow Removal and Flood Control	

Mission & Services

The Snow Removal and Flood Control program removes snow and ice from approximately 440 miles of major and secondary arterial streets. This program also maintains 55,000 feet of floodwall and levee, 38 floodwall closures, and 85 flood relief wells which protect the City's residents and property from flooding damage.

FY06 Highlights

The prior fiscal years limited salt usage has resulted in a \$250,000 reduction in the amount needed to replenish the City's salt and snow removal supplies for FY06.

Performance Measurement	FY04	FY05	FY06
o Remove snow and ice from streets (call-outs for removal -12 hour shifts)	10	12	12
o Maintain floodwall - gate closings (number of gates closed x occurrences)	9	10	10
General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	968,475	831,930	839,256
Materials and Supplies	8,154	8,155	148,155
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	561,005	418,113	8,113
Debt Service and Special Charges	0	0	0
	<hr/>	<hr/>	<hr/>
Total General Fund	\$1,537,634	\$1,258,198	\$995,524
Grant and Other Funds	\$0	\$0	\$0
	<hr/>	<hr/>	<hr/>
Total Budget All Funds	\$1,537,634	\$1,258,198	\$995,524

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	21.5	16.9	16.6
Other	0.00	0.00	0.00
	<hr/>	<hr/>	<hr/>
Total	21.5	16.9	16.6

Department: Streets	Program Budget
Division: 514 Street Division	
Program: 04 Administration	

Mission & Services

This program provides all budgeting, planning, management, custodial and administrative work for the other programs of the Street Division. The Street Division also manages the St. Louis Works street improvements program. Funding for personnel and related costs associated with St. Louis Works program are budgeted through a separate appropriation.

FY06 Highlights

In addition to their other duties, the supervisors with this program will work with the Director's Office on to review the MoDot maintained arterial streets.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	120,848	216,700	243,338
Materials and Supplies	2,675	2,675	2,675
Equipment, Lease & Assets	786	920	920
Contractual and Other Services	153,209	50,150	100,150
Debt Service and Special Charges	0	0	0
Total General Fund	\$277,518	\$270,445	\$347,083
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$277,518	\$270,445	\$347,083

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	3.0	4.0	4.0
Other	27.0	27.0	27.0
Total	30.0	31.0	31.0

Department: Streets	Division Budget
Division: 516 Refuse Division	

Mission & Services

The mission of the Refuse Division is to provide residents with efficient collection of solid waste in a safe manner, reduce, reuse and recycle as much as possible and improve service and customer satisfaction. The Refuse Division is responsible for collecting and disposing of the City's waste. The Refuse Division coordinates efforts to reduce the amount of waste going to landfills with programs such as recycling, composting, and waste reduction. The State of Missouri specifies a 40% reduction in landfill waste. The City to date has reduced its waste stream by between 25% mostly as a result of its yard waste and BOAT (batteries, oil, appliances, tires) programs.

FY06 Highlights

The Refuse Division continues to work with other City departments to increase recycling by the City offices and promote use of recycled goods and is coordinating numerous new programs for recycling. New collection routes and other cost saving procedures are being developed for FY06.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	6,022,133	6,152,015	6,365,682
Materials and Supplies	243,034	248,780	170,040
Equipment, Lease & Assets	30,698	0	0
Contractual and Other Services	6,531,047	6,453,943	6,464,175
Debt Service and Special Charges	0	0	0
Total General Fund	\$12,826,912	\$12,854,738	\$12,999,897
Local Use Tax and Other Funds	\$1,225,971	\$1,463,073	\$1,465,142
Total Budget All Funds	\$14,052,883	\$14,317,811	\$14,465,039

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	142.0	143.0	143.0
Other	21.0	21.0	21.0
Total	163.0	164.0	164.0

Department: Streets	Program Budget
Division: 516 Refuse Division	
Program: 01 Administration	

Mission & Services

The Refuse Division Administration Section manages and supervises the collection and disposal of the City's waste. It is also accountable for all division records pertaining to tons collected, citizen complaints, personnel files and expenditures. This section also manages the City's recycling program. Current recycling efforts include yard waste composting, educational programs, household hazardous waste program, a Drop-Off Recycling Center and 27 firehouse drop-off recycling sites.

FY06 Highlights

The program continues to work with other City departments to increase recycling by the City offices and promote use of recycled goods and is coordinating numerous new programs for recycling. Also, the Refuse Division will continue implementation of new collection routes and other efficiently measures.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	591,029	616,426	583,675
Materials and Supplies	42,571	58,395	45,895
Equipment, Lease & Assets	5,402	0	0
Contractual and Other Services	236,388	229,815	145,675
Debt Service and Special Charges	0	0	0
Total General Fund	\$875,390	\$904,636	\$775,245
Grant and Other Funds	\$246,596	\$417,488	\$402,403
Total Budget All Funds	\$1,121,986	\$1,322,124	\$1,177,648

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	10.0	11.0	11.0
Other	0.0	0.0	0.0
Total	10.0	11.0	11.0

Department: Streets	Program Budget
Division: 516 Refuse Division	
Program: 02 Refuse Collection	

Mission & Services

This program is responsible for the collection of household waste from all City residents twice weekly with the fleet of 60 trucks operating daily throughout the City. The 30,000 metal alley dumpsters and 20,000 plastic roll carts used in the automated collection system presents a significant, on-going maintenance challenge.

FY06 Highlights

In FY06, it is anticipated that over 180,000 tons of municipal solid waste will be collected . The Division will also respond to over 17,000 Citizen Service requests.

Performance Measurement	FY04	FY05	FY06
o Citizen Service Bureau service requests	17,750	17,500	17,500
o Accident claims filed w/ insurance carrier	400	400	400
o Refuse & Yard Waste collection - tons	175,000	180,000	180,000
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06
Personal Services	5,316,762	5,398,672	5,634,233
Materials and Supplies	195,072	182,990	117,790
Equipment, Lease & Assets	25,296	0	0
Contractual and Other Services	14,400	18,500	18,500
Debt Service and Special Charges	0	0	0
Total General Fund	\$5,551,530	\$5,600,162	\$5,770,523
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$5,551,530	\$5,600,162	\$5,770,523

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	128.0	128.0	128.0
Other	0.0	0.0	0.0
Total	128.0	128.0	128.0

Department: Streets	Program Budget
Division: 516 Refuse Division	
Program: 03 Bulky Item Collections	

Mission & Services

The Refuse Division provides monthly bulky item collection program where each household may have 3 items collected. The monthly collection program collects approximately 13,500 tons of bulky items at the two collection site and in addition, residents may bring their own bulky items to the Transfer Stations for disposal. annually including discarded furniture and appliances. This service is a convenience for the City's residents and improves the overall appearance of the City. This program also assists in the retrieval and repair of old refuse containers.

FY06 Highlights

In FY06 the Bulk Pick-up Program will collect and dispose of approximately 13,000 tons of bulky items and will respond to 1,000 Citizen service requests.

Performance Measurement	FY04	FY05	FY06
o Bulky item pick-up - tons	13,500	13,750	13,000
o Citizen Service Bureau service req.	1100	900	1000

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	975,375	1,024,885	1,042,039
Materials and Supplies	3,960	15,700	15,700
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	40	5,000	5,000
Debt Service and Special Charges	0	0	0
Total General Fund	\$0	\$0	\$0
Local Use Tax	\$979,375	\$1,045,585	\$1,062,739
Total Budget All Funds	\$979,375	\$1,045,585	\$1,062,739

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	0.0	0.0	0.0
Local Use Tax	21.0	21.0	21.0
Total	21.0	21.0	21.0

Department: Streets	Program Budget
Division: 516 Refuse Division	
Program: 04 Disposal of Resident and Bulk Waste	

Mission & Services

This waste disposal program monitors the waste disposal contract for the City's two transfer stations. In FY03, the City began a new waste disposal contract that has resulted in a major reduction in cost to the City. This program is researching ways to reduce, reuse or recycle waste through new programs and receive funding for grant programs. This program will also utilize existing manpower and equipment to provide residents with the opportunity to recycle conveniently.

FY06 Highlights

The FY06 budget includes an increase in waste disposal costs to reflect the actual expenditures in the past year.

Performance Measurement	FY04	FY05	FY06
o Disposal of yard waste - tons	20,000	20,000	20,000
o Residents in curbside recycling prgm	2,750	3,200	3,200
o Sites available for resident drop-off - cardboard for recycling	16	20	20

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	114,342	136,917	147,774
Materials and Supplies	5,391	7,395	6,355
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	6,280,259	6,205,628	6,300,000
Debt Service and Special Charges	0	0	0
Total General Fund	\$6,399,992	\$6,349,940	\$6,454,129
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$6,399,992	\$6,349,940	\$6,454,129

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	4.0	4.0	4.0
Other	0.0	0.0	0.0
Total	4.0	4.0	4.0

DEPARTMENT OF PUBLIC SAFETY

DEPARTMENT OF PUBLIC SAFETY

Director of Public Safety

- Administration
- City Emergency Management Agency (CEMA)
- Operation Safestreet

Police Department

- Board of Police Commissioners
- Chief of Police
- Community Policing
- Investigation
- Patrol Support
- Administration
- Professional Standards

Fire Department

- Fire Prevention
- Fire Suppression
- Administration
- Fire Training
- Emergency Medical Services
- EMS Billing

Building Commissioner

- Administrative Services
- Code Enforcement
- Zoning
- Courts
- Housing Conservation
- Fire Safety Unit
- Plan Exam
- Permit Section
- Trades
- Building Demolition and Board-Up
- Lead Remediation

Fire Pension

Police Pension

Corrections/MSI

- Inmate Housing
- Probation, Parole and Alternative Sentencing Administration

Excise Commissioner

City Justice Center

- Inmate Housing
- Intake Services

Neighborhood Stabilization

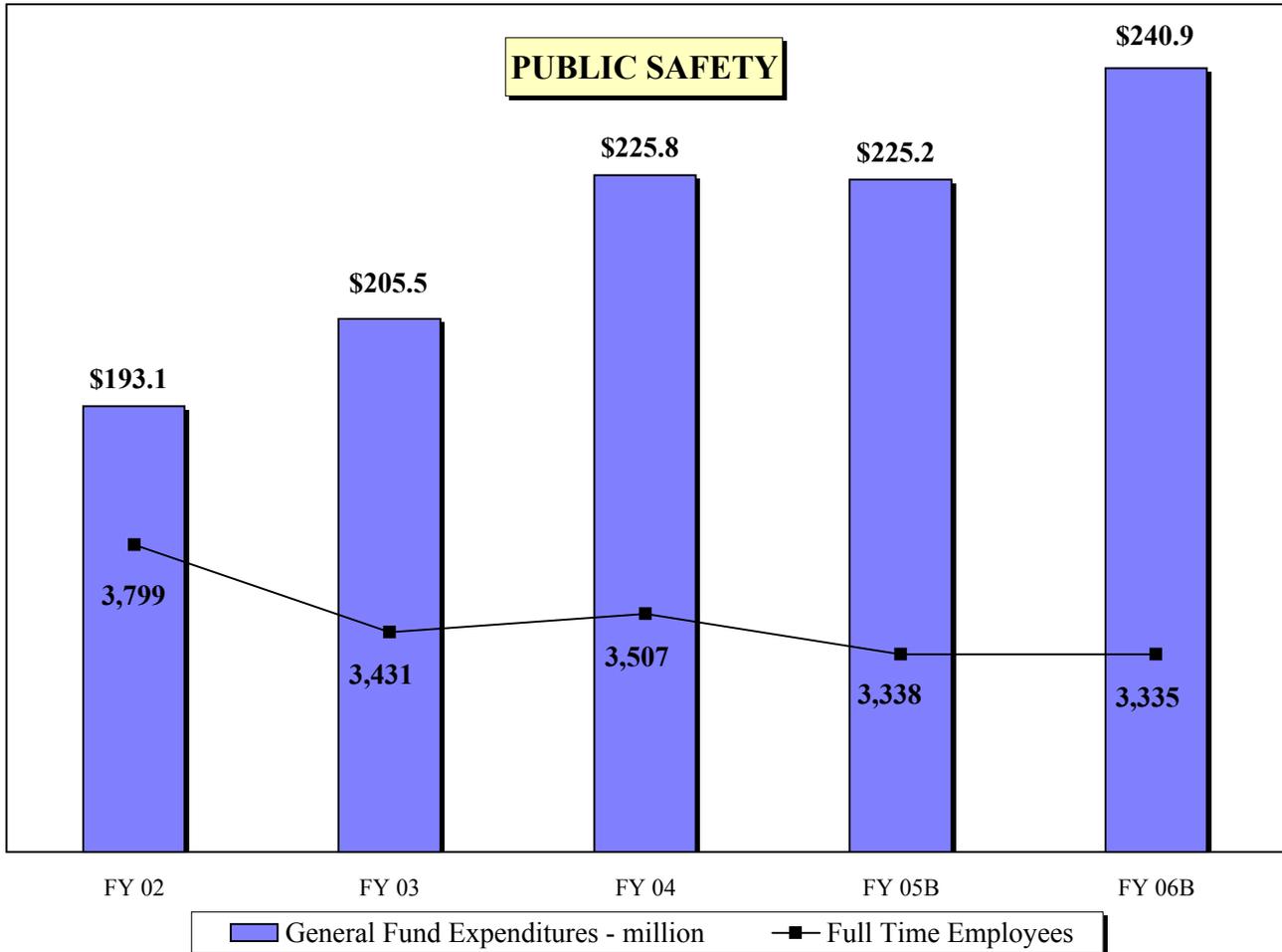
- Neighborhood Stabilization
- Citizen Service Bureau

PUBLIC SAFETY

Budget By Division	Actual FY04	Budget FY05	Budget FY06
610 Director of Public Safety	494,125	727,120	721,898
611 Fire Department	47,445,442	47,045,101	50,189,038
612 Firefighter's Retirement System	4,692,539	4,675,995	6,542,560
616 Excise Commissioner	329,530	331,674	350,027
620 Building Commissioner	6,758,390	7,064,655	7,442,003
622 Neighborhood Stabilization	1,894,082	1,795,290	1,748,902
625 Emergency Management Agency	318,418	0	0
632 Corrections / MSI	15,082,943	15,337,280	15,477,775
633 City Justice Center	15,718,501	13,931,452	14,562,982
650 Police Department	128,565,210	129,871,255	135,413,005
651 Police Retirement System	4,443,981	4,406,354	8,486,263
Total General Fund	\$225,743,161	\$225,186,176	\$240,934,453
Total Use Tax Fund	\$3,778,051	\$5,859,832	\$6,117,270
Grant and Other Funds	\$15,761,683	\$16,320,681	\$16,279,529
Total Department All Funds	\$245,282,895	\$247,366,689	\$263,331,252

Personnel By Division	Actual FY04	Budget FY05	Budget FY06
610 Director of Public Safety	7.0	11.0	10.0
611 Fire Department	829.0	830.0	830.0
612 Firefighter's Retirement System	0.0	0.0	0.0
616 Excise Commissioner	6.0	6.0	6.0
620 Building Commissioner	132.0	132.0	130.0
622 Neighborhood Stabilization	40.0	34.8	33.5
625 Emergency Management Agency	5.0	0.0	0.0
632 Corrections / MSI	252.0	252.0	244.0
633 City Justice Center	275.0	224.0	223.0
650 Police Department (Uniformed)	1,404.0	1,325.7	1,353.8
650 Police Department (Civilian)	557.0	522.0	505.0
651 Police Retirement System	0.0	0.0	0.0
Total General Fund	3,507.0	3,337.5	3,335.3
Total Use Tax Fund	34.0	34.0	34.0
Grant and Other Funds - Police Uniform	90.0	51.3	57.2
Grant and Other Funds - All Other	59.0	68.2	70.5
Total Department All Funds	3,690.0	3,491.0	3,497.0

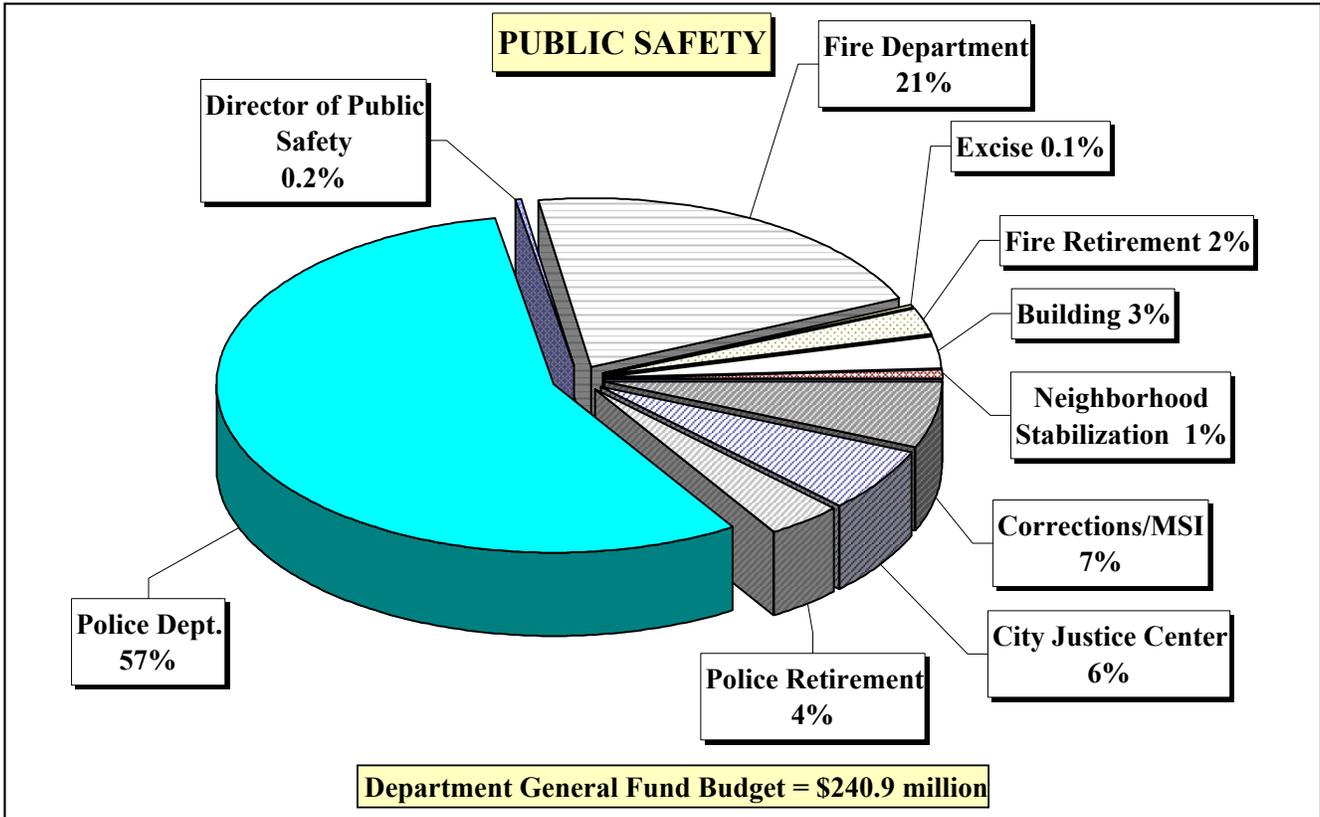
PUBLIC SAFETY



Major Goals & Highlights

- o Correction will implement a new Inmate Food Service contract improving the quality and nutrition of meals
 - o Investment in security technology for the Division of Correcting has resulted in better control of inmate behavior and the avoidance of negative litigation
 - o Implementation of more efficient inmate housing strategies, saves the City in excess of \$700,000 annually
- o The City will receive SCAAP funds for the first time
 - o Teach and train Emergency Management to all City Departments

Public Safety



Major Goals & Highlights

- o Accommodate 40,000 plus SLMPD arrestees, at the City Justice Center, by modifying the air exchange and video arraignment capabilities
- o Emergency Medical Service will bill over 40,000 claims in FY06
- o Conduct undercover investigations at various locations to combat underage drinking
- o Emergency Medical Services, total revenue is projected to reach nearly \$6.4 million in FY06
- o Building Division will adopt new plumbing, electrical and mechanical codes
- o Scan all zoning hearing files for more efficient storage and future reference
- o Realize overtime savings through management of Fire Dept. scheduled overtime
- o Develop block by block inspection procedures in concert with building inspections

Department: Public Safety	Division Budget
Division: 610 Director of Public Safety	

Mission & Services

The Director of Public Safety oversees operation of the public safety divisions, including the Building Division, Division of Corrections, Excise Division, Fire Department, City Emergency Management Agency and Neighborhood Stabilization Program.

FY06 Highlights

The Director of Public Safety will oversee all public safety activities including the new Justice Center which is in its third year of operation. Furthermore, as of last fiscal year the directors office will manage the office of CEMA in order to streamline activities. In addition the Building Division has received additional responsibilities in lead abatement activities throughout the City.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	475,321	681,270	677,248
Materials and Supplies	6,804	15,650	14,650
Equipment, Lease & Assets	2,382	4,000	4,000
Contractual and Other Services	9,618	26,200	26,000
Debt Service and Special Charges	0	0	0
Total General Fund	\$494,125	\$727,120	\$721,898
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$494,125	\$727,120	\$721,898

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	7.0	11.0	10.0
Other	0.0	0.0	0.0
Total	7.0	11.0	10.0

Department: Public Safety	Division Budget
Division: 611 Fire Department	

Mission & Services

The St. Louis Fire Department is charged with providing fire, rescue, and emergency medical services for the protection of life, property, commerce, and the environment in the City of St. Louis. The Fire Department employs over 600 uniformed fire suppression personnel and 135 emergency medical personnel. These personnel are stationed at 30 engine houses, the Fire Department Shop, the Fire Department Headquarters, and the Bureau of Emergency Medical Services administrative offices. Additionally, 58 fire suppression personnel are stationed at Lambert International Airport. 64 civilian employees, including 32 dispatchers, also occupy positions at Headquarters and EMS offices.

FY06 Highlights

In FY06, the fire department will be responsible for staffing and training an additional Fire company at the airport.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	46,006,589	45,416,231	48,482,492
Materials and Supplies	879,142	1,011,280	999,653
Equipment, Lease & Assets	131,303	91,200	83,300
Contractual and Other Services	428,408	526,390	623,593
Debt Service and Special Charges	0	0	0

Total General Fund	\$47,445,442	\$47,045,101	\$50,189,038
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Grant and Other Funds	\$845,400	\$0	\$75,861
Riverfront Gaming Fund	\$9,977	\$25,000	\$25,000

Total Budget All Funds	\$48,300,819	\$47,070,101	\$50,289,899
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
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General Fund	829.0	830.0	830.0
Other	0.0	0.0	0.0
Total	829.0	830.0	830.0

Department: Public Safety	Program Budget
Division: 611 Fire Department	
Program: 01 Fire Prevention Bureau	

Mission & Services

The Bureau of Fire Prevention has three major divisions; code enforcement, fire investigation, and public education. The code enforcement division is responsible for enforcing provisions of the Fire Prevention Code, two Carbon Monoxide detector ordinances, the smoke detector ordinance, and the hazardous material ordinance. The fire investigation division investigates the cause and origin of all fires that can not be determined by the Suppression Bureau. The fire investigation division investigates the cause and origin of all fires that can not be determined by the Suppression Bureau.

FY06 Highlights

In FY06, the public education division will continue to developed and distribute fire prevention literature, and manages the smoke detector distribution program.

Performance Measurement	FY04	FY05	FY06
o Review architectural plans	78	70	70
o Sprinkler system tests	1,425	1,100	1,100
o Fire prevention presentations	102	300	300
o Fire alarm & detection tests	26,589	11,500	11,500
o Citizens reached by public edu.	80,000	82,500	85,000
o % of Determined Cause & Origin	79%	82%	84%

General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	928,091	1,050,517	1,120,082
Materials and Supplies	4,979	5,260	5,560
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	12,556	11,400	11,400
Debt Service and Special Charges	0	0	0

Total General Fund	\$945,626	\$1,067,177	\$1,137,042
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Grant and Other Funds	\$10,755	\$0	\$0
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Total Budget All Funds	\$956,381	\$1,067,177	\$1,137,042
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	14.0	17.0	17.0
Other	0.0	0.0	0.0
Total	14.0	17.0	17.0

Department: Public Safety	Program Budget
Division: 611 Fire Department	
Program: 02 Fire Suppression	

Mission & Services

The Fire Suppression Program maintains 34 four-person fire companies, a marine unit and two six-person heavy duty rescue squads 24 hours a day to meet the City's fire suppression needs. Stationed at 30 firehouses throughout the City, these personnel are also called to respond to rescue situations and incidents involving the containment of hazardous materials.

FY06 Highlights

Fire Suppression in FY06 will continue to improve all aspects of fire suppression including smoke detector installation, familiarization surveys, and continued education and training. The fire suppression program will be provided an additional \$75,861 in grant funds for FY06.

Performance Measurement	FY04	FY05	FY06
o Incident responses	43,500	44,000	44,000
o Respond to fires	6,032	7,000	7,000
o Respond to medical emergencies	65,000	65,000	65,000
o Respond to marine incidents	45	45	45
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	35,063,475	34,763,703	37,173,658
Materials and Supplies	441,144	506,940	484,513
Equipment, Lease & Assets	38,018	30,200	28,050
Contractual and Other Services	210,646	263,590	339,193
Debt Service and Special Charges	0	0	0
Total General Fund	\$35,753,283	\$35,564,433	\$38,025,414
Grant and Other Funds	\$760,932	\$0	\$75,861
Riverfront Gaming Fund	\$9,977	\$25,000	\$25,000
Total Budget All Funds	\$36,524,192	\$35,589,433	\$38,126,275

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	625.0	624.0	624.0
Other	0.0	0.0	0.0
Total	625.0	624.0	624.0

Department: Public Safety	Program Budget
Division: 611 Fire Department	
Program: 03 Administration	

Mission & Services

The Administration Section of the Fire Department provides management and support for payroll services, financial and budgeting services, information systems & services, prevention, suppression, Emergency Medical Service, EMS Billing, and department training programs.

FY06 Highlights

In FY06, the Administration Section will work to improve the effectiveness and efficiency of services provided by all Fire Department sections. In addition the Fire Department expects to realize overtime savings through aggressive management of Fire Department overtime.

Performance Measurement	FY04	FY05	FY06
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General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	439,367	445,407	462,859
Materials and Supplies	13,151	7,300	7,300
Equipment, Lease & Assets	5,036	19,000	10,000
Contractual and Other Services	11,242	13,000	12,700
Debt Service and Special Charges	0	0	0

Total General Fund	\$468,796	\$484,707	\$492,859
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$468,796	\$484,707	\$492,859
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06

General Fund	9.0	9.0	9.0
Other	0.0	0.0	0.0

Total	9.0	9.0	9.0
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Department: Public Safety	Program Budget
Division: 611 Fire Department	
Program: 04 Fire Training	

Mission & Services

The St. Louis Fire Academy provides training for St. Louis firefighters. Training activities include certifying recruits for active duty as firefighters and training Fire Department personnel on the response procedures for fire incidents, hazardous waste spills, medical and other emergencies. Over the past decade, the Fire Academy has greatly improved its training by providing certifiable, performance based training to Fire Department personnel.

FY06 Highlights

The Fire department in FY06 will attempt to control overtime that results from training of new recruits and FLSA overtime reduction plan. In addition, due to the opening of the airport fire house, the program will experience additional training duties.

Performance Measurement	FY04	FY05	FY06
o Recruits trained	60	30	60
o Medics trained	50	70	75
o Presentations	600	600	600
o First Responder training	600	700	750
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	607,694	485,143	516,353
Materials and Supplies	15,578	19,500	19,500
Equipment, Lease & Assets	8,309	13,600	9,850
Contractual and Other Services	39,173	45,300	45,300
Debt Service and Special Charges	0	0	0
Total General Fund	\$670,754	\$563,543	\$591,003
Grant and Other Funds	\$73,713	\$0	\$0
Total Budget All Funds	\$744,467	\$563,543	\$591,003

Number of Full Time Positions	Actual	Budget	Budget
	FY03	FY04	FY05
General Fund	8.0	7.0	7.0
Other	0.0	0.0	0.0
Total	8.0	7.0	7.0

Department: Public Safety	Program Budget
Division: 611 Fire Department	
Program: 05 Emergency Medical Services	

Mission & Services

Emergency Medical Services provides emergency medical care and transportation to citizens and visitors of the City who are stricken with sudden illness or injury. In FY04, EMS responded to 64,256 emergency calls and transported over 41,000 patients to St. Louis area hospitals. In FY05 it is projected that EMS will transport over 40,000 patients. Each EMS ambulance is equipped as a mobile intensive care unit and is staffed with state licensed paramedics and emergency medical technicians.

FY06 Highlights

In FY06, the bureau will continue to improve public confidence in the city's emergency medical services and will work to reduce the number of frivolous and unnecessary calls for emergency medical services. The EMS bureau also will establish, improve, and monitor its strategic plan investigating the cost benefit of schedules changes within the department.

Performance Measurement	FY04	FY05	FY06
o Responses to Emergency calls	64,256	65,000	68,000
o Transportation of patients - trips	41,890	42,500	45,000

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	8,618,281	8,319,369	8,835,476
Materials and Supplies	386,833	465,980	476,480
Equipment, Lease & Assets	76,163	25,400	32,400
Contractual and Other Services	65,721	90,100	94,800
Debt Service and Special Charges	0	0	0
Total General Fund	\$9,146,998	\$8,900,849	\$9,439,156
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$9,146,998	\$8,900,849	\$9,439,156

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	164.0	164.0	164.0
Other	0.0	0.0	0.0
Total	164.0	164.0	164.0

Department: Public Safety	Program Budget
Division: 611 Fire Department	
Program: 06 EMS Billing	

Mission & Services

Emergency Medical Services billing collects revenue for the emergency medical transport services provided by the Fire Department. The billing section is working to implement new procedures and automation to improve the efficiency, effectiveness, and economy of the billing functions. New billing system computer hardware and software are in place.

FY06 Highlights

In FY06, EMS billing projects revenues of \$6.4 million and hopes to surpass that amount in FY07. In addition, in FY06 a continued integration of a pen-based field documentation system will result in increased accuracy and efficiency by reducing data entry time.

Performance Measurement	FY04	FY05	FY06
o % of EMS invoices paid	51%	52%	52%
o Issue bill after incident -working days	5.0	4.0	3.8

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	349,681	352,092	374,064
Materials and Supplies	17,457	6,300	6,300
Equipment, Lease & Assets	3,777	3,000	3,000
Contractual and Other Services	89,070	103,000	120,200
Debt Service and Special Charges	0	0	0
Total General Fund	\$459,985	\$464,392	\$503,564
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$459,985	\$464,392	\$503,564

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	9.0	9.0	9.0
Other	0.0	0.0	0.0
Total	9.0	9.0	9.0

Department: Public Safety	Division Budget
Division: 612 Firefighter's Retirement System	

Mission & Services

The Fire Retirement System is one of three pension systems funded by the City of St. Louis. The Fire Retirement System is governed by a Board of Trustees, comprised of 3 elected firefighters, 1 elected retired firefighter, the Chief of the Fire Department, the Comptroller or designee, and 2 individuals appointed by the Mayor.

FY06 Highlights

The FY06 Budget allocates contributions to the pension system in twice the amount of the previous fiscal year and continues to fund debt payments on outstanding pension bond obligations.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	1,884,356	1,870,730	3,741,460
Materials and Supplies	0	0	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	2,808,183	2,805,265	2,801,100
Total General Fund	\$4,692,539	\$4,675,995	\$6,542,560
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$4,692,539	\$4,675,995	\$6,542,560

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	0.0	0.0	0.0
Other	0.0	0.0	0.0
Total	0.0	0.0	0.0

Department: Public Safety	Division Budget
Division: 616 Excise Commissioner	

Mission & Services

The mission of the Excise Division is to efficiently and expeditiously administer the liquor licensing process, collection of fees, enforcement of the Liquor Ordinances and monitoring of liquor related businesses as they affect the quality of life in the City of St. Louis. The Excise Division issues and renews liquor licenses and permits to businesses and enforces the liquor code.

FY06 Highlights

In FY06, the Excise Division plans to monitor trouble spots and enact problem solving initiatives, investigate and respond to all liquor law violations and complaints within a 72 hour period. This Division also maintains a continuous effort to upgrade the quality of licensees and monitors the operation of their businesses.

Performance Measurement	FY04	FY05	FY06
o Issue/renew licenses and permits	143,950	145,000	145,000
o Conduct hearings on applications	160	150	160
o Issue citations/City Court summons	425	400	400
o Monitor trouble spots	120	100	100
o Conduct undercover investigations	320	350	350
o % of Complaints responded	95%	95%	95%

General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	312,414	313,516	337,216
Materials and Supplies	9,271	4,900	4,550
Equipment, Lease & Assets	1,518	5,558	2,061
Contractual and Other Services	6,327	7,700	6,200
Debt Service and Special Charges	0	0	0

Total General Fund	\$329,530	\$331,674	\$350,027
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$329,530	\$331,674	\$350,027
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	6.0	6.0	6.0
Other	0.0	0.0	0.0
Total	6.0	6.0	6.0

Department: Public Safety	Division Budget
Division: 620 Building Commissioner	

Mission & Services

The Building Division is responsible for ensuring that residents and businesses comply with the City building code. The Building Division issues building permits, conducts building inspections, demolishes vacant buildings, and enforces zoning ordinances. This division also operates the Housing Conservation program, designed to preserve the City's housing stock.

FY06 Highlights

In FY06, the Building Commissioner will continue to administer the \$3 million in annual allocations of Local Use Tax revenues for the demolition of derelict buildings, as well as the considerable Lead Poisoning prevention efforts. In addition the Building Division has received

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	6,507,650	6,693,220	7,070,568
Materials and Supplies	60,595	110,700	110,700
Equipment, Lease & Assets	21,437	50,300	50,300
Contractual and Other Services	168,708	210,435	210,435
Debt Service and Special Charges	0	0	0
Total General Fund	\$6,758,390	\$7,064,655	\$7,442,003
Total Use Tax Fund	\$3,778,051	\$4,750,832	\$4,867,270
Grant and Other Funds	\$3,809,811	\$6,222,641	\$7,040,938
Total Budget All Funds	\$14,346,252	\$18,038,128	\$19,350,211

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	132.0	132.0	130.0
Use Tax Fund	36.0	34.0	34.0
Other	50.0	58.0	65.0
Total	218.0	224.0	229.0

Department: Public Safety	Program Budget
Division: 620 Building Commissioner	
Program: 01 Administrative Services	

Mission & Services

To enforce the ordinances and codes of the City of St. Louis honestly, fairly, and efficiently, recognizing that public health & safety and welfare is our primary mission, but also realizing that the citizens of St. Louis are its customers and they must be served in a courteous and respectful manner. This program provides management and policy direction for the entire Building Division. This program is responsible for ensuring that the outputs of all Sections directly contributes to accomplishing the overall mission of the Building Division. This program is responsible for the coordination of budgets, monitoring of expenditures, all financial transactions, all payroll and personnel matters, and providing all support services for the Division.

FY06 Highlights

In FY06, the Building Division will search for a suitable physical location to house the expanded Lead Poisoning operation in one central location. Furthermore, strive for continues improve in the quality of service delivered to customers.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	510,905	513,058	549,942
Materials and Supplies	9,998	14,206	14,206
Equipment, Lease & Assets	1,429	3,000	3,000
Contractual and Other Services	6,264	6,800	6,800
Debt Service and Special Charges	0	0	0
Total General Fund	\$528,596	\$537,064	\$573,948
Grant and Other Funds	\$0	\$0	\$597,050
Total Budget All Funds	\$528,596	\$537,064	\$1,170,998

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	8.0	8.0	8.0
Other	0.0	0.0	0.0
Total	8.0	8.0	8.0

Department: Public Safety	Program Budget
Division: 620 Building Commissioner	
Program: 02 Code Enforcement	

Mission & Services

To protect public safety via a comprehensive inspection program that utilizes effective enforcement of all applicable Building Codes for new construction, the rehabilitation of existing structures, and the safe occupancy of residential and commercial structures. This program responds to diverse service request from citizens via the CSB, maintaining an average three (3) day response time. This program provides a minimum of one (1) site visit per week for all construction related permits. Occupancy and demolition inspections are also performed, contributing to increase public safety. This program also contains the Project 87 & Project 88 Sections, which work closely with police to close drug nuisance properties.

FY06 Highlights

In FY06, Code Enforcement will see significant building Inspection activity related to major projects such as the SLU arena, bottleworks, and casino development.

Performance Measurement	FY04	FY05	FY06
o # of Occupancy Inspections	30,000	30,000	30,000
o # of Permit Inspections	57,000	60,000	60,000
o # of Services Request Inspection	42,000	44,000	49,000
o Hours per Inspection	0.70	0.65	0.60
o Avg. # Days from Request to Inspection	3	3	3

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	2,311,171	2,437,511	2,574,397
Materials and Supplies	21,465	30,500	30,500
Equipment, Lease & Assets	8,022	16,840	16,840
Contractual and Other Services	101,190	109,853	109,853
Debt Service and Special Charges	0	0	0
Total General Fund	\$2,441,848	\$2,594,704	\$2,731,590
Grant and Other Funds	\$1,696,501	\$4,089,651	\$3,180,405
Total Budget All Funds	\$4,138,349	\$6,684,355	\$5,911,995

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	46.0	50.0	49.0
Other	16.0	23.0	24.0
Total	62.0	73.0	73.0

Department: Public Safety	Program Budget
Division: 620 Building Commissioner	
Program: 03 Zoning	

Mission & Services

To protect public safety via the review of all building and occupancy permit applications, responding to Zoning inquires, administering the flood plain ordinance, and administering the Board of Adjustment. This program This program reviews all routed building permits for compliance with the zoning ordinance and is involved with the Board of Public Service's permit process. This program is responsible for the zoning ordinance. It advises the Planning Commission on zoning matters and conducts conditional use hearings to ensure compliance with the zoning ordinance.

FY06 Highlights

In FY06, the Building Division will strive for continuous improvement in the quality of service delivered to citizens.

Performance Measurement	FY04	FY05	FY06
o Zoning permit reviews	7,000	6,600	6,800
o Conditional use hearings	440	640	650
o Board of Adjustment appeals	120	180	180

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	281,821	340,441	366,633
Materials and Supplies	2,815	4,000	4,000
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	6,264	6,800	6,800
Debt Service and Special Charges	0	0	0

Total General Fund	\$290,900	\$351,241	\$377,433
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$290,900	\$351,241	\$377,433
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	6.0	7.0	7.0
Other	0.0	0.0	0.0
Total	6.0	7.0	7.0

Department: Public Safety	Program Budget
Division: 620 Building Commissioner	
Program: 04 Courts	

Mission & Services

To provide an effective prosecution of building code violations for non-compliant landlords/owner occupants The Court section is responsible for filing cases for violation of all ordinances for prosecution in Housing Court. The filing of a court case is the final attempt to gain a landlord's/owner occupants compliance with existing ordinances when all other attempts at voluntary compliance have failed.

FY06 Highlights

In FY06, the Building Division will strive for improve data collection through close monitoring of cases that appear in court for property violation.

Performance Measurement	FY04	FY05	FY06
o Court Case Docketing Research	2,400	4,300	4,500

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	193,910	159,151	208,654
Materials and Supplies	1,408	2,000	2,000
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	2,303	2,500	2,500
Debt Service and Special Charges	0	0	0
Total General Fund	\$197,621	\$163,651	\$213,154
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$197,621	\$163,651	\$213,154

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	5.0	4.0	5.0
Other	0.0	0.0	0.0
Total	5.0	4.0	5.0

Department: Public Safety	Program Budget
Division: 620 Building Commissioner	
Program: 05 Housing Conservation Districts	

Mission & Services

To protect public safety via a comprehensive inspection program to preserve the quality of the City's housing stock and protect its neighborhoods from deterioration while providing the City with significant, pro-active lead prevention services. The Housing Conservation District Program is designed to preserve the City's housing stock and protect its neighborhoods from deterioration by inspecting housing units whenever there is a sale of residential property or a change of tenant in a residential unit.

FY06 Highlights

In FY06, the Building Division will strive to meet the demand for expansion of the HCD Program into expected additional ward. Beginning in FY06 the building division will evaluate the cost and benefit of a City wide conservation program.

Performance Measurement	FY04	FY05	FY06
o Issue inspection certificates	17,000	18,000	18,000

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	1,787,585	1,661,082	1,777,520
Materials and Supplies	25,336	29,000	29,000
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	60,050	60,750	60,750
Debt Service and Special Charges	0	0	0
Total Use Tax Fund	\$1,872,971	\$1,750,832	\$1,867,270
Total General Fund	\$0	\$0	\$0
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$1,872,971	\$1,750,832	\$1,867,270

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	0.0	0.0	0.0
Use Tax Fund	34.0	34.0	34.0
Other	0.0	0.0	0.0
Total	34.0	34.0	34.0

Department: Public Safety	Program Budget
Division: 620 Building Commissioner	
Program: 06 Fire Safety Unit	

Mission & Services

To protect public safety via enforcement of selected provisions of the Fire Prevention code. This program is primarily inspecting places of public assembly and commercial businesses. Inspections involve exits, exit signs, means of egress, occupancy loads, fire protection systems and other items related to fire safety.

FY06 Highlights

In FY06, the Building Division will strive for continuous improvement in the quality of service delivered to citizens.

Performance Measurement	FY04	FY05	FY06
o Fire safety inspections	7,000	6,900	7,000

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	621,916	421,208	387,440
Materials and Supplies	6,822	9,694	9,694
Equipment, Lease & Assets	3,811	8,000	8,000
Contractual and Other Services	553	600	600
Debt Service and Special Charges	0	0	0
Total General Fund	\$633,102	\$439,502	\$405,734
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$633,102	\$439,502	\$405,734

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	12.0	8.0	8.0
Other	0.0	0.0	0.0
Total	12.0	8.0	8.0

Department: Public Safety	Program Budget
Division: 620 Building Commissioner	
Program: 07 Plan Exam	

Mission & Services

To protect public safety via comprehensive plan reviews on new construction, alterations, and additions to ensure that the proposed projects comply with the Building Code. This program, staffed by professional engineers and architects, conducts preliminary plan reviews for proposed projects, provides technical information to permit applicants, and provides field support to building inspectors as needed. This section also administers the Board Of Building Appeals. The Plan Exam Program is a critical component of the ONE STOP SHOP for Permits.

FY06 Highlights

In FY06, Building Division will continue to expand the comprehensive preliminary project review process. In addition, the Plan Exam section will be scanning all board hearing documents for more efficient storage.

Performance Measurement	FY04	FY05	FY06
o Review building plans	5,000	6,600	6,800
o Board of Appeals hearings	170	175	175
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	432,885	410,428	432,169
Materials and Supplies	3,519	5,000	5,000
Equipment, Lease & Assets	715	1,500	1,500
Contractual and Other Services	14,623	15,875	15,875
Debt Service and Special Charges	0	0	0
Total General Fund	\$451,742	\$432,803	\$454,544
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$451,742	\$432,803	\$454,544

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	6.0	6.0	6.0
Other	0.0	0.0	0.0
Total	6.0	6.0	6.0

Department: Public Safety	Program Budget
Division: 620 Building Commissioner	
Program: 08 Permit Section	

Mission & Services

To streamline the building permit process, making the process more efficient and responsive to customer needs, thereby producing increased customer satisfaction and a climate conducive to development. This Section receives all applications for building, occupancy and demolition permits, monitoring the progress of these applications and issues permits after the routing process has been completed. This Section is headquarters for the ONE STOP SHOP for Building permits.

FY06 Highlights

In FY06, the Building Division's ONE STOP SHOP will strive to issue 85% of permits in the same day. Furthermore, the Permit Section will continue to explore feasibility of procuring new permit software.

Performance Measurement	FY04	FY05	FY06
o Issue permits	8,075	8,500	8,500
o % of permits issued same day	82.8%	85.4%	85.0%
o Avg. # of Days to Issue Building Prmt.	2.0	2.6	2.0
o Man Hours per Permit Issued	7.2	7.8	7.0

General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	462,830	404,414	433,166
Materials and Supplies	6,052	8,600	8,600
Equipment, Lease & Assets	4,087	8,580	8,580
Contractual and Other Services	7,830	8,500	8,500
Debt Service and Special Charges	0	0	0

Total General Fund	\$480,799	\$430,094	\$458,846
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$480,799	\$430,094	\$458,846
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	11.0	10.0	10.0
Other	0.0	0.0	0.0
Total	11.0	10.0	10.0

Department: Public Safety	Program Budget
Division: 620 Building Commissioner	
Program: 09 Trades	

Mission & Services

To protect public safety via a comprehensive inspection/licensing program for ensuring compliance with Plumbing, Electrical and Mechanical Ordinances. The Trades Section is composed of the Plumbing, Electrical, and Mechanical Equipment Sections. Each of these sections performs field inspections and issues permits. This program issues licenses for Apprentice, Journeyman, Master plumbers, Drain Layers, Stationary Engineers, Electrical Contractors, Journeyman Pipe fitters, Mechanical Contractors, Apprentice and Journeyman Sprinkler Contractors. Licenses are issued after the applicant has successfully completed the appropriate examination and has been certified by the appropriate examining board.

FY06 Highlights

In FY06, the Building Division will adopted new plumbing, electrical and mechanical codes in order to more properly perform inspections.

Performance Measurement	FY04	FY05	FY06
o Electrical Permits Issued	11,500	12,000	12,000
o Mechanical Permits Issued	800	680	800
o Plumbing Permits Issued	6,800	6,300	6,500

General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	1,692,212	1,703,999	1,809,692
Materials and Supplies	8,516	12,100	12,100
Equipment, Lease & Assets	3,373	7,080	7,080
Contractual and Other Services	29,681	32,222	32,222
Debt Service and Special Charges	0	0	0

Total General Fund	\$1,733,782	\$1,755,401	\$1,861,094
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$1,733,782	\$1,755,401	\$1,861,094
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	30.0	30.0	30.0
Other	0.0	0.0	0.0
Total	30.0	30.0	30.0

Department: Public Safety	Program Budget
Division: 620 Building Commissioner	
Program: 10 Building Demolition and Board-up	

Mission & Services

To protect public safety and to stabilize neighborhoods via the board-up and removal of unsafe, structurally unsound buildings and to provide a more attractive environment by the elimination of unsightly, abandoned buildings detrimental to property values. This program administers all demolition activity including demolitions funded with Special Use Tax, federal grants and emergency demolitions from the Special Demolition Fund

FY06 Highlights

In FY06, the Building Division will continue to provide rapid response and "on call" service for emergency demolition situations. In addition, Building Demolition will continue to board-up and secure buildings within five (5) business days of notification while maintaining immediate board-up service for emergency situations.

Performance Measurement	FY04	FY05	FY06
o # demolition permits issued	468	1,000	1,000
o # of Board-ups	2,008	1,600	2,000

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
Total General Fund	\$0	\$0	\$0
Total Use Tax Fund (Demolition)	\$1,905,080	\$3,000,000	\$3,000,000
Grant and Other Funds	\$2,113,310	\$2,132,990	\$2,181,692
Total Budget All Funds	\$4,018,390	\$5,132,990	\$5,181,692

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	0.00	0.00	0.00
Other	19.00	19.00	19.00
Total	19.00	19.00	19.00

Department: Public Safety	Program Budget
Division: 620 Building Commissioner	
Program: 11 Lead Abatement	

Mission & Services

To provide the City of St. Louis with significant, pro-active lead prevention services via making homes lead safe utilizing Certified Contractors and in-house crew and offering free lead inspections/lead abatement services as part of lead poisoning awareness presentations made at public schools in conjunction with the Board of Education. This program administers a certified private contractor program to abate lead contaminated buildings on a Health Division referral basis.

FY06 Highlights

In FY06, the Building Division will strive to meet the increasing demand for lead evaluations, and ensure that all grant deliverables are produced within the required time frames. Beginning in FY06 the Lead Demonstration Grant will provide additional resources to remediation lead abatement. Furthermore, the building division, with collaboration from ITSA, will complete a new data base system with online accessibility.

Performance Measurement	FY04	FY05	FY06
o # of Homes made Safe (lead free)	96	118	120
o # of Homes remediated	130	242	300

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	0	303,010	308,475
Materials and Supplies	0	24,600	24,600
Equipment, Lease & Assets	0	5,300	5,300
Contractual and Other Services	0	27,285	27,285
Debt Service and Special Charges	0	0	0
Total General Fund	\$0	\$360,195	\$365,660
Total Use Tax Fund (Demolition)	\$0	\$0	\$0
Grant and Other Funds	\$0	\$0	\$1,081,791
Total Budget All Funds	\$0	\$360,195	\$1,447,451

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	8.00	9.00	7.00
Other	17.00	16.00	22.00
Total	25.00	25.00	29.00

Department: Public Safety	Division Budget
Division: 622 Neighborhood Stabilization	

Mission & Services

Work with citizens and government to improve and sustain a quality environment in city neighborhoods through problem solving, addressing public safety needs and addressing issues related to the delivery of city services. The CSB provides customer service to the citizens of St. Louis by efficiently and courteously registering and routing their requests for services and educating the public about governmental functions and responsibilities.

FY06 Highlights

In FY06, the neighborhood quality of life indicators, will be utilized for assessments of neighborhoods' statistics and assist in directing our problem solving efforts accordingly.

Performance Measurement	FY04	FY05	FY06
o Abandoned call rate	9%	12%	12%
o Resolve citizen complaints	10,500	11,000	11,000
o Resolve Problem Prop Nuisance	1,400	1,500	1,500
o Total calls answered - Info Line	120,000	100,000	100,000
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	1,818,038	1,733,750	1,711,109
Materials and Supplies	6,022	3,955	3,755
Equipment, Lease & Assets	9,759	10,553	6,168
Contractual and Other Services	60,263	47,032	27,870
Debt Service and Special Charges	0	0	0
Total General Fund	\$1,894,082	\$1,795,290	\$1,748,902
Grant and Other Funds	\$3,080,785	\$2,673,724	\$2,223,739
Total Budget All Funds	\$4,974,867	\$4,469,014	\$3,972,641

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	40.0	34.8	33.5
Other	6.0	6.2	5.5
Total	46.0	41.0	39.0

Department: Public Safety	Program Budget
Division: 622 Neighborhood Stabilization	
Program: 01 Neighborhood Stabilization Team	

Mission & Services

Work with citizens and government to improve and sustain a quality environment in city neighborhoods through problem solving, addressing public safety needs and addressing issues related to the delivery of city services. NST assigns 25 Neighborhood Stabilization Officers to work with residents and elected officials of each of the 79 city neighborhoods on increasing the communities' quality of life, specifically addressing public safety concerns.

FY06 Highlights

In FY06, the Neighborhood Stabilization Team will provide quarterly assessments of the neighborhoods' statistics and use the data to directing problem solving efforts accordingly.

Performance Measurement	FY04	FY05	FY06
o Requests for City information	11,000	12,000	12,000
o Educate Landlords	1,200	1,500	1,500
o Community Organizing Strategic Plans	70	90	90

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	1,428,868	1,376,644	1,350,182
Materials and Supplies	5,089	2,955	3,255
Equipment, Lease & Assets	8,716	9,425	5,040
Contractual and Other Services	53,909	43,032	24,200
Debt Service and Special Charges	0	0	0
Total General Fund	\$1,496,582	\$1,432,056	\$1,382,677
Grant and Other Funds	\$3,080,785	\$2,673,724	\$2,223,739
Total Budget All Funds	\$4,577,367	\$4,105,780	\$3,606,416

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	30.0	26.8	25.5
Other	6.00	6.16	5.53
Total	36.0	33.0	31.0

Department: Public Safety	Program Budget
Division: 622 Neighborhood Stabilization	
Program: 02 Citizen Service Bureau	

Mission & Services

The CSB provides customer service to the citizens of St. Louis by efficiently and courteously registering and routing their requests for services and educating the public about governmental functions and responsibilities. The CSB staff of Customer Service Representatives answer the 622-4800 complaint line, enter work orders, route work orders and answer citizen questions about city department procedures. The CSRs also answer the City Hall Information Line, respond to complaints received via our on-line system, and conduct follow-up citizen satisfaction surveys.

FY06 Highlights

In FY06, with assistance from the ITSA Department, CSB will be implementing a new call-center database program that will expand the functionality of work order system for other departments, allowing them to streamline their work processes.

Performance Measurement	FY04	FY05	FY06
o Total work orders entered	99,000	110,000	110,000
o Total calls answered	108,993	108,000	109,000
o Total on-line requests (e-mails)	6,000	8,000	8,000
o Cost/Response (Response=calls+e-mails)	\$2.31	\$2.00	\$2.00
o Avg. talk time per call	2:10	2:08	2:05

General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	389,170	357,106	360,927
Materials and Supplies	933	1,000	500
Equipment, Lease & Assets	1,043	1,128	1,128
Contractual and Other Services	6,354	4,000	3,670
Debt Service and Special Charges	0	0	0

Total General Fund	\$397,500	\$363,234	\$366,225
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$397,500	\$363,234	\$366,225
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	10.0	8.0	8.0
Other	0.0	0.0	0.0
Total	10.0	8.0	8.0

Department: Public Safety	Division Budget
Division: 625 City Emergency Management Agency	

Mission & Services

The City Emergency Management Agency (CEMA) directs the operation and maintenance of the Emergency Operations Center and its communication equipment, oversees the operation and maintenance of an outdoor warning siren system and maintains the City's mobile emergency communications van. CEMA is the main agency for planning and developing response plans to events of disaster or other emergencies. CEMA is the main training facility in the St. Louis area for the State Emergency Management Agency.

FY06 Highlights

CEMA has been consolidated with the Director of Public Safety's office.

Performance Measurement	FY04	FY05	FY06
o Emergency response drills/exercises	6	N/A	N/A
o Emergency response incidents	5	N/A	N/A
o Emergency management class days	94	N/A	N/A
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	304,255	0	0
Materials and Supplies	6,269	0	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	7,894	0	0
Debt Service and Special Charges	0	0	0
	<hr/>	<hr/>	<hr/>
Total General Fund	\$318,418	\$0	\$0
Grant and Other Funds	\$466,418	\$0	\$0
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Total Budget All Funds	\$784,836	\$0	\$0

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	5.0	0.0	0.0
Other	0.0	0.0	0.0
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Total	5.0	0.0	0.0

Mission & Services

To enhance public safety throughout the community and within the Medium Security Institution. Through the MSI Inmate Housing Program the City provides facilities and staff to house and provide for the basic needs of a minimum of 966 pre-trial inmates. To enhance public safety throughout the City by conducting investigations (PSI, Needs Assessments, Risk Assessments, Indecency Investigations), supervise offenders (Diversion, Pre-Trial, Probation and Parole/re-entry) and establish and manage programs serving as alternatives to incarceration.

FY06 Highlights

In FY06, MSI will continue to effectively manage staff to by maximizing the number of inmates that can be held at MSI. Furthermore, MSI will continue to work towards the national ACA accreditation.

Performance Measurement	FY04	FY05	FY06
o Provide housing, food, and clothing - average prisoners/day	1,040	1057	950
o Per Diem direct cost to confine inmates - in facilities	\$40.93	\$39.32	\$39.54
o Average daily population	917	966	1,010

General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	10,581,200	10,960,776	11,136,195
Materials and Supplies	469,752	328,983	322,000
Equipment, Lease & Assets	89,401	21,572	22,000
Contractual and Other Services	3,942,590	4,025,949	3,997,580
Debt Service and Special Charges	0	0	0

Total General Fund	\$15,082,943	\$15,337,280	\$15,477,775
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Grant and Other Funds	\$0	\$181,816	\$0
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Total Budget All Funds	\$15,082,943	\$15,519,096	\$15,477,775
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	252.0	252.0	244.0
Other	3.0	4.0	0.0
Total	255.0	256.0	244.0

Department: Public Safety	Program Budget
Division: 632 Corrections / MSI	
Program: 01 Inmate Housing - Medium Security Institution	

Mission & Services

To enhance public safety throughout the community and within the Medium Security Institution. Through the MSI Inmate Housing Program the City provides facilities and staff to house and provide for the basic needs of a minimum of 966 pre-trial inmates.

FY06 Highlights

In FY06, MSI will improve upon the ability to gather and monitor data, to achieve objectives supported by the City View process. Furthermore, MSI will identify improvements that enhance security and also help to operate more efficiently. MSI will continue to identifying improvements that enhance security and also help to operate more efficiently.

Performance Measurement	FY04	FY05	FY06
o Number of escapes	0	0	0
o % of work orders completed in 24 hrs	90%	75%	95%
o % of preventative maint. prgm complt.	100%	75%	100%
o % of mandatory inspections compltd	100%	100%	100%
General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06

Personal Services	8,771,137	9,033,248	9,113,694
Materials and Supplies	432,116	304,704	298,208
Equipment, Lease & Assets	65,748	12,943	13,199
Contractual and Other Services	3,830,473	3,984,916	3,962,809
Debt Service and Special Charges	0	0	0
Total General Fund	\$13,099,474	\$13,335,811	\$13,387,910
Grant Funds	\$0	\$81,777	\$0
Total Budget All Funds	\$13,099,474	\$13,417,588	\$13,387,910

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	212.0	211.0	203.0
Other	1.0	2.0	0.0
Total	213.0	213.0	203.0

Department: Public Safety	Program Budget
Division: 632 Corrections / MSI	
Program: 02 Probation, Parole & Alternative Sentencing	

Mission & Services

To enhance public safety throughout the City by conducting investigations (PSI, Needs Assessments, Risk Assessments, Indecency Investigations), supervise offenders (Diversion, Pre-Trial, Probation and Parole/re-entry) and establish and manage programs serving as alternatives to incarceration. St. Louis Parole and Probation provides supervision and services to State and Municipal Court offenders as a sentencing alternative to incarceration.

FY06 Highlights

In FY06, MSI will continue to identify and implement effective and efficient Probation and Alternative sentencing programs. MSI will also be improving upon data collection measures implemented in FY05. Another goal is to reduce the cost per case load and the number of case loads per officer.

Performance Measurement	FY04	FY05	FY06
o Total Clients Served	4,493	3,685	3,800
o Caseload per officer/specialist	380	489	500
o Cost Per Participant	180.72	\$216.76	\$218.42
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	738,590	747,633	786,890
Materials and Supplies	7,636	6,504	3,685
Equipment, Lease & Assets	11,444	8,629	8,801
Contractual and Other Services	60,346	35,983	30,371
Debt Service and Special Charges	0	0	0

Total General Fund	\$818,016	\$798,749	\$829,747
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Grant Funds	\$0	\$100,039	\$0
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Total Budget All Funds	\$818,016	\$898,788	\$829,747
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	17.0	15.0	15.0
Other	2.0	2.0	0.0
Total	19.0	17.0	15.0

Department: Public Safety	Program Budget
Division: 632 Corrections / MSI	
Program: 03 Administration	

Mission & Services

To ensure that pre-trial detention facilities and Parole and Probation services are efficiently and professionally managed. Program 632-03 Administration provides executive and centralized support and services to MSI, CJC and Parole and Probation.

FY06 Highlights

In FY06, MSI will develop and implement employee retention and recruitment efforts, and expand divisional training programs. In addition, MSI will develop a cost effective employee incentive program, while working toward ACA accreditation for the Department.

Performance Measurement	FY04	FY05	FY06
o Employee Retention/Turnover Rate	15.6%	11.0%	N/A
o % of employees passing training exam	95%	93%	95%
o Catastrophic release savings	\$500,000	\$750,000	\$500,000
o % of ACA compliant policies completed	87%	90%	100%

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	1,071,473	1,179,895	1,235,611
Materials and Supplies	30,000	17,775	20,107
Equipment, Lease & Assets	12,209	0	0
Contractual and Other Services	51,771	5,050	4,400
Debt Service and Special Charges	0	0	0
Total General Fund	\$1,165,453	\$1,202,720	\$1,260,118
Grant Funds	\$0	\$0	\$0
Total Budget All Funds	\$1,165,453	\$1,202,720	\$1,260,118

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	23.0	26.0	26.0
Other	0.0	0.0	0.0
Total	23.0	26.0	26.0

Department: Public Safety	Division Budget
Division: 633 City Justice Center	

Mission & Services

The CJC Intake Services Program is responsible for processing all individuals held by the SLMPD or admitted to the Division of Corrections into the system as well as the release of these individuals. Through this program individuals are provided meals, medical care, hygiene supplies, wearing apparel, social services.

FY06 Highlights

In FY06, corrections will continue to effectively manage staff to maintain a population at CJC below 550. Furthermore, CJC will work towards implementation of inmate transportation strategies that will result in operational efficiencies and effectiveness.

Performance Measurement	FY04	FY05	FY06
o Average Prisoners/Day	528	546	550
o Number of escapes	0	0	0
o Number of Medical Services Provd	16,000	16,000	17,000
o Number of inmate grievances	29	47	40
o % of mandatory inspections compld	100%	100%	100%

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	10,365,410	8,857,857	9,590,669
Materials and Supplies	411,537	401,739	394,000
Equipment, Lease & Assets	56,542	29,836	30,000
Contractual and Other Services	4,885,012	4,642,020	4,548,313
Debt Service and Special Charges	0	0	0
Total General Fund	\$15,718,501	\$13,931,452	\$14,562,982
Grant Funds	\$0	\$0	\$0
Total Budget All Funds	\$15,718,501	\$13,931,452	\$14,562,982

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	275.0	224.0	223.0
Other	0.0	0.0	0.0
Total	275.0	224.0	223.0

Department: Public Safety	Program Budget
Division: 633 City Justice Center	
Program: 01 Inmate Housing	

Mission & Services

To enhance public safety throughout the community and within the City Justice Center. Through the Inmate Housing Program the City provides facilities and staff to house and provide for the basic needs of a minimum of 732 pre-trial inmates.

FY06 Highlights

In FY06, CJC will effectively manage inmate population to maintain a population at CJC below 550. In FY06 the department will strive to become 100% compliant with ACA policies.

Performance Measurement	FY04	FY05	FY06
o Number of Escapes	0	0	0
o % of accurate Inmate Counts	N/A	99%	100%
o Prisoners days	191,158	199,290	200,750
o Number of Inmate-staff assaults	2	8	5
o Cost per diem per inmate	\$82.04	\$69.40	\$72.78
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	7,220,225	4,944,537	4,566,181
Materials and Supplies	385,576	318,371	299,639
Equipment, Lease & Assets	26,911	14,918	15,000
Contractual and Other Services	4,679,672	4,320,626	4,193,588
Debt Service and Special Charges	0	0	0

Total General Fund	\$12,312,384	\$9,598,452	\$9,074,408
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Grant Funds	\$0	\$0	\$0
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Total Budget All Funds	\$12,312,384	\$9,598,452	\$9,074,408
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	185.0	121.0	104.0
Other	0.0	0.0	0.0
Total	185.0	121.0	104.0

Department: Public Safety	Program Budget
Division: 633 City Justice Center	
Program: 02 Intake Services	

Mission & Services

To enhance public safety throughout the City by effectively and efficiently processing individuals held and released at CJC under the SLMPD jurisdiction as well as individuals admitted and released from the Division of Corrections. The CJC Intake Services Program is responsible for processing all individuals held by the SLMPD or admitted to the Division of Corrections into the system as well as the release of these individuals. Through this program individuals are provided meals, medical care, hygiene supplies, wearing apparel, social services.

FY06 Highlights

In FY06, CJC will implement a new procedures to assist in controlling suicides and escape attempts. Furthermore, CJC estimates that over 40,000 arrestees will be processed through the intake center in FY2006.

Performance Measurement	FY04	FY05	FY06
o Number of Inmate Escapes	0	0	0
o Number of arrestees processed	48,000	41,171	42,000
o Number of Inmates Admitted	6,000	6,747	6,500

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	3,145,185	3,913,320	5,024,488
Materials and Supplies	25,961	83,368	94,361
Equipment, Lease & Assets	29,631	14,918	15,000
Contractual and Other Services	205,340	321,394	354,725
Debt Service and Special Charges	0	0	0
Total General Fund	\$3,406,117	\$4,333,000	\$5,488,574
Grant Funds	\$0	\$0	\$0
Total Budget All Funds	\$3,406,117	\$4,333,000	\$5,488,574

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	90.0	103.0	119.0
Other	0.0	0.0	0.0
Total	90.0	103.0	119.0

Department: Public Safety	Division Budget
Division: 650 Police Department	

Mission & Services

The City of St. Louis Police Department is governed by a Board of Police Commissioners, who are appointed by the Governor of the State of Missouri. The Mayor of the City is an ex officio member of the board and the City appropriates the funds necessary to operate the department.

FY06 Highlights

The FY06 budget for the Police Department assumes a resumption of recruit classes to offset in part current attrition and maintain the total number of general fund uniformed officers at 1,335. Separate funding agreements with the Housing Authority for patrolling public housing complexes and various grant fund programs will continue.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	114,522,849	115,403,686	119,980,813
Materials and Supplies	3,757,899	4,679,643	5,049,199
Equipment, Lease & Assets	3,031,822	1,890,898	1,950,954
Contractual and Other Services	7,252,640	7,897,028	8,432,039
Debt Service and Special Charges	0	0	0

Total General Fund	\$128,565,210	\$129,871,255	\$135,413,005
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Grant Funds	\$6,899,292	\$6,567,500	\$5,963,991
Riverfront Gaming Fund	\$650,000	\$650,000	\$950,000
Local Use Tax	\$0	\$1,109,000	\$1,250,000

Total Budget All Funds	\$136,114,502	\$138,197,755	\$143,576,996
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
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Police Commissioned	1,404.0	1,325.7	1,353.8
Police Commissioned - Special Funds	90.0	51.3	57.2
Police Civilian	557.0	522.0	505.0
Total	2,051.0	1,899.0	1,916.0

Department: Public Safety	Program Budget
Division: 650 Police Department	
Program: 01 Board of Police Commissioners	

Mission & Services

The Board of Police Commissioners is responsible for establishing the rules, regulations, discipline and promotions of the Police Department's commissioned and civilian employees. It is also responsible for the licensing and regulation of over 5,000 licensed watchmen in the City of St. Louis. Units under the Board include the Secretary to the Board, Internal Audit, the Purchasing Division and Budget and Finance Division.

FY06 Highlights

The Board will implement a \$1,350 across-the-board pay raise for uniformed Police officers in FY06 as well as subsidize to some extent medical dependent coverage paid by some members of the force.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	8,942,924	8,418,665	9,355,742
Materials and Supplies	1,691	2,220	1,860
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	215,144	218,375	335,906
Debt Service and Special Charges	0	0	0
Total General Fund	\$9,159,759	\$8,639,260	\$9,693,508
Grant Funds	\$0	\$0	\$0
Riverfront Gaming Fund	\$0	\$0	\$0
Total Budget All Funds	\$9,159,759	\$8,639,260	\$9,693,508

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
Police Commissioned	1.0	2.0	2.0
Police Civilian	22.0	16.0	16.0
Total	23.0	18.0	18.0

Department: Public Safety	Program Budget
Division: 650 Police Department	
Program: 02 Chief of Police	

Mission & Services

The Office of the Chief of Police is responsible for the efficient and effective operation of the Department and implementation of all policies established by the Board of Police Commissioners. The Chief of Police provides command, coordination and control for four support divisions (planning and development, legal, human resources and public affairs) and two investigative units (intelligence and asset removal). It also provides administrative control and oversight of the Special Assignments Division.

FY06 Highlights

Performance Measurement	FY04	FY05	FY06
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General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	20,913,547	26,833,534	26,118,393
Materials and Supplies	37,520	587,244	577,974
Equipment, Lease & Assets	0	1,636,082	1,691,082
Contractual and Other Services	2,179,873	5,087,952	5,380,342
Debt Service and Special Charges	0	0	0

Total General Fund	\$23,130,940	\$34,144,812	\$33,767,791
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Grant Funds	\$0	\$0	\$0
Riverfront Gaming Fund	\$0	\$0	\$0

Total Budget All Funds	\$23,130,940	\$34,144,812	\$33,767,791
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06

Police Commissioned	33.0	57.0	57.0
Police Civilian	24.0	50.0	43.0

Total	57.0	107.0	100.0
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Department: Public Safety	Program Budget
Division: 650 Police Department	
Program: 03 Bureau of Community Policing	

Mission & Services

The primary mission of the Bureau of Community Policing is to provide uniformed patrol services to the Citizens of St. Louis. The officers, supervisors and commanders assigned to the Bureau, in addition to responding to citizens' requests for service, interact with various neighborhood groups in an effort to address issues of mutual concern, i.e., problems which detract from the peace and tranquility of those neighborhoods.

FY06 Highlights

Over the past year, the Bureau has implemented "Compstat", a crime control model providing for comprehensive and continuous analysis of crime statistics for both improvement and achievement of prescribed outcomes. In FY06, a pilot program will be initiated whereby fixed portable video surveillance cameras can be used to combat the sale and use of illegal drugs and other activities that affect the quality of life in City neighborhoods as well as enhance crowd control at public events.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	55,604,071	47,459,772	49,870,350
Materials and Supplies	161,823	106,786	105,207
Equipment, Lease & Assets	30,262	0	0
Contractual and Other Services	46,874	750	750
Debt Service and Special Charges	0	0	0

Total General Fund	\$55,843,030	\$47,567,308	\$49,976,307
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Grant Funds	\$6,899,292	\$6,567,500	\$5,963,991
Use Tax Fund	\$0	\$1,109,000	\$1,250,000
Riverfront Gaming Fund	\$650,000	\$650,000	\$950,000

Total Budget All Funds	\$63,392,322	\$55,893,808	\$58,140,298
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
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Police Commissioned - General Fund	1,163.0	943.0	983.0
Police Comm. - Gaming Fund	0.0	0.0	0.0
Police Comm. - Grant & Other Funds	90.0	51.3	57.2
Police Civilian	44.0	31.0	31.0

Total	1,297.0	1,025.3	1,071.2
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Department: Public Safety	Program Budget
Division: 650 Police Department	
Program: 04 Bureau of Investigation	

Mission & Services

The Bureau of Investigations conducts criminal investigations concerning crimes of homicide, sex crimes, child abuse, domestic abuse, fraud, auto theft, bombing and arson, vice and narcotics. Additionally, the Bureau handles all juvenile related incidents at schools, school buses and investigates reports of missing children. Prisoner Processing and the Laboratory Divisions also report to this Bureau. All prisoners are detained in the police holdover after their initial arrest. The Laboratory processes all evidence, drugs and crime scene data. State-of-the-art training and equipment ensures that the Lab meets the highest of standards demanded by the scientific community.

FY06 Highlights

The Bureau of Investigation recently relocated its lab facility into new quarters and will consolidate property custody into the new facility on the 2nd floor of headquarters. The Bureau will develop and implement a plan to perform quarterly review/audit of adherence to ASCLAD protocols.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	12,653,458	12,868,604	12,994,354
Materials and Supplies	294,885	337,699	329,826
Equipment, Lease & Assets	8,585	4,500	23,790
Contractual and Other Services	165,311	178,122	233,730
Debt Service and Special Charges	0	0	0
Total General Fund	\$13,122,239	\$13,388,925	\$13,581,700
Grant Funds	\$0	\$0	\$0
Riverfront Gaming Fund	\$0	\$0	\$0
Total Budget All Funds	\$13,122,239	\$13,388,925	\$13,581,700

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
Police Commissioned	166.0	168.7	168.6
Police Civilian	113.0	111.0	107.0
Total	279.0	279.7	275.6

Department: Public Safety	Program Budget
Division: 650 Police Department	
Program: 05 Bureau of Patrol Support	

Mission & Services

The mission of the Bureau of Patrol Support is to provide tactical support through special operations to the districts and divisions throughout the St. Louis Metropolitan Police Department. Personnel assigned to this Bureau are the first responders to all terrorist/hazardous material incidents. This mission is accomplished by various divisions assigned within the bureau of patrol support. The purpose of the Bureau of Patrol Support is to provide support services to the uniform officer on the street.

FY06 Highlights

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	0	5,924,111	5,653,260
Materials and Supplies	0	88,083	80,683
Equipment, Lease & Assets	0	22,425	23,570
Contractual and Other Services	0	46,380	48,150
Debt Service and Special Charges	0	0	0
Total General Fund	\$0	\$6,080,999	\$5,805,663
Grant and Other Funds	\$0	\$0	\$0
Riverfront Gaming Fund	\$0	\$0	\$0
Total Budget All Funds	\$0	\$6,080,999	\$5,805,663

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
Police Commissioned	0.0	110.0	100.2
Police Civilian	8.0	7.0	6.0
Total	8.0	117.0	106.2

Department: Public Safety	Program Budget
Division: 650 Police Department	
Program: 06 Bureau of Administration	

Mission & Services

The Staff Office - Bureau of Administration has responsibility for providing the necessary support services required by the various units of the St. Louis Police Department. This includes operations analysis and research, technical services, transportation, building maintenance and maintenance of records, supplies and materials. The Bureau is commanded by the Deputy Chief who is directly responsible to the Chief of Police for accomplishing the goals and objectives of the Bureau and its divisions. The divisions of the bureau are: 1) Communications, 2) Communication Support, 3) Telephone Reporting, 4) Records, 5) Fleet Services, 6) Buildings, and 7) Supply.

FY06 Highlights

The Bureau's support work contributed to the recent and successful relocation of the new Police lab facility. Fleet services will also continue to provide maintenance service of the City's sedan fleet, providing the City with a money-saving and quality service.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	10,969,738	11,191,641	11,628,066
Materials and Supplies	2,817,634	3,404,891	3,666,016
Equipment, Lease & Assets	435,762	199,456	182,012
Contractual and Other Services	2,041,273	2,218,224	2,247,611
Debt Service and Special Charges	0	0	0
Total General Fund	\$16,264,407	\$17,014,212	\$17,723,705
Grant Funds	\$0	\$0	\$0
Riverfront Gaming Fund	\$0	\$0	\$0
Total Budget All Funds	\$16,264,407	\$17,014,212	\$17,723,705

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
Police Commissioned	8.0	7.0	7.0
Police Civilian	297.0	292.0	292.0
Total	305.0	299.0	299.0

Department: Public Safety	Program Budget
Division: 650 Police Department	
Program: 07 Bureau of Professional Standards	

Mission & Services

The Bureau of Professional Standards consists of the Internal Affairs Division which is responsible for accepting and investigating complaints and matters brought against Department members, the Police Academy (which includes the training section, armory, library and television units), and is responsible for all training needs Department-wide; the Special Services Division, which is responsible for coordinating the activities associated with the Limited Duty Section, Secondary Employment Unit and Private Security Section; and the Information Services Division.

FY06 Highlights

Budget limitations will not prevent the Bureau of Professional Standards from providing effective service levels. The goals of the department will focus on increasing awareness of integrity and ethics in our officers, increasing training in use of force, and continuing the comprehensive management training curriculum for promoted officers.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	5,439,111	2,707,359	4,360,648
Materials and Supplies	444,346	152,720	287,633
Equipment, Lease & Assets	2,557,213	28,435	30,500
Contractual and Other Services	2,604,165	147,225	185,550
Debt Service and Special Charges	0	0	0
	-----	-----	-----
Total General Fund	\$11,044,835	\$3,035,739	\$4,864,331
Grant Funds	\$0	\$0	\$0
Riverfront Gaming Fund	\$0	\$0	\$0
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Total Budget All Funds	\$11,044,835	\$3,035,739	\$4,864,331

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
Police Commissioned	33.0	38.0	36.0
Police Civilian	49.0	15.0	10.0
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Total	82.0	53.0	46.0

Department: Public Safety	Division Budget
Division: 651 Police Retirement System	

Mission & Services

The Police Retirement System is one of three pension systems funded by the City of St. Louis. The Police Retirement System is governed by a Board of Trustees, comprised of 3 elected police officers, 2 elected retired police officers, a member of the Board of Police Commissioners, the Comptroller or designee, and 3 individuals appointed by the Mayor. The City is required by statute to fund fifty percent of the Police Retirement Board's salary and benefit expenses.

FY06 Highlights

The FY06 budget includes contributions to the pension system at twice the amount of the previous fiscal year.

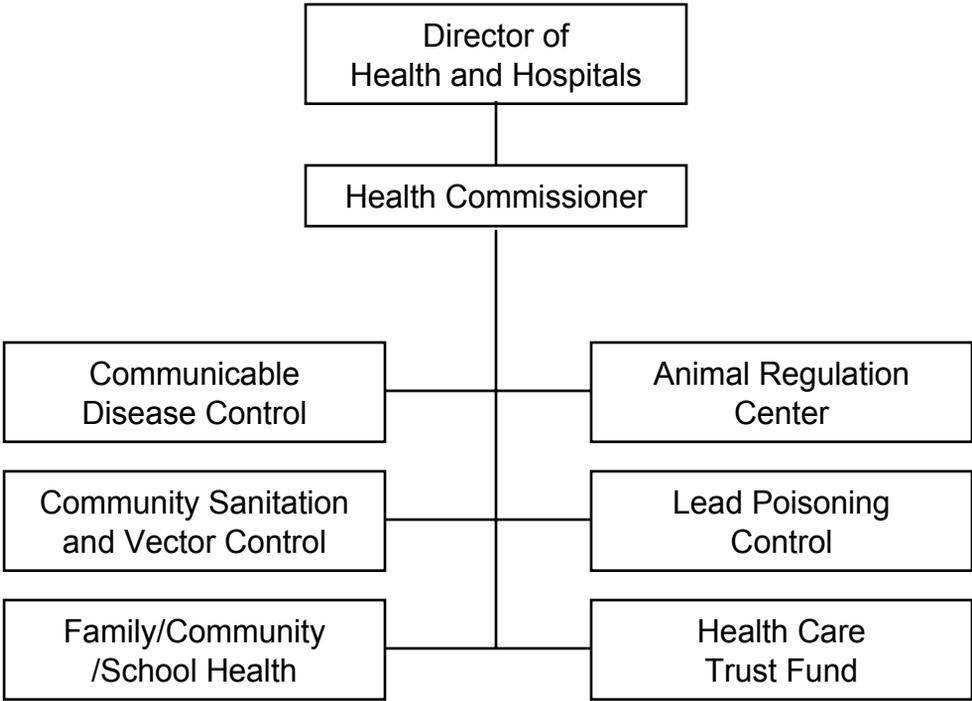
Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	4,443,981	4,406,354	8,486,263
Materials and Supplies	0	0	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
Total General Fund	\$4,443,981	\$4,406,354	\$8,486,263
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$4,443,981	\$4,406,354	\$8,486,263

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	0.0	0.0	0.0
Other	0.0	0.0	0.0
Total	0.0	0.0	0.0

**DEPARTMENT OF
HEALTH AND HOSPITALS**

DEPARTMENT OF HEALTH AND HOSPITALS

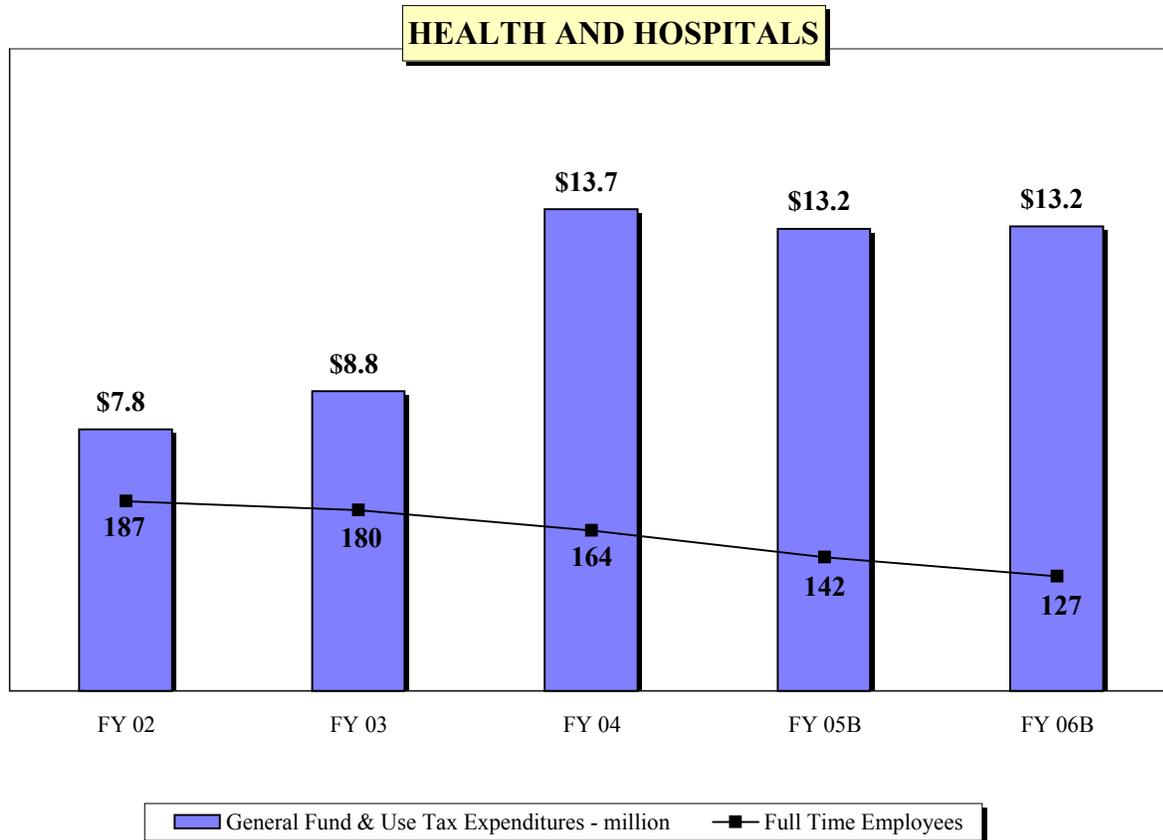


HEALTH AND HOSPITALS

Budget By Division	Actual FY04	Budget FY05	Budget FY06
700 Director, Health and Hospitals	775,380	636,111	749,587
710 Health Commissioner	1,182,748	1,193,174	1,134,616
711 Communicable Disease Control	1,655,424	1,758,704	2,174,708
713 Laboratory	522,223	572,713	0
714 Rabies Control	879,276	933,723	945,925
715 Community Sanitation and Vector	1,435,296	1,704,267	2,346,802
716 Lead Poisoning Control	475,506	127,822	230,114
719 Family / Community / School Health	1,253,458	613,169	665,472
720 Food Control Section	522,295	637,290	0
737 Health Care Trust Fund	5,000,000	5,000,000	5,000,000
Total Local Use Tax Fund	\$11,234,649	\$13,176,973	\$12,497,637
Total General Fund	\$2,466,957	\$0	\$749,587
Total General Fund & Local Use Tax	\$13,701,606	\$13,176,973	\$13,247,224
Total Health Care Special Fund	\$0	\$0	\$0
Total Grant and Other Funds	\$12,623,775	\$12,902,828	\$12,859,279
Total Department All Funds	\$26,325,381	\$26,079,801	\$26,106,503

Personnel By Division	Actual FY04	Budget FY05	Budget FY06
700 Director, Health and Hospitals	7.0	4.0	4.0
710 Health Commissioner	24.0	18.0	17.0
711 Communicable Disease Control	30.0	26.5	25.2
713 Laboratory	10.0	8.0	0.0
714 Rabies Control	21.0	21.0	21.0
715 Community Sanitation and Vector	32.5	33.5	44.5
716 Lead Poisoning Control	5.0	5.0	4.0
719 Family / Community / School Health	21.0	12.0	11.0
720 Food Control Section	13.0	14.0	0.0
Total Local Use Tax Fund	109.0	142.0	122.7
Total General Fund	54.5	0.0	4.0
Total General Fund & Local Use Tax	163.5	142.0	126.7
Total Grant and Other Funds	87.6	78.5	65.5
Total Department All Funds	251.1	220.5	192.1

HEALTH AND HOSPITALS

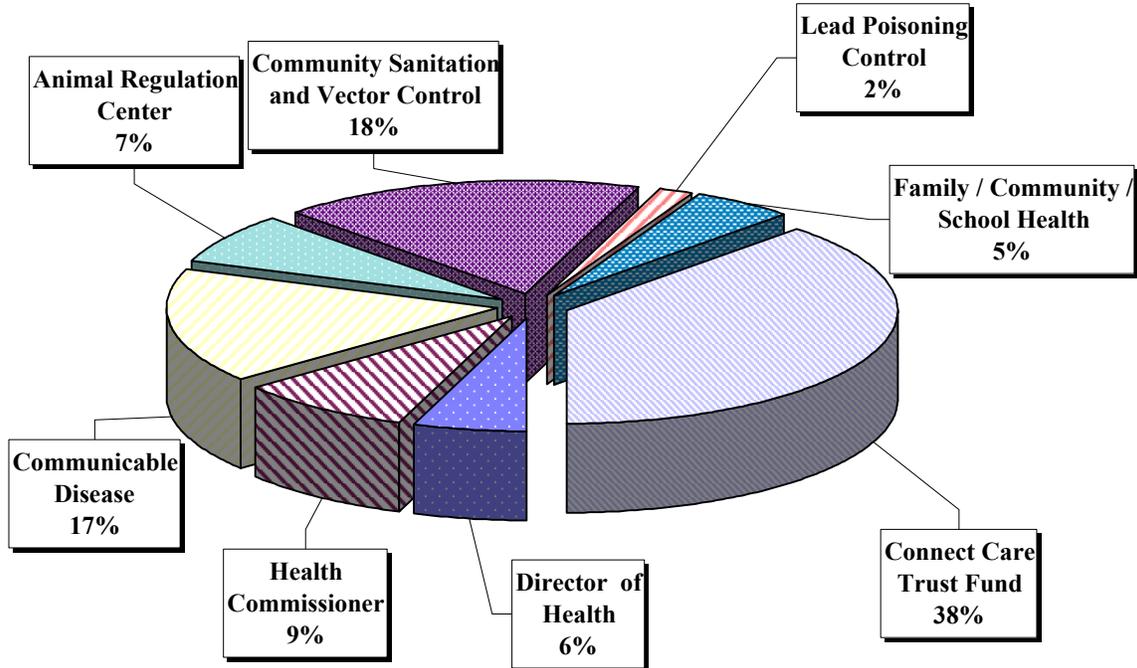


Major Goals & Highlights

- o Utilize receipts from Local Use Tax to provide \$5.0 million subsidy to Connect Care and \$7.5 million in other Public Health services
- o Conduct Inspections of Hotels and Motels. Ensure that at least 95% of all food establishments are certified or enrolled for certification at all times
- o Provide investigation and follow-up activities for all communicable diseases, case management for tuberculosis, health screenings, and follow-up for refugees
- o Consolidated Food Control and Environmental Health section
- o Provide vision, hearing, and scoliosis screening to children attending St. Louis parochial schools

HEALTH AND HOSPITALS

HEALTH AND HOSPITALS



Department General Fund & Local Use Tax Budget = \$13.2 million

Major Goals & Highlights

- o Integration of Public Health Laboratory into the Communicable Disease Control Section in partnership with the State Laboratory and other outside laboratories to provide testing
- o Provide follow-up vision and hearing screenings; lead testing and health promotion education to children attending St. Louis parochial schools
- o Assist owners & operators of new child care facilities with the appropriate health and safety information
- o Work with the State Department of Health to increase Federal bioterrorism funds and improve response time
- o Monitor sanitation practices of retail package food stores through random checks
- o Provide and improve STD/HIV disease intervention activities through usage of nurses in the field

Department: Health and Hospitals	Division Budget
Division: 700 Director of Health and Hospitals	

Mission & Services

The Director of Health is responsible for providing leadership, vision and direction in planning, developing, implementing and evaluating programs and services for the Department, establishing Department direction and ensuring consistency in the Department's programmatic vision. The Director represents the Department to community groups, stakeholders in meetings to garner support for public health programs and increase awareness of public health issues; forges partnerships with other agencies and community organizations to undertake joint public health projects; coordinates the strategic planning efforts for the Department; and consults with other representatives from other departments to determine the most appropriate response to issues affecting a cross section of City departments.

FY06 Highlights

In FY06, the Department of Health will continue to implement all public health services provided by the City of St. Louis including: statutory public services, health education, and related programs and activities. Due to limited Local Use Tax Funding, the budget for the director's office will be funded through general fund

Performance Measurement	FY04	FY05	FY06
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Local Use Tax Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	377,631	295,061	371,337
Materials and Supplies	4,501	9,500	50,500
Equipment, Lease & Assets	54,273	26,800	50,000
Contractual and Other Services	338,975	304,750	277,750
Debt Service and Special Charges	0	0	0
Total Local Use Tax Fund	\$775,380	\$636,111	\$0
Total General Fund	\$0	\$0	\$749,587
Total Grant and Other Funds	\$272,925	\$828,462	\$741,625
Total Budget All Funds	\$1,048,305	\$1,464,573	\$1,491,212

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
Local Use Tax Fund	7.0	4.0	0.0
General Fund	0.0	0.0	4.0
Other	6.0	5.0	4.0
Total	13.0	9.0	8.0

Department: Heath and Hospitals	Division Budget
Division: 710 Health Commissioner	

Mission & Services

The Commissioner of Health provides oversight of the City's Public Health Programs by planning, organizing and directing personnel engaged in the delivery of public health services and determines the standards by which delivery will be evaluated. In addition, the Commissioner of Health directs the preparation of annual budgets and funding applications, monitors and evaluates delivery, performance and expenditures; enforces rules, orders and statutes related to all public health, environmental health and animal health; ensures the successful implementation of the department's strategic plan; and monitors contractor and program performance and impact measures for efficiency, effectiveness, and quality of service delivery. This program supports health education and promotion activities, which assist with marketing preventive programs that are the core of public health.

FY06 Highlights

In FY06, the Commissioner of Health's Office will continue to oversee the City's Public Health Programs and develop and direct the implementation of improvements that enhance the efficiency and effectiveness of programs and delivery systems

Performance Measurement	FY04	FY05	FY06
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Local Use Tax Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	967,113	1,001,174	992,116
Materials and Supplies	23,263	30,500	11,000
Equipment, Lease & Assets	1,561	0	0
Contractual and Other Services	190,811	161,500	131,500
Debt Service and Special Charges	0	0	0

Total Local Use Tax Fund	\$1,182,748	\$1,193,174	\$1,134,616
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Total General Fund	\$0	\$0	\$0
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Total Grant and Other Funds	\$974,691	\$0	\$0
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Total Budget All Funds	\$2,157,439	\$1,193,174	\$1,134,616
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
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Local Use Tax Fund	24.0	18.0	17.0
General Fund	0.0	0.0	0.0
Other	0.0	0.0	0.0
Total	24.0	18.0	17.0

Department: Health and Hospitals
Division: 711 Communicable Disease Control

Division Budget

Mission & Services

The Bureau of Communicable Disease Section provides continuous protection, prevention and promotion of the public's health. This is achieved through diagnostic testing, treatment, follow-up, prevention and contact investigations for all reportable communicable diseases. The Communicable Disease Section consists of several programs: Disease Prevention Services, Tuberculosis Control, HIV/AIDS, Sexually Transmitted Diseases, Laboratory Services, and Bioterrorism Preparedness.

FY06 Highlights

In FY06, Communicable Disease is strengthening its partnerships with the community and reaching out to the under-served to reduce morbidity rates and improve the health of the entire City. Immunization rates of children have tripled through our partnership with Peoples Health Center. The FY06 budget reflects the integration of remaining in-house lab work as well as increased contractual arrangements with St. Louis ConnectCare.

Performance Measurement	FY04	FY05	FY06
o STD services-patients	14,698	18,000	18,000
o # of Clients Complete Treatment	N/A	9,200	15,000
o % of TB Evaluated and Treated	90%	96%	98%
o Blood Level Tests(* previously under 713)	8,600*	7,000*	15,000
o Screenings in High Risk Area's	610	120	400
Local Use Tax Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	1,505,925	1,404,932	1,395,211
Materials and Supplies	105,494	227,772	17,000
Equipment, Lease & Assets	17,181	19,500	0
Contractual and Other Services	26,824	106,500	762,497
Debt Service and Special Charges	0	0	0
Total Local Use Tax Fund	\$1,655,424	\$1,758,704	\$2,174,708
Total General Fund	\$0	\$0	\$0
Total Grant and Other Funds	\$8,035,295	\$8,581,492	\$9,020,436
Total Budget All Funds	\$9,690,719	\$10,340,196	\$11,195,144

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
Local Use Tax Fund	30.0	26.5	25.2
General Fund	0.0	0.0	0.0
Other	39.0	33.0	29.0
Total	69.0	59.5	54.2

Department: Health and Hospitals	Division Budget
Division: 713 Laboratory	

Mission & Services

The Public Health Laboratory provides clinical laboratory testing services for the various sections of the Department of Health and clinics in the City of St. Louis, which includes microbiology services, (i.e. tests on ice cream, food and water), clinical microbiology services (i.e. tests for food borne pathogens, gonorrhea, Chlamydia), chemical analyses, lead analysis, hematology, and serological testing for syphilis.

FY06 Highlights

In FY06, the Public Health Laboratory will be integrated into Department 711, Communicable Disease Control Section and will relinquish its in-house testing capabilities, except for blood lead level testing, through a partnership with the State Laboratory and other outside laboratories to provide testing.

Performance Measurement	FY04	FY05	FY06
o Blood Level Tests	8,600	7,000	0
o Syphilis & Gonorrhea Test	31,500	31,800	0
o Chlamydia & Stat Lab Test	29,600	41,000	0

Local Use Tax Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	381,860	368,563	0
Materials and Supplies	113,581	116,200	0
Equipment, Lease & Assets	1,500	18,000	0
Contractual and Other Services	25,282	69,950	0
Debt Service and Special Charges	0	0	0
Total Local Use Tax Fund	\$522,223	\$572,713	\$0
Total General Fund	\$0	\$0	\$0
Total Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$522,223	\$572,713	\$0

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
Local Use Tax Fund	10.0	8.0	0.0
General Fund	0.0	0.0	0.0
Other	0.0	0.0	0.0
Total	10.0	8.0	0.0

Department: Health and Hospitals	Division Budget
Division: 714 Rabies Control	

Mission & Services

The Animal Regulation Center protects the general public from animal bites, possible disease and the nuisance of stray animals. They also enforce animal-related ordinances in the City of St. Louis, including those related to vaccination and registration. Services include providing public education about proper pet care, the responsibilities of pet ownership, and animal adoption.

FY06 Highlights

In FY06, the Center will continue to promote the adoptions and public awareness regarding population control of pets, and continue to promote the Animal House Fund, Vaccination, Registration, and Spay/Neuter programs to all citizens. The Center will reorganize its operations and operate with the newly created Animal Regulation Center Advisory Board to improve service and efficiency.

Performance Measurement	FY04	FY05	FY06
o Apprehend and process animals	7,659	8,000	8,000
o Investigate/pick-up biting animals	549	500	500
o Respond and Investigate Complaints	90%	100%	100%
o Provide for animal return/adoption	2,823	2,500	2,500
o Euthanasia animals	3,064	3,000	2,800
General Fund & Local Use Tax Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	805,247	840,487	862,189
Materials and Supplies	48,237	52,336	44,836
Equipment, Lease & Assets	490	2,000	0
Contractual and Other Services	25,302	38,900	38,900
Debt Service and Special Charges	0	0	0
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Total General Fund	\$879,276	\$0	\$0
Total Local Use Tax Fund	\$0	\$933,723	\$945,925
Total Grant and Other Funds	\$15,787	\$33,884	\$20,000
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Total Budget All Funds	\$895,063	\$967,607	\$965,925

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	21.0	0.0	0.0
Local Use Tax Fund	0.0	21.0	21.0
Other	1.0	1.0	0.0
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Total	22.0	22.0	21.0

Department: Health and Hospitals	Division Budget
Division: 715 Community Sanitation and Vector Control	

Mission & Services

The Community Environmental Health Services protects public health. The Community Environmental Health Services section of the Department of Health provides services in mosquito control, rat control, hazardous materials management, minimizing housing violations, water quality monitoring, sanitation control and air pollution control.

FY06 Highlights

Community Sanitation and Vector Control will continue increasing public education about environmental issues by working with neighborhood organizations and other information and media outlets.

Performance Measurement	FY04	FY05	FY06
o Sampling Tests	112,000	112,000	115,000
o Rat inspections/treatments	8,156	8,500	8,200
o Inspect and treat mosquito sites	1,698	1,700	2,000
o Fog streets for mosquitoes-miles	1,000	1,000	1,100
o Swimming pool inspections	647	650	1,500
o Evaluate hazardous/infectious sites	169	175	175
o Hotel/motel inspections	52	55	65

General Fund & Local Use Tax Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	1,277,357	1,608,831	2,248,016
Materials and Supplies	59,788	66,900	61,300
Equipment, Lease & Assets	12,895	17,636	12,136
Contractual and Other Services	11,824	10,900	25,350
Debt Service and Special Charges	0	0	0

Total General	\$1,361,864	\$0	\$0
Total Local Use Tax Fund	\$73,432	\$1,704,267	\$2,346,802
Total Grant and Other Funds	\$1,051,311	\$1,308,187	\$1,337,224
Total Budget All Funds	\$2,486,607	\$3,012,454	\$3,684,026

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
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General Fund	32.5	0.0	0.0
Local Use Tax Fund	0.0	33.5	44.5
Other	21.3	19.5	20.5
Total	53.8	53.0	65.0

Department: Health and Hospitals	Division Budget
Division: 716 Lead Poisoning Control	

Mission & Services

Lead Poisoning Control's mission is to decrease the prevalence of childhood lead poisoning in the City of St. Louis in children between the ages of six months and six years with emphasis on those children under the age of three. Case Management is provided to assure that appropriate care, follow up testing and environmental lead inspections are accessible for children with elevated blood lead levels. Other parts of the program are outreach, education, data/surveillance, environmental and testing in our public health laboratory.

FY06 Highlights

In FY06, the Department of Health will engage in a media campaign designed to increase blood lead level testing in children <6 years, by 10,000 over a four (4) month period.

Performance Measurement	FY04	FY05	FY06
o Lead poison screenings	3,400	3,750	15,000
o Lead poison treatments	215	220	275

Local Use Tax Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	236,888	110,347	225,814
Materials and Supplies	6,876	8,500	1,300
Equipment, Lease & Assets	4,344	0	0
Contractual and Other Services	1,581	8,975	3,000
Debt Service and Special Charges	0	0	0

Total Local Use Tax Fund	\$249,689	\$127,822	\$230,114
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Total General Fund	\$225,817	\$0	\$0
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Total Grant and Other Funds	\$857,680	\$797,237	\$670,131
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Total Budget All Funds	\$1,333,186	\$925,059	\$900,245
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06

Local Use Tax Fund	5.0	5.0	4.0
General Fund	1.0	0.0	0.0
Other	8.0	10.0	7.0
Total	14.0	15.0	11.0

Department: Health and Hospitals	Division Budget
Division: 719 Family / Community / School Health	

Mission & Services

Since FY03, in the area of Family/Community/School Health, these programs were combined in order to reorganize the City of St. Louis Department of Health. In addition, we are continuing to strengthen our focus on special populations by integrating activities relating to youth, refugee health, immigrants, and corrections into an integrated approach to reach the most high risk populations for chronic and communicable diseases.

FY06 Highlights

In FY06, the Healthy Heart Program expects to provide Cardiovascular Health Screenings for 2,500 individuals and enroll 1,500 of these into risk reduction services provided in community based settings through the Department of Health and/or one of its contract Coalition partners.

Performance Measurement	FY04	FY05	FY06
o HIV/AIDS and STD presentations	13,000	13,000	15,000
o 1 st Trimester referrals-Maternal Child Health	80	95	114
o Nutrition education to elementary kids	0	0	6,000

Local Use Tax Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	1,223,021	588,619	657,522
Materials and Supplies	8,398	11,000	250
Equipment, Lease & Assets	13,837	4,000	1,000
Contractual and Other Services	8,202	9,550	6,700
Debt Service and Special Charges	0	0	0
Total Local Use Tax Fund	\$1,253,458	\$613,169	\$665,472
Total General Fund	\$0	\$0	\$0
Total Grant and Other Funds	\$645,740	\$1,300,677	\$1,069,863
Total Budget All Funds	\$1,899,198	\$1,913,846	\$1,735,335

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
Local Use Tax Fund	21.0	12.0	11.0
General Fund	0.0	0.0	0.0
Other	11.3	9.0	5.0
Total	32.3	21.0	16.0

Department: Health and Hospitals	Division Budget
Division: 720 Food Control Section	

Mission & Services

The Food Control Program has the responsibility of ensuring that the food products consumed by the public in the City of St. Louis area safe and wholesome. This is done by routine inspection of food establishments. The program enforces the Food Ordinance of the Frozen Dessert ordering of the City of St. Louis. Food Control responds to all complaints pertaining to food within its jurisdiction. The Food Control Section works closely with the License Collector's Office, the Excise Division, Central Business Index of the Comptroller's Office, USDA, FDA, and the Missouri Department of Health and Senior Services.

FY06 Highlights

In FY06, the Food Control Section will be consolidated in Department 715, Community Sanitation and Vector Control in order to cross train food inspectors and environmental health officers as environmental health generalists to improve efficiency and increase overall services.

Performance Measurement	FY04	FY05	FY06
o Food Est. inspected within 180 days	100%	100%	0%
o Festival and fair inspections	1,011	1,020	0
o Frozen dessert inspection	10	10	0
Local Use Tax Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	509,963	615,100	0
Materials and Supplies	3,052	5,040	0
Equipment, Lease & Assets	2,103	6,500	0
Contractual and Other Services	7,177	10,650	0
Debt Service and Special Charges	0	0	0
Total Local Use Tax Fund	\$522,295	\$637,290	\$0
Total General Fund	\$0	\$0	\$0
Total Grant and Other Funds	\$0	\$52,889	\$0
Total Budget All Funds	\$522,295	\$690,179	\$0

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
Local Use Tax Fund	13.0	14.0	0.0
General Fund	0.0	0.0	0.0
Other	1.0	1.0	0.0
Total	14.0	15.0	0.0

Department: Health and Hospitals	Division Budget
Division: 737 Health Care Trust Fund	

Mission & Services

The Health Care Trust Fund was established in FY00 as a means for funding health care for uninsured and under-insured City residents. In FY00, the City entered into a contract with Saint Louis ConnectCare to provide health care services to the medically indigent. In FY02, funds received through a settlement of old regional debt served as the ConnectCare subsidy. Beginning in FY03 and continuing through the present, \$5.0 million in Local Use Tax revenues will be allocated for Public Health Care efforts provided through contract with St. Louis ConnectCare.

FY06 Highlights

Continuing in FY06, \$5.0 million per year in Local Use Tax revenues have been allocated for this purpose.

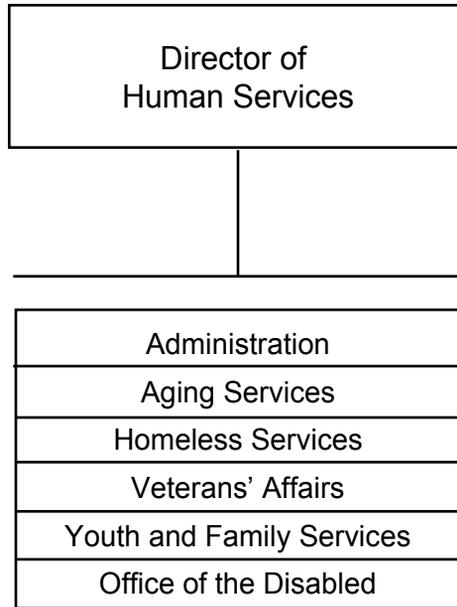
Performance Measurement	FY04	FY05	FY06
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Local Use Tax Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	5,000,000	5,000,000	5,000,000
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Total Local Use Tax Fund	\$5,000,000	\$5,000,000	\$5,000,000
Total General Fund	\$0	\$0	\$0
Total Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$5,000,000	\$5,000,000	\$5,000,000

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
Local Use Tax Fund	0.0	0.0	0.0
General Fund	0.0	0.0	0.0
Other	0.0	0.0	0.0
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Total	0.0	0.0	0.0

DEPARTMENT OF HUMAN SERVICES

DEPARTMENT OF HUMAN SERVICES



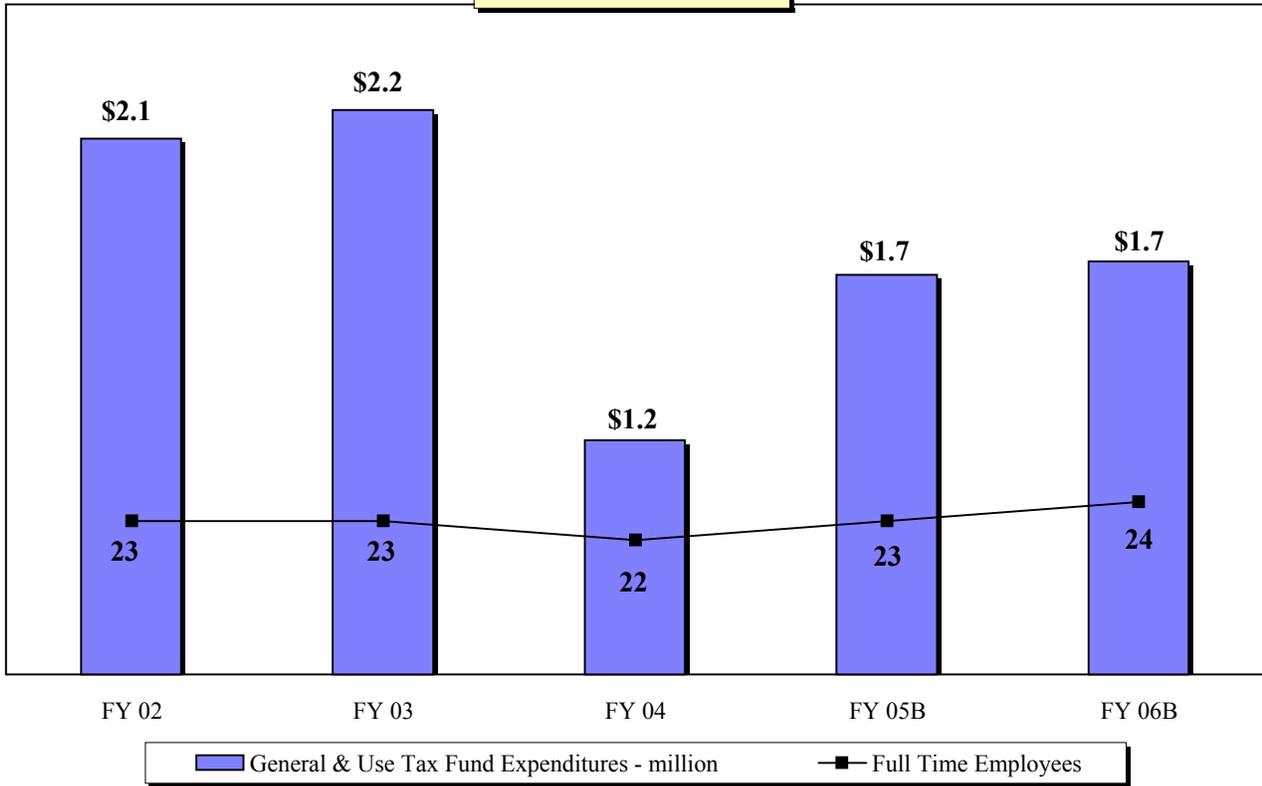
HUMAN SERVICES

Budget By Division	Actual FY04	Budget FY05	Budget FY06
800 Director of Human Services	1,199,709	1,326,982	1,388,862
Total General Fund	\$1,199,709	\$1,326,982	\$1,388,862
Total Use Tax Fund	\$0	\$366,117	\$343,914
Total General Fund & Local Use Tax	\$1,199,709	\$1,693,099	\$1,732,776
Grant and Other Funds	\$5,316,750	\$21,373,463	\$15,666,726
Total Department All Funds	\$6,516,459	\$23,066,562	\$17,399,502

Personnel By Division	Actual FY04	Budget FY05	Budget FY06
800 Director of Human Services	18.0	18.5	18.0
Total General Fund	18.0	18.5	18.0
Total Use Tax Fund	4.0	4.5	6.0
Total General Fund & Local Use Tax	22.0	23.0	24.0
Grant and Other Funds	25.00	26.00	21.00
Total Department All Funds	47.00	49.00	45.00

HUMAN SERVICES

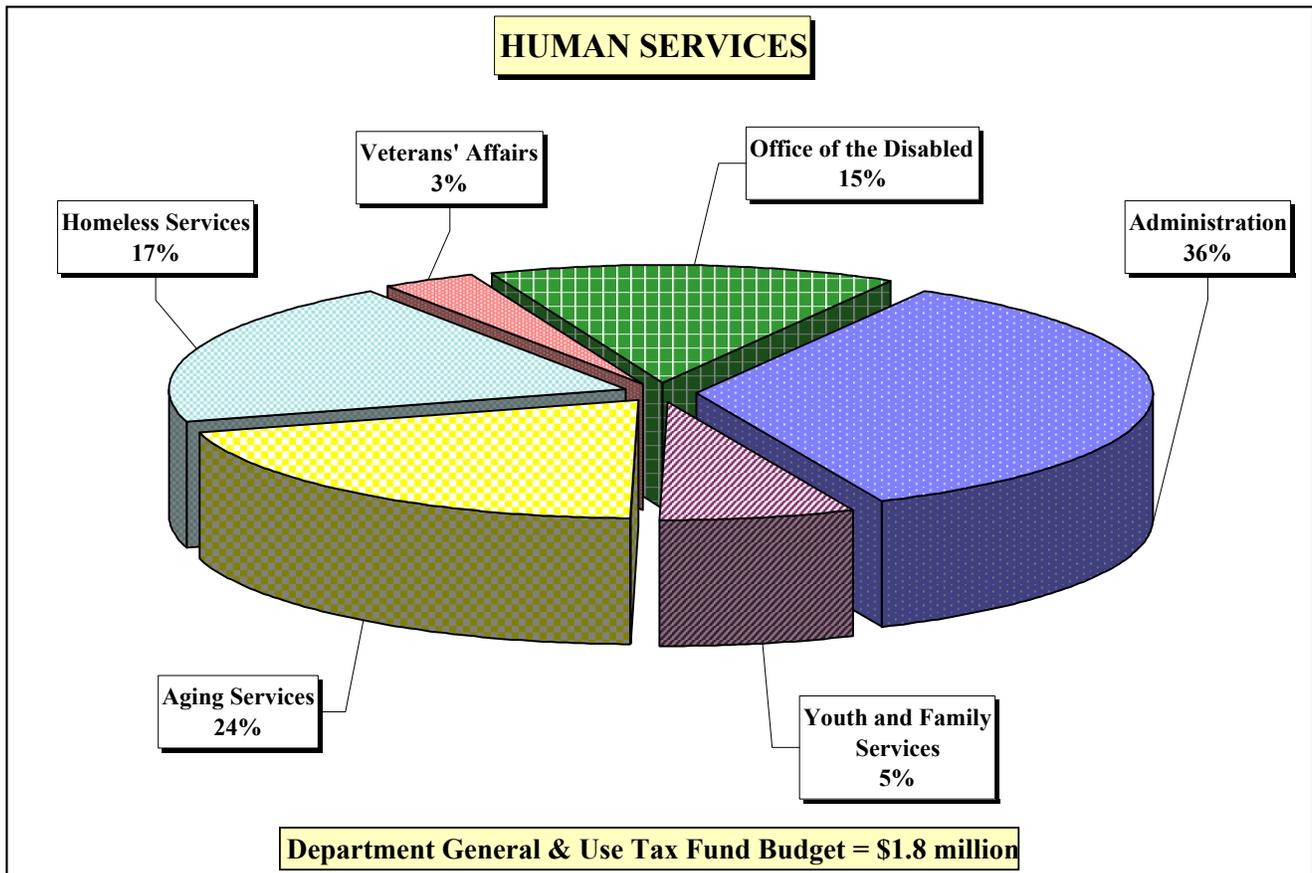
HUMAN SERVICES



Major Goals & Highlights

- o Provide service to over 1,640 individual seniors, who received meals at SLAAA funded sites, which provides an average of 405 meals each weekday
- o Increase the use of technology to better serve seniors
- o Provide 1,400 persons with home nursing care
- o Provided home repair service to 358 citizens
- o Utilize new grant to help provide care for the Homeless thru 2007
- o Provide over 700,000 home delivered meals for the elderly
- o Utilize Local Use Tax revenue to further homelessness prevention efforts

HUMAN SERVICES



Major Goals & Highlights

- o The City and County will combine programs and resources in an effort to end chronic homelessness in 10 years
- o Utilize an award for \$4.3 million for homeless services, provided by the Supportive Housing Program Fund
- o Collaborating efforts between City department to implement the federally funded Healthy Hearts Program
- o Add 12 new sites participating in the Summer Food Service Program
- o Provide over 10,500 hours of case management for homeless clients
- o Secure funding for the MINE program

Department: Human Services	Division Budget
Division: 800 Director of Human Services	

Mission & Services

The Department of Human Services enhances the quality of life of the citizens of the City of St. Louis through the provision of Social Services, via subcontracts, direct services, and partnerships with public and private entities. The City of St. Louis' Department of Human Services is that unit of City government mandated by the City charter to administer social welfare programs.

FY06 Highlights

In FY06, the department will pursue increasing home delivery of meals to meet the needs of seniors and disabled persons within the City.

Performance Measurement	FY04	FY05	FY06
o % increase in service			
- Older adults	N/A	10%	20%
- Persons with disabilities	N/A	5%	10%

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	1,088,014	1,181,239	1,228,283
Materials and Supplies	11,668	26,189	20,693
Equipment, Lease & Assets	13,325	13,000	13,000
Contractual and Other Services	86,702	106,554	126,886
Debt Service and Special Charges	0	0	0
Total General Fund	\$1,199,709	\$1,326,982	\$1,388,862
Total Use Tax Fund	\$246,333	\$366,117	\$343,914
Total General Fund & Local Use Tax	\$1,446,042	\$1,693,099	\$1,732,776
Grant and Other Funds	\$5,316,750	\$21,373,463	\$15,766,726
Total Budget All Funds	\$6,762,792	\$23,066,562	\$17,499,502

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	18.00	18.50	18.00
Use Tax Fund	4.00	4.50	6.00
Total General Fund & Local Use Tax	22.00	23.00	24.00
Other	25.00	26.00	21.00
Total	47.00	49.00	45.00

Department: Human Services	Program Budget
Division: 800 Director of Human Services	
Program: 01 Administration	

Mission & Services

The Administration Section provides administrative guidance and support to all divisions within the Department. The fiscal unit of the department coordinates the overall budget; including but not limited to receipt of funds, payment of vouchers, coordinating fiscal issues for the Board of E&A and establishing the department's chart of accounts.

FY06 Highlights

In FY06, the department will continue to support legislation that positively impacts the resources and issues affecting the City's population. Human Services will also seek to develop long term strategies to meet the current and future needs of the aged population in the City. Continuing to implement the departments Strategic Plan by increasing collaborative planning and program development activities.

Performance Measurement	FY04	FY05	FY06
o % increase in services			
-Transportation	N/A	5%	10%
-Health Promotion	N/A	5%	20%

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	486,619	533,897	563,181
Materials and Supplies	2,703	5,796	4,881
Equipment, Lease & Assets	4,317	3,600	3,600
Contractual and Other Services	24,415	28,481	36,484
Debt Service and Special Charges	0	0	0
Total General Fund	\$518,054	\$571,774	\$608,146
Grant and Other Funds	\$134,500	\$162,000	\$246,000
Total Budget All Funds	\$652,554	\$733,774	\$854,146

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	7.00	7.50	7.00
Other	0.00	0.00	0.00
Total	7.00	7.50	7.00

Department: Human Services	Program Budget
Division: 800 Director of Human Services	
Program: 02 Aging Services	

Mission & Services

The St. Louis Area Agency on Aging (SLAAA) plans & administers a comprehensive and coordinated service system for older St. Louisians within the mandate of the Older Americans Act. The Agency's objectives are: 1) to secure and maintain maximum independence and dignity in a home environment; and 2) encourage economic, social and personal independence for older persons by providing opportunities for employment, socialization, and activities in the community.

FY06 Highlights

In FY06, SLAAA will collaborate with other agencies to analyze the results of the 2000 Census and other needs assessments. According to the US Census 2000 data indicates that there are 59,454 City residents aged sixty and over. Seniors represent 17.08% of the City's population. Approximately 20% are below the poverty level.

Performance Measurement	FY04	FY05	FY06
o Homemaker Services - hours	10,640	11,000	11,000
o Congregate meals served	150,730	155,000	155,000
o Home delivered meals	642,118	645,000	645,000
o Assisted transportation provided	6,625	6,600	6,600
o Supplemental grocery distributions	6,785	7,000	7,000
o Ombudsman services - responses	4,898	5,000	5,000

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	322,908	349,089	309,762
Materials and Supplies	5,124	11,013	8,595
Equipment, Lease & Assets	3,378	4,000	4,000
Contractual and Other Services	17,948	20,113	28,743
Debt Service and Special Charges	0	0	0
Total General Fund	\$349,358	\$384,215	\$351,100
Aging Services Grants	\$1,429,680	\$7,824,269	\$7,318,831
Total Budget All Funds	\$1,779,038	\$8,208,484	\$7,669,931

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	6.00	6.00	5.00
Other	14.00	14.75	13.00
Total	20.00	20.75	18.00

Department: Human Services	Program Budget
Division: 800 Director of Human Services	
Program: 03 Homeless Services	

Mission & Services

The Homeless Services Division mission is to effectively promote systematic changes that will positively impact people's lives and move them from homelessness to independence and self-sufficiency by increasing the availability of resources and services, eliminate barriers and strengthen the continuum of care. The Division acts as the central administration point for the comprehensive delivery of services to the homeless. On a contractual basis, it provides intake, assessment and referral, outreach services, emergency shelter, transitional housing, prevention and permanent housing options to move the homeless to independence and self-sufficiency. The Homeless Services Network Board represents an interagency collaborative of social and human services organizations aimed at combating homelessness.

FY06 Highlights

In FY06, the department will conduct a bi-annual count of homeless people in the City of St. Louis. Also a Cost analysis will be conducted to measure the effectiveness of all contractual services within the Homeless Service Division. In conjunction, with the development of a long term plan (10 year) to end homelessness in the City of St. Louis.

Performance Measurement	FY04	FY05	FY06
o Operate emergency shelter - days	50,912	88,000	88,000
o Operate sanctuaries - person days	12,700	25,000	25,000
o Provide skills training - clients	1,652	2,500	2,500
o Provide transitional housing - days	28,284	33,000	33,000
Local Use Tax Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	226,956	238,460	312,593
Materials and Supplies	1,944	4,911	4,407
Equipment, Lease & Assets	2,000	2,400	2,400
Contractual and Other Services	15,433	120,346	24,514
Debt Service and Special Charges	0	0	0

Total Use Tax Fund **\$246,333** **\$366,117** **\$343,914**

Homeless Services Grants \$2,727,164 \$9,969,519 \$6,299,142

Total Budget All Funds **\$2,973,497** **\$10,335,636** **\$6,643,056**

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	0.00	0.00	0.00
Use Tax Fund	4.00	4.50	6.00
Other	5.50	5.50	3.50
Total	9.50	10.00	9.50

Department: Human Services	Program Budget
Division: 800 Director of Human Services	
Program: 04 Office of Veterans' Affairs	

Mission & Services

The Office of Veterans' Affairs advocates for military veterans residing within the City of St. Louis, particularly those who are considered at-risk because of their poverty, homelessness or poor living conditions. The office administers programs funded by grants derived from federal, local and private sources, to assist veterans who are considered at-risk because of their poverty and poor living conditions. Information and referral is provided daily through the 100 page Veterans' Resource Directory, which is produced, updated, and distributed annually.

FY06 Highlights

In FY06, the Office of Veterans' Affairs will increase the use of technology by the agency and the veterans groups that are served.

Performance Measurement	FY04	FY05	FY06
o Provide employment for Vets	150	150	150
o Provide housing assistance for homeless veterans - clients served	100	100	100
o Placement rate for employment	92%	92%	92%
o Distribute bus tickets to agencies	N/A	\$6,000	\$6,000
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	45,222	48,653	52,206
Materials and Supplies	244	690	714
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	2,970	3,853	4,104
Debt Service and Special Charges	0	0	0
Total General Fund	\$48,436	\$53,196	\$57,024
Grant and Other Funds	\$102,246	\$437,442	\$451,245
Total Budget All Funds	\$150,682	\$490,638	\$508,269

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	1.00	1.00	1.00
Other	0.00	0.25	1.00
Total	1.00	1.25	2.00

Department: Human Services	Program Budget
Division: 800 Director of Human Services	
Program: 05 Youth and Family Services	

Mission & Services

The Division of Youth and Family Services will advocate for, collaborate toward, and provide a wide range of programs for youth and families who are exposed to negative risk factors, including social and economic deprivation, family conflict and low academic achievement. The Youth and Family Services division partners with the Public Safety Neighborhood Stabilization Team, the St. Louis Metro Police Department, the Recreation Division, the Mo. Dept. of Health Bureau of Nutrition and Child Care Programs, the City of St. Louis Dept. of Health, the Mo. Dept. of Public Safety, the St. Louis Public Schools and 200 institutions and local social service agencies.

FY06 Highlights

In FY06, specific programs include, the Summer Food Service, the Child Care and Adult Food Program, the Mentor Instruction Nutrition Esteem (M.I.N.E.), RENT, curfew and truancy centers, gang outreach, domestic violence, trauma intervention, Chafee Foster Care Independence Program and Juvenile Accountability block grant programs.

Performance Measurement	FY04	FY05	FY06
o Provide meals - Child & Adult Care	715,000	780,000	780,000
o Provide meals for youths - Summer	820,000	800,000	800,000
o Operate After School Prog. - families	200	200	200
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06
Personal Services	60,681	65,048	104,095
Materials and Supplies	2,498	5,190	3,003
Equipment, Lease & Assets	2,815	2,400	2,400
Contractual and Other Services	6,384	8,107	11,155
Debt Service and Special Charges	0	0	0
Total General Fund	\$72,378	\$80,745	\$120,653
Grant and Other Funds	\$823,160	\$2,860,233	\$1,451,508
Total Budget All Funds	\$895,538	\$2,940,978	\$1,572,161

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	1.00	1.00	2.00
Other	5.50	5.50	3.50
Total	6.50	6.50	5.50

Department: Human Services	Program Budget
Division: 800 Director of Human Services	
Program: 06 Office on the Disabled	

Mission & Services

The Office on the disabled will substantially increase the accessibility for people with disabilities in the City of St. Louis. The Office on the Disabled serves as the Americans with Disabilities Act (ADA) Coordinator, providing information on the ADA; reasonable accommodations for applicants & employees; and training on the ADA. The office also provides current and reliable information on personal services, programs, and other issues for persons with disabilities.

FY06 Highlights

In FY06, the Office of the Disabled goals include: 1) developing and distributing "Accessibility Guides", an informational brochure for building inspectors, 2) updating the Office on the Disabled Directory of Services and Yellow Pages for the Deaf, and 3) developing a more comprehensive database on disabled clients and customers.

Performance Measurement	FY04	FY05	FY06
o Number of Contacts	N/A	18,932	20,000
o Training for Building Insp. and Design	N/A	2	10
o Assist with Employment for Disabled	N/A	4	10

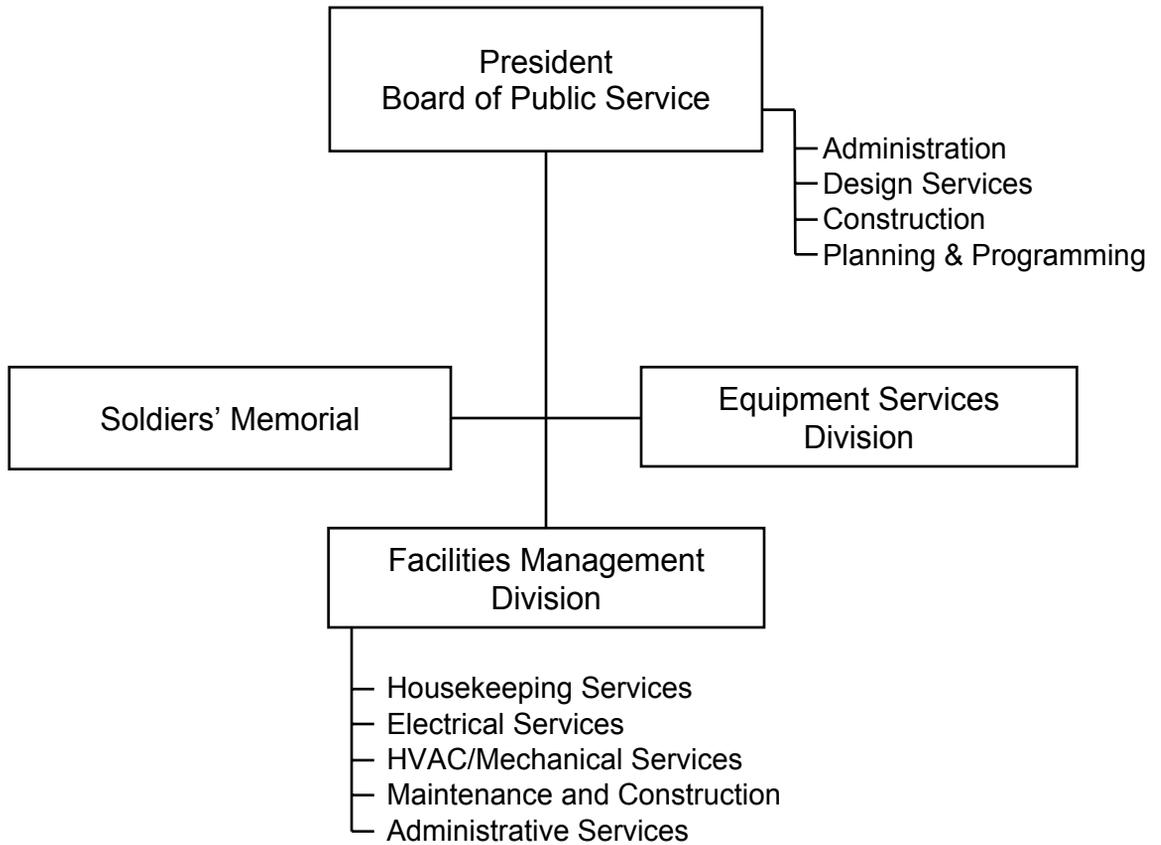
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	172,584	184,552	199,039
Materials and Supplies	1,099	3,500	3,500
Equipment, Lease & Assets	2,815	3,000	3,000
Contractual and Other Services	34,985	46,000	46,400
Debt Service and Special Charges	0	0	0
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Total General Fund	\$211,483	\$237,052	\$251,939
Grant and Other Funds	\$100,000	\$120,000	\$0
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Total Budget All Funds	\$311,483	\$357,052	\$251,939

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	3.00	3.00	3.00
Other	0.00	0.00	0.00
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Total	3.00	3.00	3.00

BOARD OF PUBLIC SERVICE

BOARD OF PUBLIC SERVICE



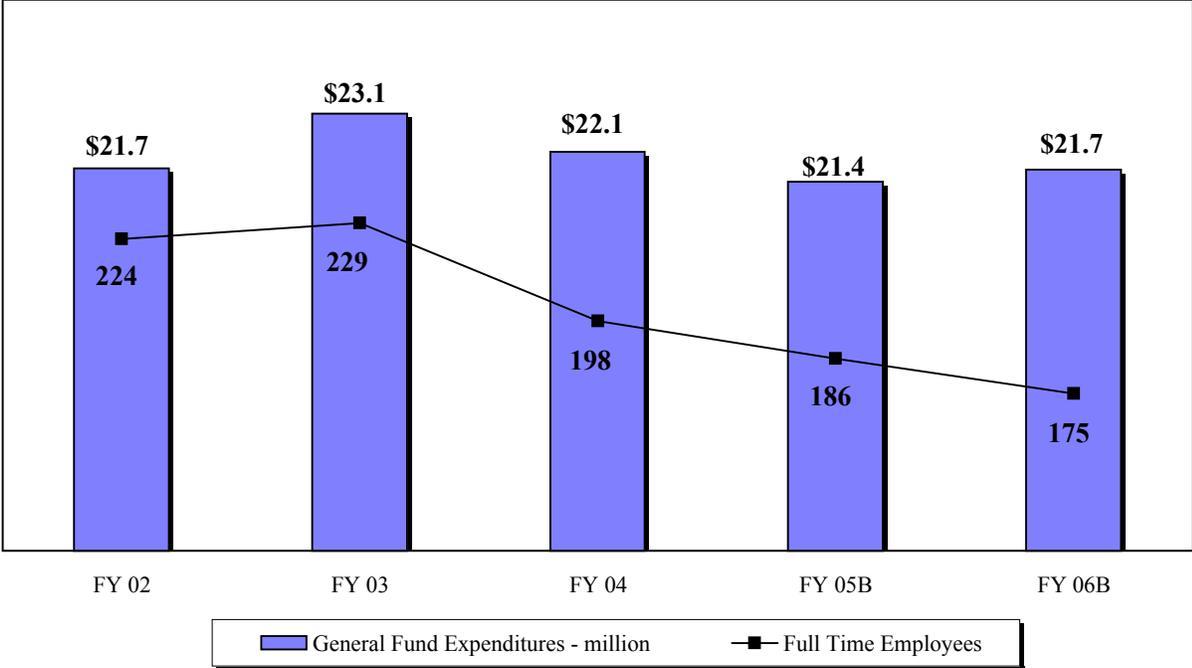
BOARD OF PUBLIC SERVICE

Budget By Division	Actual FY04	Budget FY05	Budget FY06
900 President, BPS	3,009,588	3,017,039	3,113,425
903 Facilities Management	9,278,214	8,783,701	8,768,883
910 Equipment Services Division	9,646,640	9,376,968	9,595,484
930 Soldiers' Memorial	195,882	197,150	207,775
Total General Fund	\$22,130,324	\$21,374,858	\$21,685,567
Grant and Other Funds	\$322,018	\$197,084	\$220,498
Total Department All Funds	\$22,452,342	\$21,571,942	\$21,906,065

Personnel By Division	Actual FY04	Budget FY05	Budget FY06
900 President, BPS	55.0	54.0	50.0
903 Facilities Management	55.0	52.0	48.0
910 Equipment Services Division	85.0	77.0	74.0
930 Soldiers' Memorial	3.0	3.0	3.0
Total General Fund	198.0	186.0	175.0
Grant and Other Funds	45.0	17.0	16.0
Total Department All Funds	243.0	203.0	191.0

BOARD OF PUBLIC SERVICE

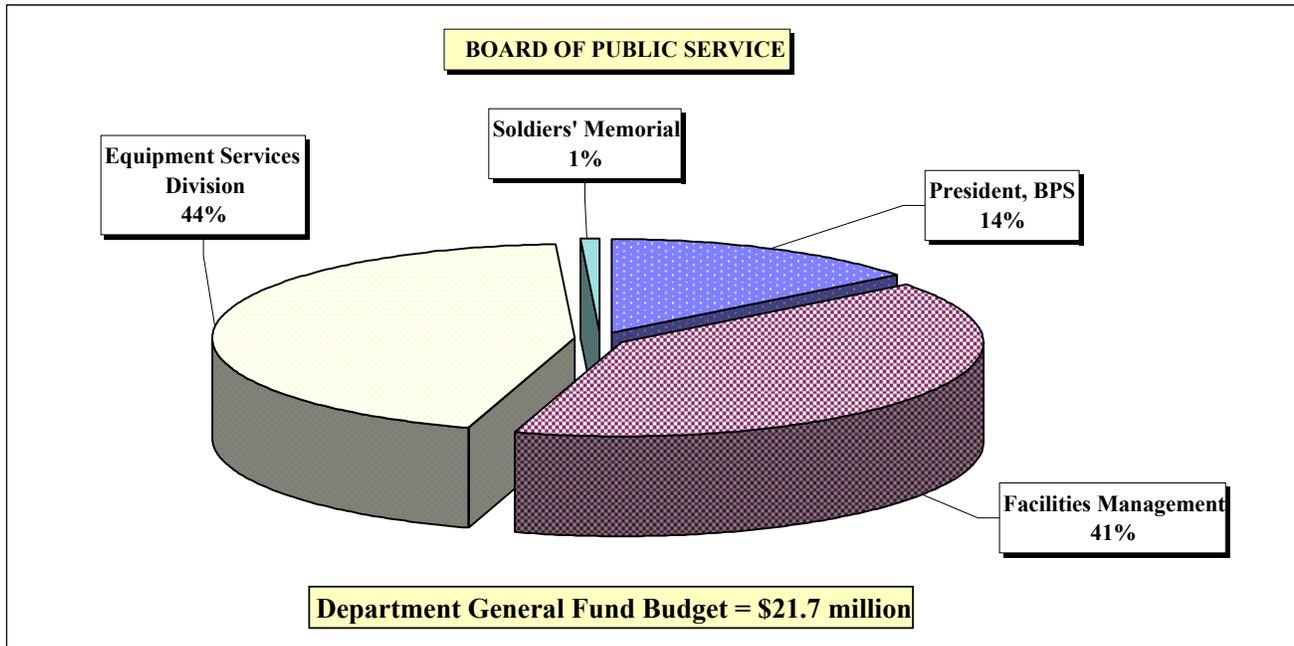
BOARD OF PUBLIC SERVICE



Major Goals & Objectives

- o Target \$600,000 in utility savings through audit of City utility usage
 - o Move Water Division vehicle repair staff from ESD to the Water Division budget
- o Facilitate 28 ceremonies honoring our veterans and military
 - o Install UV protective film on museum gallery windows at Soldiers' Memorial

BOARD OF PUBLIC SERVICE



FY06 Highlights

- o Facilitate the design and construction of projects funded by a new \$44 million capital appreciation bond issue.
- o Operate a Service Desk system for tracking and monitoring public facility maintenance requests
- o Conduct 140 tours of Soldiers' Memorial and give outside presentations
- o Continue tracking and evaluation of City's requests for Federally Funded (T-21) projects and public works and development projects

Department: Board of Public Service	Division Budget
Division: 900 President, BPS	

Mission & Services

The Office of the President of the Board of Public Service is responsible for all public work and improvements undertaken by the City or in which the City is interested. It's mission is to maintain and improve the City's infrastructure for the benefit of the residential and business community. Duties include the design and construction supervision of public work projects. BPS provides design services in-house and manages design and construction projects performed by contractors. A President's Office program also coordinates the City's requests for Federal Funds for public works and development projects. It also has administrative supervision over Facilities Management, Equipment Services and Soldiers' Memorial operations.

FY06 Highlights

In FY06, BPS will oversee additional design and construction projects to a capital appreciation bond issue to be completed in May 2005.

Performance Measurement	FY04	FY05	FY06
o Respond within 10 days of Request	100%	100%	100%
o Critical Tasks Inspections	100%	100%	100%
o Review Completed Projects	100%	100%	100%

General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	2,334,289	2,363,454	2,459,840
Materials and Supplies	39,246	59,585	59,585
Equipment, Lease & Assets	48,533	66,500	66,500
Contractual and Other Services	587,520	527,500	527,500
Debt Service and Special Charges	0	0	0
Total General Fund	\$3,009,588	\$3,017,039	\$3,113,425
Grant and Other Funds	\$322,018	\$197,084	\$220,498
Total Budget All Funds	\$3,331,606	\$3,214,123	\$3,333,923

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	55.0	54.0	50.0
Other	40.0	11.0	10.0
Total	95.0	65.0	60.0

Department: Board of Public Service	Program Budget
Division: 900 President, BPS	
Program: 01 Administration	

Mission & Services

The Administration Section provides support and supervision for the engineering design and construction programs of the City. This section also processes BPS applications, project contracts, payroll and department requisitions. BPS manages much of the new construction work resulting from the 1/2 Cent sales tax for capital improvements and the 1998 Public Safety Bond Issue. In an effort to reduce staffing and duplication of duties, many of the clerical functions for other divisions under BPS such as payroll and accounts payable etc., have been combined in the President's Office. In addition the program handles the Service Desk operations which coordinate all needed service and repair requests needed in City facilities.

FY06 Highlights

In FY06, BPS will continue to administer the renovation projects funded by the Public Safety Bond Issue and various capital fund projects, and projects funded through the recent capital appreciation bond issue.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	870,045	1,014,179	1,095,741
Materials and Supplies	39,055	59,315	59,315
Equipment, Lease & Assets	48,533	66,500	66,500
Contractual and Other Services	266,887	197,000	197,000
Debt Service and Special Charges	0	0	0

Total General Fund	\$1,224,520	\$1,336,994	\$1,418,556
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Grant and Other Funds	\$322,018	\$0	\$0
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Total Budget All Funds	\$1,546,538	\$1,336,994	\$1,418,556
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
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General Fund	15.0	16.0	16.0
Other	0.0	0.0	0.0

Total	15.0	16.0	16.0
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Department: Board of Public Service	Program Budget
Division: 900 President, BPS	
Program: 02 Design Services	

Mission & Services

The Design Section provides professional multi-disciplinary architectural and engineering services to the various user agencies of the City. The staff conducts investigations and prepares reports, studies and cost estimates for its clients. They also maintain an archival library of City buildings, structures, streets, alleys, and subdivisions. In addition, the Design Section reviews all plans, specifications and cost estimates prepared by outside professional consultants in order to assure compliance with project scope, budget and schedules. Federally mandated bridge inspections are also handled under this program. The Design Section provides professional services for administering the Underground Storage Tank program and the asbestos/lead paint abatement programs.

FY06 Highlights

This programs goals for FY06 are to assure timely response to requesting agencies and assure that plans, specifications and cost estimates are completed accurately and in a timely manner.

Performance Measurement	FY04	FY05	FY06
o Determine resources avail. w/in 20 days	100%	100%	100%
o Respond to requests within 10 days	100%	100%	100%
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	526,670	255,971	222,775
Materials and Supplies	0	0	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
Total General Fund	\$526,670	\$255,971	\$222,775
Grant and Other Funds	\$0	\$84,295	\$91,203
Total Budget All Funds	\$526,670	\$340,266	\$313,978

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	16.0	11.0	10.0
Other	15.0	6.0	6.0
Total	31.0	17.0	16.0

Department: Board of Public Service	Program Budget
Division: 900 President, BPS	
Program: 03 Construction	

Mission & Services

The mission of this program is to assure all public works projects are completed in compliance with all contract documents, project scopes, budgets and schedules. The Construction Section provides project management for public works projects. Projects include street and alley improvements, bridge repair or replacement, building alterations or additions, and renovations & repair. The Construction Section oversees much of the new construction activity related to the Capital Improvements and the Public Safety Bond Issue projects.

FY06 Highlights

In FY06, the Construction Section will assure that qualified and capable personnel are provided to inspect projects and also assure that regular inspections are done accurately and in a timely manner.

Performance Measurement	FY04	FY05	FY06
o Determine Staffing needs per Project	100%	100%	100%
o Review quarterly training and certif. personnel assigned to division	100%	100%	100%
o Identify training resources within 10 day assessments	100%	100%	100%

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	721,655	561,762	596,005
Materials and Supplies	191	270	270
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	320,633	330,500	330,500
Debt Service and Special Charges	0	0	0
Total General Fund	\$1,042,479	\$892,532	\$926,775
Grant and Other Funds	\$0	\$112,789	\$129,295
Total Budget All Funds	\$1,042,479	\$1,005,321	\$1,056,070

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	21.0	18.0	17.0
Other	25.0	5.0	4.0
Total	46.0	23.0	21.0

Department:	Board of Public Service	Program Budget
Division:	900 President, BPS	
Program:	04 Planning & Programming	

Mission & Services

The mission is to assure all programs, projects, tasks or responsibilities undertaken by the Department, and all divisions there under, are appropriately staffed, financed and fulfills missions, goals or completes projects and tasks successfully. This section plans for Ward Capital Improvement Projects it will develop with input from the Alderman. Planning & Programming prepares grant applications for various FHWA and FTA grants and administers funds obtained through grants and Federal programs.

FY06 Highlights

In FY06, emphasis will be to assure all output is completed in a cost efficient and timely manner. Also plan to develop standard plans and specifications for similar projects and continually review all policies and procedures to identify deficiencies that result in time delays or over-expenditures.

Performance Measurement	FY04	FY05	FY06
o Review programs to determine funding	100%	100%	100%
o Develop performance standards	100%	100%	100%
o Review project status - intervals	100%	100%	100%
o Review projects upon completion	100%	100%	100%
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	215,919	531,542	545,319
Materials and Supplies	0	0	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
Total General Fund	\$215,919	\$531,542	\$545,319
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$215,919	\$531,542	\$545,319

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	3.0	9.0	7.0
Other	0.0	0.0	0.0
Total	3.0	9.0	7.0

Department: Board of Public Service	Division Budget
Division: 903 Facilities Management	

Mission & Services

The Division of Facilities Management is involved with or is responsible for the operating and maintenance of 260 City facilities. The maintenance function of Facilities Management is divided into four programs, housekeeping, electrical services, HVAC/Mechanical (heating and cooling services), and maintenance and construction. In FY04 the operations of the Service Desk along with some other clerical staff were moved to the Presidents Office of the Board of Public Service (BPS).

FY06 Highlights

In FY06, facility management will work closely will work closely with the Service Desk to provide supervision of staff processing requested services, so as to better monitor and track types and costs of services needed to maintain City facilities. A comprehensive utility audit will be conducted with a target for reducing utility cost by \$600,000 per year.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	2,725,892	2,686,107	2,715,738
Materials and Supplies	281,931	279,594	279,594
Equipment, Lease & Assets	45,886	42,000	42,000
Contractual and Other Services	6,224,505	5,776,000	5,731,551
Debt Service and Special Charges	0	0	0

Total General Fund	\$9,278,214	\$8,783,701	\$8,768,883
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$9,278,214	\$8,783,701	\$8,768,883
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Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
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General Fund	55.0	52.0	48.0
Other	0.0	0.0	0.0

Total	55.0	52.0	48.0
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Department:	Board of Public Service	Program Budget
Division:	903 Facilities Management	
Program:	01 Housekeeping Services	

Mission & Services

The Housekeeping programs mission is to assure all offices and public areas of City Hall are cleaned and maintained. Services include housekeeping, trash pick-up, carpet and floor cleaning, and daily restroom cleaning. This program maintains a regular cleaning schedule. This program also contracts for the pest control, window cleaning, lawn maintenance and specialized cleaning services. In FY04 this program reduced staffing and concentrated it's efforts at servicing City Hall, a contractor provided cleaning services at 634 N. Grand and 1300 Convention Plaza.

FY06 Highlights

In FY06 housekeeping services will take direction from the Service Desk to provide requested services and to determine types and costs of services provided.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	353,822	358,867	354,076
Materials and Supplies	44,717	30,000	30,000
Equipment, Lease & Assets	235	1,000	1,000
Contractual and Other Services	65,283	50,000	50,000
Debt Service and Special Charges	0	0	0
Total General Fund	\$464,057	\$439,867	\$435,076
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$464,057	\$439,867	\$435,076

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	12.0	12.0	11.0
Other	0.0	0.0	0.0
Total	12.0	12.0	11.0

Department: Board of Public Service	Program Budget
Division: 903 Facilities Management	
Program: 02 Electrical Services	

Mission & Services

The Electrical Services Program mission is to assure all electrical systems within City facilities are maintained and in proper working order, and oversees installation of new equipment by outside contractors. The services include maintaining & repairing equipment, installation of new electrical fixtures or services and revamping City facilities. This program does the aforementioned services for 261 facilities. This program also contracts for maintenance for 35 elevators and pays the electrical bills for City facilities. Electrical Services will continue to monitor electric power usage at various City facilities to help identify any problems with electrical systems and track costs for budget analysis. In FY04 this program worked with the Service Desk operation in order to determine types and costs of services provided and identify contracting opportunities.

FY06 Highlights

In FY06, Electric services will assess the data collected by the Service Desk Operation in order to identify costs and assure delivery of services. A utility audit in FY06 is planned to help reduce electrical utility usage in City facility.

Performance Measurement	FY04	FY05	FY06
o Respond within 2 working days	70%	90%	90%

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	559,047	542,665	537,857
Materials and Supplies	50,471	70,000	70,000
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	3,061,788	3,340,000	3,340,000
Debt Service and Special Charges	0	0	0
Total General Fund	\$3,671,306	\$3,952,665	\$3,947,857
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$3,671,306	\$3,952,665	\$3,947,857

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	9.0	9.0	8.0
Other	0.0	0.0	0.0
Total	9.0	9.0	8.0

Department:	Board of Public Service	Program Budget
Division:	903 Facilities Management	
Program:	03 HVAC/Mechanical Services	

Mission & Services

The HVAC/Mechanical Program mission is to assure all HVAC, mechanical & plumbing systems within City facilities are maintained and in proper working order, and oversees installation of new equipment by outside contractors. The services include maintenance & repair of HVAC and mechanical equipment systems, repair & replacement of plumbing fixtures in approximately 88 City buildings. The program also oversees the maintenance of fire sprinkler systems, hot water systems, freezers, and water coolers, etc. The City's heating costs are included in this section's budget. The HVAC program monitors the heating energy costs at 100 City facilities to identify any problems with the systems and to track the utility costs for budget analysis.

FY06 Highlights

In FY06 , HVAC/Mechanical services will assess the data collected by the Service Desk Operation in order identify costs and assure delivery of services. A utility usage audit in FY06 is planned to help reduce utility and usage cost in City buildings.

Performance Measurement	FY04	FY05	FY06
o Respond within 2 working days	80%	90%	90%

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
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Personal Services	888,016	995,758	975,321
Materials and Supplies	90,848	108,000	108,000
Equipment, Lease & Assets	28,264	41,000	41,000
Contractual and Other Services	1,343,749	2,129,000	2,084,551
Debt Service and Special Charges	0	0	0
Total General Fund	\$2,350,877	\$3,273,758	\$3,208,872
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$2,350,877	\$3,273,758	\$3,208,872

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
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General Fund	18.0	18.0	16.0
Other	0.0	0.0	0.0
Total	18.0	18.0	16.0

Department:	Board of Public Service	Program Budget
Division:	903 Facilities Management	
Program:	04 Facilities Maintenance and Construction	

Mission & Services

The Facilities Maintenance Section is charged with the repair for all walls, doors and windows at City Facilities and the overall maintenance of City buildings. This Section provides "in-house" carpentry and painting, as well as the key and lock systems for most facilities. Also, responsible for contractual maintenance and minor construction services to 150 City facilities, including fire stations. This program is also responsible for the overhead door and fire extinguisher contracts, and for contracting for specialized emergency service repairs which are beyond the scope of the Facilities Department. In FY04 this program worked with the Service Desk operation in order to determine types and costs of services provided and identify contracting opportunities.

FY06 Highlights

In FY06 this program will assess the data collected by the Service Desk Operation in order to identify costs and assure delivery of services.

Performance Measurement	FY04	FY05	FY06
o Respond within 2 working days	75%	90%	90%

General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	533,432	610,114	655,662
Materials and Supplies	45,424	65,000	65,000
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	146,888	175,000	175,000
Debt Service and Special Charges	0	0	0
Total General Fund	\$725,744	\$850,114	\$895,662
Grant and Other Funds	\$0	\$0	\$0
Total Budget All Funds	\$725,744	\$850,114	\$895,662

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	9.0	10.0	10.0
Other	0.0	0.0	0.0
Total	9.0	10.0	10.0

Department:	Board of Public Service	Program Budget
Division:	903 Facilities Management	
Program:	05 Administrative Services	

Mission & Services

The Administrative Section provides overall management, technical and some clerical support to all Facilities Management programs. This program provides technical review of plans and specifications for repair projects, and conducts inspections and testing of those systems. This Section supervises the staff that works with the Service Desk for handling requests for service and dispatching the appropriate tradesmen to the site for the repair.

FY06 Highlights

The majority of Facilities Management administrative services were consolidated into the Office of the President of the Board of Public Service in FY05.

Performance Measurement	FY04	FY05	FY06
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General Fund Budget By Expenditure Category	Actual FY04	Budget FY05	Budget FY06
Personal Services	391,575	178,703	192,822
Materials and Supplies	10,094	6,594	6,594
Equipment, Lease & Assets	15,037	0	0
Contractual and Other Services	248,621	82,000	82,000
Debt Service and Special Charges	0	0	0
	_____	_____	_____
Total General Fund	\$665,327	\$267,297	\$281,416
Grant and Other Funds	\$0	\$0	\$0
	_____	_____	_____
Total Budget All Funds	\$665,327	\$267,297	\$281,416

Number of Full Time Positions	Actual FY04	Budget FY05	Budget FY06
General Fund	7.0	3.0	3.0
Other	0.0	0.0	0.0
	_____	_____	_____
Total	7.0	3.0	3.0

Department:	Board of Public Service	Program Budget
Division:	903 Facilities Management	
Program:	06 Carnahan Courthouse / Justice Center	

Mission & Services

In spring of FY01, the City took ownership of the Carnahan Courthouse located on the southeast corner of Tucker and Market Streets. This building now houses courtrooms of the 22nd Judicial Circuit and offices previously located in the municipal courts building. The facility is directly connected by skywalk to the new City Justice Center. In FY05 the costs and staffing in this program have been combined with other departmental programs.

FY06 Highlights

Performance Measurement	FY04	FY05	FY06
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General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	0	0	0
Materials and Supplies	40,377	0	0
Equipment, Lease & Assets	2,350	0	0
Contractual and Other Services	1,358,176	0	0
Debt Service and Special Charges	0	0	0

Total General Fund	\$1,400,903	\$0	\$0
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$1,400,903	\$0	\$0
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06

General Fund	0.0	0.0	0.0
Other	0.0	0.0	0.0

Total	0.0	0.0	0.0
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Department: Board of Public Service	Division Budget
Division: 910 Equipment Services Division	

Mission & Services

The Equipment Services Division (ESD) provides maintenance to City vehicles and equipment and provides fuel services to most City departments. ESD operates six garage repair facilities throughout the City. ESD controls the quantity, type and specifications of vehicles used in City service. ESD also manages the fleet fueling procedures for the City vehicles. In FY05 ESD consolidated automobile maintenance at the Police Department maintenance facility.

FY06 Highlights

In the past year, maintenance of the City sedan fleet was successfully assumed by the police department garage. In FY06, the maintenance staff located at Hampton, working on water division vehicles will be moved to the water division.

Performance Measurement	FY04	FY05	FY06
o Execute funds allocated for rolling stk	100%	100%	100%
o Perform scheduled maintenance			
ratio scheduled to unscheduled	50%	50%	50%
o Identify and eliminate unneeded vehicles	100%	100%	100%
General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06

Personal Services	4,377,011	4,176,044	4,304,560
Materials and Supplies	3,877,402	3,978,388	4,048,388
Equipment, Lease & Assets	54,221	8,300	8,300
Contractual and Other Services	1,338,006	1,214,236	1,234,236
Debt Service and Special Charges	0	0	0

Total General Fund	\$9,646,640	\$9,376,968	\$9,595,484
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Grant and Other Funds	\$0	\$0	\$0
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Total Budget All Funds	\$9,646,640	\$9,376,968	\$9,595,484
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Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	85.0	77.0	74.0
Other	5.0	6.0	6.0
Total	90.0	83.0	80.0

Department: Board of Public Service	Division Budget
Division: 930 Soldiers' Memorial	

Mission & Services

Soldiers' Memorial Military Museum is dedicated as a memorial for veterans and as a museum for preserving an historic collection of military artifacts and is one of the best examples of "Art Deco" architecture in St. Louis. The memorial building is open to the public and has meeting space available for veterans and other groups. Soldiers' Memorial routinely participates in a multitude of events honoring the nations veterans including the annual Veterans' Day parade, American Legion flag raising ceremony, AMVETS Pearl Harbor day service and the POW/MIA March to the Arch. Also, the museum staff coordinates, and will host, the "Stand-Down" program to assist homeless veterans. In FY04 exterior restoration and cleaning was completed, all the work is being funded by private donations from the St. Louis Ambassadors, Missouri Veterans Commission and Gateway Foundation. In FY05 the Memorial was used as the main location for the filming of a major motion picture production.

FY06 Highlights

In FY06 the facility will be the staging area and act as operations base for the St. Louis Strassenfest and the Rib America Festival. Also, the Memorial will coordinate and will host the Veterans Day Parade, which is one of the largest Veterans Day parades in the Nation.

Performance Measurement	FY04	FY05	FY06
o Facilitate meetings - various groups	210	175	170
o Facilitate ceremonies	24	27	28
o Visitors annually	39,500	51,000	50,000
o Group tours and off site presentations	152	123	140

General Fund	Actual	Budget	Budget
Budget By Expenditure Category	FY04	FY05	FY06
Personal Services	142,993	143,700	154,325
Materials and Supplies	0	0	0
Equipment, Lease & Assets	0	0	0
Contractual and Other Services	52,889	53,450	53,450
Debt Service and Special Charges	0	0	0
Total General Fund	\$195,882	\$197,150	\$207,775
Grant and Other Funds	\$11,036	\$0	\$0
Total Budget All Funds	\$206,918	\$197,150	\$207,775

Number of Full Time Positions	Actual	Budget	Budget
	FY04	FY05	FY06
General Fund	3.0	3.0	3.0
Other	0.0	0.0	0.0
Total	3.0	3.0	3.0

CAPITAL IMPROVEMENTS

Since the establishment of the Capital Fund in 1989, the City has successfully begun the process of restoring and improving its capital assets. In August 1993, voters passed a one-half cent sales tax dedicated to capital improvement projects. This new source of revenue has greatly enhanced the City's ability to meet its capital needs. Major accomplishments and highlights of St. Louis' capital improvement program are shown on the table on the following page.

This section presents an overview of St. Louis' capital improvement program, including the planning process, the five-year Capital Improvements Plan, and the FY2006 Capital Budget. The entire Capital Improvements Plan, including a budget for each fund, account, and subaccount within the Capital Fund, is presented in a separately bound volume.

CAPITAL PLANNING PROCESS

To address the City's pressing capital infrastructure and equipment needs, the City of St. Louis established capital planning policies and the Capital Fund in 1989. City ordinances require the Budget Division, together with the Capital Committee, to develop a five-year capital improvement plan (CIP) annually. Each year, a Capital Budget must be prepared, based on the first year of the CIP. Both the CIP and Capital Budget must be submitted by the Budget Division to the Board of Estimate and Apportionment and Board of Aldermen for approval. The CIP and Capital Budget are submitted in the same manner and time as the general operating budget of the City.

CAPITAL IMPROVEMENT PROGRAM ACCOMPLISHMENTS

Roads and Bridges

- Replacement of several major bridges in the City, including the South Kingshighway, Arsenal Street, Morganford, Alabama and Natural Bridge Road.
- Resurfacing of arterial and residential streets throughout the City.

Neighborhood Stabilization

- Improvements, such as lighting, street resurfacing, and new playground equipment in the City's six major parks and many neighborhood parks
- Enhanced street lighting at all recreation centers, neighborhood parks, community schools and churches throughout the City.
- Demolition of abandoned buildings
- Improvements at the City's recreation centers

Facility Improvements and Equipment Replacement

- Repair, expansion, and construction of City-owned buildings, including the Civil Courts Building, the Justice Center, Carnahan Courthouse and the Police Department Area Command Stations.
- Implementation of a rolling stock replacement program
- Progress toward complying with Federal mandates
- Flood protection projects
- Warning Siren System

The Capital Committee is responsible for the assessment and review of capital needs and must develop and recommend the CIP and Capital Budget. As established by ordinance, the Capital Committee consists of the following members: the Budget Director, who serves as Chairperson, the Community Development Agency Director, the President of the Board of Public Service, the President of the Board of Aldermen (or his designee), one other Alderman appointed by the President of the Board of Aldermen, the Comptroller (or his designee), one other person from the Comptroller's office, the Mayor (or his designee), and the Chairperson of the Ways and Means Committee.

A committee of City residents, the Citizen's Advisory Committee for Capital Expenditures, is involved in the capital planning process. This committee reviews and assesses capital needs, advises the Capital Committee on the development and recommendation of the CIP and Capital Budget, and reviews the City's capital accomplishments.

The Capital Committee selects and prioritizes capital projects using established criteria. The following criteria are used to evaluate projects:

- Capital improvements that will foster St. Louis' goal of preserving and improving municipal buildings and other assets;
- Capital improvements that will foster St. Louis' goal of fiscal stability and soundness;
- Capital improvements that will foster St. Louis' goal of preserving its infrastructure and heritage;
- Projects that reduce the cost of operations or energy consumption;
- Projects that promote operational safety.

In January 1994, the Capital Committee adopted additional selection criteria. Projects are evaluated and funding recommendations are made according to the following priorities:

- 1) Required payment for existing debt service
- 2) Local match amounts for bridge and street improvements et al
- 3) Funding for State and Federal mandates, including underground storage tank abatement, ADA compliance, asbestos and lead paint abatement
- 4) Ongoing replacements necessary for City operations

FIVE-YEAR CAPITAL IMPROVEMENT PLAN

The 2006-2010 Capital Improvements Plan identifies the projects funded in the FY2006 capital budget and those projects scheduled for the next four years. Projects included in the Capital Improvements Plan (CIP) from FY2006-FY2010 have a projected cost of \$400 million. The projects will be funded through a combination of local, state and federal sources. Over the five-year period, approximately \$194 million will be appropriated to pay for the projects. This amount includes outright purchases as well as debt service payments, and in the case of road and bridge projects, the City's local matching share of the total cost. Beginning in FY06 the City will allocate funds from the new Capital Appreciation Bond Issue (CABs). Projects funded by the CABs are tourism related, with the majority of funds being used for the Convention Center Debt Service, asset preservation and renovations. The CABs will provide an estimated \$27.3 million of which all or part would have been funded by the City's General or Capital Funds. The CABs will also fund \$15.5 million for needed infrastructure projects including, the Multimodal Station, major bridge and street reconstruction projects.

Projects included in the CIP have been grouped into three major categories. These categories are road and bridge improvements, neighborhood stabilization projects, and facility improvements and equipment replacement. Table 1 presents a summary of proposed capital projects for the next five years. The projects presented in the FY2006 column represent the FY2006 Capital Budget, while projects in subsequent years will be reviewed and updated on an annual basis. A detailed description of each proposed project is included in the separately bound Capital Improvements Plan.

TABLE I
CAPITAL IMPROVEMENTS PLAN
USE OF FUNDS

		FY2006	FY2007	FY2008	FY2009	FY2010
ROAD AND BRIDGE PROJECTS						
ARTERIAL STREET RESURFACING		0	1,000,000	1,000,000	1,000,000	1,000,000
BRIDGE REPAIR/RESURFACING		0	350,000	350,000	350,000	350,000
BRIDGE RECONSTRUCT/REPLACEMENT (ISTEA)		0	4,525,000	2,780,000	2,975,000	1,300,000
ENHANCEMENT PROJECTS (ISTEA)		0	0	0	0	0
EQUIPMENT REPLACEMENT (ISTEA)		0	830,000	280,000	0	0
STREET RECONSTRUCTION (ISTEA)		0	1,445,000	1,555,000	380,000	0
ROAD AND BRIDGE PROJECTS	Total	\$0	\$8,150,000	\$5,965,000	\$4,705,000	\$2,650,000
NEIGHBORHOOD STABILIZATION PROJECTS						
MAJOR PARKS IMPROVEMENTS (1/2 CENT & METRO & GRANTS)		3,063,197	3,365,900	3,449,300	3,534,300	3,621,700
POLICE DEPARTMENT IMPROVEMENTS		1,320,240	1,310,340	1,966,395	1,000,000	1,000,000
METRO PARKS - (NEIGHBORHOOD PARKS)		622,687	1,011,700	1,037,000	1,062,900	1,089,500
RECREATION CENTER IMPROVEMENTS		463,500	474,900	486,700	498,700	511,000
WARD IMPROVEMENT PROJECTS		7,725,000	7,915,500	8,111,000	8,311,000	8,516,000
NEIGHBORHOOD STABILIZATION PROJECTS	Total	\$13,194,624	\$14,078,340	\$15,050,395	\$14,406,900	\$14,738,200
FACILITY IMPROVEMENTS AND EQUIPMENT REPLACEMENT						
BUILDING IMPROVEMENTS		4,921,196	2,267,000	2,000,000	1,700,000	1,600,000
CIVIL COURTS BUILDING IMPROVEMENTS		824,625	2,769,000	2,769,000	2,769,000	2,769,000
EQUIPMENT REPLACEMENT		874,951	3,614,000	2,948,000	2,948,000	2,948,000
FEDERAL MANDATES		20,000	550,000	550,000	550,000	550,000
JUSTICE CENTER PROJECT		10,180,000	11,163,000	11,163,000	11,163,000	11,163,000
NEW CONSTRUCTION		0	0	0	0	0
IMPROVEMENT PROJECTS		0	95,000	330,000	210,000	410,000
FACILITY IMPROVEMENTS AND EQUIPMENT REPLACEMENT	Total	\$16,820,772	\$20,458,000	\$19,760,000	\$19,340,000	\$19,440,000
ENGINEERING, DESIGN AND ADMINISTRATION	Total	\$1,000,000	\$1,030,000	\$1,061,000	\$1,093,000	\$1,126,000
All Capital Improvement Projects		\$31,015,396	\$43,716,340	\$41,836,395	\$39,544,900	\$37,954,200
Capital Appreciation Bond Issue (CABs) Projects		\$11,747,571	\$7,330,000	\$5,130,000	\$0	\$0

Road and Bridge Improvement Projects

Most of the costs of the transportation projects are funded through the Federal Surface Transportation Program. The CIP will provide a total of \$21.15 million toward road and bridge improvements over the next five years. Of this amount, \$14.96 million will serve as the City's local match for federally funded projects with an estimated value of over \$109.82 million. This represents about 25 percent of the total CIP projects either in progress or begun during the five-year-period.

The CIP also includes \$4.0 million for arterial street resurfacing and \$1.4 million for bridge repair/resurfacing. These street and bridge improvements will be funded entirely with City dollars. Prior to the passage of the capital improvement sales tax, many needed arterial street and bridge repairs went undone.

Neighborhood Stabilization Projects

Neighborhood stabilization capital projects include improvements in the City's 28 wards, recreation centers, parks, and Police Department. Approximately \$71.47 million in neighborhood stabilization projects is included in the five-year plan. Proposed five-year plan funding includes the following:

- \$40.58 million for ward improvements
- \$17.25 million for major park improvements
- \$6.99 million for Police Department improvements
- \$2.43 million for recreation center improvements
- \$4.82 million for neighborhood park improvements

The majority of neighborhood stabilization projects will be improvements in the City's neighborhoods and parks. In FY2006, each ward will receive \$275,900 for capital improvements recommended by the Aldermen. In the past, Aldermen have spent these funds to resurface residential streets, improve neighborhood parks, reconstruct alleys, enhance street lighting and replace refuse dumpsters.

Facility Improvement and Equipment Replacement

Approximately \$95.81 million in facility improvements and equipment replacement is planned for the next five years. More than 82% of this amount will be expended to retire the debt associated with the new downtown Justice Center and the expansion of the Medium Security Institution, the renovations to the Civil Courts Building and the Carnahan Courthouse the Rolling Stock and 911 System debts. It should be noted that the \$4.0 million in debt service for the Multimodal Station has been assumed by the Capital Appreciation Bond Issue (CABs) mentioned earlier. In addition, CABs will fund \$1.46 million of the equipment and rolling stock debt service in FY06 and will also provide \$1.94 million for the Civil Courts debt service.

Facility improvement and equipment replacement projects proposed in the five-year plan include:

- \$54.83 million for the MSI expansion and Justice Center financing
- \$11.90 million for renovations to the Civil Courts building
- \$5.50 million for renovations to the Carnahan Courthouse
- \$13.33 million for rolling stock, 911 systems and computer equipment replacement
- \$3.59 million for renovations & repairs to City projects and buildings
- \$2.22 million for Federal mandate compliance

Funding Sources

The capital projects included in this plan will be financed through a combination of local, state, and federal sources. Table II presents a summary of estimated resources available for capital expenditures for the next five years. A brief description of the funding sources follows.

TABLE II
CAPITAL IMPROVEMENTS PLAN
SOURCE OF FUNDS

	FY2006	FY2007	FY2008	FY2009	FY2010
1/10 Cent Sales Tax for Metro Parks (40% Major Parks)	658,000	674,400	691,300	708,600	726,300
1/10 Cent Sales Tax for Metro Parks (60% Neighborhood Parks)	987,000	1,011,700	1,037,000	1,062,900	1,089,500
1/2 Cent Sales Tax for Capital Improvement	16,450,000	16,861,000	17,283,000	17,715,000	18,158,000
Beginning Balance (Debt Service Reserve Earnings)	60,000	60,000	60,000	60,000	60,000
Beginning Balance Adjustment	-585,516	0	0	0	0
Courthouse Restoration Fund - Municipal Courts	200,000	200,000	200,000	200,000	200,000
Courthouse Restoration Fund - State Courts	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000
Excess Proceeds- Forest Park Refunding	2,300,000	0	0	0	0
Gasoline Tax Revenue - (County Share)	625,000	625,000	625,000	625,000	625,000
General Fund Transfer - Carnahan Courthouse Debt Service	1,058,713	900,000	900,000	900,000	900,000
General Fund Transfer -Justice Center Lease Payment	0	5,800,000	5,800,000	5,800,000	5,800,000
General Fund Transfer for Civil Courts Debt	824,625	1,500,000	1,500,000	1,500,000	1,500,000
Income from Sale of City Assets	500,000	0	0	0	0
Income from Sale of Condemned Property	350,000	350,000	350,000	350,000	350,000
Release Deposit for Forest Park Blvd	600,000	0	0	0	0
Release Deposit for Grand Ave Bridge Design	300,000	0	0	0	0
Release Deposit for Jefferson Ave. Viaduct	1,000,000	0	0	0	0
Release of Projects Funds due to CABs Funding	238,147	0	0	0	0
Transfer from Gaming Revenue Fund	3,700,000	3,700,000	5,000,000	5,000,000	5,000,000
Unused Lease Debt Appropriation	450,000	0	0	0	0
TOTAL SOURCES OF REVENUE	\$31,015,969	\$32,982,100	\$34,746,300	\$35,221,500	\$35,708,800

Local Sources

The major local funding source is the one-half cent sales tax for capital improvements. This tax was passed in 1993 and should provide about \$16.5 million this year for capital improvements. Proceeds from the capital improvement sales tax are distributed among the City's 28 wards (50%), citywide improvements (20%), major parks (17%), the Police Department (10%), and recreation centers (3%).

The City's General fund, supported by local taxes and fees, contributes to the Capital Fund. In most years, the general fund budget will include a transfer to the Capital Fund to offset debt service charges. In FY2006, the general fund budget will include a transfer to the Capital Fund of \$2.08 million to offset debt service charges. Additional local revenue of approximately \$.85 million is expected from the sale of assets.

In FY2002, the City Parks and Recreation system began receiving funds from the regional 1/10 Cent Metro Parks Sales Tax. Over the next five years, the City's portion of the tax will be approximately \$8.6 million with 40% going to the major parks and 60% going to the neighborhood parks.

In FY2002, the City passed an ordinance imposing court costs of \$5.00 on certain cases adjudicated in Municipal Courts. Revenue from these cases is estimated to be \$200,000 annually and will be used to offset debt service financing to provide improvements at City owned courthouses.

In FY2006 the revenue from the Capital Appreciation Bond Issue (CABs) has allowed \$2.14 million that was on deposit for other projects be released to fund part of the current year Capital Budget.

Also, if any general fund operating surpluses become available in future years, the City will budget these funds in the Capital Budget on a year-by-year basis. Another local source of funds is revenue derived from riverboat gaming, which is discussed later in this section.

State Sources

The Capital Fund receives funding through several taxes and fees imposed by the State of Missouri. The City has allocated a portion of the proceeds of the statewide gasoline tax to be used for capital improvements. In FY2006, \$0.62 million in gasoline tax revenues will be transferred to the Capital Fund. These revenues are used to help fund the City's local match requirements on bridge replacement and street repair projects financed through the Federal STP program.

In 1995 the state legislature imposed an additional \$35 court filing fee on cases filed in the 22nd Judicial Circuit Court in St. Louis. The fee has since been raised to \$45 per case. Revenues generated from this filing fee are being used to assist in financing renovations to the Civil Courts Building. This additional filing fee generates about \$1.3 million annually.

Federal Sources

The City of St. Louis relies heavily upon Federal funding to finance its road and bridge improvement projects. Federal funding is available through the Surface Transportation Program (STP), which was established through the Intermodal Surface Transportation Efficiency Act (ISTEA & TEA-21). The ISTEA program provides 75 to 100 percent of the cost of major bridge renovation or replacement projects and certain street improvement projects. The St. Louis Metropolitan region receives approximately \$14 million annually in such matching funds and is currently on a three year planning cycle.

Gaming Revenues

Currently, the City benefits from three direct sources of gaming revenues. The first is a 10% share of the state tax on gaming adjusted gross receipts, (AGR). With the state tax set at 20%, the City's share is equal to 2% of AGR. The state also imposes a two-dollar fee for all admissions to a gaming boat, with the City receiving one-half of this fee, or a dollar per admission. A third source of revenue is the lease between the City's Port Authority and the riverboat operator. The current lease with the President Casinos specifies a payment of 2% of AGR.

Based on AGR at the President Casino since the move to a more favorable location along with an unrestricted admissions policy, the City projects annual revenues of approximately \$6.6 million per year from these three sources of gaming revenues.

In appropriating these revenues the City has opted for a spending formula that maximizes the impact of these receipts without making ongoing City operations dependent on the success of the gaming industry. By state statute, the 2% of AGR the City receives from the state is set aside for use in providing services necessary for the safety of the public visiting gaming boats. Funds from this source are therefore appropriated primarily for Police Department services on the riverfront and for riverfront street lighting, and for public right-of-way improvements. Revenue from the admission fee is unrestricted as to use and will be used to supplement funds available for capital improvement projects.

FY2006 CAPITAL BUDGET

The capital budget for FY2006 is \$31.02 million. Table III presents a summary of the FY2006 capital budget. Citywide capital projects comprise over 53% of the total capital budget and ward improvement projects are about 25% of the budget. The remainder is divided among major parks, recreation centers, and the Police Department. The one-half cent sales tax for capital improvements is the largest source of capital funding and will provide approximately \$16.45 million in revenue for capital improvements in FY2006. Other major sources of funding include income from the sale of assets, court fees, gasoline tax revenues, and gaming revenues.

The FY2006 capital budget is about 7% lower than the previous year's budget. Debt service charges for the major construction and equipment are below last year due to the new debt service costs for the Civil Courts and Justice Center leases and the Multimodal Station debt being assumed with CABs funds. Roads and Bridges Reconstruction programs funded by the Capital Budget have had a major decrease over FY2005, due in part to Capital Appreciation Bond Issue (CABs) funding of these projects. Funding for City Building Improvements and Equipment has also decreased. Funds available for Neighborhood Stabilization projects supported by the sales tax for capital improvements are 12% higher than FY2005.

The major areas of capital improvement spending are summarized in the following table. A more detailed break down of the sources and uses of funds are listed in the exhibits at the end of this section. A complete detail of the five-year Capital Improvements Plan (CIP) can be found in a separate volume.

**TABLE III
FY06 CAPITAL BUDGET**

	FY05 Budget	FY06 Budget
SOURCES		
Capital Improvement Sales Tax	15,700,000	16,450,000
Metro Parks Sales Tax	0	1,059,484
Justice Center Debt Service Fund	5,770,000	0
Unused Lease Debt Appropriation	2,600,000	450,000
Excess Proceeds - Forest Park Refunding	0	2,300,000
Release Deposits for Projects Now Funded by CAB	0	2,138,147
Beginning Balance (Debt Service Reserve Earnings)	80,000	60,000
Gaming Revenues	3,700,000	3,700,000
Gasoline Tax - (County Share)	600,000	625,000
General Fund Transfer - Civil Courts Debt Service	0	824,625
General Fund Transfer - Caranahan Courthouse Debt Service	0	1,058,713
Courthouse Restoration Funds	1,500,000	1,500,000
Income from Sale of City Assets	3,300,000	850,000
Total Sources	33,250,000	31,015,969
USES		
Citywide		
Existing Debt	17,097,000	16,258,772
Surface Transportation Program Match (T-21)	2,100,000	0
Federal Mandates	50,000	20,000
City Building Improvements	1,508,000	542,000
Total Citywide	20,755,000	16,820,772
Engineering, Design and Administration	618,000	1,000,000
Ward Improvements	7,540,400	7,725,000
Major & Neighborhood Parks Debt & Improvements	2,543,900	3,685,884
Police Department Improvements	1,314,690	1,320,240
Recreation Center Improvements	452,500	463,500
	12,469,490	14,194,624
Total Uses of Funds	33,224,490	31,015,396
Operating Balance	\$25,510	\$573

Citywide

Approximately \$16.59 million in citywide capital improvement projects are funded for FY2006. Highlights include:

- \$11.84 million in lease purchase payments for the renovation of the Civil Courts Building and the Carnahan Courthouse and the Justice Center
- \$3.44 million in debt service and interest for the Convention Center
- \$749,951 for the debt service for the rolling stock replacement program, computer equipment and the new 911 System upgrades
- \$542,000 for City building projects and rolling stock
- \$20,000 for projects required under Federal mandates

Ward Improvements

In FY2006, \$7.72 million will be appropriated for ward improvements. Each of the 28 wards will receive \$275,900 for capital improvements specific to each ward. Projects typically include improvements in neighborhood parks, residential street resurfacing, repairs to alleys, street lighting enhancement, and dumpster replacement.

Major Parks

The City's six major parks will receive approximately \$2.63 million in FY2006 for capital improvement projects from the Half-Cent and Metro Parks sales tax funds. The distribution of these funds among the parks is based upon the acreage of the park. The FY2006 Capital Budget appropriates the following amounts for each park:

Forest Park	\$1,856,605
Tower Grove Park	\$426,548
Carondelet Park	\$258,227
Fairground Park	\$188,651
O'Fallon Park	\$182,188
Willmore Park	\$150,978

Recreation Centers

\$463,500 is appropriated for capital improvements at recreation centers. The City currently operates 10 recreation centers located throughout the City. The Capital improvements planned for FY2006 is the demolition of the Old Police Station Addition at the West End Recreation Center.

Metro Parks – Neighborhood Parks

In addition to the major parks, various neighborhood parks and recreation centers will benefit from the new Metro Parks sales tax. In FY2006 the tax will provide \$0.62 million which will be used to begin improvement projects at 17 locations.

Police Department

A portion of the capital improvement sales tax allocated to the Police Department will be used for debt service on the area command stations. The debt service payment scheduled for FY2006 is \$1.32 million. Funds remaining after debt service on the area command stations will be used to augment lease payments on the Downtown Justice Center.

Capital Improvements Plan - Impact on Operations

One of the criteria used in developing the City's Capital Improvements Plan is based on the impact a capital project may have on current and future operating budgets. Knowing to what extent a given project will increase or decrease future operating costs provides the opportunity to plan ahead once the project is approved and funded. For the most part, projects such as road and bridge improvements, building improvements and rolling stock replacement effectively improve the City's infrastructure and reduce the strain on resources dedicated for street, building and vehicle maintenance. Of course with the increase in the number of projects made possible by 1/2-cent sales tax proceeds, more operating funds have been allocated in recent years for design and engineering. For example, the Board of Public Service staff increased to address increased demand of design work and project management. The enhanced lighting program has increased the City's energy costs, whereas the completion of a salt storage facility should reduce run-off and decrease the amount of salt purchased. While the operating budget impact of this kind of capital spending is not project specific, other large capital projects such as the downtown City Justice Center and take over of the Caranahan Courthouse will have a unique and sometimes identifiable impact on the City's general fund budget. The following is a summary of projects from the FY2006 Capital Budget that have or will have known impacts on current or future operating costs.

CAPITAL IMPROVEMENTS PLAN - IMPACT ON OPERATIONS SUMMARY

Division/Project

Operating Budget Impact

Street Division

The Street Division provides the labor, engineering, design and project management services for the Ward Capital funded paving, street & sidewalk projects. These projects are small in size but collectively they involve a major portion of the departments operational costs. To offset these costs the Capital Budget reimburses the department for a portion of their labor costs as noted below.

Board of Public Service (BPS)

The Board of Public Service (BPS) provides the engineering, design and project management services for the City's public work projects and the Ward Capital projects. Many of these projects are small in size and have little impact on the operating budget, collectively the need to design and manage a greater number of projects has led to increases in the operating budget for BPS. To offset these costs the Capital Budget reimburses the department for a portion of their labor costs, as noted below.

Streets - Traffic & Lighting

With a loan from the Missouri Department of Energy the Traffic Signal division of the Street Department, over the past year, has replaced the majority of the traffic signal lamps with LED type units. These LED type lamps have a longer operational life and reduced voltage requirements. The repayment costs of the loan are offset by the reduced utility costs and labor savings due to the functional life of the units, as noted below.

City-Wide Accounts

Of the \$2.8 million in annual debt service required to retire the debt on the FY94 Civil Courts building improvement lease, \$1.5 mil. is from the City's General Fund. Approximately \$1.3 mil. of this amount is from court fees specifically dedicated to the building improvements. In FY06, the Capital Appreciation Bond Issue (CABs) funds have offset a portion of the amount needed from the General Fund.

City-Wide Accounts

The debt service on the Justice Center totals approx. \$10.18 million in FY06. In FY06, available Capital Funds will be used to offset the general fund portion of debt totaling \$5.3M. The remaining portion of this amount will be funded through other capital fund revenue sources.

City-Wide Accounts

In the spring of 2001, the City acquired the Carnahan Courthouse (Old Federal Courthouse) adjacent to the City's new Justice Center. The debt service on the Carnahan Courthouse renovation totals approx. \$1.10 million.

CAPITAL IMPROVEMENTS PLAN - IMPACT ON OPERATIONS SUMMARY

Division/Project

Operating Budget Impact

Dept of Public Safety

With the opening of the Justice Center the City has gained detention capacity and with it an increase in operating costs, currently about \$9.7M higher than the old jail facility. However the new facility has also benefited from the rental of beds to the Federal Marshal with revenues estimated at about \$1.2M annually. Reimbursements from the State have also increased with capacity bringing in an additional \$2.4M, leaving the net impact on operations of \$6.1M.

Facilities Management

With the opening of the Justice Center the Facilities Management Division has incurred an increase in operating costs for maintenance costs and has additional utility costs of approximately \$700,000 mil for this facility.

Facilities Management & Circuit Courts

In the spring of 2001, the City acquired the Carnahan Courthouse (Old Federal Courthouse) adjacent to the City's new Justice Center. The Board of Public Service is experiencing design and management costs associated with repairs and renovations required. The Circuit Courts is incurring operational costs for building maintenance of \$800,000 and Facilities Management Division is incurring utility costs of approximately \$700,000 for the additional facility.

Department / Division

FY06

FY07

FY08

FY09

FY10

ROAD & BRIDGE PROJECTS

Street Division - Street Projects	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000
BPS - Ward & Public Works Projects	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Streets - Traffic & Lighting	395,000	395,000	395,000	395,000	395,000

FACILITY IMPROVEMENTS & EQUIPMENT REPLACEMENT

City-Wide Accounts -Civil Courts	825,000	1,500,000	1,500,000	1,500,000	1,500,000
City-Wide Accounts - Justice Center	0	5,300,000	5,300,000	5,300,000	5,300,000
City-Wide Accounts - Carnahan Courthouse	1,059,000	1,100,000	1,100,000	1,100,000	1,100,000
Dept of Public Safety - Justice Center	6,100,000	6,100,000	6,100,000	6,100,000	6,100,000
Facilities Management - Justice Center	700,000	700,000	700,000	700,000	700,000
Facilities Mgt & Circuit Courts - Carnahan	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000

REIMBURSEMENTS

Street Division - Capital Reimbursements	(400,000)	(412,000)	(424,400)	(437,200)	(450,400)
Board of Public Service - Capital Reimbursements	(600,000)	(618,000)	(636,600)	(655,800)	(675,600)
Streets - Traffic & Lighting - Utility Costs	(395,000)	(395,000)	(395,000)	(395,000)	(395,000)

	\$11,184,000	\$17,170,000	\$17,139,000	\$17,107,000	\$17,074,000
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**EXHIBIT A
FY06 CAPITAL BUDGET
CITYWIDE ACCOUNT (FUND 1217)**

SOURCES OF FUNDS:

Gaming Revenues - Admissions Receipts	3,700,000
Gasoline Tax - (County Share)	625,000
Unused Lease Debt Appropriation	450,000
Beginning Balance (Debt Service Reserve Earnings)	60,000
Courthouse Restoration Fund - Municipal Courts	200,000
Courthouse Restoration Fund - State Courts	1,300,000
General Fund Transfer - Carnahan Courthouse Debt Service	1,058,713
General Fund Transfer - Civil Courts Debt Service	824,625
Excess Proceeds - Forest Park Refunding	2,300,000
Release Deposits for Projects Now Funded by CAB	2,138,147
Income from Sale of City Assets	850,000

Total Funds Available for Appropriation	\$13,506,485
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USES OF FUNDS:

Existing Debt	12,515,061
Justice Center Lease Purchase	7,186,240
Carnahan Courthouse Debt Service	1,059,000
Civil Courts Lease Payment	824,625
CCC East Expansion Interest Payment	1,395,925
Convention Center Debt Interest Payment	2,049,271
Rolling Stock Replacement Program / Computer Equipment & Systems	749,951
Rolling Stock / Computer Systems Debt Service	749,951
City Buildings, Equipment and Projects	241,000
Juvenile Detention Facility - HVAC	96,000
Underground Storage Tanks	20,000
Rolling Stock Purchase	125,000

Total Uses of Funds	13,506,012
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ESTIMATED YEAR END SURPLUS (DEFICIT)	\$473
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**EXHIBIT B
 FY06 CAPITAL BUDGET
 CITYWIDE ACCOUNT (FUND 1220)**

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	3,090,000	
Total Funds Available for Appropriation		\$3,090,000
USES OF FUNDS:		
Existing Debt		2,769,000
Justice Center Lease Purchase	2,769,000	
City Buildings, Equipment and Projects		321,000
Juvenile Detention Facility - HVAC	321,000	
Total Uses of Funds		3,090,000
ESTIMATED YEAR END SURPLUS (DEFICIT)		\$0

**EXHIBIT C
 FY06 CAPITAL BUDGET
 WARD IMPROVEMENTS ACCOUNT (FUND 1220)**

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	7,725,000	
Total Funds Available for Appropriation		\$7,725,000
USES OF FUNDS:		
Residential Street & Alley Resurfacing and Repairs	3,188,888	
Neighborhood Park Improvements - Metro Parks Match	72,808	
Neighborhood Park Improvements	240,000	
Neighborhood Street Lighting Additions & Enhancements	112,400	
50/50 Sidewalk Program	929,200	
Sidewalk Tree Planting	115,200	
Refuse Container Replacement	777,392	
Alley, Sidewalk or Curb Reconstruction	87,417	
Other Improvements	905,000	
Contingency Fund	1,296,695	
Total Uses of Funds		7,725,000
ESTIMATED YEAR END SURPLUS (DEFICIT)		\$0

**EXHIBIT D
FY06 CAPITAL BUDGET
MAJOR PARKS ACCOUNT (FUND 1220)**

SOURCES OF FUNDS:

Capital Improvement Sales Tax	2,626,500	
Beginning Balance	-	
Total Funds Available for Appropriation		2,626,500

USES OF FUNDS:

FOREST PARK SUBACCOUNT (FUND 1220)

Debt Service On Forest Park Bonds	1,350,000	
Reconstruct Park Roadways	260,100	

TOWER GROVE PARK SUBACCOUNT (FUND 1220)

Reconstruct Roads & Trails, Lighting Improvements, & Turf	100,000	
Entrance, Tennis Courts & Playground Renovations	118,400	
Equipment, Misc. Projects and Facility Renovations	123,000	

CARONDELET PARK SUBACCOUNT (FUND 1220)

Phase I of new Path System	223,300	
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FAIRGROUND PARK SUBACCOUNT (FUND 1220)

Renovations to the Pool Locker Room	162,800	
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O'FALLON PARK SUBACCOUNT (FUND 1220)

ADA Compliance at the Boathouse	87,600	
Construct Nature Trails	70,000	

WILLMORE PARK SUBACCOUNT (FUND 1220)

Renovate Jamieson Ave. Playground	131,300	
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Total Uses of Funds		2,626,500
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ESTIMATED YEAR END SURPLUS (DEFICIT)		\$0
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**EXHIBIT E
 FY06 CAPITAL BUDGET
 RECREATION CENTER ACCOUNT (FUND 1220)**

SOURCES OF FUNDS:	
Capital Improvement Sales Tax	463,500
Total Funds Available for Appropriation	\$463,500
USES OF FUNDS: Capital Improvement Sales Tax	
West End Recreation Center	
Demolish of Old Police Station Addition	463,500
Total Uses of Funds	463,500
ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0

**EXHIBIT F
 FY06 CAPITAL BUDGET
 POLICE DEPARTMENT ACCOUNT (FUND 1220)**

SOURCES OF FUNDS:	
Capital Improvement Sales Tax	1,545,000
Total Funds Available for Appropriation	\$1,545,000
 USES OF FUNDS: Capital Improvement Sales Tax	
Debt Service for Police Superstations	1,320,240
Debt Service for Justice Center	224,760
Total Uses of Funds	1,545,000
 ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0

EXHIBIT G
FY06 CAPITAL BUDGET
ENGINEERING, DESIGN AND ADMINISTRATION (FUND 1220)

SOURCES OF FUNDS:	
Capital Improvement Sales Tax	1,000,000
Total Funds Available for Appropriation	\$1,000,000
USES OF FUNDS:	
Engineering, Design and Administration- BPS	600,000
Engineering, Design and Administration - Street Dept	400,000
Total Uses of Funds	1,000,000
ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0

**EXHIBIT H
 FY06 CAPITAL BUDGET
 METRO PARKS - MAJOR PARKS ACCOUNT (FUND 1219)**

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	658,000	
Beginning Balance	(221,203)	
Total Funds Available for Appropriation		436,797
USES OF FUNDS:		
FOREST PARK SUBACCOUNT (FUND 1220)		
Reconstruct Park Roadways	246,605	
TOWER GROVE PARK SUBACCOUNT (FUND 1220)		
New Trees, Planting Material, Equipment & Maintenance	85,148	
CARONDELET PARK SUBACCOUNT (FUND 1220)		
Phase I of new Path System	34,927	
FAIRGROUND PARK SUBACCOUNT (FUND 1220)		
Master Planning	25,851	
O'FALLON PARK SUBACCOUNT (FUND 1220)		
Master Planning	24,588	
WILLMORE PARK SUBACCOUNT (FUND 1220)		
Drainage Improvements	19,678	
Total Uses of Funds		436,797
ESTIMATED YEAR END SURPLUS (DEFICIT)		\$0

EXHIBIT I
FY06 CAPITAL BUDGET
METRO PARKS - NEIGHBORHOOD PARKS ACCOUNT (FUND 1219)

SOURCES OF FUNDS:

Metro Parks Sales Tax - (Neighborhood Parks Portion)	987,000
Beginning Balance	(364,313)

Total Funds Available for Appropriation	622,687
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USES OF FUNDS: Metro Parks Sales Tax

Park	Projects	Metro Parks Tax Funds
North Riverfront Park	Reconstruct Bike Path	56,250
Hyde Park	(Projects to be Determined)	56,250
Rumbold Park	Playground Renovation	93,750
Lafayette Park	Renovate Interior Asphalt Walks	47,500
Soulard Park	Renovate Bandstand	75,000
Benton Park	Install Lake Liner	187,500
Sublette Park	Replace Exterior Concrete Walks	36,000
Bellerive Park	Correct Bluff Erosion	56,250
Joe Leisure Park	Reforestation	11,250
Francis Park	Perimeter Sidewalk Replacement	56,250
Tiffany Park	Repair Playground Wall & Surfacing	27,500
Marquette Park	Renovate (3) Tennis Courts	70,000
Amherst Park	Remove Asphalt from Old Playground, Construct Spray Pool and Renovate Multi-Purpose Courts	52,500
Lindenwood Park	Construct Picnic Pavilion	52,500
Franz Park	Install Rubberized Surfacing @ Playground	46,875
Ivory Perry Park	Replace Exterior Concrete Walks	43,500
Neighborhood Park Balance		-
	Total (Subject to Funding)	968,875

Total Uses of Funds	968,875
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ESTIMATED YEAR END SURPLUS (DEFICIT)	(\$346,188)
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BUDGET PROCESS

Budget As Operating Plan

The budget for the City is an Annual Operating Plan serving as the guidebook for the fiscal year. It sets policy, identifies new initiatives and allocates the resources necessary to maintain City services and meet the objectives of the fiscal year. The fiscal year for the City of St. Louis runs from July 1 to June 30. In accordance with state law, the budget must be balanced when adopted.

Budget Basis

The General Fund and most special fund budgets are formulated on a modified accrual basis. Encumbrances, including outstanding purchase orders, are budgeted as expenses but revenues are recognized only when they are actually received. Enterprise fund appropriations including the Airport and Water Divisions are budgeted on a cash basis. Both expenditures and revenues are recognized when actually paid or received. The City's Comprehensive Annual Financial Report (CAFR) accounts for the City's finances according to generally accepted accounting principles (GAAP). This method differs from the budget basis primarily in that revenues are recognized when they are measurable and available as opposed to actually received and expenditures are recognized when the obligation is incurred rather than paid or encumbered. For this reason, the CAFR also contains financial statements expressed on a "budget" basis so that end-of-year results can be compared with the budget.

The Budget Process

- The budget process begins in the Fall when the Budget Division issues a request for departmental revenue estimates. The information submitted by the departments will be incorporated into the Budget Division's initial revenue estimate for the coming fiscal year.
- At the same time the department heads are asked to identify any new initiatives or programs so that they may be included in the budget planning process.



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- In January, having arrived at a preliminary revenue estimate for the coming fiscal year and incorporating any new initiatives or areas that will experience an increase in costs, the Budget Division issues budget allocations to departments.
 - Departments respond by submitting their budget requests and service level information to the Budget Division.
 - In February, the Budget Division holds budget meetings with the departments and the administration to discuss budget requests and, where necessary, reconcile discrepancies between allocations and requests.
 - Revenue estimates are continually updated throughout this period. In March, departmental budget proposals are adjusted to reflect the latest revenue projections.
 - In April, the Budget Division prepares the budget document and submits its proposed budget to the Board of Estimate and Apportionment, (E&A) comprised of the Mayor, the Comptroller and the President of the Board of Aldermen. The Board of E&A reviews the proposed budget, holds hearings with departments and conducts a public hearing at which citizens may voice their concerns. Following the hearings, the Board of E&A may recommend changes to the proposed budget.

Next Steps - Charter Requirements

- The Board of E&A must submit its proposed budget to the Board of Aldermen not less than 60 days prior to the beginning of the fiscal year, or May 1.
- During May and June, the Ways and Means Committee of the Board of Aldermen conducts public hearings on each segment of the proposed budget prior to taking any action. The proposed budget is reviewed and then considered by the Board of Aldermen.



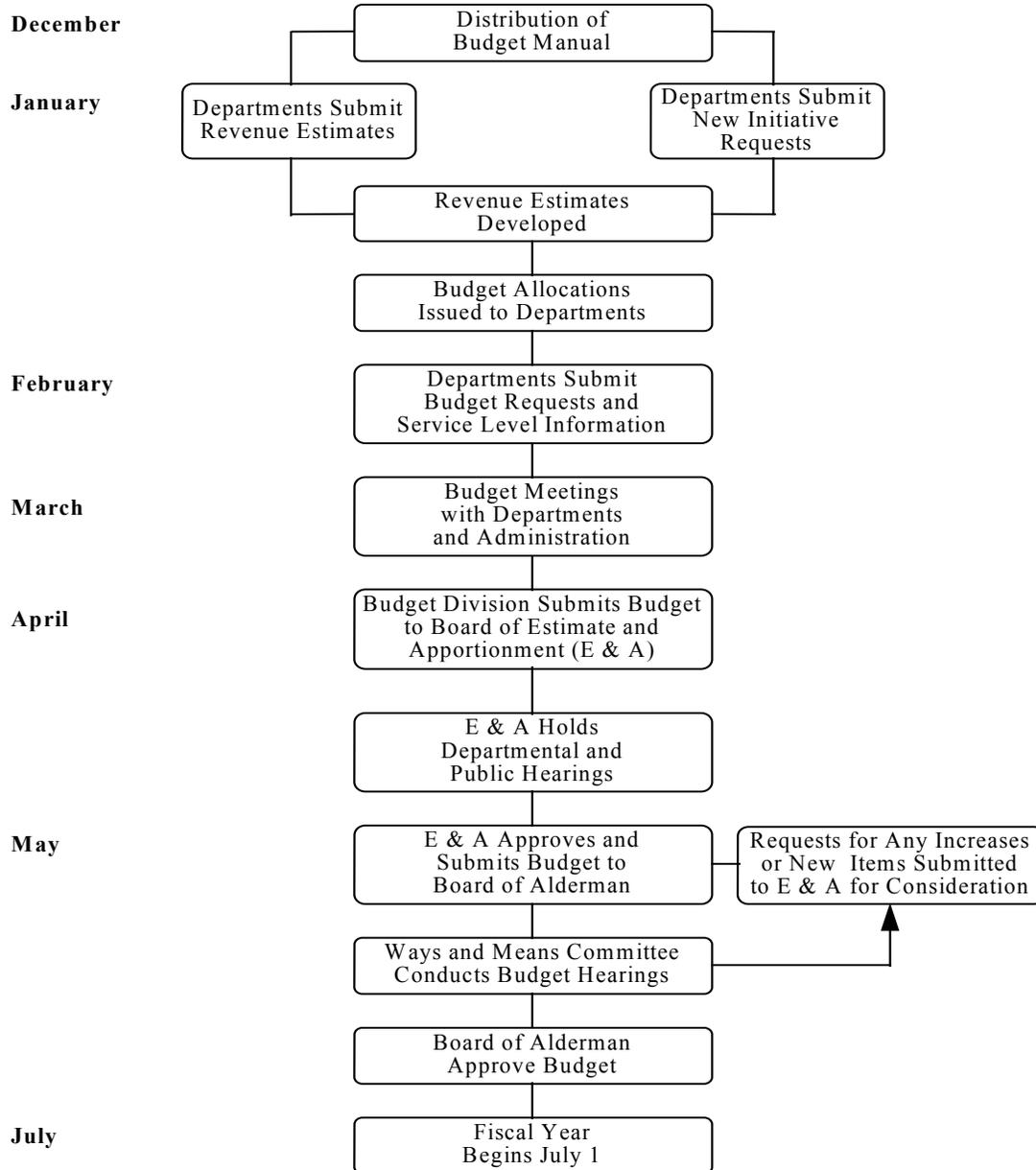
-
- The Board of Aldermen may reduce the amount of any item in a budget bill, except amounts fixed by statute or ordinance obligations. The Board of Aldermen may not increase any appropriation amount nor insert new items unless specifically approved by the Board of E&A. (As a general rule, should increases for particular items be desired, the Ways and Means committee will submit a list of items for the Board of E&A to consider, with which it may or may not agree.)
 - If the Board of E&A does not submit its proposed budget to the Board of Aldermen by May 1, the Budget Director would be required to submit a budget directly to the Board of Aldermen.
 - If the Board of Aldermen does not approve a budget by the beginning of the fiscal year, the proposed budget by the Board of E&A or, in its absence, the submission by the Budget Director, shall be deemed to have been approved by the Board of Aldermen.

Budget / Operating Plan Administration

- As needs arise during the fiscal year, limited transfers within or among departments or funds may occur with approval of the Board of Estimate and Apportionment. Any accruing or unappropriated City revenue may be appropriated by ordinance recommended by the Board of E&A and passed by the Board of Aldermen.



BUDGET PROCESS



FINANCIAL AND BUDGETARY POLICIES

The budget document for the City is an Annual Operating Plan serving as the guidebook for the fiscal year. It sets policy, identifies new initiatives and allocates the resources necessary to maintain City services and meet the objectives of the fiscal year.

A summary of the new initiatives and how the budget allocates this year's resources is described in the Executive Summary section of the budget document. Financial and budgetary policies as well as a draft vision statement and summary of program missions are outlined on the following pages.

BUDGET PREPARATION AND ADMINISTRATION

- 1) Annual budgets will be developed for the general and all required special funds by the Budget Division for review by the Board of Estimate and Apportionment
- 2) A five-year expense and revenue projection will be developed for the general fund and the capital improvements fund to match revenue capacity with expenditure needs as a planning and decision making tool.
- 3) Appropriations will be based on reasonable estimates of revenue
- 4) Revenue and expenditures will be accounted for on a cash basis for budgetary purposes
- 5) The City will prepare a Comprehensive Annual Financial Report which it believes will meet all of the guidelines necessary to receive the Certificate of Achievement for Excellence in

Financial Reporting from the Government Finance Officers Association

- 6) Annual budget appropriations will be made in a timely manner. In accordance with the City Charter, the Board of Estimate and Apportionment shall submit a balanced budget proposal to the Board of Aldermen at least sixty days before the beginning of the new fiscal year.

GENERAL FUND BUDGET

- 1) Revenue estimates will be developed for the ensuing fiscal year by the Budget Division, with independent review and commentary provided by the staff of the City Comptroller.
- 2) A revenue manual will be developed and updated annually with information concerning the assumptions underlying the projections.

FINANCIAL AND BUDGETARY POLICIES

GENERAL FUND BUDGET (cont.)

- 3) The City will maintain the unreserved portion of the General Fund Balance at a minimum of 5% of the total General Fund Budget.
- 4) The general fund budget for on-going operations will be developed to match recurring revenues.
- 5) Revenues will be monitored monthly with official review and updates provided to the Board of Estimate and Apportionment on a quarterly basis.
- 6) Apparent shortfalls will be analyzed for their impact on future years.
- 7) Expenditures will be monitored monthly and apparent overspending will be handled on a departmental basis.
- 8) Known cyclical costs such as the 27th pay which occurs every eleven years will be funded at an appropriate amount in each budget.
- 9) Appropriations will be made annually to cover the expenses of the self-insurance fund.
- 10) Each request for a new program must be accompanied by an analysis that shows the long-term impact of the program on existing revenue sources and on existing programs.

CAPITAL IMPROVEMENTS

- 1) The City shall prepare a five-year Capital Improvements Plan and a Capital Budget annually in accordance with its Policy and Procedures Manual.
- 2) The five-year Capital Improvement Plan shall identify sources of funding.
- 3) For major capital projects, an analysis should accompany the proposed projects with information on expected annual operating costs, projected revenue benefits (if any) and any other indirect costs or benefits to the City.
- 4) The City shall fund capital projects with resources made available to the Capital Fund including but not limited to the proceeds from the 1/2 cent sales tax.

CITY DEBT

- 1) Bonding should be used to finance or refinance only those long-term assets or projects that benefit a significant portion of citizens in St. Louis and for which repayment sources have been identified.
- 2) The scheduled maturity of bond issues shall not exceed the expected useful life of the capital project or asset financed.
- 3) For property tax supported bonds, the Comptroller will strive for a debt service reserve in an amount not less than the succeeding year' principal and interest requirements. Reserve requirements for other bond issues will be set forth in respective bond covenants.

FINANCIAL AND BUDGETARY POLICIES

- 4) All long term debt shall be structured with prepayment options, except when alternative structures are more advantageous to the City. The City will consider prepayments when available resources are identified.
- 5) Bond refunding shall be considered if one or more of following conditions exist:
 - 1) present value savings of 3% of par value of the refunding bonds
 - 2) bond covenants restrictive or outdated
 - 3) restructuring debt is deemed desirable
- 6) Bond insurance shall be considered when present value of debt service savings is equal to or greater than the insurance premium.
- 7) The City will take all steps necessary to maintain its credit rating on outstanding debt and comply with bond covenants.
- 8) The Comptroller will select underwriters and bond counsel from a pre-qualified list to be revised at least every two years.

CITY VISION AND PROGRAM MISSIONS

The City of St. Louis is a city of safe neighborhoods, attractive parks and recreation, affordable housing, desirable neighborhoods, good schools and efficient transportation and utilities. The City is a home to citizens of good health and well being, a vibrant and diverse economy and an effective and efficient government.

SAFE NEIGHBORHOODS

- o Pursue a community oriented Policing strategy that protects the public from the occurrence of crime and increases public safety both in perception and reality
- o Ensure the administration of justice through a fair and efficient judicial system
- o Prepare the City's government, emergency responders, private agencies and citizens to prevent, respond to and recover from disasters and other emergency events
- o Operate a community-based Fire Department that improves the quality of life in and around the City by protecting life, health, property, commerce and the environment
- o Enforce the building codes and ordinances of the City honestly, fairly and efficiently
- o Protect the safety of the public and preserve neighborhoods through the removal of structurally unsound and derelict buildings

- o Protect the safety of the public through professional management of adult detention facilities and the delivery of comprehensive correctional and rehabilitative services

ATTRACTIVE PARKS AND RECREATION

- o Provide a full range of recreational and educational activities to City residents particularly City youth through recreation centers, recreation outposts and summer day camps.
- o Ensure the attractiveness, safety and quality of parks and neighborhoods through the maintenance and care of the urban forest.
- o Provide safe, attractive and accessible parks and open spaces within the confines of a densely populated urban center conducive to a variety of active and passive recreational opportunities

CITY VISION AND PROGRAM MISSIONS

AFFORDABLE HOUSING AND DESIRABLE NEIGHBORHOODS

- o Promote neighborhood preservation through the aggressive prosecution of building, environmental, health and nuisance law violations
- o Promote City living and neighborhood stabilization through the preservation of affordable and accessible housing and support services that enhance the quality of life for those in need.
- o Promote neighborhood preservation and enhanced quality of life through an aggressive program of weed and debris removal.
- o Remove derelict vehicles that are in violation of City ordinances
- o Provide City residents with courteous and efficient collection and disposal of solid waste in an environmentally safe manner
- o Promote conservation of housing stock via a comprehensive inspection program to enforce all applicable building codes.
- o Work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and other issues related to the delivery of City services.

EFFICIENT TRANSPORTATION AND UTILITIES

- o Efficiently provide a plentiful supply of the highest quality drinking water to City residents, businesses and other valued customers
- o Provide an Airport known for superior safety, operational efficiency and service to customers and one that meets both current and future air travel needs of the St. Louis region
- o Oversee and evaluate public right-of-way conditions for streets, sidewalks and ramps and provide for efficient and cost effective programs for their repair and maintenance
- o Manage the City's street signage, signals and lighting in a manner that efficiently and effectively moves traffic through the City
- o Provide City commuters with safe, clean, and well-maintained streets, alleys and bridges in a cost effective manner
- o Provide an efficient and well-maintained infrastructure for intermodal shipping through the City's port district

CITIZENRY OF GOOD HEALTH AND WELL BEING

- o Develop and maintain a world class EMS system to provide the best possible pre-hospital emergency medical care

CITY VISION AND PROGRAM MISSIONS

CITIZENRY OF GOOD HEALTH AND WELL BEING (cont.)

- o Provide the City with significant, pro-active lead poisoning prevention services through inspection, abatement and clinical efforts
- o Help City residents live longer, healthier and happier lives through health promotion and disease prevention efforts
- o Protect the public from biting incidents, animal nuisances and the potential for the spread of disease through the enforcement of animal related ordinances
- o Protect the public from insect and rodent borne disease through effective and efficient prevention and treatment efforts
- o Promote clean air through air monitoring and emissions inspection efforts
- o Inspect food establishments, producers and retail outlets to prevent food borne illness and ensure that foods produced and distributed in the City are safe and wholesome
- o Enhance the quality of life of citizens through the provision of social service programs to the aged, homeless, veterans, disabled, youth and families in need

VIBRANT AND DIVERSE ECONOMY

- o Provide leadership and promote collaboration among public and private partners to develop a quality workforce that meets the economic and labor market needs of the St. Louis region
- o Enhance quality of life and economic vitality of the City through preparation of city-wide neighborhood plans, preservation of cultural resources and provision of research, graphics and design standard capabilities
- o Promote neighborhood growth and or stabilization through federal funds administered by the U.S. Department of Housing and Urban Development (HUD)
- o Promote economic vitality through continued maintenance and preservation of the City's convention and sports related venues
- o Promote a favorable environment for economic development through a judicious use of TIFs and other economic incentives
- o Ensure building and occupancy permits are compliant with zoning ordinances that reflect the best economic and quality of life interests of the City

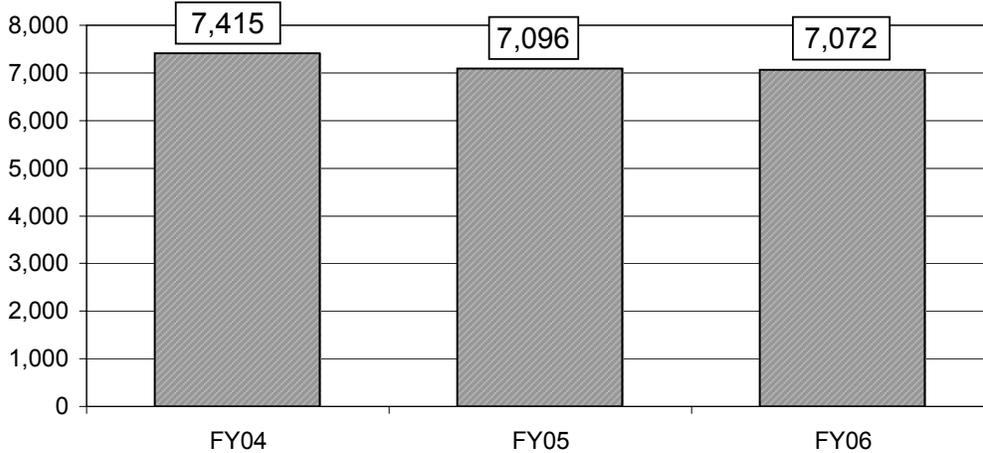
CITY VISION AND PROGRAM MISSIONS

EFFICIENT AND EFFECTIVE GOVERNMENT

- o Provide a well-qualified, diverse City workforce utilizing progressive human resource programs based on merit and equal employment opportunity principles
- o Utilize Information Technology to enhance the efficiency and effectiveness of City services
- o Ensure effective legal representation of City departments and agencies
- o Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll and auditing system
- o Ensure a continuous and uninterrupted supply of materials, goods, services and equipment to support City departments and agencies
- o Provide for an effective and efficient system for assessing and collecting City revenues
- o Promote Citywide voter registration and ensure fair and well run public elections
- o Effectively register and route city service requests in an efficient and customer friendly way and provide City departments with statistics as needed
- o Ensure an equitable public contracting and procurement environment within City government in which ready, willing and able M/W/DBEs are able to participate
- o Provide for a well maintained public infrastructure
- o Provide safe, comfortable, clean and well maintained City-owned facilities
- o Ensure the service capabilities of City departments by repairing and maintaining an effective and efficient rolling stock and equipment fleet

PERSONNEL SUMMARY

PERSONNEL TOTALS FY04 - FY06



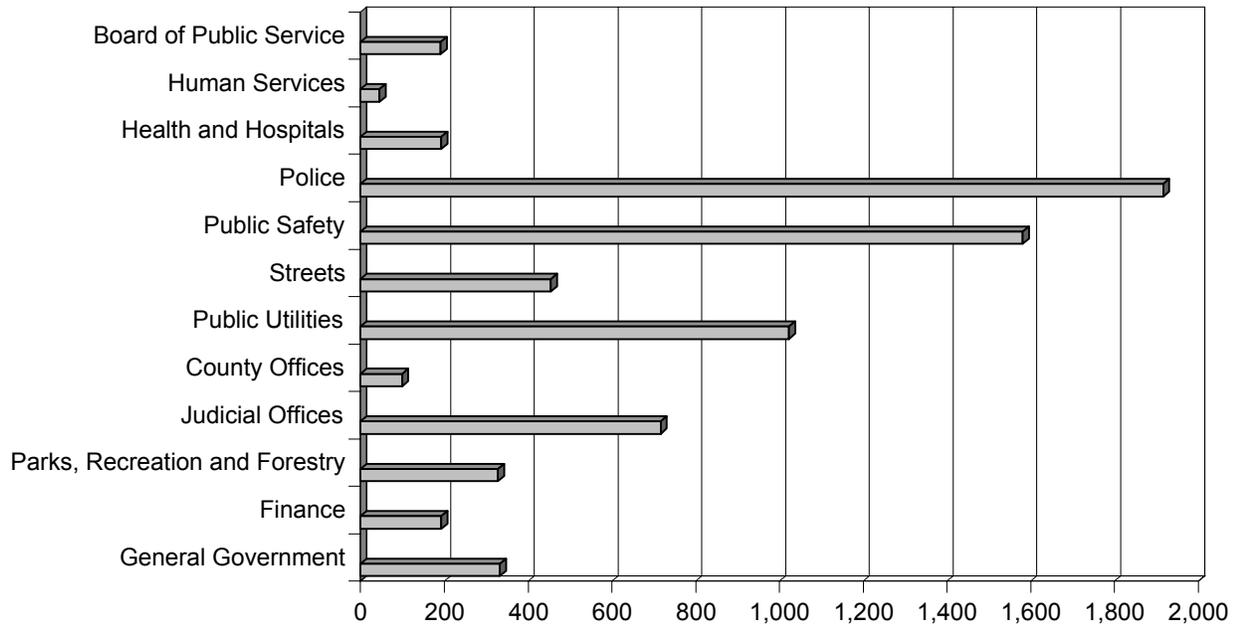
Personnel Trends FY04 - FY06

The total number of personnel budgeted in FY06 will decline by 24 positions in all funds from the previous fiscal year. The decline in the number of General Fund positions at 29 actually exceeds the overall decline but is offset by a net increase in special and enterprise fund totals. Notable changes in personnel include a reduction of 23 positions in the Department of Health and Hospitals due primarily to the state assumption of certain laboratory functions and expansion of contractual service agreements with the public health care agency ConnectCare. The Juvenile Division of the Circuit Court has recently entered a contract for meal service resulting in a reduction of 8 positions. The Department of Corrections is reducing its staffing total by 9 positions, primarily in support and administrative functions at the City's two correctional facilities. Other reductions are scattered throughout departments with most targeting the elimination of positions that are vacant.

In the enterprise funds, Lambert International Airport is increasing its staffing by 40 positions. These new positions are intended to address staffing requirements as completion of Airport expansion projects draws near. The Water Division is reducing its total by 2 positions. Grants and other special funds will see a net reduction of 33 positions.

PERSONNEL SUMMARY

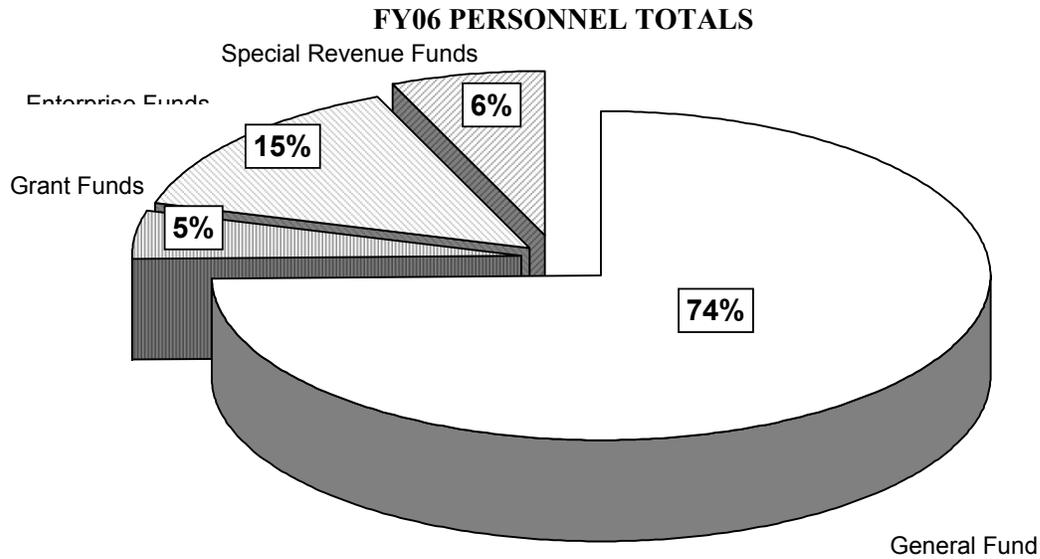
FY06 PERSONNEL TOTALS BY DEPARTMENT



Authorized Full-Time Personnel Totals - By Department All Fund

Department	FY04	FY05	FY06
General Government	354.00	337.00	333.00
Finance	202.00	198.00	193.00
Parks, Recreation and Forestry	336.00	331.00	328.00
Judicial Offices	731.00	726.00	716.51
County Offices	98.00	99.00	99.00
Public Utilities	994.00	985.00	1,023.00
Streets	466.00	456.00	454.00
Public Safety	1,641.00	1,591.00	1,581.00
Police	2,051.00	1,899.00	1,916.00
Health and Hospitals	251.02	221.50	192.13
Human Services	47.00	49.00	45.00
Board of Public Service	244.00	203.00	191.00
Totals	7,415.02	7,095.50	7,071.64

PERSONNEL SUMMARY



Authorized Full-Time Personnel Totals - By Fun

Fund	FY04	FY05	FY06
General Fund	5,586.46	5,316.09	5,286.91
Special Revenue Funds			
Local Use Tax Funds	174.00	205.50	187.65
Assessment Fund	68.00	72.00	71.00
Communications Fund	20.00	19.00	19.00
Lateral Sewer Fund	16.51	16.51	16.60
1116-9 Special Funds	102.50	89.50	96.50
Surface Transportation Projects Fund	3.00	2.00	1.00
Street Improvements Fund	38.00	39.00	39.00
Tax Increment Financing Fund	2.39	1.90	3.30
Mail Center - Special Fund	7.00	7.25	7.30
Employees Health and Hospital Fund	8.15	8.15	8.15
Grant Funds			
SLATE	39.00	39.00	30.00
Community Development Block Grant	115.43	112.11	115.85
Other Grant Funds	243.20	193.11	177.00
Enterprise Funds			
Water Division	390.00	385.00	383.00
Airport	601.38	589.38	629.38
Totals	7,415.02	7,095.50	7,071.64

CITY DEBT

General

The City of St. Louis is authorized to issue general obligation bonds payable from unlimited and ad valorem taxes to finance capital improvements upon a two-thirds majority vote of the qualified voters voting on the specific proposition. The Missouri Constitution provides that the amount of bonds payable out of tax receipts (which includes bonds payable from special assessments) shall not exceed 10% of the total assessed valuation of the taxable property of the City. The Constitution permits the City to become indebted for an additional 10% of the value of the taxable tangible property for the purpose of acquiring a right-of-way, constructing, extending and improving a sanitary or storm sewer system.

The City is also authorized to issue revenue bonds to finance capital improvements to its water system, sewer system and airport facilities. These types of revenue bonds require a two-thirds vote of the qualified electorate voting on the specific proposition. All revenue bonds issued by the City are payable solely out of the revenue derived from the operation of the facility that is financed from the proceeds of such bonds. Revenue bonds do not pledge the full faith and credit of the City in servicing the bonded indebtedness and such bonds are not considered in determining the legal debt margins resulting from the limitations described above.

The City is also authorized by statute to issue "Tax Increment Financing" obligations pertaining to development projects. In July, 1991, the City issued \$15,000,000 of Tax Increment Revenue Bonds for the St. Louis Marketplace project. Such obligations are secured by increments of revenues attributable to property and other taxes generated by improvements to the project area, and may also be secured by annual appropriations from the City's General Fund. As part of the St. Louis Marketplace financing, the City covenanted to request annual appropriations from the General Fund beginning in fiscal year 1993 to cover any shortfalls in the payments of debt service on these bonds until such time as the aforementioned incremental revenues are at least equal to 150% of the annual debt service payments on said bonds for five consecutive years. According to the Comptroller's office, the City has not covered any shortfalls to date; however there can be no assurances that they will not be called upon to do so in the future.

(Excerpts from official statement for Leasehold Revenue Refunding Bonds, Series 2003 (Convention Center Project))

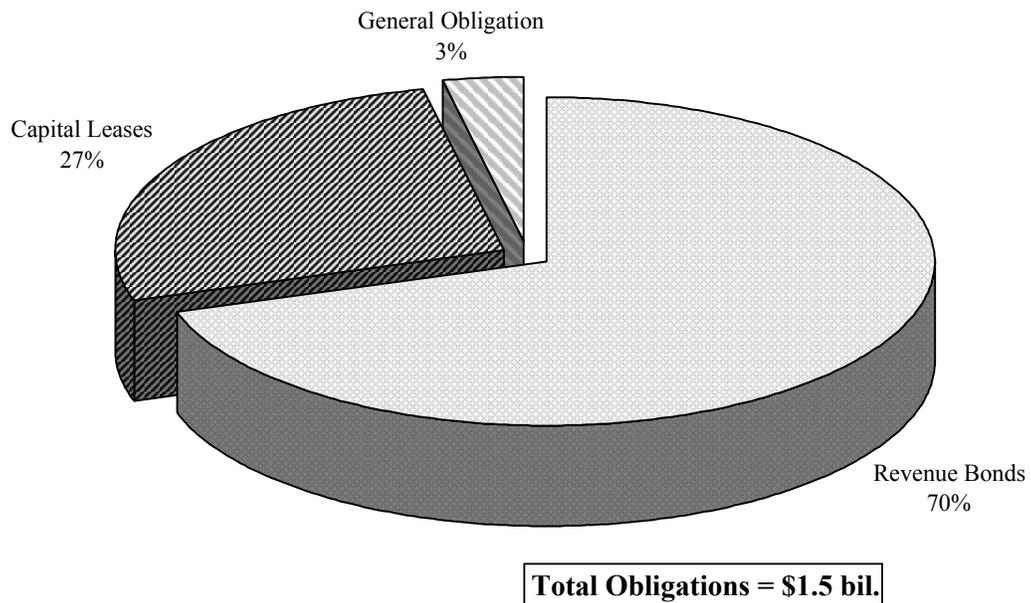
Note: The FY06 budget anticipates a shortfall in Marketplace debt in the coming fiscal year and has budgeted nearly \$650,000 in general fund revenues for this contingency.

CITY DEBT

Outstanding Debt and Lease Obligations

In addition to those financing mechanisms already discussed, the City uses capital leases as a means of financing major development and construction projects. The City's total outstanding debt and lease obligations at the end of March, 2005 amount to about \$1.5 billion. As illustrated below, over two thirds of this amount is in the form of revenue bonds issued primarily by the Airport and to a lesser extent the Water and Parking Divisions.

TOTAL CITY DEBT AND LEASE OBLIGATIONS



Outstanding obligations as of 3/31/05 per Office of the Comptroller

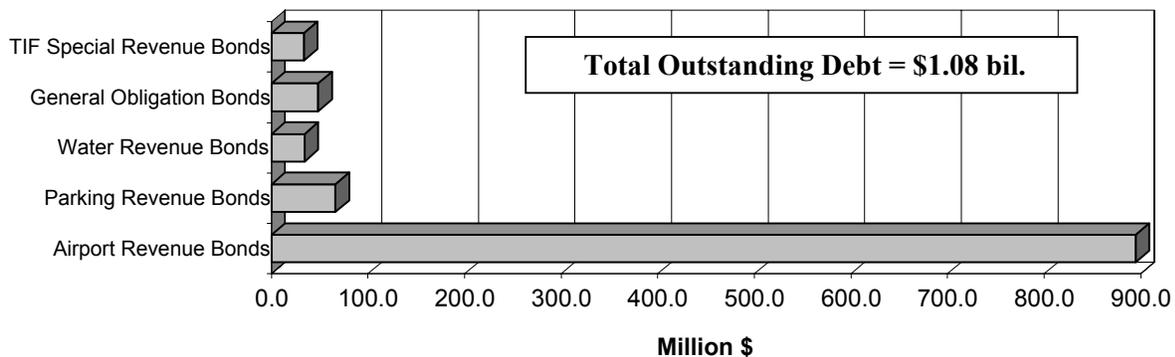
CITY DEBT

General Obligation and Revenue Bonds

Payments on general obligation debt are made from ad valorem property tax and license receipts. In 1999, the City issued \$65 million in general obligation bonds. With the bond proceeds, the City's Fire Department is replacing its existing fire fighting fleet and conducting renovations to its firehouses. The St. Louis Police Department has received funds to upgrade its crime lab and make improvements to its headquarters building on Clark Street. The bonds have also provided \$11 million for the demolition of abandoned and derelict buildings throughout the City. Another debt instrument known as revenue bonds are limited obligations of the City payable solely from the revenues of the department or facility financed by the bonds. By far the largest component of debt in this or any other debt category are the revenue bonds related to the Airport expansion project.

Bond Type	Amount Outstanding as of March 31, 2005
General Obligation Bonds	\$48,619,742
Water Revenue Bonds	34,320,000
Parking Revenue Bonds	66,264,000
Airport Revenue Bonds	894,735,000
Tax Increment Special Revenue Bonds	33,774,037
Total	\$1,077,712,779

OUTSTANDING DEBT



CITY DEBT

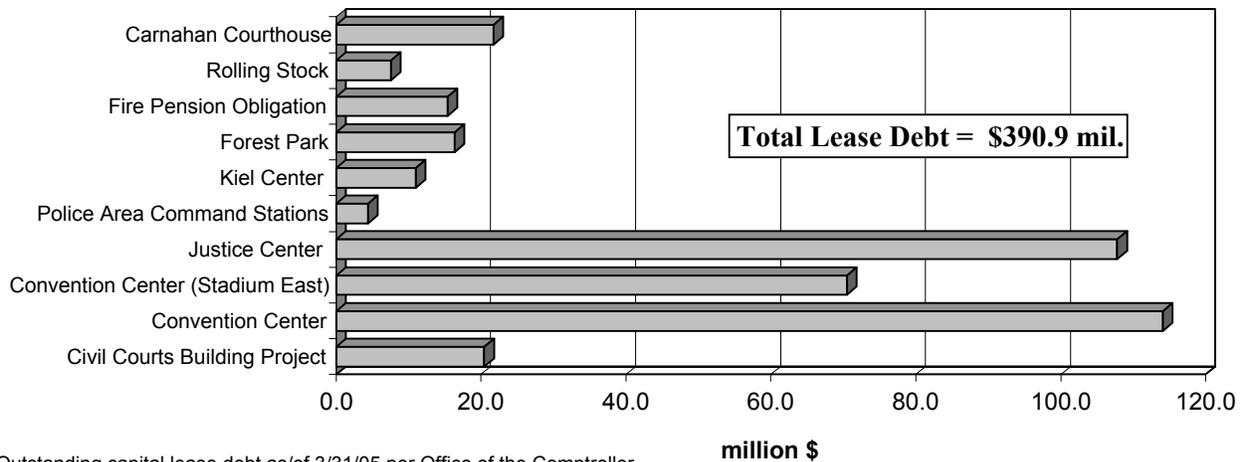
Capital Leases

The City has outstanding a number of lease-purchase agreements which can be characterized as capital leases. In capital lease financing, a non-profit authority issues debt to fund a project. This debt is secured by lease payments to the authority by a municipality leasing the project or equipment that is being financed. A list of the City's major existing agreements is presented below.

Description	Amount Outstanding March 31, 2005	Remaining Term In Years	Issue Date
Civil Courts Building Project	\$20,465,000	8	Jun-94
Convention Center (East) ¹	70,481,000	17	Feb-97
Convention Center - 1993A	2,567,205	9	Jun-93
Convention Cntr Leasehold Refunding - 2003	111,510,000	9	Jun-93
Kiel Center Refunding- A	6,370,000	15	Aug-97
Kiel Center Refunding -B	4,645,000	12	Aug-97
Police Area Command Stations	4,435,000	3	Jun-94
Justice Center - 1996A	6,910,000	3	Aug-96
Justice Center - 1996B	20,225,000	8	Aug-96
Forest Park - 2004	16,400,000	17	Mar-97
Fire Pension Obligation Bonds	15,415,000	6	Apr-98
Justice Center - 2000	18,455,000	15	Feb-00
Justice Center - 2001	62,205,000	15	Sep-01
Carnahan Courthouse	21,750,000	22	Apr-02
Rolling Stock	7,593,705	13	Mar-00
MDNR Energy Efficiency Program	1,473,992	4	Jul-01
Total	\$390,900,902		

¹ Pertains to the lease financing by the City, County and State of Missouri of an east expansion of the Convention Convention Center. Includes \$1M per year in asset preservation funds to the Regional Convention and Sports Authority through the term of the bonds.

CAPITAL LEASE DEBT



Outstanding capital lease debt as of 3/31/05 per Office of the Comptroller.

Capital Leases (cont.)

CITY DEBT

While General Obligation debt is funded through property tax revenues and revenue debt is paid through the revenues of the project being financed, capital lease debt does not specifically have a dedicated revenue source for making lease payments. These payments are generally obligations of the City's General Fund. In as much as possible, the City has sought to lessen this burden on the general fund by pursuing new sources of revenue that may directly or indirectly be linked to the particular project being financed. The southern expansion of the convention center for instance, was accompanied by the successful propositions of a 1/2 cent restaurant tax and a hotel sales tax, with the idea that these two industries are the most likely beneficiaries of increased convention activity. The civil courts building improvement financing was followed by the imposition of a fee on court cases to help offset the cost of debt service. Likewise, the debt service on the new justice center is being funded in part by reimbursements the City receives from the state for holding prisoners charged with state criminal violations. Police Department and Forest Park improvement leases are funded utilizing 1/2 cent sales tax proceeds that are dedicated to those departments.

A capital appreciation bond (CAB) issue to be completed in May, 2005 will provide for refunding of certain convention center related debt payments and other projects resulting in a \$19.9 million reduction in scheduled debt payments in FY06. Along with the assumption of \$1.6 million in convention center asset preservation costs, the total FY06 budget impact of the new issue will total \$21.5 million. Of this amount, \$10 million will be set aside to bolster the City's general fund balance with the balance directed toward FY06 budget relief. Overall, the CAB issue will provide over \$44 million in project funds over the next three years and provide for certain capital projects for which budgetary funding would be otherwise limited.

Schedule of Lease Debt Payments - FY06	
Cervantes Convention Center - 1993 (refinanced)	\$4,971,223 ²
Civil Courts Lease - 1994	824,825 ²
Convention Center East / Stadium - 1997 ¹	2,845,006 ²
CCC Energy Lighting Debt	166,535 ²
Fire Pension Obligation Bonds - 1998	3,112,000
Forest Park Lease - 1997	1,368,000
Justice Center Lease	10,954,000
Kiel Center - 1997	990,000
Police Area Command Stations - 1994	1,320,000
Rolling Stock Lease - 2000	749,951 ²
Carnahan Courthouse -2002	1,144,000
MDNR Loan - 2001	395,000
Total	\$28,840,540

¹ includes asset preservation payment

² \$8.9M and \$3.2M in convention center and dome payments to be paid through CABs respectively with \$1.9M for civil courts, \$1.5M for rolling stock and \$221,000 for CCC lighting also paid thru CABs.

CITY DEBT

Tax Increment Financing Projects

Tax Increment Financing (TIF) is a funding mechanism used to support financing of development projects. In a TIF financing, bonds are issued to finance infrastructure and other improvements related to a development project. A portion of the incremental tax revenues resulting from the development are then dedicated to service the debt. In most instances, the debt remains an obligation of the developer and debt service is dependent solely on the incremental taxes to be generated by the project. The City's first TIF project known as St. Louis Marketplace is unique in that City general revenue is to be made available should there be any shortfall in project revenue. So while the outstanding debt table listed earlier includes all outstanding TIF debt, only the Marketplace debt remains a potential obligation of the City. A listing of existing and pending TIF projects is listed below:

<u>TIF Project</u>	<u>Estimated TIF Cost</u>	<u>TIF Area Approved</u>
St. Louis Marketplace (Scullin)	\$15,000,000	07/20/90
Cupples	52,200,000	03/08/91
4548 West Pine	300,000	12/22/97
Argyle	3,000,000	12/11/98
Chouteau / Compton	3,600,000	12/17/98
Center for Emerging Technology	1,493,000	09/24/99
Edison Brothers	5,450,000	01/29/00
Robert E. Lee	600,000	01/29/00
100 North Condominium LLC	400,000	02/09/00
Convention Center Hotel	50,000,000	02/05/99
3800 Park	390,000	08/01/01
Gravois Plaza	4,049,000	11/30/01
4100 Forest Park	7,000,000	12/20/01
Lafayette Square	2,040,250	12/26/01
Tech Electronics	900,000	02/21/02
MLK Development	2,250,000	03/18/02
4200 Laclede	925,400	06/20/02
Post Office Square	6,655,220	07/23/02
1505 Missouri	621,100	08/05/02
Grand Center	79,795,000	02/02/02
1141-1151 S. Seventh St.	1,136,800	12/10/02
Paul Brown / Arcade	3,264,200	12/10/02
1100 Locust - Louderman Building	2,444,400	12/21/02
920 Olive / 1000 Locust	2,667,732	12/21/02
Walter Knoll Florist	1,036,000	12/21/02
Grace Loft	1,550,000	02/25/03
1312 Washington Ave.	500,000	04/25/03

CITY DEBT

<u>TIF Project</u>	<u>Estimated TIF Cost</u>	<u>TIF Area Approved</u>
Terra Cotta Annex / Parking	\$3,500,000	04/25/03
1601 Washington	3,000,000	07/23/03
2500 South 18th Street	550,000	07/23/03
City Hospital Complex	5,000,000	07/23/03
Fashion Square Lofts	3,700,000	07/23/03
Pinter's Lofts	3,880,000	07/24/03
Soulard Market Apartments	4,800,000	07/23/03
Southtown Centre	7,500,000	07/23/03
1619 Washington	1,583,379	03/10/04
The Security Building	3,000,000	03/10/04
Highland at Forest Park	2,400,000	03/21/04
Catalin Townhomes	415,000	03/30/04
Shenandoah Place	231,540	03/30/04
1133 Washington	1,100,000	08/02/04
Maryland Plaza South	5,367,052	08/05/04
410 Jefferson (at Locust St.)	1,525,000	08/02/04
Barton Loft (2401 S. 12th St.)	370,000	08/02/04
Warehouse of Fixtures	6,100,000	08/02/04
21-59 Maryland Plaza North	1,033,418	08/05/04
Marquette Building	3,600,000	12/22/04
Gaslight Square East	1,500,000	12/22/04
1136 Washington Ave.	3,650,000	12/22/04
Washington East Condominiums	1,400,000	12/22/04
Bottle District	41,900,000	12/22/04
Automobile Row (Project 1)	1,800,000	12/22/04
Automobile Row (Project 2)	3,000,000	12/22/04
1300 Convention	925,000	01/03/05
Mississippi Place	825,000	01/03/05
Loughborough Commons	11,000,000	02/28/05
5700 Arsenal	1,340,000	02/28/05
Adler Loft Condominiums	1,300,000	12/06/04
Dogtown Walk	415,000	02/28/05
East Bank Lofts	1,414,000	02/28/05
Ludwig Lofts	850,000	pending
The Pet Building	5,000,000	pending
Power House	2,200,000	pending
Dash Building	450,000	pending
Grand Fairground Plaza	1,000,000	pending
Moon Bros. Carriage Company	1,375,000	pending

CITY DEBT

<u>TIF Project</u>	<u>Estimated TIF Cost</u>	<u>TIF Area Approved</u>
Lafayette Square Town Homes	1,000,000	pending
Switzer Building	1,500,000	pending
SJI (Willys-Overland Building)	1,800,000	pending
1635 Washington	2,574,000	pending
3949 Lindell	3,440,000	pending
Motor Parts Warehouse	1,600,000	pending
I-70 & Goodfellow (4800-4850)	5,652,458	pending
Ely Walker Lofts (1520 Washington)	6,000,000	pending
Total	<u>\$412,833,949</u>	

Source: Office of the Comptroller

CITY DEBT

Legal Debt Margin

as of June 30, 2005

	City Purposes Basic Limit	Streets and Sewers Additional Limit
2004 Assessed Value	\$3,365,725,220	\$3,365,725,220
Debt Limit - 10% of Assessed Value	336,572,521	336,572,521
Less: General Obligation Bonds	<u>48,619,742</u>	<u>0</u>
	<u>\$287,952,779</u>	<u>\$336,572,521</u>

Source: Office of the Comptroller, City of St. Louis

Principal and Interest Requirements on Direct Debt

Fiscal Year	General Obligation Bonds		
	Principal	Interest	Total
2004-2005	3,100,000	2,540,000	5,640,000
2005-2006	3,245,000	2,400,000	5,645,000
2006-2007	3,400,000	2,253,000	5,653,000
2007-2008	3,570,000	2,088,000	5,658,000
2008-2009	695,000	4,872,000	5,567,000
2010-2014	16,480,000	7,998,000	24,478,000
2015-2019	<u>21,230,000</u>	<u>3,370,000</u>	<u>24,600,000</u>
	<u>\$51,720,000</u>	<u>\$25,521,000</u>	<u>\$77,241,000</u>

Source: Office of the Comptroller, City of St. Louis

CITY DEBT

Debt Ratios

as of March 31, 2005

	<u>Net Debt Per Capita</u>
Direct Debt (incl. Lease debt)	\$1,358
Overall Debt	\$1,944

Source: City of St. Louis Budget Division: based on 2003 revised U.S. census population of 348,039

The \$48.6 million in outstanding Public Safety General Obligation bonds is the sole outstanding issue of general obligation debt and the City well remains well under the 10% cap established by the Missouri Constitution. Overall net debt for the City remains moderate at about \$1,944 per capita. The City's ability to manage its finances and maintain positive fund balances are key to the City's debt issuance policy. On June 1, 1999, Moody's Investors Service assigned an underlying rating of A3 to the City's pending General Obligation Debt. This was an upgrade from the prior rating of Baa1. On June 2, 1999, Fitch Investor Services also raised its rating to A- from a previous rating of BBB+. Along with a reaffirmed rating of A- from Standard and Poor's Corporation following rating increases in recent years, the City's general obligation bond rating among the major rating agencies remains the strongest it has been in over twenty years.

CITY OF ST. LOUIS PROFILE

The City of St. Louis is located on the Mississippi River, the eastern boundary of the State of Missouri, just below its confluence with the Missouri River. The City occupies approximately 61.4 square miles of land and its area has remained constant since 1876. The City, a constitutional charter city not part of any county, is organized and exists under and pursuant to its Charter and the Constitution and the laws of the State of Missouri.



The City is popularly known as the "Gateway to the West," due to its central location and historic role in the nation's westward expansion. Commemorating this role is the 630-foot stainless steel Gateway Arch, the world's tallest man-made monument, which is the focal point of the 86-acre Jefferson National Expansion Memorial on the downtown riverfront.

City of St. Louis

Date of Incorporation	1823
City Charter Adopted	1914
Form of Government	Mayor/Council
Population (2000)	348,189

City Government By The Numbers

Wards	28	
Precincts	208	
Registered Voters	184,470	
Authorized No. Fire Fighters	631	
Fire Stations	30	
Auth. No. Police Officers	1,300	
Auth. No. Civ. Police Emp.	522	
Police Area Command Bldgs.	3	
Airport - Major Airlines	9	
Airport - Commuter Airlines	12	
Airport - Air Cargo Carriers	6	
Airport - Passengers (mil.)	16.1	
Aircraft - Operations	293,474	

Parks	105	
Park Acreage	3,000	
Recreation Centers	9	
Golf Courses	3	
Streets (miles)	11,100	
Alleys (miles)	400	
Intersections w/ Signal:	630	
Street Lights	51,500	
Alley Lights	16,000	
Easement Lights	2,100	
Water Treatment Plant:	2	
Mil. Gal. capacity per d	340	
Mil. Gal. storage capac	128	
Mil. Gal. daily demand	140	

Sources: Comptroller's Annual Report, City Departments

CITY OF ST. LOUIS PROFILE

City Economic and Employment Data

Personal Income 2002: ¹	\$27,352	
City Labor Force - January 2005 ²	155,575	
No. Employed - January 2005	141,172	
% Unemployed - January 2005	9.3%	

Total Employment - June 2004 ²	223,644	
Number of Establmnts - 2nd Q '04p	8,364	
Total Wages (in thous) - 2nd Qtr 04p	\$2,352,787	
Avg. Weekly Wage - @nd Qtr 04p	\$805	
Avg. Annual Pay - 2003	\$42,556	

Source:

¹ U.S. Bureau of Economic Analysis

² U.S. Bureau of Labor Statistics

2003 Top 20 Employers



<u>Company</u>	<u>Employees</u>
BJC Health Systems	14,086
Washington University	11,869
City of St. Louis	9,516
St. Louis University	9,205
Board of Education	8,433
SBC	7,092
U.S. Postal Service	6,211
Tenet Health Systems	6,207
State of Missouri	5,862
Anheuser Busch	5,163
AG Edwards & Sons	4,932
May Company	4,408
Schnucks Markets	3,280
Federal Defense Finance & Accounting Srvcs	3,280
Bank of America	3,057
Ameren	2,454
Junior College Dist.	2,422
Bi-State Dev. (Metro)	2,391
US Bank	1,909
Kiel Center Partners	1,857

Source: City of St. Louis Col. of Revenue

City Building and Construction

(Activity in mil. \$)



	Housing Value		Com./Ind.
	<u>New</u>	<u>Rehab</u>	<u>Dev.</u>
2000	\$33.59	\$49.85	\$431.88
2001	\$24.63	\$42.01	\$366.74
2002	\$41.59	\$103.58	\$335.57
2003	\$112.50	\$103.50	\$326.05
2004	\$93.03	\$96.43	\$333.01

Source:

Building Division, City of St. Louis

CITY OF ST. LOUIS PROFILE

America's Center - Convention Center

Contiguous Exhibit Space - sq. ft.	502,000
Flexible Meeting Rooms	84
3-Level Lecture Hall - Seats	1,411
Grand Ball Room - sq. ft.	28,000
Downtown Hotel Rooms (approx.)	7,600



Source:
America's Center

Largest Tourist Attractions

	2002 Attendance	
Jefferson National Expansion Memorial (Arch)	3,598,125	
St. Louis Baseball Cardinals (MLB)	3,011,756	
St. Louis Zoo	2,922,130	
President Casino on the Admiral	1,655,707	
St. Louis Science Center	1,446,919	
Missouri Botanical Garden	891,959	
St. Louis Blues Hockey (NHL) (2001)	800,319	
St. Louis Rams Football (NFL)	660,000	
Cathedral Basilica of St. Louis (New Cathedral)	650,000	
The Fox Theatre	620,000	
St. Louis Art Museum	479,813	
The Municipal Opera (Muny)	390,282	
St. Louis Symphony Orchestra	353,541	

Source:
St. Louis Business Journal



GLOSSARY

Accrual Basis of Accounting

Accounting method where revenues and expenditures are recognized when incurred as opposed to actually received or paid. The City's general fund and most special fund budgets use a modified accrual basis where encumbrances, including outstanding purchase orders, are budgeted as expenses but revenues are recognized only when they are actually received. (see also cash basis of accounting)

Affordable Housing Trust Fund

Fund created in 2001 from a portion of receipts of the local use tax. Funds are dedicated to providing for the development and preservation of affordable and accessible housing in the City. Loan and grant programs are administered by the Affordable Housing Commission. In November 2002, City voters replaced the existing local use tax with a new local use tax. Under a new allocation formula, a total of \$5.0 mil. per year is to be allocated to the Affordable Housing Trust Fund beginning in FY04.

Airport, City of St. Louis

An enterprise fund used to account for the revenues and expenses of Lambert-St. Louis International Airport. The Airport is owned by the City of St. Louis and operated by an Airport Commission. The use of Airport revenues, derived primarily from airline payments for use of the facilities, parking fees and interest earnings, are limited to purposes of the Airport.

Aldermen, Board of

28 elected individuals representing the 28 wards of the City and a President elected citywide who make up the City's legislative body.

Appropriation

A legal authorization to make expenditures and incur obligations for specific purposes.

Assessment

The valuation of property for the purpose of taxation.

Assessment Fund

Fund which supports the operations of the Assessor's office.

Balanced Budget

A budget in which resources available for appropriation equal or exceed planned expenditures.

Battered Persons Shelter Fund



Established by ordinance in 1992, the Battered Persons Shelter fund is used solely for providing operating expenses for shelters for battered persons. The fund is supported by a \$1.00 fee imposed on municipal ordinance violations cases filed in municipal court.

Budget

A financial plan based on anticipated revenues and expenditures for a given period.

Building Demolition Fund

Fund established to finance the demolition and board-up of dangerous buildings. The Building Demolition Fund is funded through a fee of \$2.00 per \$1,000 estimated value of any building permit issued by the City.

Capital Improvements Fund

Fund for long-term improvements and maintenance of the City's infrastructure and/or acquisition of equipment or property for public use.

Capital Improvement Sales Tax Trust Fund

Fund established for revenues received from the one-half cent sales tax for capital improvements. This fund consists of the following five accounts: Ward Capital Improvements Account (50%), Major Park Capital Improvements Account (17%), Recreation Center Capital Improvements Account (3%), Citywide Capital Improvements Account (20%) and Police Department Capital Improvements Account (10%).

Cash Basis of Accounting

Accounting method where revenues and expenses are recognized when actually received or paid. The City's enterprise funds are budgeted on a cash basis. (see also accrual basis of accounting)

Child Support Unit (Parent Locator Fund)

State supported fund through which the Circuit Attorney's Office conducts its program for recovering child support payments.

Columbia Bottoms Fund

Fund established to account for transactions relating to Columbia Bottoms, a parcel of land along the Missouri River which the City owns and leases out for private farming. With the recent sale of most of the property to the Missouri Department of Conservation, activity in this fund has been significantly reduced.

Communications (Cable) Fund

Fund established for the purpose of overseeing the cable television and communications industry in the city and establishing and managing a government access channel and necessary studio facilities. The Cable Division is funded through a 5% franchise fee imposed on Cable operators.

Community Development Agency



City agency responsible for planning and implementing the housing and economic development plans of the City of St. Louis. CDA also oversees operation, administration and programmatic and compliance monitoring of the Community Development Block Grant program as well as other federal housing programs.

Convention and Tourism Fund

Fund established to foster and promote the City's convention and tourism industry. Expenditures from the fund are approved by members of the C & T Board consisting of the Mayor, the Comptroller and the President of the Board of Aldermen.

Convention and Sports Facility Trust Fund

Fund established to help pay for the construction of the convention center expansion project. Revenues to the fund consist of the 3.5% gross receipts tax on hotel/motel receipts. These revenues are transferred to the City's General Fund and used to help pay the City's debt on the convention facility.

Debt Service

Expenditures for principal and interest payments on loans, notes and bonds.

Debt Service Fund

Fund used to specifically track payments of principal, interest and expenses on general obligation debt.

Department

Major unit of organization in the City comprised of subunits called divisions.

Employee Health & Hospital (Benefits) Fund

A fund financed jointly by the City, its employees and retirees to ensure adequate health and hospital care for employees and retirees of the City. The income for this fund is derived from appropriations made in other City funds.

Encumbrance

An obligation for which payment is anticipated but has not yet been made. Typically encumbrances represent outstanding purchase orders or contracts. The funds appropriated for these expenses are set aside in a reserve for payment. An item will remain an encumbrance until the obligation is paid or otherwise released.

Enterprise Fund

A fund used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the cost of providing goods or services to the public on a continuing basis be financed or recovered primarily through user charges. The City's Airport, Water and Parking Meter Divisions are enterprises.



Estimate and Apportionment, Board of

The City's chief fiscal body - comprised of the Mayor, the Comptroller and the President of the Board of Aldermen.

Expenditure

Money actually spent by the City for the programs and projects included in the approved budget.

Federal Mandate

A regulation or requirement imposed on state or local governments by the Federal government. Federal mandates include the Clean Air Act, Clean Water Act, Americans with Disabilities Act and Underground Storage Tank Regulations.

Fiscal Year

Twelve month period to which the budget applies. In St. Louis this is July 1 to June 30.

Fund Balance

The level of funds remaining as measured generally at the conclusion of a fiscal year, after allocating for all encumbrances and other commitments. The fund balance often includes reserves set-aside to meet future obligations, (e.g. 27th pay reserve, rainy day reserve). From a fiscal policy standpoint, emphasis is often placed on the level of "unreserved" fund balance as an indicator of fiscal stability. The City's policy is to achieve and maintain an unreserved general fund balance at a minimum of 5% of the general fund budget.

General Fund

The main operating fund of the City.

Health Care Trust Fund

Fund created in 2001 from a portion of receipts from the local use tax. Funds are dedicated to providing public health care services within the City of St. Louis. In November 2002, voters replaced the existing local use tax with a new local use tax. Under a new allocation formula, a total of \$5.0 mil. per year is to be allocated to the Health Care Trust Fund beginning in FY04.

Lateral Sewer Repair Fund

Fund established in 1989 to provide the cost of the repairs of leaking lateral sewer service lines on residential properties. The Lateral Sewer Repair Program is funded by a \$28.00 annual fee on all residential property having six or less dwelling units.

Local Use Tax

Originally approved by City voters in April, 2001, the local use tax is a tax imposed on purchases made from out of state vendors. The local use tax rate is equal to the City's local sales tax rate.



The local use tax was replaced by voters in November, 2002 with a new local use tax. Proceeds from the new local use tax are to be allocated each fiscal year in the amount of \$5 million each to the Health Care Trust Fund and the Affordable Housing Trust Fund, \$3 million for derelict building demolition and any excess amounts shall be dedicated collectively to any of the following: derelict building demolition, public safety, neighborhood preservation, development and preservation of affordable and accessible housing and public health care services.

Parking Funds

Funds used to track revenues and expenses of the Parking Meter Division and Kiel Parking Facility. Both of these operations are managed as separate enterprise funds by the Treasurer's Office.

Port Authority Fund

Fund established to manage all phases of the harbor and wharves operation including enforcement of all regulations with the guidance of a Port Development Commission.

Program

A set of activities conducted by a department or division to provide a specific service.

Property Tax

A tax levied on the assessed value of property (e.g. personal, real estate).

Public Facilities Protection Corporation

A not-for-profit corporation established to provide the City with Surety Bond and Insurance coverage and general protection from judgements rendered against the City. Each year the City makes a contribution to PFPC out of the General Fund.

Revenue

Income received by the City government from sources, such as taxes, fees, user charges, grants and fines, which is used to support the government's facilities and services to the community.

Riverboat Gaming Fund

Fund established to account for revenues from riverboat gaming. Appropriations from this fund are used for three primary purposes, 1) public safety on the riverfront, 2) capital expenditures (i.e. local bridge match, etc.) and 3) economic development. Revenue from riverboat gaming leases is received through the Port Authority Fund.

Special Revenue Fund

A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.



Street Improvement Fund (St. Louis Works)

A street and sidewalk improvement program funded primarily from a portion of City utility taxes and State motor vehicle sales tax revenues. St. Louis Works funds are appropriated under a separate ordinance on a calendar year basis.

Tax Incremental Financings

Funding mechanism that uses the tax benefits generated by a development to pay the debt for improvements related to the development.

Transportation Fund

Fund used to account for revenues and appropriations from the 0.5% transportation sales tax and the 0.25% metrolink sales tax. All revenues into the transportation fund are currently appropriated to the Bi-State Development Agency that operates the regional mass transit system.

Trust and Agency Funds

Funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or funds.

Twenty-Seventh Pay Reserve

Reserve set aside for fiscal years in which a 27th pay day occurs. With bi-weekly pay periods, a 27th pay day will occur once every 11 years. A 27th pay day last occurred in FY95 and will occur again in FY06.

User Fees

Fees paid directly by citizens for a service used (i.e. park fees, bus fares).

Water Division Fund

An enterprise fund used to account for the revenues and expenses of the Water Division, which is owned and operated by the City and funded primarily through water sales.



COMMON ACRONYMS

ADA	Americans with Disabilities Act	ESD	Equipment Services Division
BPS	Board of Public Service	ITSA	Information Technology Services Agency
CDA	Community Development Agency	ISTEA	Inter-modal Surface Transportation Efficiency Act
CDBG	Community Development Block Grant	LLEBG	Local Law Enforcement Block Grant
CEMA	City Emergency Management Agency	MSI	Medium Security Institution
CJC	City Justice Center	NSO	Neighborhood Stabilization Officer
COPS	Community Oriented Policing Services	PFPC	Public Facilities Protection Corporation
CORR	Community Outreach for Risk Reduction	REJIS	Regional Justice Information Service
CREA	Civil Rights Enforcement Agency	SLAA	St. Louis Area Agency on Aging
C&T	Convention and Tourism Fund	SLATE	St. Louis Agency on Training and Employment
CSB	Citizen Service Bureau	SLDC	St. Louis Development Corporation
E&A	Board of Estimate and Apportionment	SLPD	St. Louis Metropolitan Police Department
EMS	Emergency Medical Service		