

CITY OF ST. LOUIS, MISSOURI

FISCAL YEAR 2004

ANNUAL OPERATING PLAN



As Adopted
June 20, 2003



BOARD OF ESTIMATE AND APPORTIONMENT

Francis G. Slay, Mayor
Darlene Green, Comptroller
James F. Shrewsbury, President Board of Aldermen

BOARD OF ALDERMEN

Irene Smith, Ward 1
Dionne M. Flowers, Ward 2
Freeman Bosley, Ward 3
Peggy Ryan, Ward 4
April Ford Griffin, Ward 5
Lewis E. Reed, Ward 6
Phyllis Young, Ward 7
Stephen Conway, Ward 8
Kenneth A. Ortmann, Ward 9
Joseph Vollmer, Ward 10
Matt Villa, Ward 11
Fred Heitert, Jr., Ward 12
Alfred Wessels, Jr., Ward 13
Stephen Gregali, Ward 14

Jennifer Florida, Ward 15
Donna Baringer, Ward 16
Joseph D. Roddy, Ward 17
Terry M. Kennedy, Ward 18
Michael McMillan, Ward 19
Craig Schmidt, Ward 20
Bennice Jones King, Ward 21
Jeffrey L. Boyd, Ward 22
Colleen Sondermann, Ward 23
Thomas Bauer, Ward 24
Dan E. Kirner, Ward 25
Frank A. Williamson, Ward 26
Gregory Carter, Ward 27
Lyda Krewson, Ward 28



CITY OF ST. LOUIS

BUDGET DIVISION

Frank Jackson
Budget Director

Paul Payne
Deputy Budget Director

Cassandra Jones
Grants Manager

Ed Bess
Senior Budget Analyst

Charles H. Hickey
Budget Analyst

Secretaries
Sandra Hayes & Michelle Robinson

Special thanks to the Department and Division Heads; Pete Joergensen and all the Multigraph staff for their work on the cover and reproduction of this document; Ruth Brown and all the Records Retention staff for their work on the reproduction of this document.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of St. Louis
Missouri**

For the Fiscal Year Beginning
July 1, 2002

President

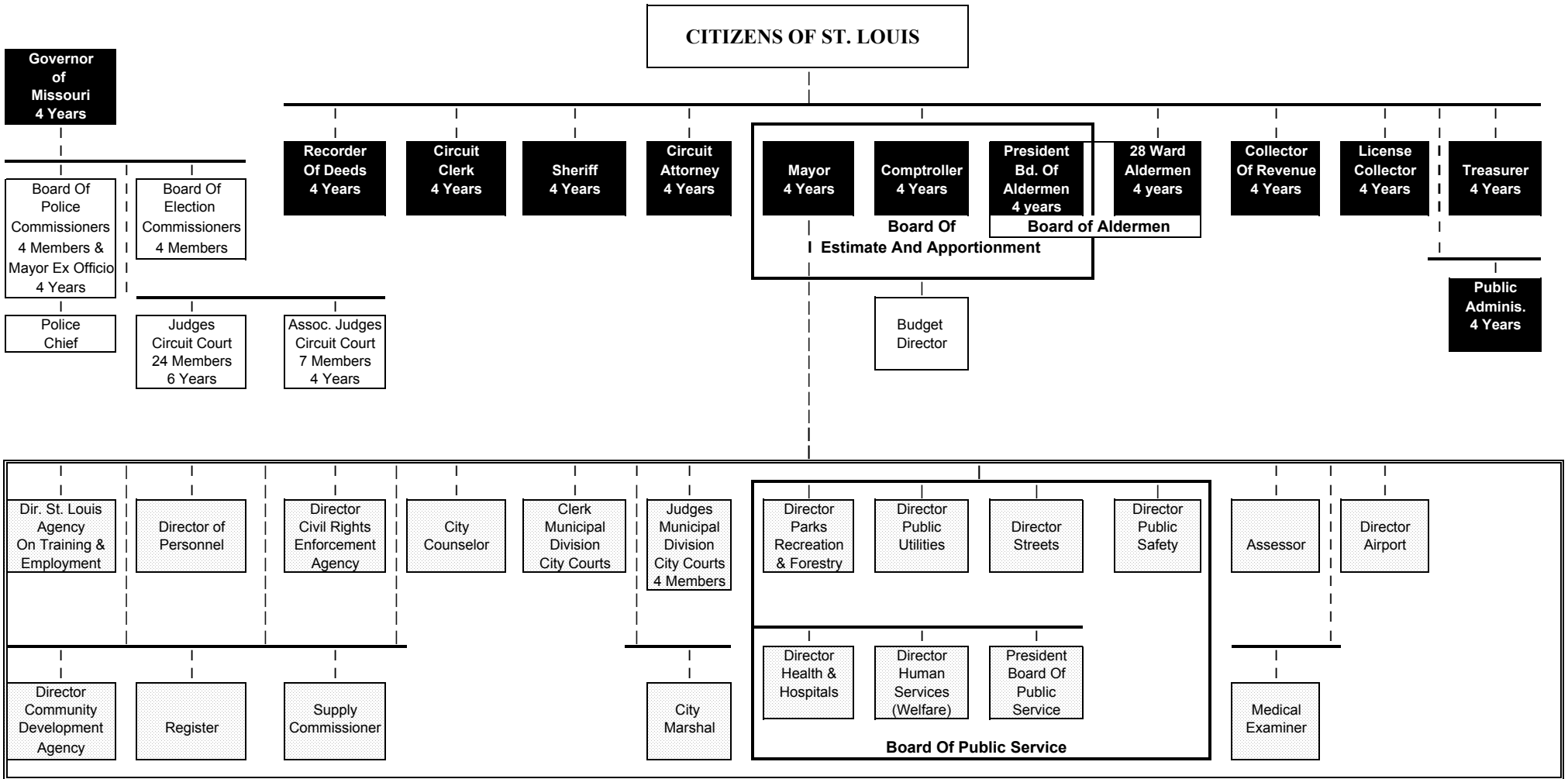
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the Budget Division, City of St. Louis for its annual budget for the fiscal year beginning July 1, 2002

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award

GOVERNMENT OF THE CITY OF ST. LOUIS, MISSOURI



■ Elective Offices

□ Offices Appointed By Mayor



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