



CITY OF ST. LOUIS MISSOURI



ANNUAL OPERATING PLAN

As Adopted

FY2011

CITY OF ST. LOUIS, MISSOURI

FISCAL YEAR 2011

ANNUAL OPERATING PLAN



**As Adopted
June 25, 2010**



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Darlene Green, Comptroller
Lewis E. Reed, President Board of Aldermen

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CITY OF ST. LOUIS

BUDGET DIVISION

Paul W. Payne
Budget Director

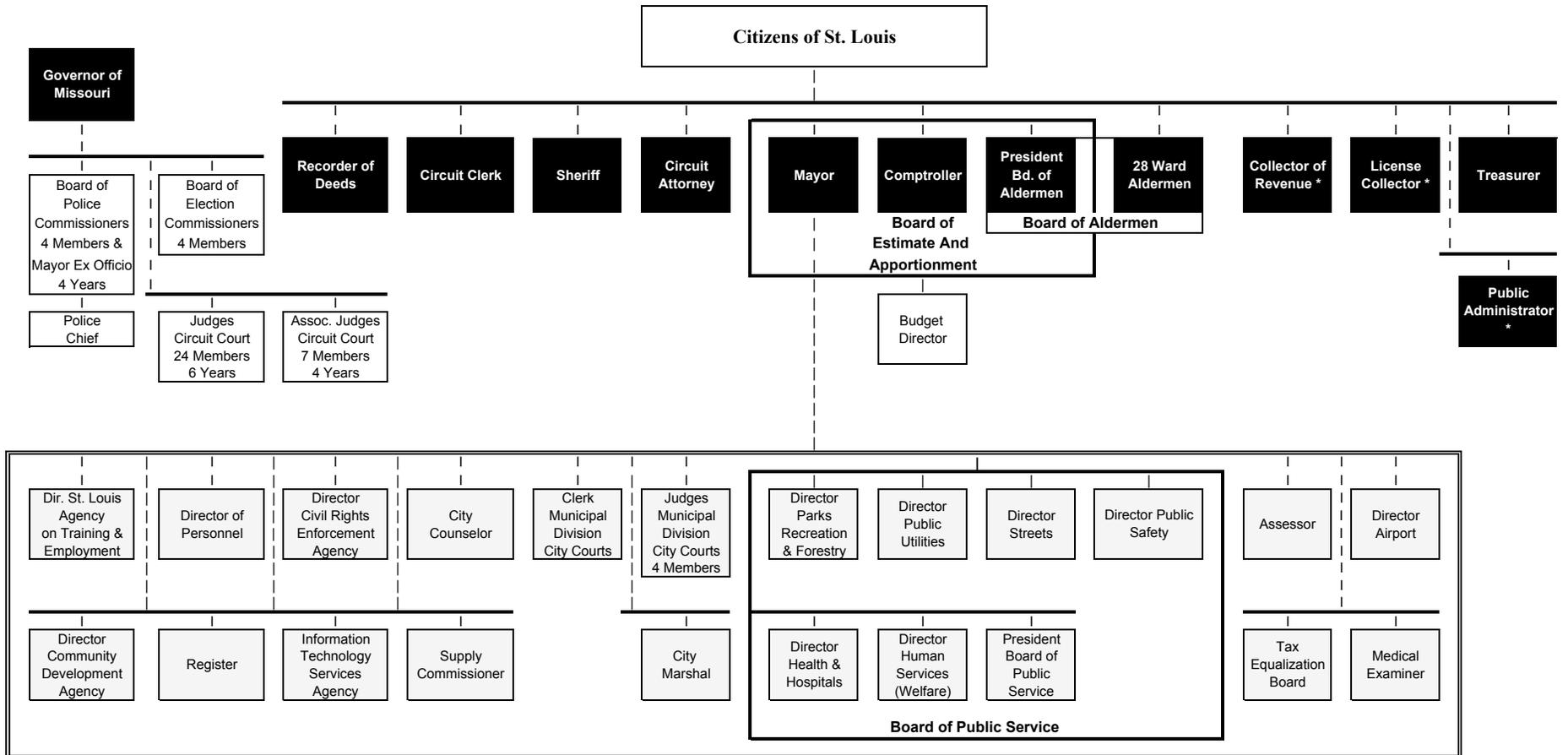
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Budget Analysts

Michelle Robinson
Secretary

Special thanks to the Department and Division Heads; Pete Joergensen and the entire Multigraph staff for their work on the cover and of this document; and Jeannie Head and all the Records Retention staff for their work on the reproduction of this document.

Government of the City of St. Louis, Missouri



■ Elective Offices - 4 Years

□ Offices appointed by Mayor

* Indicates a fee office (not included in general appropriation)



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
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July 1, 2009

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The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the Budget Division, City of St. Louis for its annual budget for the fiscal year beginning July 1, 2009.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



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SUMMARY AND OVERVIEW

EXECUTIVE SUMMARY FY2011 ANNUAL OPERATING PLAN

Each annual operating plan has as its primary task the charge of allocating resources in a manner that furthers City government's mission namely to provide safe neighborhoods, attractive parks and recreation, affordable housing, efficient transportation, a citizenry of good health and well being, a vibrant and diverse economy and an effective and efficient government.

The task of this year's Annual Operating Plan was to address the significant challenges presented in the current economic climate of budget and revenue shortfalls while preserving core City services and maintaining the commitment to the overall mission of City government. Despite recent signs that economic conditions may be improving, the lingering effects of the past recession, a large number of job losses and continued high unemployment rates are expected to remain a drag on key sources of revenue through the next fiscal year. Meanwhile, the City will continue to face the challenge of funding increases in certain costs, such as employee pensions, which are projected to continue to rise over the next several years. To address these significant challenges, the FY2011 Annual Operating Plan proposes expenditure reductions in many areas of City government, identifies new ways to deliver certain City services, proposes several new fees to recoup the costs of services and reallocates and defers funds for capital improvements. While some of these steps may be temporary in nature reflecting the current budget climate, others are designed

more for the long term, where they will contribute to the sustainability of budgets into the future. While budget reductions will occur in most areas of City government, core City services will be preserved, and all fixed commitments and contractual obligations will be met.

FY2011 Budget:

	<u>FY10</u>	<u>FY11p</u>
General Fund	\$453.9M	\$451.2M
Special Revenue & Other Funds	293.2M	266.4M
Enterprise Funds	<u>220.1M</u>	<u>220.0M</u>
Total	\$967.2M	\$937.6M

The FY2011 Annual Operating Plan allocates a total of \$937.6 million in all funds toward achieving these objectives. This is a \$29.6M decline from the previous fiscal year. The City's general fund, which is the largest component of the budget and provides for the bulk of City services, will also decline compared to the previous year. Even after including a mid-year

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reduction of 50 positions at the Airport, the proposed FY2011 budget contains additional reductions of 148 positions in all funds combined, including a net 83 positions from the General Fund. Contained within all these numbers, however, are various proposals to reduce operational expenditures as well as enhance and reallocate revenues that cannot be easily described by a mere comparison of budget totals.

REDUCING EXPENDITURES AND FINDING NEW WAYS TO DELIVER CITY SERVICES

Safe Neighborhoods

Excluding grant funding, the total FY2011 budget for the Police Department including pension costs is \$164.5M making it the largest single component unit of the budget. While traditionally, public safety departments have been spared previous reductions, it would be difficult to maintain this approach given the size of the public safety budget. A number of initiatives to reduce costs through the combination of duplicated services between the Police Department and City government are currently being explored. Meanwhile, the Department is to be implementing measures to offset a \$3.6M increase in pension costs so that total compensation costs do not rise in the next year. Meanwhile, with the addition of the new American Recovery and Reinvestment Act (ARRA) grant funded officers, the authorized uniformed strength in FY2011 will remain unchanged at 1,345. The City Fire Department will likewise be pursuing ways to reduce costs

without impairing response capabilities. In FY2011, Fire pension costs will rise over \$5.8M and the department will be reviewing assignment patterns and other components of compensation to reduce staffing requirements to offset these costs. By forgoing new hires and recruit classes it is anticipated that a minimum of \$1.4M in savings can be met through attrition. An additional \$2M reduction approved during the budget process will require additional reorganization and staff reductions in the Fire Department to further offset the pension cost increase. Other components of Public Safety will see efforts to reduce costs as well. The enhanced pace of processing criminal caseloads has continued to impact operations of the Corrections Division. Corrections has seen a decline in inmate populations over the past year from the budgeted level of 1,600 to an average of just below 1,400. Operational costs of the City's detention facilities are expected to decline \$1.6M in FY2011 as a result.

Attractive Parks and Recreation

The City's newest recreation center on the City's south side opened in the fall of last year. While a City owned facility, it is operated through a management agreement with the YMCA. Initial reviews from this public/private partnership have been positive with membership totals reported to be exceeding expectations. Construction of a second recreation center on the City's north side is slated to begin soon. Both projects were made possible through the 1/8 cent sales tax for local parks funds which provides the funds for financing

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the debt issued to build the centers. The Department of Parks will see reductions in administrative staffing at the Recreation Division, some reductions in seasonal employment in the Forestry Division and the Parks Division will be seeking to reduce its security costs by replacing existing security contracts with in-house Park rangers. Overall reductions total approximately \$900k.

Affordable Housing

The FY2011 budget proposes an Affordable Housing Commission allocation of \$4M. This is \$1M less than the normal allocation. It is proposed that these funds as well as approximately \$600,000 previously under contract but since released, would be made available for helping meet revenue shortfalls in the Local Use Tax Fund. Similarly, the allocation for Building Demolition is proposed at \$0.7M, a reduction of \$2.3M which will also be made available to assist with the budget gap. The reduction in available housing funds is to be targeted toward those funds typically allocated for development as opposed to social services networks. These funds will also continue to be supplemented with community development block grant funds that will be awarded and appropriated later in the fiscal year.

Efficient Transportation

Capital street and bridge improvements funded with over \$20M in federal stimulus funds awarded in 2009 will proceed through the next fiscal year.

Meanwhile, projects such as the Tucker Street bridge replacement have begun, with an assistance of funds from the Missouri Dept. of Transportation. The Traffic Division will see a reduction in debt payments to the state DNR of \$37,000 on its remaining loan for LED traffic signal replacement. The Streets Division will see a modest reduction of \$70,000 for salt and snow chemical supplies due to lighter snowfalls over the past winter season.

Citizenry of Good Health and Well Being

The City's Department of Health and Hospitals will be employing a number of new initiatives that will reduce overall costs while preserving core health services. Such non-core services such as the animal care center will be relocated to privately operated facilities. The City will continue to provide animal control officers to apprehend stray animals and provide supportive care to private facilities dedicated to animal care and rescue. While operational savings will be minimal, the conditions of care for stray animals will markedly improve. The Regional Health Care Commission subsidy will decrease by \$200,000 after a one-time expense in FY2010 for the development of a regional master patient index. The Health Division will also seek to enhance the quality of its Communicable disease control efforts with fewer but higher trained and qualified personnel. Finally, the Health Division budget currently assumes the continued maintenance of a local Air Pollution control effort which the City provides through an agreement with the state of Missouri. It is

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anticipated that the current \$450,000 City subsidy of this function will be offset by new fees paid by local industry. However, the ultimate direction of future state funding and whether this function continues with the City are yet to be determined by the state.

Vibrant and Diverse Economy

It is during the economic downtimes that the importance of maintaining a healthy and diverse local economy becomes all the more clear. Through continued efforts to attract and retain a variety of new businesses and investments in the City, boosted by a more stable job and revenue base, the City itself is better able to weather those inevitable down swings in the national economy. The local development agency, SLDC, continues to be successful in securing funds and incentives that stimulate businesses and real estate development and job creation. In the past year, SLDC secured its third allocation of \$65M in New Markets Tax Credits to further such development projects. Examples of proposed projects coming to development in FY2011 include the Park Pacific, Railway Exchange, The Laurel, and The Kiel Performing Arts Center. Additional efforts are underway to retain downtown lease space for major firms such as Lewis Rice, Thompson Coburn and the Polsinelli law firm. Each of these efforts plays a role in securing jobs and providing the revenue base essential for maintaining City services.

Effective and Efficient Government

At no other time is the need for efficiency and effectiveness in City government heightened as in times of economic stress. It is during such times that a balance must be struck between reducing the costs of government while maintaining those services deemed most important to citizens, businesses and visitors alike. The FY2011 Annual Operating Plan includes a number of initiatives to address the costs of government.

- **Employee Pay and Benefits**

As in the previous fiscal year, there will be no increase in City employee salaries. However, as discussed previously with both Police and Fire departments, the cost of employee pensions will continue to rise in FY2011. Across all funds, the costs for non-uniformed pensions is projected to increase \$4.8M in FY2011. The general fund share of this increase, excluding civilian employees of the Police Department, amounts to \$2.4M. Pay costs were also expected to rise in FY2011 with the expiration of employee furloughs employed as a cost saving measure in the previous fiscal year, offset in part by a small reduction in costs of the City employee health plan. To offset these increases, the FY2011 budget assumes a 3.5% salary savings item in most department budgets. This reduction in budgeted salaries was the amount required to keep overall compensation costs at FY2010 levels. Details of how these savings are to be implemented and achieved will be the subject of pay negotiations.

SUMMARY AND OVERVIEW

- **Other Budget Items**

Most administrative offices in City government will see budget and staff reductions. General Government and Finance offices which include offices such as the Board of Aldermen, Mayor, Personnel, City Counselor and Comptroller will see a net reduction of 9 positions and \$1.4M in personnel costs and other reductions. Four positions are being relocated to the City Counselor's Office problem properties unit from the Building Division.

FY2011 is an election year with four scheduled elections to take place, a state primary and general election in 2010 and a City primary and general election in 2011. While Election Board costs will increase \$700,000 in the coming fiscal year, efficiencies in operation and two proposed staff reductions will help make this cost increase less than it otherwise would be.

The Facilities Management Division under the Board of Public Service will reduce its staff, set priorities for maintenance and custodial services in City buildings and will seek additional utility savings with assistance from a variety of energy efficiency grants, reducing overall costs by \$1.2M.

The Equipment Services Division of the Board of Public Service will be reducing its staffing levels by five positions and with reductions in materials and fleet supply purchases, total costs are projected to decline by \$1M.

It will continue to be a goal to reduce costs on the administrative side of City government such that funding for essential City services remains the priority.

NEW REVENUES AND SERVICE FEES

Most major sources of revenue particularly to the General Fund have declined from the previous year, with only nominal growth anticipated in FY2011. Compounding the problem of this lack of growth in tax revenue has been that many departmental user fees imposed to recoup the costs of services have not kept up with the cost of providing the service. Over the past year there has been a concerted effort to identify those areas where user fees have not traditionally been charged or where adjustments to rates were overdue.

Refuse Collection

Unlike many municipalities, the City of St. Louis has not charged a service fee for refuse collection. The City currently provides twice weekly refuse pick-up, a once per week collection of yard waste, a once per month collection of bulk waste and the opportunity for additional trash disposal at the City's refuse transfer station. The FY2011 budget anticipates the imposition of a collection fee of \$11 per month estimated to generate \$10.8M in FY11.

With \$3M of these proceeds allocated to new recycling and enforcement efforts, net revenues of approximately \$7.8M will be available to offset refuse collection and disposal costs.

SUMMARY AND OVERVIEW

City Court Fines

Each year, City Courts has a total of approximately 50,000 outstanding failure to appear warrants issued for municipal offenses. Neighboring jurisdictions charge fees in excess of \$100 for the additional court costs associated with handling these cases. With a similar fee imposed on these City cases, even with a major portion remaining uncollectible, it is estimated that revenues could total approximately \$2M in FY2011.

Emergency Medical Services

City collections of revenues related to emergency medical services continue to trail the cost of providing the service by close to \$5M per year. An effort is currently underway to solicit proposals for contracting EMS billing services which would recoup much of this lost revenue. While it is anticipated that these efforts will ultimately be successful, the revenue estimate for FY2011 assumes only a partial year of increased collections estimated at \$2.5M.

Recreation Fees

The City's Recreation Division provides recreation programs free of charge to over 14,000 registered participants. In the next fiscal year, it is proposed to initiate an enrollment fee for entering these programs. While allowing provisions for those unable to pay, it is estimated that these new fees will provide \$1.0M in revenue in support of continued recreation programming.

Other Service Fees

The City's Health Division serves as the local provider of the state's Air Pollution monitoring program. While the state has reduced its funding, it is proposed that should the function remain within the purview of the local health department, then fees charged to those businesses affected by the program would be used to offset the increased cost of the service to the City. Other service fee increases included in the FY2011 budget include recently enacted and proposed ordinances pertaining to food establishment inspections, street blocking and other street related permits, excise fees and proposed changes to building mechanical and electrical permits. In total, nearly \$18M in new or adjusted fee revenues are included in the FY2011 budget.

SPECIAL REVENUE REALLOCATIONS

In addition to the expenditure reductions and new revenues already described, the FY2011 Annual Operating Plan incorporates a number of reallocations of existing special revenues to offset the budget gap. In many instances, special funds are dedicated to supplement existing general fund services and so faced with a decline in these services, the reallocation of the supplemental revenues becomes a necessity. Some of these reallocations, such as deferral of capital expenditures are intended to be temporary in nature while others may be more long term depending on fiscal circumstances.

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Reallocation of Capital Fund Revenues

In the Capital Fund, the ½ cent sales for capital improvements is allocated by ordinance; 50% to Wards, 17% to Major Parks, 10% to Police, 3% to Recreation and 20% to Citywide projects. With only 20% for Citywide projects, the City's general fund contributes to the Capital Fund to meet the remaining balance of debt service obligations on City facilities and equipment. Of the ½ cent capital accounts both the Citywide and Police accounts, as well as most of the Forest Park sub-account are restricted by fixed debt service commitments. By reallocating a \$4.8M of the remaining balances from the Ward, Parks and Recreation accounts, these funds can offset the general fund's capital obligations. The remaining ward account allocation will total \$5.4M comprised of \$4.7M in remaining ½ cent sales tax funds, supplemented by a reallocation of \$700,000 in 1/8 cent local park funds. This amounts to approximately 75% of what would be the normal allocation in FY2011.

Reallocation of Affordable Housing and Building Demolition Funds

As previously discussed, the FY2011 budget proposes an Affordable Housing Commission allocation of \$4M. This is \$1M less than the normal allocation. It is proposed that these funds as well as approximately \$600,000 previously under contract but since released, would be made available for helping meet revenue shortfalls in the Local Use Tax Fund. Similarly, the allocation for Building Demolition is proposed at \$0.7M, a

reduction of \$2.3M which will also be made available to assist with the budget gap. The reduction in available housing funds is to be targeted toward those funds typically allocated for development as opposed to social services networks. These funds will also continue to be supplemented with community development block grant funds that will be awarded and appropriated later in the fiscal year.

Other Fund Reallocations

While Forest Park capital funds were spared any reductions, the general fund currently pays for utility costs of facilities in the park in the amount of \$580,000. It is proposed that the Forest Park Fund, which is funded with concessions and other revenues generated in the park, assume these costs.

The Circuit Drug court is currently funded through a combination of grants and general fund subsidies. In FY2011, City funding is maintained at \$209,000, however it is proposed that these costs be funded through the use of crime prevention funds from the ½ cent public safety sales tax which has a budget of \$1.0M per year to spend on such programs.

The Public Safety Trust fund was established through an increase in the Graduated Business License to fund among other programs an increase in problem property owner prosecutions. With an existing fund balance in the City Counselor's account, it is proposed that \$200,000 general fund

SUMMARY AND OVERVIEW

cost of the problem property unit be charged to this account.

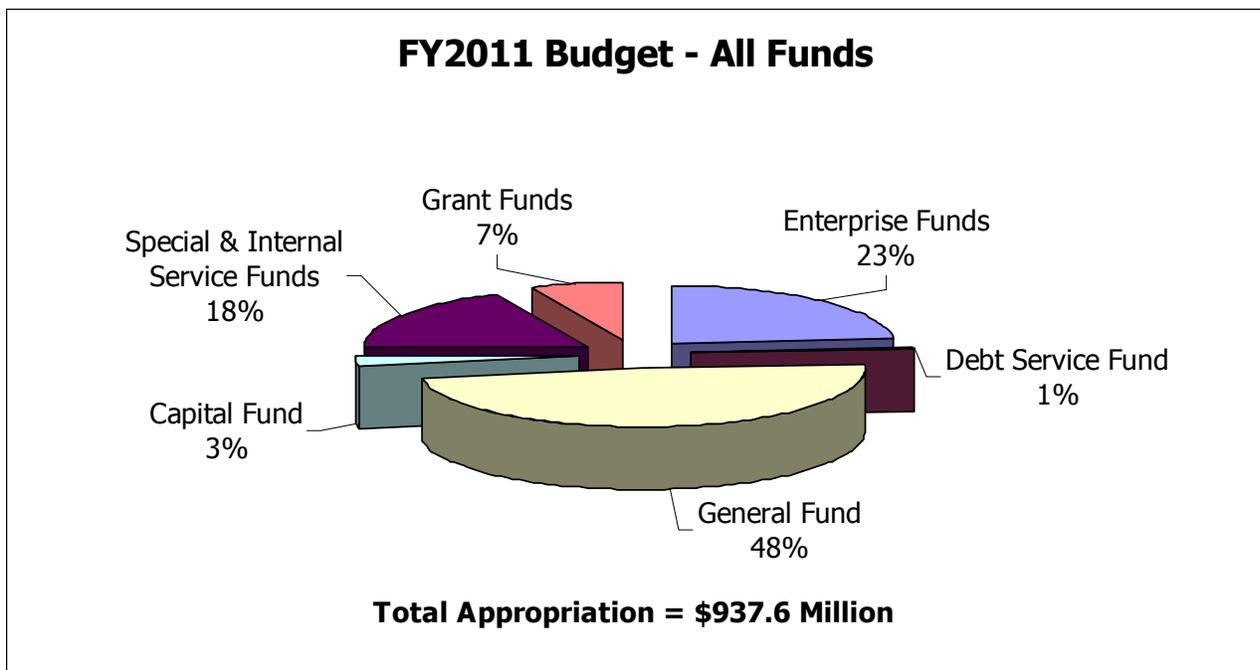
Once again, while some of these reallocations may be temporary in nature, other steps taken in this FY2011 Annual Operating Plan, including the proposed expenditure reductions in many areas of City government and new and improved ways to deliver certain City services coupled with new sources of revenue will remain essential components of ensuring sustainable and balanced budgets into the future.

FUND GROUPS

The total recommended budget for FY2011 is \$937.6M and is funded by a combination of local

tax and fee collections, dedicated funds for enterprise functions and project specific grants.

The vast majority of local taxes and fees collected are used in support of general fund activities. The remaining local collections are deposited in special accounts due to legal requirements and are used to augment the services provided by the general fund. These special funds include those containing Local Use Tax proceeds, revenues from gaming operations, the cable television gross receipts tax, the state subsidy for property tax assessment, building demolition, lead abatement and other special funds. In the budget, these amounts are further broken down by departmental activities using specific projects and accounts, with appropriate distinctions being made between operating and capital expenditures.



SUMMARY AND OVERVIEW

GENERAL FUND OPERATIONS

The general fund budget, in combination with a variety of special funds, supports those recurring activities necessary for the operation of City government. These activities are supported by a combination of revenues derived from taxes, fees, fines and intergovernmental transfer payments. At \$451.2M, the FY2011 general fund budget is the largest of the City funding units. Of this total, the largest allocation under the general fund is for public safety at \$254.8M. Police services including police pension costs amount to \$144.9M. The remaining public safety allocation from the general fund provides for fire protection, pre-trial inmate housing, emergency medical services and various permitting, inspection and neighborhoods stabilization activities. The general fund budget also funds the majority of park and recreation operations at \$19.3M, streets, traffic and refuse collection at \$33.4M and general government and finance operations at \$28.9M. Functioning as both a City and County the general fund also includes appropriations for the 22nd judicial circuit of Missouri and a number of county office functions for \$54M. Debt service payments for large projects funded through lease arrangements are included in the general fund allocation in the amount of \$23.8M. Lease debt payments in FY2011 include the annual lease payments on the Scottrade Center debt and the Convention Center/Stadium complexes. The remainder of the general fund budget can be categorized as paying for public service engineering services,

maintenance and operations of public buildings, and fleet services.

SPECIAL FUNDS

Federal and State Grants

The largest category of special funds is grant funds secured from agencies at both the State and Federal level. These funds are included in the proposed budget in the amount of \$62.0 million, an 18% increase from the current year. The largest portion of these grant funds are dedicated to health programs and social service programs administered by the Department of Health and the Department of Human Services respectively. In FY2011, the Department of Human Services will continue to administer grants related to HUD programs to end chronic homelessness. Combined with existing health grants, a total of \$31.0M in grant funds will be allocated for use by these two departments. Parts of the recently approved federal stimulus package include funds for additional COPS grants for maintaining uniformed Police officer strength as well as juvenile accountability grants (JAG) for other program specific public safety efforts. Public Safety grants are estimated to total \$10.3M in FY2011. The remaining grant funds support the City's efforts in the provision of job training services through the St. Louis Agency for Training and Employment and with providing administrative support for the Law Department and the Community Development Agency.

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Other Special Revenue Funds

The remaining special fund allocations in the budget come from revenues which are legally required to be accounted for separately from the general fund. This category includes the funds such as the 1/2 cent public safety sales tax fund, and the Employee Pension Trust Fund. Other funds include \$27.2M expected in FY2011 from the Local Use Tax. Programs funded by the Local Use Tax include health care, building demolition, affordable housing, police services, and neighborhood preservation. This budget also allocates \$11.5 million from gaming operations which is used for capital improvements and enhancing the safety of the public visiting the riverfront. Special revenue funds also allocated in this budget include the convention and tourism fund, the assessment fund, communications fund and other miscellaneous special funds for demolition of condemned buildings, and repair of sewer lines.

DEBT SERVICE FUND

The budget allocates \$5.7M in debt service payments on the City's outstanding general obligation debt. At the end of the current fiscal year, the City will have just under \$50M in general obligation debt outstanding. This outstanding debt relates to issues in 1999 for public safety building improvements and fire engine fleet replacements as well as an additional issue in 2006 targeted for financing matching grants for street and bridge projects as well as floodwall repairs and for public safety communications systems.

CAPITAL IMPROVEMENTS

The Capital Improvements Fund budget allocates \$28.6M in funds dedicated to equipment purchases and capital improvements. The sources of capital funds include a dedicated 1/2 cent sales tax, a portion of a 1/10 cent sales tax dedicated to Metro Parks, a portion of the state gasoline tax, gaming admissions receipts, and proceeds from sales of City assets. The Capital Fund budget of \$28.6M, includes deferrals of capital projects and is a decrease of \$6.9M from the previous year. The capital budget includes a reallocation of \$4.8M in 1/2 cent sales tax funds to offset general fund debt payments on various existing City facilities and will see a decline of approximately \$2.1M in sales tax receipts due to falling revenues and a shortfall from the previous year. The Capital Fund budget does provide \$500,000 for an estimated first year payment on a lease purchase of \$10M to replace and refurbish fire equipment and replace snow plow vehicles.

ENTERPRISE FUND OPERATIONS

The Water Division and the Airport are the City's two enterprise funds. Allocations for these departments are included in the FY2011 budget at \$57.6M and \$162.4M respectively. The Water Division receives its income from the sale of water to residents of the City and recently from the sale of water to other municipalities in the metropolitan area. Approximately 8% of the Water Division's budget or \$4.4 million is devoted to retirement of revenue bonds issued for capital improvements to the divisions' two treatment facilities and an upgrade of the supporting infrastructure. With a

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budget of \$162.4M, the Airport is the City's second largest cost center and is supported entirely by user fees paid by airlines and concessionaires, along with federal funds. Approximately 42% of the airport's budget is devoted to debt service payments on revenue bonds for Airport expansion and to facilitate repair and maintenance of the runways and terminals. The remaining budget amounts provide for the administration and daily operations of both the Airport and Water Division.

INTERNAL SERVICE FUNDS

The City's internal service funds are funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies. These include the City's mailroom and employee health benefits fund. Appropriations for these funds total \$0.8 million and \$39.0 million respectively.

SUMMARY

In summary, the total budget appropriation for FY2011 is \$937.6 million. The General Fund which serves as the main operating fund for funding major City services totals \$451.2M. This represents about 48% of the total amount or just under half of the total budget. City general funds are supplemented by a total of \$62.0M in grants from State and Federal Sources. The remainder of the budget comes from a variety of special and enterprise funds maintained by the City in compliance with specific ordinances or agreements. The FY2011 Annual Operating Plan contains a number of initiatives to address the current economic environment of reduced

revenues and increased pension costs. These initiatives include cost reductions across most departments of City government, new and improved ways of delivery City services, new revenue proposals as well as reallocations of existing sources of revenue. In taking these steps, the FY2011 Annual Operating Plan is emphasizing the preservation of those services most essential to residents, visitors and businesses alike and that the City's mission of pursuing and ensuring a high quality of life remains sustainable in the years to come.

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FY2011 Annual Operating Plan Highlights

Cost Reductions / Service Changes

- \$4.4M in salary savings equivalent to 3.5% of salary costs to offset general and other fund employee pension and payroll cost increases.
- \$5.9M increase in Fire Pension costs to be offset in part by \$2.6M in attrition reductions and other salary saving initiatives and additional \$2M in operational reductions in the Fire Department
- Police to maintain total of 1,345 authorized uniformed officer total with \$4.6M in savings initiatives to offset \$3.6M increase in police pension costs
- \$700,000 net increase in costs of the Election Board for administering four elections in the coming fiscal year
- \$1.5M net cut in Circuit Court including reduced facility and grounds maintenance costs
- \$1.6M decrease in Corrections Division costs related to reduced average inmate population at City detention facilities
- \$650,000 reduction in building insurance costs in the Comptrollers Office
- \$500,000 decrease in City Wide accounts due to completion of State audit of City operations.
- Health Division to contract animal care to improve care for stray animals
- \$1.0M reduction in operating costs of the Equipment Services Division
- \$1.2M net reduction in operating costs including energy saving initiatives of the Facilities Management Division

New Revenues / Revenue Reallocations

- \$10.8M in net revenues from new refuse collection service fees with \$3M allocated toward new recycling and enforcement efforts
- \$4.8M in reallocated ½ cent capital revenues to offset citywide capital debt service costs
- \$2.5M estimated increase in EMS revenues in effort to enhance billing services
- \$1.0M in Affordable Housing and \$2M in Building Demolition funds reallocated to offset Local Use Tax shortfalls
- \$1.0M in recreation program enrollment fee
- \$580,000 in utility costs of Forest Park facilities to be charged to Forest Park Fund
- \$2.0M in City Court fines for proposed fee on failure to appear warrants
- \$2.0M in other Building, Street and Health Fees
- \$209,000 in Drug Court costs to be budgeted utilizing public safety crime prevention funds
- \$200,000 cost of problem property unit of City Counselor's office to be charged to Public safety trust fund
- Net decrease of 148 positions in all funds

BUDGET FORMAT

The remainder of this budget document is divided into the following sections:

Budget Overview: This section provides a more detailed discussion of the City's projected revenues and expenditures. The discussion includes an overall economic outlook for the City and includes summary tables illustrating projected revenues and appropriations for all funds. Also included is information regarding the City budget process, vision and goals.

Department and Program Budgets: This section is divided by major City departments. Each department begins with a summary of budget statistics and is followed by division and program budgets within each department.

The division and program budgets are presented in a format that contains narrative information about respective programs and identifies outputs and projected performance levels.

Capital Improvements: The City's FY2011 Capital Budget and Capital Improvement Plan are presented in this section. A detailed discussion of the five-year plan and description for each capital project are being submitted under a separate cover.

Appendix: The appendix includes supplemental information about the City and its budget including debt issues, trends in personnel, etc. Also included are selected demographic, social and economic statistics and indicators.

SUMMARY AND OVERVIEW

BUDGET OVERVIEW FY2011 ANNUAL OPERATING PLAN

BUDGET OVERVIEW

This section presents summary information on the FY2010 Annual Operating Plan for the City of St. Louis. The discussion that follows describes the economic outlook for the City and region in the context of both the national and state perspective and presents a comprehensive review of the general operating fund budget as well as for enterprise and special revenue funds. Also presented in this section are summary tables of sources and uses of funds for all fund groups and descriptions of the major sources of revenue for FY2010.

ECONOMIC OUTLOOK

U. S. Economic Outlook

Real gross domestic output as reported by the U.S. Bureau of Economic Analysis increased at an annual rate of 5.6% in the fourth quarter of 2009. This latest indicator of growth in the national economy seemed to confirm consensus estimates that the latest recession ended sometime in late summer 2009. However, while signs of economic recovery have begun to appear, stubbornly high rates of unemployment continue as a drag on economic growth. The Bureau of Labor Statistics reported that non-farm payroll employment increased by 162,000 in March, 2010, with the national unemployment remaining unchanged at

9.7%. While a positive sign, the increase was noted to be due in part to government hiring of

Key Economic Indicators

Change in U.S. GDP 4thQ'09	+5.6%
Change in CPI 12 mos. ending February, 2010	+2.1%
Unemployment	
U.S. (Mar'10)	9.7%
Missouri (Feb'10p)	9.4%
City (Feb'10p)	11.6%

Source: U.S. Bureau of Labor Statistics

temporary census workers. Increases in employment could also be found in health care industries while financial and informational service industries saw continued declines. After showing little to no growth in the past 12 months, the consumer price index was up 2.1% in February, 2010 over the same period in the previous year, with declines in energy costs being offset by increases in food prices and other items. Recent comments by the president of the Federal Reserve indicate that continued economic growth supported by stimulative monetary policy will gradually improve the employment situation over the next year. Meanwhile, the continued policy of low interest rates to accommodate this economic growth will need to be balanced against the potential for higher inflation. Various economic

SUMMARY AND OVERVIEW

forecasts over the next twelve to eighteen months project growth in the national gross domestic product to be in the range of 3% with inflation rate remaining slightly over 2% throughout the period. Improvements in the unemployment rate are expected to be gradual with the national rate projected to continue to remain in the 9% range through the first half of 2011.

The Missouri Economy and Outlook

The State of Missouri reports losing a total of 89,000 jobs since the last peak in employment was reached in January, 2008. The Bureau of Labor Statistics reports the state's unemployment rate for February, 2010 was 9.4% or slightly below the national average. This is a level not seen since the early 1980's. Personal income in calendar 2009 was reported to decline by 1%. Economic projections for the state foresee modest growth with unemployment, similar to national trends, declining by approximately 1% in 2010 and personal income increasing by a modest 1.9% over the same period. Economic conditions are expected to improve marginally in calendar 2011, with continued downside risks existing in the struggles of the automotive industries offset by potential recoveries in manufacturing and agricultural exports.

City of St. Louis As Economic Center

The City of St. Louis is at the core of an eleven county metropolitan area covering parts of both Missouri and Illinois, and as such is the employment and entertainment center of an area containing a population of 2.7 million residents. It

is also the office center of the region with over 24 million square feet of office space. The metropolitan area and the City are major industrial centers in the Eastern Missouri-Southwestern Illinois area with a broad range of industries. Although the distribution of jobs across industry sectors has resulted in a decline in the City's share, the City remains a significant source of employment in the region with nearly 20% of all the jobs. In spite of the economic climate, new investment is still occurring in the City. The north riverfront is now viewed as a desirable location for manufacturing and warehousing. Two new office buildings were recently completed in the 25 acre Highlands at Forest Park mixed use development leading to more jobs and residents at this highly successful development. The City's development agency, SLDC was recently awarded its third allocation of \$65M in New Market Tax Credits which have been used as gap financing for projects such as the Moonrise Hotel, the redevelopment of the Hammermill Building as well as the world headquarters of the 400 employee Solae Company. In the coming year, projects such as Park Pacific, Railway Exchange, Avenida, 600 Washington, the Laurel which will be a mixed use residential and hotel development, and the Kiel Performing Arts Center will be underway or completed in downtown.

City Economic Outlook

The March, 2010 report of St. Louis Federal Reserve indicated mixed economic results in the first quarter of 2010, with some signs of improvement in manufacturing activity while

SUMMARY AND OVERVIEW

continued declines in retail sales activity. Automobile sales were reported as flat from the previous year while service industries saw declines from the previous report. The unemployment rate in the City as reported by the Bureau of Labor Statistics was at a seasonally unadjusted 11.6% in February, 2010. This high rate of unemployment has contributed to the decline in retail sales activity as well as declines in employment based revenues. The consumer price index for the St. Louis region declined 0.1% in calendar year 2009 and can be expected to show modest growth following the national trend over the next twelve to eighteen months. While prospects for the economic recovery continue to improve, the continued high rate of unemployment and sluggish growth in the housing and commercial real estate markets will remain as constraints on overall growth in the coming fiscal year.

GENERAL FUND OVERVIEW

SOURCES OF FUNDS

General fund revenues for FY2011 are forecast at \$451.2M, an increase of 3.5% over the current year's revised estimate of \$435.2 million. After adjusting for one-time sources in FY10 as well as an estimated \$15M in revenues from new and increased fees planned for FY11, core revenues are projected to increase a more modest 1.2%. Revenue growth projections for most major tax sources are expected to range from less than 1% in the instance of sales taxes to a modest 1.5% in property tax receipts. Modest increases can be

found in areas such as franchise utility taxes and departmental receipts. These estimates reflect the current state of the economy where successive quarterly declines in sales tax receipts and recent negative trends in the City's employment based taxes will keep the prospects for revenue growth quite limited in the next fiscal year.

Earnings and Payroll Tax

The Earnings tax, the largest single revenue producer, after declining close to 2% in the previous fiscal year is predicted to return to minimal growth of about 1.3% over the revised FY2010 estimate. Individual withholding taxes were down 5.7% through the first three quarters of FY2010, reflecting the prevalence of job reductions and one-time severance packages in the prior year. In FY2010, the year over year comparisons are estimated to be more favorable, as the new base employment level is established, however job growth is anticipated to remain weak. Corporate earnings taxes which comprise approximately 15% of Earnings Tax revenues are expected to be more positive as corporate earnings improve with the economy. The Payroll tax, being more heavily weighted toward the private sector, is more recession prone and declined over 5% in the previous year. Payroll tax projections are expected to more closely follow the earnings tax trend in FY2011.

Property Tax

The previous reassessment year saw only a nominal increase in the City's overall assessed value of about \$4.5 billion. With a modest

SUMMARY AND OVERVIEW

inflationary increase and a rise in delinquent tax collections, property tax revenues in FY2010 are projected to end the year up about 2.5%. In FY2011, assessments are expected to remain flat reflecting a reduced level of construction projects coming to completion. Real property tax receipts are projected to increase a 1.5% for the year. Personal property tax receipts reflecting the decline in new automobile sales over the past eighteen months has been flat as well through FY2010 and is likewise projected to show only a modest pick-up in FY2011 at 1.5%.

Sales Tax

Sales tax receipts have remained the source of major revenue most vulnerable to decline during this last economic downturn. In FY2010, the decline in quarterly sales tax receipt total continued from the previous year peaking at a negative 10% in the second quarter compared to the same period in the previous fiscal year. The sales tax has shown ten successive quarterly declines going back to December 2007. Total tax receipts in FY2010 are projected to finish the year down by over 6.0%. Projections for FY2011 include a minimal return to growth of 0.5% over the revised FY2010 estimate.

Intergovernmental Revenues

After declining significantly in the previous fiscal year, revenues from the state of Missouri representing the city's share of state automobile sales taxes have stabilized in FY2010 where receipts are expected to finish the year mostly flat at \$2.7M. The final deduction in a series of

adjustments from the state for recouping past collection costs, should also boost results in FY2011, with receipts expected to grow by 3% for the year. Gasoline tax revenues which are based on a statewide tax and ultimately distributed to local government units have remained primarily flat in the current fiscal year and these revenues are expected to remain at the same level in FY2011. Receipts from the state for prisoner reimbursements rebounded to \$6.3M in FY2010 after a decline from the previous year related to the timing of release of these revenues to the general fund. At a current reimbursement rate of \$21.25 per day, the current reimbursement rate is less than half of the actual cost of housing pre-trial inmates and this source of funds remains susceptible to cutbacks in state funding.

Franchise Utility Taxes

In the Franchise Tax category, telecommunications tax receipts declined in FY2010 due to the receipt of one-time settlement payments of nearly \$16M in the prior fiscal year. It had been anticipated that a remaining unsettled case would be resolved in FY2010, however this has been delayed and a final settlement agreement is not anticipated to occur until FY2011. The estimate for telecommunications tax receipts in FY2011, includes this final release of previously protested amounts with revenues to total \$20.2M. Once the remaining unsettled case is resolved, recurring telecommunications franchise revenues are estimated to be approximately \$16M on an annual basis. Of this amount, \$13.5 million will continue to be deposited into the employee pension trust

SUMMARY AND OVERVIEW

fund to be used to pay for costs associated with City employee pensions. In other franchise receipts, while Ameren UE increased electric rates 8% in March of 2009, actual electric franchise tax receipts have been tracking up a more modest 4.6% for the fiscal year. Meanwhile, a significant decline in natural gas rates have left natural gas tax receipts down over 18% through the third quarter of the fiscal year. Estimates for both electric and natural gas receipts provide for a 3% increase in revenues over the next fiscal year. Any increases in rates as well as business activity and of course weather factors will have an impact on actual results. Gross receipts revenues from sales of water are projected to increase by over 16% as a result of an additional rate increase proposed by the City's Water Division to pay for the increased costs of water production.

Tourism and Amusement Taxes

Restaurant and hotel tax receipt totals have both shown declines in the past fiscal year. Restaurant tax receipts were down 2.6% through the third quarter of the fiscal year with hotel tax receipts trailing by 7.8% over the same period. The decline in hotel tax receipts in FY2010 was cushioned somewhat with the release of an existing fund balance from the previous fiscal year in the Sports Facility Trust fund in which these revenues are deposited. Looking ahead to FY2011, restaurant and hotel tax receipts are projected to show minimal growth of 1.5% and 1.0% respectively. Amusement tax receipts are down slightly in the current fiscal year with the largest drop being due to a decline from NFL football gate receipts. In

FY2011, the amusement tax is projected to reflect a decline of \$1.3M due primarily to the phase out of receipts from NHL hockey and other events at Scottrade Center related to the redevelopment agreement of the Kiel Opera House.

Other License Fees

Cigarette taxes have declined 7% through the third quarter of FY2010, accelerating a pattern of gradual decline, and are projected to be down an additional 1.5% in FY2011. The largest category of license fees remains the graduated business license (GBL). The previous fiscal year saw GBL receipts decline 7.7%. Given the timing of receipts, mostly in May and June, results for the current fiscal year are somewhat tentative, however estimated receipts are expected to remain at these reduced levels pending a stronger recovery in the job market.

Departmental Receipts

Revenues derived from service fees and fines collected by various City Departments were down in most areas in FY2010, however these declines were more than offset by a few large one time sources of revenue. Continued struggles in housing and construction were evident as recording fees and building permit fees collectively are projected to be down just under \$1M by fiscal year end. A resumption of some large construction projects over the next twelve months is expected to add to permit revenues in FY2011. Additional declines occurred in areas such as the Towing Division which saw a drop of activity from the previous fiscal year as did the Forestry Division

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with a drop in collections from weed cutting services. City Court fines were among the few areas which saw increases. The major increase in departmental receipts in FY2010 were due to a final settlement and release of approximately \$2M in communications license funds (related to private lines which use public right of way) and some one time funds of approximately \$1.6M released by the Police Department related to a recent agreement with a radio service provider. An important component of the effort to address the projected budget gap for FY2011, was to review the existing fees that departments charge for various City services. Some fees which had not been reviewed for a number of years were identified for adjustment while some areas in which service fees had not been previously imposed (e.g. trash collection) were also identified. These new fees and fee adjustments are designed to more fully recoup the cost of providing City services and are a necessary part of the development of a balanced budget. Some of the major fee adjustments proposed for FY2011 are discussed below:

New Refuse Collection Fees

Unlike many municipalities, the City of St. Louis does not charge a service fee for refuse collection. The City currently provides twice weekly refuse pick-up, a once per week collection of yard waste, a once per month collection of bulk waste and the opportunity for additional trash disposal at the City's refuse transfer station. The FY2011 budget anticipates the imposition of a collection fee of a minimum of \$11 per month estimated to generate in excess of \$10M per year. With an estimated

\$3M of these proceeds allocated to new recycling and enforcement efforts, net revenues of approximately \$7M will be available to offset refuse collection and disposal costs. Though not yet final, it is proposed that this fee be added to the water bill or some other existing billing mechanism to ease collection efforts.

Other New Fees and Fee Adjustments

Each year, City Courts has a total of approximately 50,000 outstanding failure to appear warrants issued for municipal offenses. Neighboring jurisdictions charge fees in excess of \$100 for the additional court costs associated with handling these cases. With a similar fee imposed on these City cases, even with a major portion remaining uncollectible, it is estimated that revenues could total approximately \$2M in FY2011. City collections of revenues related to emergency medical services continue to trail the cost of providing the service by close to \$5M per year. An effort is currently underway to solicit proposals for contracting EMS billing services which would recoup much of this lost revenue. While it is anticipated that these efforts will ultimately be successful, the revenue estimate for FY2011 assumes only a partial year of increased collections estimated at \$2.5M. The City's Recreation Division provides recreation programs free of charge to over 14,000 registered participants. In the next fiscal year, it is proposed to initiate enrollment fees for participating in these programs. With provisions for those unable to pay, it is estimated that these new fees will provide \$1.0M in revenue in support of continued recreation programming.

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The City's Health Division serves as the local provider of the state's Air Pollution monitoring program. While the state has reduced its funding, it is proposed that should the function remain within the purview of the local health department, then fees charged to those businesses affected by the program would be used to offset the increased cost of the service to the City. Other service fee increases included in the FY2011 budget include recently enacted and proposed ordinances pertaining to food establishment inspections, street blocking and other street related permits, excise fees and changes to building mechanical and electrical permits.

In total, approximately \$17.5M in new or adjusted fee revenues are included in the FY2011 budget as summarized in the following table:

Major New and Adjusted Fees in FY2011	
Refuse Collection Fee	\$10.8M
City Courts Fines	\$ 2.0M
EMS Revenues	\$ 2.5M
Recreation Memberships	\$ 1.0M
Health Div. Fees	\$ 1.0M
Street Permits	\$ 0.4M
Building Permits	\$ 0.6M
Total	\$18.3M

The FY2011 general fund budget is proposed at \$451.2M, a decrease of approximately 1.0% from the budget for FY2010. The following are some of the highlights of the proposed general fund budget.

Employee Pay and Benefits

Approximately 75% of the general fund budget is related to salary and benefit costs of employees. Therefore during times of economic recession and declines in revenue, it would be difficult to balance the budget without taking some steps to limit the costs of employee compensation. While budget circumstances have precluded the provision of any cost of living pay increases over the past fiscal year or the next, compensation costs, however have continued to rise. Over the last several years, the largest contributing factor to the rise in these costs has been employee pensions. In FY2011, the general fund share of the costs of the City's three pension systems will increase by a total of \$11.5M. In addition, the previous FY2010 budget had incorporated savings from employee furloughs and vacation accrual reductions in excess of \$3.0M from the various employee groups. One positive note is that the recently negotiated health insurance package will reduce the City's general fund cost of health insurance by \$200,000 with employees also to share in the savings. The FY2011 budget proposes to offset the net increase in pension and pay costs as much as possible with like reductions in other payroll costs. To facilitate this, a salary savings provision equal to 3.5% of payroll has been added to most department budgets. Amounting to approximately \$4.0M, it has been sized to equal the amount of the employee pension increase and previous furlough amounts. Likewise, the Police and Fire Departments will also be seeking to implement pay provisions that help offset the costs of their respective pension increases. The details and form

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these salary savings will take will be the subject of pay negotiations.

Police and Public Safety

The Police Department and other departments of Public Safety represent over 57% of the total general fund budget. The Police Department at \$144.9M in operating and pension costs represents over 32% of the budget and is the largest component unit of Public Safety. In FY2010, the Police Department received an award of 50 officers as part of the American Recovery and Reinvestment Act of 2009 (ARRA) which combined with other local funding sources leaves the department with an authorized uniform strength of 1,345 officers. This strength level will remain unchanged in FY2011. In the Fire Department, a total of \$2.6M in savings will be realized through a decrease in staffing levels through attrition as well as other reductions in compensation. An additional \$2M reduction approved in the budget process will require additional reorganization and staff reductions in the department all directed toward helping offset the \$5.9M increase in firefighter pension costs. The Division of Corrections has seen an overall reduction in the census population of inmates at both the City Justice Center and Medium Security Institution. While the budget for FY2010 assumed an average population of 1,600 inmates, current projections for the next fiscal year average just below 1,400. Additionally, the operations of the Probation and Parole unit of Corrections have been consolidated with the Municipal Courts. Operational costs at the Corrections Division both in staffing and

contractual services are expected to decline by \$1.6M. Other minor decreases, including the elimination of vacant positions in the Building Division, are scattered throughout the Department of Public Safety.

Judicial Offices and County Offices

With four scheduled Citywide elections in the next fiscal year, the Board of Elections budget will increase \$700,000, which in addition to the election costs also includes some reductions in the cost of the Board's operations. The Circuit Court offices including Juvenile Detention have reduced costs totaling approximately \$1.5M. These include reductions in contractual services for custodial and maintenance contracts as well as the elimination of four vacant positions. The FY2011 budget also proposes that the \$209,000 funding for the Drug Court subsidy be provided through crime prevention funds of the ½ cent public safety sales tax. The budget for City Courts contains the addition of five positions related to the remaining probation and parole function transferred from the Corrections Division. City Courts will also provide \$93,000 in match funding for completion for a new mobile ticketing initiative that in conjunction with the Police Department will result in automation of how ticket information is transferred from the Police to City Courts. This will result in administrative savings in City Courts where three clerical positions will be eliminated offsetting the initial cost of the capital outlay. Ongoing operational savings are expected in future years. City Courts and other City department clients of the Regional Justice Information System (REJIS)

SUMMARY AND OVERVIEW

will be looking to reduce operating costs of this service and have targeted a reduction of \$120,000 in the coming fiscal year.

City Wide Accounts

City-Wide Accounts refers to those items that are not department specific. These include payments for debt service on the outstanding debt of the City's convention center as well as payments to the Capital fund for other existing lease debt obligations. In reallocating ½ cent sales tax revenues within the capital fund, the City's general fund debt obligations will decrease by \$3.7M in FY2011. With the State Auditor's office completing its audit of City operations in the past fiscal year, this cost of \$500,000 will not recur in the coming fiscal year. Meanwhile, the subsidy for the office of the Assessor which benefited from an existing fund balance in the previous year will increase by \$300,000 and special subsidies for programs such as Teach for America and ARCHS totaling \$175,000 have been eliminated.

Parks Department

In the Department of Parks, Recreation and Forestry, Parks plans to add 7 park rangers to provide security currently provided through a private contract. Other reductions in the Parks Department consist of a reduction in administrative costs of the Recreation Division where 4 positions have been eliminated and a \$200,000 reduction in projected per performance crew spending in the Forestry Division. The City's subsidy toward Tower Grove Park has also been reduced by \$30,550 or

about the same reduction in percentage terms as the cost of the Parks Department.

Street Department

The City Refuse Division of the Department of Streets will be implementing the new refuse collection fee. These funds will not only provide revenue to offset the cost of refuse collection and disposal but also provide the means necessary for initiating a new citywide recycling plan. It is anticipated that with these new source of funds a viable and responsible recycling program will redirect much of the municipal waste currently being deposited in landfills. A total of \$3M of the new revenues has been set aside for both recycling and enforcement efforts. The Traffic Division of the Department of Streets will see a scheduled reduction of about \$37,000 for remaining debt payments to the state of Missouri DNR related to the traffic light LED conversion project. The Streets Division will see a modest reduction of about \$70,000 for salt and snow chemicals due to a relatively lighter use of stockpiles over the past winter season. With the elimination of 10 vacant positions scattered throughout the department, the Street Department will see a net budget reduction of approximately \$500,000.

Health and Human Services

The Health and Human Services departments are funded primarily with local use tax special revenues and grant funds and thus do not represent a significant portion of the general fund budget.

SUMMARY AND OVERVIEW

Board of Public Service

The Board of Public Service has responsibility for providing engineering services as well as maintaining and servicing the City's public buildings and rolling stock fleet. The FY2011 budget for the Facilities Management Division incorporates the costs of operations of the newly occupied municipal building at 1520 Market previously budgeted as a separate unit under the Comptroller's office. Facilities Management will be pursuing a number of initiatives related to improving energy efficiency of municipal buildings. A \$35,000 energy efficiency grant from Ameren U.E. is helping with an evaluation of energy usage at the City Justice Center while a recent award of \$3.7M in energy efficiency and conservation block grant funds will be utilized to improve operations at both City Hall and the Carnahan Courthouse. Facilities Management also proposes reductions in its custodial and maintenance operations, with a total reduction of 15 positions. Overall, these initiatives will result in a net reduction of \$1.2M in general fund budget costs. Additionally, it is proposed that \$580,000 in utility costs for facilities within Forest Park be charged to the Forest Park Fund. The Equipment Services Division anticipates some operational savings related to reduced operations in other departments and has eliminated a total of 5 positions with total budget reductions estimated at \$1M.

General Government and Finance

As with other City departments, general government departments have not been spared reductions with a vacant position eliminated from

the budget of the Board of Aldermen, salary savings reductions taken in the budget for the office of the Mayor, a reduction of three positions in the Department of Personnel and other minor reductions contained within smaller government offices. The City Counselor's office is eliminating a vacant attorney position and includes the reallocation of two positions from its problem property unit to be funded utilizing approximately \$200,000 in funds from the public safety trust fund. Four positions are also being relocated to the City Counselor's Office problem properties unit from the Building Division. In addition to the transfer of the operations at 1520 Market to the Facilities Management Division, the Comptroller's office through a recent bidding process will see the cost of insurance premiums on City buildings decline by approximately \$650,000.

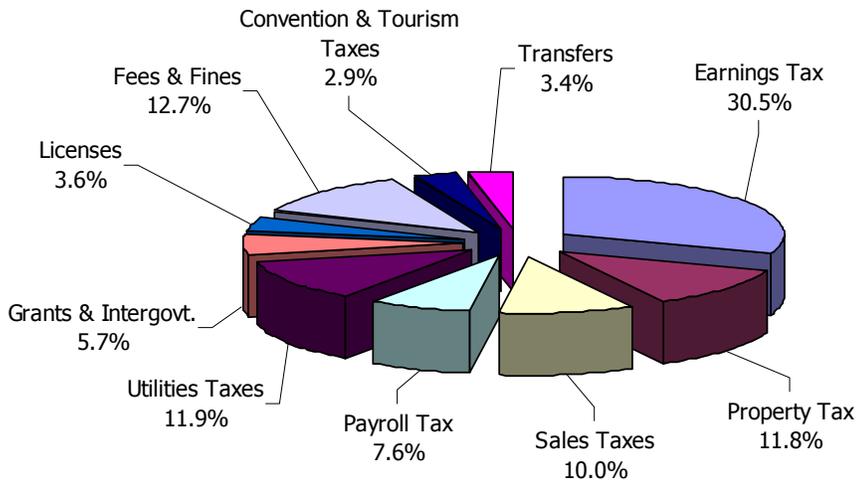
The combination of expenditures reductions as well as new sources of revenue and revenue reallocations contained within this annual operating plan is designed to produce a general fund budget that while preserving core City services remains balanced. A number of these initiatives will not only contribute to a balanced budget in the FY2011 fiscal year but will also provide the means for achieving sustainable balanced budgets in the future as well.

SUMMARY AND OVERVIEW

FY2011 General Fund Budget Highlights

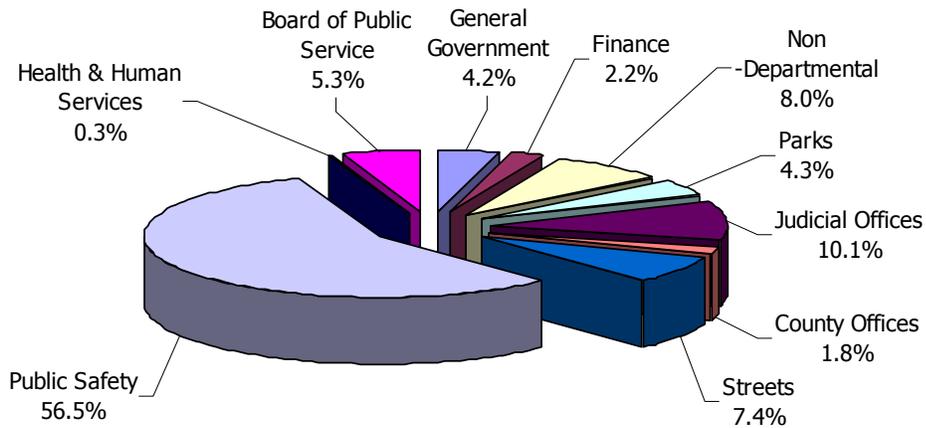
- \$10M in net revenues from new refuse collection service fees with \$3M allocated toward new recycling and enforcement efforts
- \$4M in salary savings equivalent to 3.5% of salary costs to offset general employee pension and other payroll cost increases
- \$5.9M increase in Fire Pension costs to be offset in part by \$2.6M in attrition reductions and other salary saving initiatives as well as \$2M in operational reductions in the Fire Department
- Police to maintain total of 1,345 authorized uniformed officer total with salary savings initiatives to offset \$3.6M increase in police pension costs
- \$3.7M reduction in City Wide debt service payments due to reallocation of ½ Cent Capital fund revenues
- \$650,000 reduction in building insurance costs in the Comptrollers Office
- \$500,000 decrease in City Wide accounts due to completion of State audit of City operations
- \$300,000 increase in Assessor subsidy after use of one-time balance in FY2010
- \$200,000 cost of problem property unit of City Counselor's office to be charged to Public safety trust fund
- \$580,000 in utility costs of Forest Park facilities to be charged to Forest Park Fund
- \$700,000 net increase in costs of the Election Board for administering four city wide elections in the coming fiscal year
- \$1.5M net reduction in Circuit Court operations including reduced facility and grounds maintenance contract services
- \$209,000 in drug court subsidy to be funded with public safety sales tax crime prevention funds
- \$1.6M decrease in Corrections Division costs related to reduced average inmate population at City detention facilities
- \$1.2M net reduction in operating costs including energy saving initiatives of the Facilities Management Division
- \$1.0M reduction in operating costs of the Equipment Services Division
- Net decrease of 83 general fund positions

FY2011 General Fund Revenues



Total General Fund Revenues = \$451.2 Million

FY2011 General Fund Budget by Department



Total General Fund Budget = \$451.2 Million

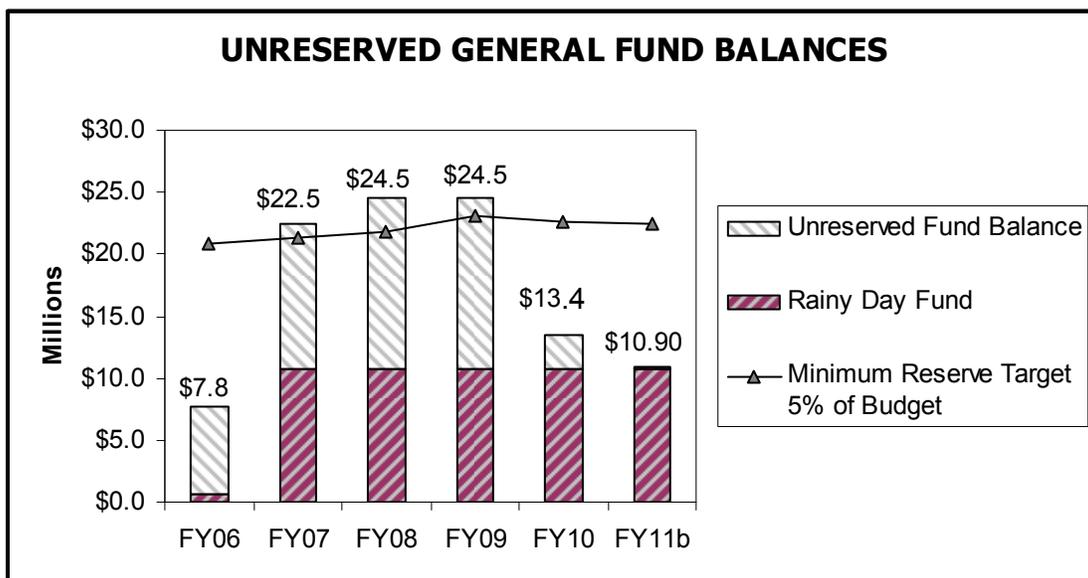
SUMMARY AND OVERVIEW

GENERAL FUND

Projected Operating Results

The adjacent table presents the projected general fund operating results for FY2011. The proposed general fund appropriation is balanced at \$451.2M. During FY2010, with continued declines in major tax revenues, it was estimated that revenues would fall short of budget by approximately \$20M. A series of steps involving hiring slowdowns, capital fund transfers and a curb in discretionary spending were implemented to narrow this gap. While these measures have narrowed the projected gap considerably, the unreserved general fund balance is projected to decline by a minimum of \$2.5M going into the next fiscal year. The budget for FY2011 is balanced without drawing any further upon these reserves.

FY2011	
General Fund Projected Operating Results	
Estimated Revenue	\$451,203,575
General Fund Appropriation	451,178,720
Operating Balance	<u>\$ 24,855</u>



SUMMARY AND OVERVIEW

OTHER FUNDS

Projected Operating Results

While much of the budgetary focus is placed on discretionary spending of the General Fund, the operating balances of other funds can also have an impact on budget development.

In the Special Funds category, the Local Use Tax Fund exhibited a significant decline in its tax base over the past year, with use tax receipts declining over 18% through the end of the third quarter. These results impact the general fund budget as more of the burden of services funded with excess use tax funds depends upon general revenue support. Appropriations in the Local Use tax fund will decline by \$8.1M to accommodate the reduction in revenue. With a fund balance in the Assessment Fund used to offset the general fund subsidy in the prior year, the general fund subsidy for the Assessor's office will rise by \$300,000 in FY2011. Revenues from gross receipts tax payments in the Communications Fund are expected to rise to \$300,000 over receipts in the previous year. In addition to funding operations of the City's public access channel, the Communications Fund appropriates all excess revenues as a supplement to general revenue. While gaming fund revenues have exceeded original estimates in FY2010, it is anticipated that these additional funds estimated at \$1.6M will be appropriated as part of the effort to curb the budget gap in the current fiscal year. Total gaming fund appropriations will decline by over

\$4M in FY2011, reflecting the expenditure of previous fund balances and an estimated \$2M decline in gaming revenues from the planned closing of the President casino.

In the Enterprise Funds, the Water Division continues to see increases in the cost of water production while at the same time many large users have reduced consumption. The Water Division is developing a rate proposal that will ensure that water revenues are sufficient to cover the costs associated with water production and maintain balanced operating budgets. The Airport generally formulates a budget that is less than projected revenues in order to address any contingencies or emergency expenditures that may arise during the fiscal year.

Declines in sales tax revenues also have an impact on the Capital fund where the ½ cent sales tax for capital improvements as well as the 1/10 sales tax for metro park improvements are major funding sources. When projected shortfalls in sales tax occur in the previous year, the subsequent year's appropriation is reduced accordingly. In FY2011, these negative adjustments will total \$1.1M.

SUMMARY AND OVERVIEW

CAPITAL IMPROVEMENTS

The City of St. Louis Capital Committee has developed a five-year Capital Improvements Plan containing projects that have an estimated cost of \$320M. These projects will be funded through a combination of local, state and federal funds. Over the five year period, an estimated \$216M will be appropriated for cash payments and debt service requirements and in some cases the local matching share for road and bridge repair projects and major flood protection projects. The FY2011 Capital Budget funds the first year of the plan with a recommended appropriation of \$28.6M. This is a reduction of \$6.87M from the prior year. Given the significant challenge in balancing the City's general fund budget, a total of \$3.86M in ½ cent capital sales tax revenues from ward, major parks and recreation center accounts is proposed to be reallocated to offset existing debt payment obligations of the general fund. An additional \$2.6M in debt service payments will be offset with available bond funds that have been released but remain restricted for debt service purposes. Due to declines in sales tax receipts over the last fiscal year, approximately \$1M in next year's receipts will be required offset negative beginning balances in the various capital accounts. Other revenues supporting the capital budget include \$5.28M from projected gaming revenues, \$1.4M in courthouse restoration fees, \$630,000 in gasoline tax revenue, \$350,000 in projected proceeds from the sale of City assets and \$700,000 in previously unallocated receipts from the special parks fund and \$761,000 reallocated from recreation center project funds.

Capital expenses planned for FY2011 include those for projects designed to further the City's goal of stabilizing neighborhoods as well as increasing the efficiency of service delivery through replacement of vital equipment required to deliver those services. Funding policy established by the Capital Committee sets a high priority on leveraging non-city funds to the maximum extent possible to effect major improvements to roads and bridges.

Ward Improvements - \$5.4M

Each of the City's 28 wards will be allocated \$191,400 in FY2011 revenues which includes their portion of any interest earnings and the \$525,000 shortfall in revenues from the previous fiscal year. The allocation from the local Parks fund, which is already included, will provide an additional \$25,000 for park improvements in each ward. These funds will be allocated for projects such as neighborhood park improvements, street resurfacing, sidewalk replacement, and refuse container replacement. Actual projects are recommended by the ward alderman subject to approval by the Board of Estimate and Apportionment.

Parks and Recreation Centers - \$2.9M

The City's six major parks, Forest Park, Tower Grove, Carondelet, Fairgrounds, O'Fallon and Willmore will share \$2.9M in ½ cent sales tax and metro parks improvement tax funds. Planned

SUMMARY AND OVERVIEW

projects include roadway repairs, equipment replacement and improvements to playgrounds. Of this total Park allocation, \$859,000 in Metro parks funds will be allocated to neighborhoods parks for similar capital improvements.

Facility Improvements - \$14.9M

Funds categorized as being for facility improvements will service previously incurred debt for construction and renovations of several City facilities. Major facilities include the City Justice Center, Civil Courthouse and Carnahan Courthouse buildings, the Juvenile Detention Center as well as the renovated City building at 1520 Market St.

Equipment Replacement - \$2.8M

\$2.8M has been allocated to service debt payment requirements of existing rolling stock lease agreements necessary to replace vehicles in such areas as refuse collection, street cleaning, and animal regulation functions. In FY2009, a line of credit was obtained and has been used for a replacement of rolling stock up to a pre-set credit limit. In FY11, a planned \$10M lease debt issue is planned to replace and refurbish fire engine equipment and purchase replacement trucks used for the City's Street Department.

MAJOR FUND TYPES

GOVERNMENTAL FUNDS

Governmental funds are those through which most governmental functions are financed. Governmental fund categories include:

General Fund - the City's main operating fund through which the majority of City services such as police and fire protection, emergency medical services, and parks and streets maintenance are funded. Most tax receipts and other revenues not required to be accounted for in another fund are considered general revenue. General Fund expenditures account for about one-half of all City expenditures.

Special Revenue Funds - used to account for specified taxes, fees, grants or other sources of revenue that are dedicated by ordinance for a specific purpose. Funds contained in this category include government grants, the Local Use Tax Fund, the Convention and Tourism Fund, Gaming Fund, Assessment Fund, Lateral Sewer Fund, Tax Increment Financing Funds, Transportation Fund and other miscellaneous special funds.

Debt Service Fund - used to account for revenues and expenses related to the City's existing general obligation (property tax supported) debt.

Capital Project Funds – used to account for revenues and expenditures related to capital equipment purchases, public infrastructure improvements or public projects. The sources of capital funds vary from a dedicated ½ cent sales tax, to proceeds from bond issues and appropriations from the general fund.

SUMMARY AND OVERVIEW

PROPRIETARY FUNDS

Proprietary funds are used to account for activities that are similar to those found in the private sector. Proprietary fund categories include:

Enterprise Funds – used to account for funds operated similar to private business type activities; this would include the Airport and City Water Division. The Meter Division is also operated as an enterprise fund and is separately appropriated.

Internal Service Funds - used to account for activities that provide services for certain City programs and operations. These include the City mailroom, workers' compensation and employee health insurance programs.

FIDUCIARY FUNDS

Fiduciary Funds are used to account for resources held for the benefit of individuals or units outside of the City. The City serves as a trustee or has fiduciary responsibilities for the assets. These include the City's various pension funds. While contributions to these funds are appropriated, the activities of the funds themselves are not part of the appropriation process.

Detailed descriptions of funds within each of these fund groups can be found in the glossary in the Appendix of this document.

The tables on the following pages contain summary budget information for all funds. A more detailed discussion of the general fund budget and

descriptions of trends in major sources of revenue follow.

FY11 REVENUE SUMMARY - ALL FUNDS (in millions)

	FY09 Actual	FY10 Revised	FY11 Budget	% Change FY10-11
<u>General Fund</u>				
Earnings Tax	\$138.4	\$135.8	\$137.5	1.3%
Property Tax	51.1	52.5	53.2	1.5%
Sales Tax	48.0	45.0	45.2	0.5%
Payroll Tax	35.5	33.7	34.1	1.3%
Franchise (Utilities) Taxes	61.4	48.2	53.8	11.5%
License Fees	17.3	17.4	16.1	-7.6%
Grants & Intergovernmental Revenues	25.0	25.4	25.6	0.7%
Department User Fees and Fines	38.1	42.3	57.4	35.7%
Transfers	28.2	35.0	28.3	-19.1%
	443.0	435.2	451.2	3.7%
<u>Special Revenue Funds</u>				
Property Tax	2.0	1.7	1.8	2.9%
Franchise (Utilities) Taxes	4.6	4.9	5.0	2.1%
Local Use Tax	31.5	25.7	27.2	6.2%
Sales Tax	18.3	20.4	20.5	0.5%
Other Taxes	20.3	16.4	17.1	3.8%
Grants & Intergovernmental Revenues	75.1	91.8	75.7	-17.5%
Department User Fees and Fines	23.7	26.1	26.3	0.8%
Transfers	3.5	3.0	3.5	16.9%
Fund Balances and Other Resources	7.1	3.6	16.1	342.2%
	186.0	193.5	193.0	-0.2%
<u>Debt Service Fund</u>				
Property Tax	5.4	5.7	5.7	0.2%
<u>Capital Improvement Funds</u>				
1/2 Cent Sales Tax	17.4	16.4	16.5	0.6%
Metro Parks Sales Tax	1.6	1.5	1.5	0.6%
Grants & Intergovernmental Revenues	0.6	0.6	0.6	0.0%
Department User Fees and Fines	1.7	1.5	1.4	-7.9%
Transfers	5.8	14.5	8.7	-40.4%
Other Resources	0.5	0.4	0.4	0.0%
Balances / Surpluses Previous Years	0.0	0.3	-0.4	-240.0%
	27.6	35.2	28.6	-18.6%
<u>Enterprise Funds</u>				
Franchise (Utilities) Taxes	4.4	5.1	5.8	13.7%
Enterprise Revenues	204.2	214.5	215.5	0.5%
	208.5	219.6	221.3	0.8%
<u>Internal Service Funds</u>				
Department User Fees and Fines	37.9	42.8	39.8	-7.1%
Total General Appropriation	\$908.5	\$932.0	\$939.7	0.8%
<u>Funds Appropriated Separately</u>				
Community Development & Housing Grants ¹	\$17.6	\$15.4	\$19.3	24.8%
Street Improvement Fund	4.8	4.7	4.8	3.0%
Transportation Fund Revenues	26.5	25.2	31.7	25.9%
Parking Division Revenues	16.7	16.6	13.5	-18.5%
¹ <i>Excluding CDBG in general appropriations</i>	65.7	61.8	69.2	12.0%
Total All Sources	\$974.1	\$993.9	\$1008.9	1.5%

FY11 BUDGET SUMMARY - ALL FUNDS (in millions)

	FY09 Actual	FY10 Budget	FY11 Budget	% Change FY10-11
<u>General Fund</u>	\$453.1	\$453.9	\$451.2	-0.6%
<u>Special Revenue Funds</u>				
Assessment Fund	4.4	4.3	4.0	-7.2%
Convention and Tourism Fund	4.5	4.5	4.6	1.3%
Public Safety Trust Fund	17.1	20.5	19.1	-6.9%
Neighborhood Parks Fund	7.2	8.1	8.6	5.5%
Convention and Sport Facility Trust Fund	5.9	6.2	6.1	-2.1%
Lateral Sewer Fund	3.0	3.1	3.1	-2.3%
Cable Communications Fund	1.6	1.5	1.0	-34.6%
Port Authority	3.6	3.0	2.7	-9.8%
Riverfront Gaming Fund	9.0	15.6	11.5	-26.1%
Local Use Tax Fund	39.2	33.5	25.4	-24.3%
Other Special Revenue Funds	36.7	32.9	46.2	40.5%
	132.3	133.4	132.2	-0.9%
<u>Grant Funds</u>				
St. Louis Agency on Training and Employment	11.2	16.4	10.0	-38.8%
Community Development (excl. separate approp.)	10.9	13.0	9.3	-28.5%
Health and Human Services	25.1	32.8	31.0	-5.3%
Police Department	6.7	10.8	9.2	-15.2%
Other Grants	3.2	2.9	2.5	-15.3%
	57.1	75.9	62.0	-18.3%
<u>Debt Service Fund</u>	6.2	5.7	5.7	0.2%
<u>Capital Funds</u>	31.0	35.5	28.6	-19.4%
<u>Enterprise Funds</u>				
Water Division	50.1	57.8	57.6	-0.2%
Airport Authority	154.2	162.3	162.4	0.0%
	204.3	220.1	220.0	0.0%
<u>Internal Service Funds</u>				
Mail Room	0.5	0.8	0.8	-1.0%
Employee Benefits Fund	35.8	42.1	37.1	-11.9%
	36.3	42.9	37.9	-11.7%
Total General Appropriation	\$920.3	\$967.4	\$937.6	-3.1%
<u>Funds Appropriated Separately</u>				
Community Development & Housing Grants ¹	\$17.6	\$15.4	\$19.3	24.8%
Street Improvement Fund	4.8	4.7	4.8	3.0%
Transportation Fund Revenues	26.5	25.2	31.7	25.9%
Parking Division Revenues	16.7	16.6	13.5	-18.5%
	65.7	61.8	69.2	12.0%
Total All Sources	\$986.0	\$1029.2	\$1006.9	-2.2%

¹ Excluding CDBG admin. portion

FY11 BUDGET SUMMARY - ALL FUNDS BY DEPARTMENT

Dept. # Department	General Fund	Special Funds Revenue	Grant	Enterprise Funds	Total Funds
<u>GENERAL GOVERNMENT</u>					
110 Board of Aldermen	2,675,765	-	-	-	2,675,765
120 Mayor's Office	1,773,446	-	-	-	1,773,446
121 St. Louis Agency on Training and Emp.	-	-	9,920,624	-	9,920,624
123 Department of Personnel	2,773,116	117,513	-	-	55,518,043
Employee Benefits Fund	-	39,127,414	-	-	-
Employee Pension Trust Fund	-	13,500,000	-	-	-
124 Register	167,595	-	-	-	167,595
126 Civil Rights Enforcement Agency	307,778	-	172,267	-	480,045
127 Information Tech. Service Agency	5,445,434	-	-	-	5,445,434
137 Budget Division	431,943	-	-	-	431,943
139 City Counselor	5,392,976	917,335	874,753	-	7,185,064
141 Planing and Urban Design	117,514	-	1,571,377	-	1,688,891
142 Comm. Development Administration	-	-	3,629,147	-	3,629,147
143 Affordable Housing Commission	-	4,528,120	-	-	4,528,120
Subtotal	19,085,567	58,190,382	16,168,168	-	93,444,117
<u>FINANCE</u>					
160 Comptroller	7,665,536	-	-	-	34,855,963
Gateway Transportation Ctr.	-	1,168,413	-	-	-
Lateral Sewer Fund	-	56,464	-	-	-
Tax Increment Financings	-	3,395,768	-	-	-
Trustee Lease Fund	-	16,130,910	-	-	-
Grant and Other Funds	-	5,690,860	748,012	-	-
162 Municipal Garage	316,925	-	-	-	316,925
163 Microfilm	325,896	-	-	-	325,896
170 Supply Commissioner	648,580	-	-	-	648,580
171 Multigraph	875,051	-	-	-	875,051
172 Mail Room	-	807,834	-	-	807,834
180 Assessor	-	4,022,346	-	-	4,022,346
Subtotal	9,831,988	31,272,595	748,012	-	41,852,595
<u>NON-DEPARTMENTAL</u>					
190 City Wide Accounts	35,873,030	-	-	-	47,466,030
Convention and Tourism Fund	-	4,603,000	-	-	-
Riverfront Gaming Fund	-	6,990,000	-	-	-
Subtotal	35,873,030	11,593,000	-	-	47,466,030
<u>PARKS, RECREATION & FORESTRY</u>					
210 Dir. Parks, Recreation, and Forestry	478,925	7,856,504	-	-	8,335,429
213 Division of Recreation	1,556,447	94,732	-	-	1,651,179
214 Division of Forestry	7,024,096	246,907	-	-	7,271,003
215 Operation Brightside	-	-	290,632	-	290,632
220 Division of Parks	9,280,751	2,417,074	-	-	11,697,825
225 Soulard Market	226,018	-	-	-	226,018
250 Tower Grove Park	694,450	-	-	-	694,450
Subtotal	19,260,687	10,615,217	290,632	-	30,166,536
<u>JUDICIAL OFFICES</u>					
310 Circuit Clerk	946,169	-	-	-	946,169
311 Circuit Court	7,186,318	-	-	-	7,186,318
312 Circuit Attorney	6,590,275	2,807,650	1,037,013	-	10,434,938
313 Board of Jury Supervisors	1,446,601	-	-	-	1,446,601
314 Probate Court	56,690	-	-	-	56,690
315 Sheriff	8,786,525	-	-	-	8,786,525
316 City Courts	2,643,118	-	-	-	2,643,118
317 City Marshal	1,366,450	-	-	-	1,366,450
320 Probation and Juvenile Detention	16,667,667	360,724	370,218	-	17,398,609
321 Circuit Drug Court	-	-	-	-	-
Subtotal	45,689,813	3,168,374	1,407,231	-	50,265,418

FY11 BUDGET SUMMARY - ALL FUNDS BY DEPARTMENT

Dept. # Department	General Fund	Special Funds Revenue	Grant	Enterprise Funds	Total Funds
<u>COUNTY OFFICES</u>					
330 Tax Equalization Board	12,400	-	-	-	12,400
331 License Collector	-	6,070,000	-	-	6,070,000
333 Recorder of Deeds	2,589,846	-	-	-	2,589,846
334 Board of Election Commissioners	3,191,686	-	-	-	3,191,686
335 Medical Examiner	1,824,958	-	225,000	-	2,049,958
340 Treasurer	699,986	-	-	-	699,986
Subtotal	8,318,876	6,070,000	225,000	-	14,613,876
<u>PUBLIC UTILITIES</u>					
401 Communications Division	-	990,682	-	-	990,682
415 Water Division	-	-	-	57,513,558	57,513,558
420 Airport Authority	-	-	-	162,359,379	162,359,379
Subtotal	-	990,682	-	219,872,937	220,863,619
<u>STREETS</u>					
510 Director of Streets	870,757	45,428	-	-	3,451,020
Lateral Sewer Fund	-	2,534,835	-	-	-
511 Traffic and Lighting	8,377,152	-	-	-	8,377,152
513 Auto Towing and Storage	1,501,780	-	-	-	1,501,780
514 Street Division	6,087,360	769,769	-	-	6,857,129
516 Refuse Division	16,515,172	1,151,386	363,407	-	18,029,965
520 Port Authority	-	2,727,149	-	-	2,727,149
Subtotal	33,352,221	7,228,567	363,407	-	40,944,195
<u>PUBLIC SAFETY</u>					
610 Director of Public Safety	645,836	1,471,000	-	-	2,116,836
611 Fire Department	49,767,301	355,000	-	-	50,122,301
612 Firefighter's Retirement System	16,386,898	5,500,000	-	-	21,886,898
614 Office of Special Events	163,958	-	-	-	163,958
616 Excise Commissioner	406,717	-	-	-	406,717
620 Building Commissioner	7,118,865	5,717,999	1,530,531	-	14,367,395
622 Neighborhood Stabilization	2,455,185	-	11,339	-	2,466,524
625 CEMA	275,633	-	250,000	-	525,633
632 Medium Security Institution	15,256,476	-	0	-	15,256,476
633 City Justice Center	17,417,718	-	-	-	17,417,718
650 Police Department	129,432,562	14,107,940	9,192,325	-	152,732,827
651 Police Retirement System	15,418,329	5,500,000	-	-	20,918,329
Subtotal	254,745,478	32,651,939	10,984,195	-	298,381,612
<u>HEALTH AND HOSPITALS</u>					
700 Director, Health and Hospitals	-	1,858,683	1,519,231	-	3,377,914
710 Health Commissioner	-	313,890	-	-	313,890
711 Communicable Disease Control	-	1,733,310	9,406,513	-	11,139,823
714 Animal Care and Control	-	1,044,473	11,519	-	1,055,992
715 Environmental Health Services	-	1,739,310	1,428,354	-	3,167,664
719 Family/Community/School Health	-	881,233	619,919	-	1,501,152
737 Health Care Trust Fund	-	5,000,000	-	-	5,000,000
Subtotal	-	12,570,899	12,985,536	-	25,556,435
<u>HUMAN SERVICES</u>					
800 Director of Human Services	1,269,277	865,568	18,733,009	-	20,867,854
Subtotal	1,269,277	865,568	18,733,009	-	20,867,854
<u>BOARD OF PUBLIC SERVICE</u>					
900 President, Board of Public Service	2,447,829	823,832	-	-	3,271,661
903 Facilities Management	10,024,309	-	-	-	10,024,309
910 Equipment Services Division	11,134,567	-	-	-	11,134,567
930 Soldier's Memorial	145,078	-	-	-	145,078
Subtotal	23,751,783	823,832	-	-	24,575,615

FY11 BUDGET SUMMARY - ALL FUNDS BY DEPARTMENT

Dept. # Department	General Fund	Special Funds Revenue	Grant	Enterprise Funds	Total Funds
CAPITAL IMPROVEMENTS FUND	-	28,629,500	-	-	28,629,500
DEBT SERVICE FUND	-	5,690,860	-	-	5,690,860
TOTAL BUDGET	\$451,178,720	\$210,361,415	\$61,905,190	\$219,872,937	\$937,627,402

FY11 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund Dept. #	Department	FY09 Actual	FY10 Budget	FY11 Budget
General Fund				
1010 110	Board of Aldermen	2,612,488	2,677,769	2,675,765
1010 120	Mayor's Office	1,874,266	1,910,009	1,773,446
1010 121	SLATE	225,046	-	-
1010 123	Department of Personnel	3,420,425	2,921,038	2,773,116
1010 124	Register	169,260	168,563	167,595
1010 126	Civil Rights Enforcement Agency	366,609	366,212	307,778
1010 127	Information Tech. Services Agency	5,067,009	5,576,675	5,445,434
1010 137	Division of the Budget	466,694	441,089	431,943
1010 139	City Counselor	5,645,158	5,516,593	5,392,976
1010 141	PDA	131,874	129,968	117,514
1010 160	Comptroller	9,324,419	10,188,853	7,665,536
1010 162	Municipal Garage	308,767	316,187	316,925
1010 163	Microfilm Section	305,019	331,153	325,896
1010 170	Supply Commissioner	655,236	644,167	648,580
1010 171	Multigraph Section	1,007,641	913,969	875,051
1010 190	City Wide Accounts	41,861,396	39,445,475	35,873,030
1010 210	Director, Parks, Recreation & Forestry	456,915	391,057	478,925
1010 213	Division of Recreation	2,080,884	1,985,815	1,556,447
1010 214	Division of Forestry	7,148,991	7,210,483	7,024,096
1010 220	Division of Parks	8,528,020	10,023,742	9,280,751
1010 225	Soulard Market	275,972	226,101	226,018
1010 250	Tower Grove Park	750,000	725,000	694,450
1010 310	Circuit Clerk	921,565	996,030	946,169
1010 311	Circuit Court (General)	7,889,124	8,000,074	7,186,318
1010 312	Circuit Attorney	6,739,934	6,519,859	6,590,275
1010 313	Board of Jury Supervisors (Cir. Judges)	1,595,738	1,607,785	1,446,601
1010 314	Probate Court (Probate Judge)	55,953	67,505	56,690
1010 315	Sheriff	8,993,558	8,910,132	8,786,525
1010 316	City Courts	2,808,959	2,535,404	2,643,118
1010 317	City Marshal	1,331,933	1,387,027	1,366,450
1010 320	Probation Dept. & Juvenile Detention Ctr	17,092,289	16,930,006	16,667,667
1010 321	Circuit Drug Court	280,780	325,825	-
1010 330	Tax Equalization Board	12,594	12,400	12,400
1010 333	Recorder of Deeds	2,650,857	2,597,106	2,589,846
1010 334	Election and Registration	3,967,697	2,441,786	3,191,686
1010 335	Medical Examiner	1,770,487	1,806,066	1,824,958
1010 340	Treasurer	716,723	721,538	699,986
1010 510	Director of Streets	1,084,486	991,458	870,757
1010 511	Traffic and Lighting Division	8,565,322	8,564,414	8,377,152
1010 513	Auto Towing and Storage	1,614,008	1,556,018	1,501,780
1010 514	Street Division	6,166,729	6,141,247	6,087,360
1010 516	Refuse Division	13,532,396	13,580,115	16,515,172
1010 610	Director of Public Safety	740,347	687,384	645,836
1010 611	Fire Department	55,051,966	53,016,716	49,767,301
1010 612	Firefighters Retirement System	6,175,201	10,504,590	16,386,898
1010 614	Office of Special Events	38,216	170,575	163,958
1010 616	Excise Commissioner	401,945	401,053	406,717
1010 620	Building Commissioner	7,760,914	7,535,930	7,118,865
1010 622	Neighborhood Stabilization	2,377,208	2,436,474	2,455,185
1010 625	CEMA	274,675	278,593	275,633
1010 632	Corrections / MSI	16,667,336	16,479,351	15,256,476
1010 633	City Justice Center	19,123,223	17,739,556	17,417,718

FY11 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund Dept. #	Department	FY09 Actual	FY10 Budget	FY11 Budget
1010 650	Police Department	129,645,557	128,887,662	129,432,562
1010 651	Police Pension Fund	8,073,967	11,813,173	15,418,329
1010 800	Director of Human Services	1,267,140	1,346,412	1,269,277
1010 900	President, Board of Public Service	2,992,118	2,690,904	2,447,829
1010 903	Facilities Management	9,535,581	9,861,117	10,024,309
1010 910	Equipment Services Division	12,269,196	12,076,396	11,134,567
1010 930	Soldier's Memorial Building	189,970	161,271	145,078
Subtotal		453,057,781	453,888,870	451,178,720

Local Use Tax Fund

1110 123	Department of Personnel	117,912	115,266	117,513
1110 143	Affordable Housing Commission	7,175,035	5,538,766	4,528,120
1110 516	Refuse Division - Bulky Pick-up	1,273,848	1,146,453	1,151,386
1110 620	Bldg. Comm. - Housing Conservation	2,210,500	2,338,497	2,161,592
1110 620	Bldg. Comm. - Building Demolition	2,878,339	3,000,000	1,000,000
1110 650	Police Department	11,073,000	7,950,000	3,776,000
1110 700	Director, Health & Hospitals	1,454,002	1,185,378	1,730,683
1110 710	Health Commissioner	1,410,511	1,300,883	313,890
1110 711	Communicable Disease Control	2,087,494	1,831,663	1,651,101
1110 713	Public Health Laboratory	295	-	-
1110 714	Animal Care and Control	1,280,732	1,192,469	1,035,473
1110 715	Environmental Health Services	1,884,604	1,778,078	1,739,310
1110 719	Family / Community / School Health	909,219	859,885	881,233
1110 737	Health Care Trust Fund	5,075,000	5,000,000	5,000,000
1110 800	Director of Human Services	323,706	301,523	295,568
1110 900	President, Board of Public Service	-	-	-
Subtotal		39,154,197	33,538,861	25,381,869

Convention and Tourism Fund

1111 160	Convention and Tourism	4,546,000	4,545,000	4,603,000
Subtotal		4,546,000	4,545,000	4,603,000

Convention and Sports Authority Trust Fund

1111 331	Convention & Sports Facility Trust	5,890,000	6,200,000	6,070,000
Subtotal		5,890,000	6,200,000	6,070,000

Demolition Fund

1113 214	Division of Forestry	55,005	-	-
1113 620	Bldg. Comm. - Bldg. Demolition	916,478	-	-
Subtotal		971,483	-	-

Assessment Fund

1115 180	Assessor	4,383,882	4,332,887	4,022,346
Subtotal		4,383,882	4,332,887	4,022,346

FY11 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund Dept. #	Department	FY09 Actual	FY10 Budget	FY11 Budget	
<u>Special Revenue Funds</u>					
1116	1231000	City Employees Pension Trust Fund	13,500,000	13,500,000	13,500,000
1116	139	City Counselor	256,192	259,421	263,318
1116	1600013	Comptroller-Abram Building Operations	127,567	-	-
1116	1600019	Comptroller-Gateway Transportation	884,420	1,164,193	1,168,413
1116	210	Director PRF - Forest Park Fund	2,135,236	1,667,000	1,680,000
1116	214	Division of Forestry	180,475	243,901	246,907
1116	312	Circuit Attorney (Inspire Me School)	9,366	27,451	-
1116	312	Circuit Attorney (Training Fund)	2,500	2,500	2,500
1116	312	Circuit Attorney (Tax Unit)	141,008	158,880	154,200
1116	312	Circuit Attorney (Child Support Unit)	1,845,342	2,116,323	2,093,417
1116	312	Circuit Attorney (HUD Unit)	62,150	63,288	71,861
1116	320	Probation Dept. & Juvenile Detention	346,892	356,686	360,724
1116	510	Dir. of Streets - Excavation/Restoration	203,916	162,188	45,428
1116	514	Street Div. - Excavation/Restoration	247,683	258,750	282,413
1116	520	Port Administration Division	2,451,767	3,022,085	2,727,149
1116	620	Bldg. Comm. - Code Enforcement	2,406,015	1,141,217	811,401
1116	620	Bldg. Comm. - Demolition & Board-Up	1,921,311	3,337,532	2,078,655
1116	650	Police Dept. - Peace Officer Training	64,804	100,000	100,000
1116	6500001	Police Dept. - Communication Support	36,702	240,474	240,500
1116	700	Director, Health & Hospitals	-	128,000	128,000
1116	7000001	Health Provider Reimbursement	49,180	250,000	-
1116	714	Animal Care and Control	7,469	9,000	9,000
1116	800	Director of Human Services	262,094	408,000	570,000
1116	900	President, Board of Public Service	-	982,841	823,832
1413	160	Tax Increment Financing	6,122,386	2,893,406	3,395,768
1218	160	Trustee Lease Fund	7,087,205	3,247,415	16,130,910
		Subtotal	40,351,680	35,740,551	46,884,396
<u>Communications Fund</u>					
1117	127	Information Tech. Services Agency	149,959	150,679	-
1117	401	Communications Division	1,497,993	1,364,585	990,682
		Subtotal	1,647,952	1,515,264	990,682
<u>Lateral Sewer Fund</u>					
1118	160	Comptroller - Lateral Sewer Line	73,370	55,650	56,464
1118	510	Director of Streets - Lateral Sewer	2,594,229	2,581,966	2,534,835
1118	514	Street Division	374,926	512,132	487,356
		Subtotal	3,042,525	3,149,748	3,078,655
<u>Other Special Revenue Funds - Special Authorizations</u>					
1119	139	City Counselor	248,894	-	-
1119	210	Director PRF - Forest Park Fund	30,862	-	-
1119	213	Division of Recreation	14,298	-	-
1119	214	Division of Forestry	29,132	-	-
1119	220	Division of Parks	146,790	-	-
1119	312	Circuit Att. (Contingency & Tax Fund)	33,744	-	-
1119	315	Sheriff - Auction Proceeds	-	-	-
1119	320	Probation Dept. & Juvenile Detention	81,194	-	-
1119	321	Circuit Drug Court	2,409	-	-

FY11 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund Dept. #	Department	FY09 Actual	FY10 Budget	FY11 Budget
1119 334	Election and Registration	453,203	-	-
1119 401	Communications Division	149,490	-	-
1119 511	Transportation and Traffic Division	191,562	-	-
1119 520	Port Administration Division	1,155,187	-	-
1119 611	Fire Department	40,936	-	-
1119 632	Corrections/MSI	55,149	-	-
1119 650	Police Dept. - Police Judgements	476,756	-	-
1119 711	Communicable Disease Control	3,556	-	-
1119 714	Animal Care and Control	-	-	-
1119 800	Director of Human Services	-	-	-
1119 930	Soldier's Memorial Building	11,073	-	-
Subtotal		3,124,235	-	-
<u>Public Safety Fund</u>				
1120 139	City Counselor	209,293	336,115	551,526
1120 312	Circuit Attorney	522,470	533,348	485,672
1120 650	Police - Public Safety Trust Fund	2,398,151	2,100,000	2,350,000
Subtotal		3,129,914	2,969,463	3,387,198
<u>Riverboat Gaming Fund</u>				
1121 190	City Wide - Riverfront Gaming	6,650,000	10,350,000	6,990,000
1121 611	Fire Dept. - Riverfront Gaming	22,775	25,000	25,000
1121 650	Police Dept. - Riverfront Gaming	2,350,000	5,200,000	4,500,000
Subtotal		9,022,775	15,575,000	11,515,000
<u>Parks and Recreation Special Fund</u>				
1122 210	Dir. of Parks - 1/8 Cent Sales Tax	3,565,984	4,575,482	4,576,505
1122 210	Dir. of Parks - Neighborhood Parks	1,813,403	1,600,000	1,599,999
1122 220	Parks Division - Barnes/City Trust	1,832,550	1,970,357	2,007,074
1122 220	Parks Division - 1/8 Cent Sales Tax	-	-	410,000
Subtotal		7,211,937	8,145,839	8,593,578
<u>Public Safety Sales Tax Fund</u>				
1123 610	Public Safety-Crime Prevention	749	1,999,250	1,471,000
1123 6110023	Fire Department	450,000	680,000	330,000
1123 6120023	Fire - Public Safety Pension Trust	5,493,578	5,500,000	5,500,000
1123 6500023	Police Department	1,260,000	1,878,000	1,500,000
1123 6500123	Police Department	1,290,000	1,971,319	1,390,000
1123 6510023	Police - Public Safety Pension Trust	5,496,937	5,500,000	5,500,000
Subtotal		13,991,264	17,528,569	15,691,000
<u>Grant Funds</u>				
1140 650	Police Department - Misc. Grants	6,704,967	10,839,065	9,192,325
Subtotal		6,704,967	10,839,065	9,192,325
1161 900	President, Board of Public Service	98,000	-	-
Subtotal		98,000	-	-
1162 121	SLATE	11,090,372	16,244,867	9,920,624
1162 160	Comptroller	103,948	126,684	102,903
Subtotal		11,194,320	16,371,551	10,023,527

FY11 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund Dept. #	Department	FY09 Actual	FY10 Budget	FY11 Budget
1163 139	City Counselor	291,419	801,072	-
1163 141	Planning and Urban Design	832,910	-	-
1163 142	Comm. Development Administration	577,089	-	-
1163 160	Comptroller	224,779	445,349	-
1163 213	Division of Recreation	(90,335)	113,231	94,732
1163 316	City Courts - Problem Properties	8,377	-	-
1163 620	Building Commissioner	210,758	347,784	-
1163 622	Neighborhood Stabilization	9,798	10,708	11,339
1163 800	Director of Human Services	147,633	384,000	354,000
1163 900	President, Board of Public Service	124,896	-	-
	Subtotal	2,337,324	2,102,144	460,071
1164 141	Planning and Urban Design	284,207	-	-
1164 142	Comm. Development Administration	1,325,293	1,105,700	1,542,640
1164 620	Bldg. Commissioner	4,029,768	4,165,806	1,186,300
1164 700	Director, Health & Hospitals	(2,465)	1,575,305	515,397
1164 716	Lead Poisoning Control	795,160	-	-
1164 719	Family / Community / School Health	-	167,110	-
1164 900	President, Board of Public Service	-	-	-
	Subtotal	6,431,963	7,013,921	3,244,337
1165 139	City Counselor	265,572	-	810,751
1165 141	Planning and Urban Design	436,571	1,647,664	1,571,377
1165 142	Comm. Development Administration	816,788	2,219,332	2,086,507
1165 160	Comptroller	192,067	-	474,881
1165 213	Division of Recreation	121,407	-	-
1165 215	Operation Brightside	-	-	290,632
1165 316	City Courts - Problem Properties	9,133	-	-
1165 620	Building Commissioner	141,969	-	344,231
1165 622	Neighborhood Stabilization - Grant	6,674	-	-
1165 1165	Director of Human Services	120,357	-	-
	Subtotal	2,110,538	3,866,996	5,578,379
1166 160	Comptroller - Health Grant Auditing	-	144,194	118,144
1166 700	Director, Health & Hospitals	1,137,303	1,189,504	1,003,834
1166 710	Health Commissioner	-	-	-
1166 711	Communicable Disease Control	8,477,053	11,161,423	9,406,513
1166 714	Animal Care and Control	-	6,001	11,519
1166 715	Environmental Health Services	1,286,971	1,436,864	1,428,354
1166 716	Lead Poisoning Control	475,886	-	-
1166 719	Family / Community / School Health	371,509	407,914	619,919
	Subtotal	11,748,722	14,345,900	12,588,283
1167 160	Comptroller	-	53,345	52,084
1167 632	Corrections/MSI	-	49,161	-
1167 800	Director of Human Services	13,355,980	18,321,593	18,379,009
	Subtotal	13,355,980	18,424,099	18,431,093
1168 126	CREA - EEOC Contract	48,908	51,361	35,657
1168 126	CREA-HUD Contract	70,827	137,389	136,610
1168 139	City Counselor	3,445	-	-
1168 160	Comptroller	187,450	-	-
1168 210	Director of Parks	40,202	-	-
1168 214	Division of Forestry	22500	-	-

FY11 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund Dept. #	Department	FY09 Actual	FY10 Budget	FY11 Budget
1168 220	Division of Parks	97,430		-
1168 312	Circuit Att. - Domestic Violence	524,614	604,118	576,966
1168 320	Probation Dept. & Juvenile Det. Cntr.	664,328	-	-
1168 321	Circuit Drug Court	302,217	-	-
1168 334	Election and Registration	(2,625)	-	-
1168 335	Medical Examiner	983	225,000	225,000
1168 516	Refuse Division - Recycling	158,111	470,460	363,407
1168 610	Director of Public Safety	136,181	-	-
1168 611	Fire Department	-	-	-
1168 620	Building Commissioner	-	-	-
1168 900	President, Board of Public Service	10,747	-	-
	Subtotal	2,265,318	1,488,328	1,337,640
1169 139	City Counselor	-	-	64,002
1169 220	Division of Parks	-	129,859	-
1169 312	Circuit Att. (LLEBG/JAG/PSN)	-	162,666	460,047
1169 316	City Courts - Community Courts	-	-	-
1169 320	Probation Dept. & Juvenile Det. Cntr.	233,149	44,099	370,218
1169 321	Circuit Drug Court	-	-	-
1169 335	Medical Examiner	-	-	-
1169 610	Director of Public Safety	-	18,364	-
1169 611	Fire Department	61,596	-	-
1169 622	Neighborhood Stabilization - Grants	685,941	837,083	-
1169 625	City Emergency Management Agency	-	250,000	250,000
	Subtotal	980,686	1,442,071	1,144,267
	Subtotal	57,227,818	75,894,075	61,999,922
Capital Funds				
1217 160	Capital Improv. - Regular Sources	9,700,000	17,081,000	10,334,500
1219 160	Metro Parks - Sales Tax	1,613,222	1,617,800	1,432,000
1220 160	Capital Improv. - Sales Tax	19,728,000	16,807,700	16,863,000
	Subtotal	31,041,222	35,506,500	28,629,500
Debt Service Fund				
1311 160	G.O. Debt Service (Public Safety)	6,232,059	5,681,310	5,690,860
	Subtotal	6,232,059	5,681,310	5,690,860
Enterprise Funds				
1510 415	Water Division	50,070,345	57,756,832	57,641,340
1511 420	City of St. Louis Airport Comm.	154,201,038	162,305,185	162,359,379
	Subtotal	204,271,383	220,062,017	220,000,719
Internal Service Funds				
1611 172	Mail Room	505,980	816,006	807,834
1613 123	Personnel - Employee Benefits	5,004,102	6,783,070	6,946,290
1713 123	Personnel - Employee Benefits	30,753,962	35,245,457	32,053,342
1719 123	Personnel	-	101,212	-
1719 123	City Counselor	-	-	102,491
	Subtotal	36,264,044	42,945,745	39,909,957
	Subtotal All Funds	\$924,562,151	\$967,219,699	\$937,627,402

FY11 BUDGET SOURCES AND USES OF FUNDS SUMMARY (in millions)

Sources and Uses	1010 General Fund	1110 Local Use Tax Fund	Tourism Fund	Conven- tion & Sports Facility	Assess- ment Fund	1116 Special Funds	Communi- cations Fund	Lateral Sewer Fund	Public Safety Trust Fund	Riverboat Gaming Fund	Special Park Funds	Public Safety Sales Tax Fund
Beginning Fund Balance	\$10.900	\$0.126	\$0.041	\$0.002	\$0.000	\$2.019	\$0.010	\$2.668	\$0.502	\$0.292	\$3.123	(\$0.705)
Revenues												
Earnings Tax	137.510	-	-	-	-	-	-	-	-	-	-	-
Property Tax	53.248	-	-	-	1.760	-	-	-	-	-	-	-
Sales & Use Taxes	45.188	27.235	-	-	-	-	-	-	-	-	4.020	16.432
Motor Vehicle Sales Tax	2.856	-	-	-	-	-	-	-	-	-	-	-
Gasoline Tax	9.580	-	-	-	-	-	-	-	-	-	-	-
Payroll Tax	34.096	-	-	-	-	-	-	-	-	-	-	-
Franchise (Utilities) Taxes	53.811	-	-	-	-	-	2.400	2.576	-	-	-	-
Restaurant Taxes	2.400	-	4.573	-	-	-	-	-	-	-	-	-
3.5% Hotel Sales Tax	-	-	-	6.070	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-	-
License Fees	16.089	-	-	-	-	-	-	-	-	-	-	-
Grants / Intergovernmental	13.127	-	-	-	0.340	-	-	-	3.041	10.249	-	-
User Fees, Fines & Other	50.090	-	-	-	0.073	26.216	-	-	-	-	-	-
Transfers In	33.209	-	-	-	1.850	1.141	-	-	-	-	1.600	-
Other Resources	0.000	-	-	-	-	-	-	-	-	1.000	2.000	-
Total Sources of Funds	\$451.204	\$27.235	\$4.573	\$6.070	\$4.023	\$27.357	\$2.400	\$2.576	\$3.041	\$11.249	\$7.620	\$16.432
Appropriations												
Personal Services	336.227	13.517	-	-	3.416	6.301	0.897	0.943	3.336	4.500	2.511	5.492
Materials & Supplies	18.351	0.203	-	-	0.032	0.532	0.036	0.035	0.024	0.010	0.137	0.000
Rental & Non Capital Leases	2.869	0.070	-	-	0.010	0.118	0.004	0.085	0.000	0.000	0.009	0.000
Non Capital Equipment	0.702	0.013	-	-	0.004	0.058	0.004	0.000	0.004	0.010	0.000	0.000
Capital Assets	0.566	0.000	-	-	0.000	0.037	0.000	0.115	0.006	0.000	0.000	0.000
Contractual & Other Services	62.105	11.579	0.135	-	0.561	20.112	0.050	1.900	0.017	1.005	2.661	1.471
Debt Service	26.667	0.001	-	-	-	-	-	-	-	-	2.576	8.728
Transfers Out :												
Capital Lease Payments	0.241	-	-	-	-	-	-	-	-	-	-	-
Other Transfers Out	3.450	-	4.468	6.070	-	0.200	1.420	-	-	5.990	0.700	-
Total Uses of Funds	\$451.178	\$25.383	\$4.603	\$6.070	\$4.022	\$27.357	\$2.410	\$3.078	\$3.387	\$11.515	\$8.594	\$15.691
Ending Fund Balance	\$10.926	\$1.978	\$0.011	\$0.002	\$0.001	\$2.019	\$0.000	\$2.166	\$0.156	\$0.026	\$2.149	\$0.036

FY11 BUDGET SOURCES AND USES OF FUNDS SUMMARY (in millions)

Sources and Uses	Police Grants	SLATE	1163-65 CDA*	1166-9 Grant Funds	Street Improvement Fund*	1217-22 Capital Improvements	General Oblig. Debt Service	Tax Increment Financing	Water Division Enterprise Fund	Airport Enterprise Fund	Mail Internal Service Fund	Employee Health & Hospital Funds
Beginning Fund Balance	n/a	n/a	n/a	n/a	\$1.175	(\$1.147)	\$7.241	\$0.000	\$3.052	\$11.469	\$0.000	\$1.705
Revenues												
Property Tax	-	-	-	-	-	-	5.691	-	-	-	-	-
Sales & Use Taxes	-	-	-	-	-	17.980	-	-	-	-	-	-
Motor Vehicle Sales Tax	-	-	-	-	0.650	-	-	-	-	-	-	-
Gasoline Tax	-	-	-	-	-	0.630	-	-	-	-	-	-
Franchise (Utility) Taxes	-	-	-	-	4.149	-	-	-	5.800	-	-	-
Other Taxes	-	-	-	-	-	-	-	3.396	-	-	-	-
License Fees	-	-	-	-	-	-	-	-	-	-	-	-
Enterprise Revenues	-	-	-	-	-	-	-	-	49.297	172.017	-	-
Grants / Intergovernmental	10.839	10.023	28.534	33.501	-	-	-	-	-	-	-	-
User Fees, Fines & Other	-	-	-	-	-	1.400	-	-	-	-	0.808	39.104
Transfers In	-	-	-	-	-	9.420	-	-	-	-	-	-
Other Resources	-	-	-	-	-	0.350	-	-	-	-	-	-
Total Sources of Funds	\$10.839	\$10.023	\$28.534	\$33.501	\$4.799	\$29.780	\$5.691	\$3.396	\$55.097	\$172.017	\$0.808	\$39.104
Appropriations												
Personal Services	9.192	3.241	6.815	6.785	2.006	1.090	-	0.455	23.343	42.152	0.325	0.568
Materials & Supplies	-	0.075	0.070	0.439	2.026	-	-	0.015	11.136	5.629	0.008	0.072
Rental & Non Capital Leases	-	0.306	0.570	0.008	0.029	-	-	-	0.526	0.139	0.008	0.005
Non Capital Equipment	-	0.000	0.028	0.412	0.008	-	-	0.010	0.130	0.257	-	0.009
Capital Assets	-	0.000	0.036	0.075	0.080	-	-	0.005	1.060	3.019	0.000	0.000
Contractual & Other Services	-	6.401	21.016	25.782	0.651	6.916	-	0.008	17.022	43.750	0.468	38.450
Debt Service	-	-	-	-	-	20.625	5.691	2.903	4.425	67.412	-	-
Transfers Out :												
Capital Lease Payments	-	-	-	-	-	-	-	-	-	-	-	-
Other Transfers Out	-	-	-	-	-	-	-	-	-	-	-	-
Total Uses of Funds	\$9.192	\$10.023	\$28.534	\$33.501	\$4.800	\$28.630	\$5.691	\$3.396	\$57.642	\$162.358	\$0.808	\$39.104
Ending Fund Balance	\$1.647	\$0.000	\$0.000	\$0.000	\$1.174	\$0.003	\$7.241	\$0.000	\$0.507	\$21.128	\$0.000	\$1.705

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* CDBG funds and Street Improvement funds are appropriated on a calendar year basis and are under separate appropriating ordinances. Fund balances rollover and do not require reappropriation.

**CITY OF ST. LOUIS
GENERAL FUND REVENUE ESTIMATE**

Revenue Category	Actual Receipts FY09	Projected Receipts FY10	Projected Receipts FY11	Percent Change
Earnings Tax	138,402,392	135,760,000	137,510,000	1.3%
Sales Taxes	48,018,310	44,963,000	45,188,000	0.5%
Property Tax	51,087,165	52,456,100	53,248,100	1.5%
Payroll Expense Tax	35,531,482	33,675,000	34,096,000	1.3%
Franchise / Utility Taxes:				
Electricity	23,155,317	24,225,000	24,952,000	3.0%
Natural Gas	10,953,963	9,187,000	9,462,000	3.0%
Telephone	16,488,504	2,945,000	6,649,000	125.8%
Water	4,375,825	5,100,000	5,800,000	13.7%
Airport	5,603,589	5,975,000	6,110,000	2.3%
All Other franchise fees	836,721	814,000	838,000	2.9%
Subtotal	61,413,919	48,246,000	53,811,000	11.5%
Intergovernmental Revenues:				
Gasoline Tax	9,631,013	9,580,000	9,580,000	0.0%
Health Care Payments	5,086,542	4,500,000	4,600,000	2.2%
Prisoner Housing Reimbursement	4,580,475	6,320,000	6,300,000	-0.3%
Juvenile Detention Reimbursements	2,254,425	2,176,000	2,176,000	0.0%
Motor Vehicle Sales Tax	2,775,347	2,770,000	2,856,000	3.1%
Intangible Tax	629,928	51,000	51,000	0.0%
Subtotal	24,957,730	25,397,000	25,563,000	0.7%
Licenses:				
Graduated Business License	7,323,906	7,350,000	7,350,000	0.0%
Cigarette Occupational License	1,804,562	1,675,400	1,650,400	-1.5%
Sports and Amusement	3,584,160	3,554,500	2,252,500	-36.6%
Automobile	1,332,781	1,370,000	1,370,000	0.0%
Parking Garages and Lots	2,220,612	2,270,200	2,270,200	0.0%
Other Licenses	1,047,502	1,190,525	1,196,525	0.5%
Subtotal	17,313,523	17,410,625	16,089,625	-7.6%
Departmental Revenues:				
Fines and Forfeits	9,150,873	9,162,150	10,693,150	16.7%
Building and Occupancy Permits	6,812,286	6,442,500	8,212,800	27.5%
Departmental User Fees & Other	22,108,842	26,707,085	38,503,900	44.2%
Subtotal	38,072,001	42,311,735	57,409,850	35.7%

**CITY OF ST. LOUIS
GENERAL FUND REVENUE ESTIMATE**

Revenue Category	Actual Receipts FY09	Projected Receipts FY10	Projected Receipts FY11	Percent Change
Convention and Tourism Taxes:				
Hotel / Motel Gross Receipts ¹	5,890,000	6,630,000	6,070,000	-8.4%
Restaurant Gross Receipts - 1 cent ¹	4,311,000	4,370,000	4,468,000	2.2%
Restaurant Gross Receipts - 1/2 cent	2,449,688	2,365,000	2,400,000	1.5%
Subtotal	12,650,688	13,365,000	12,938,000	-3.2%
All other revenues and transfers	15,539,274	8,121,000	1,850,000	
Employee Pension Trust transfer	0	13,500,000	13,500,000	
Subtotal	15,539,274	21,621,000	15,350,000	
TOTAL GENERAL FUND REVENUES	\$442,986,484	\$435,205,460	\$451,203,575	3.7%

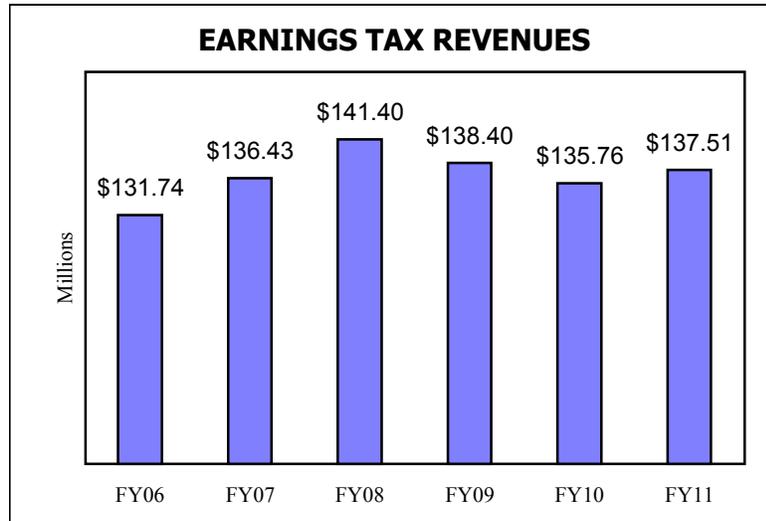
¹ Transfers from convention and sports facility trust fund and convention and tourism fund respectively

EARNINGS TAX

Definition

A one percent tax levied against employee gross compensation and business net profits.

The tax applies to all residents of the City of St. Louis regardless of where they work. It also applies to the earnings of non-residents who work within the city limits.



Discussion

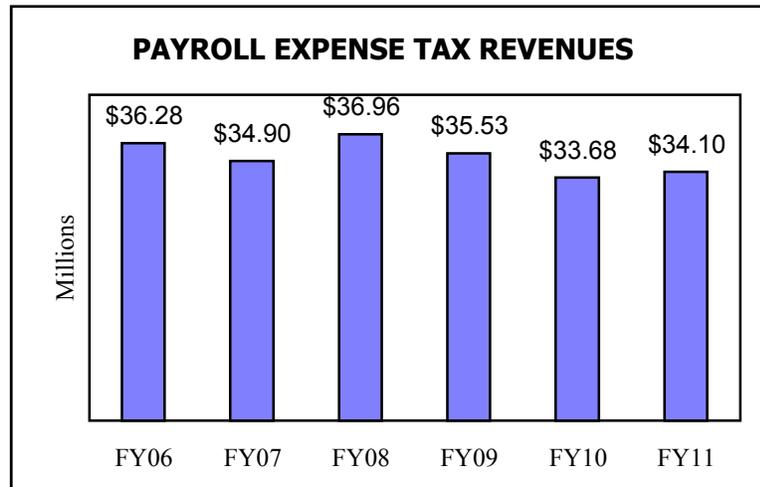
The city earnings tax is the most significant single source of general fund revenues, comprising approximately 31% of the total revenues. Receipts from individual taxpayers comprise about 85 percent of total earnings tax revenues, with businesses paying the remaining 15 percent. The Collector of Revenue is authorized by State law to retain a percentage of collections to pay for office operations. Funds not used for operations, including interest, are returned to the city.

The performance of the earnings tax in the last two fiscal years has been reflective of the economic environment. Beginning in FY09, job losses and the drop in corporate earnings resulted in a decline in earnings tax revenues offset only in part by one time payments related to severance pay packages. In FY10, as job cuts from the prior year and related severances waned, the earnings tax settled into a lower base with individual earnings taxes declining in the 4.5% range, offset only in part by modest improvement in corporate receipts. (These results exclude a large one-time release from escrow of approx. \$7M due from the previous fiscal year.) In FY11, it is projected that a slowly improving economy will provide the basis for a modest increase of 1.3% in earnings tax revenues.

PAYROLL EXPENSE TAX

Definition

A tax of one-half of one percent of total compensation paid by a business to its employees for work performed in the City of St. Louis. Not-for-profit charitable or civic organizations are exempt from the payroll expense tax.



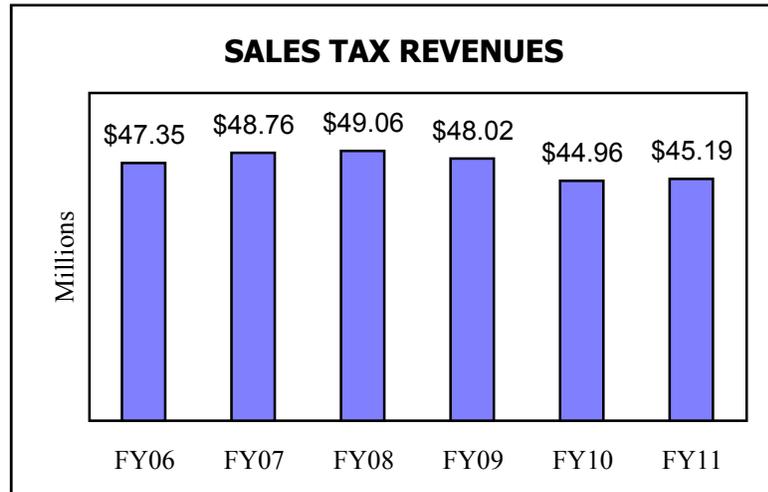
Discussion

The payroll expense tax was implemented in 1988 as part of an overall tax reform package, the aim of which was to redesign the city revenue base to be more attuned to changes in the economy. Payroll expense tax receipts follow trends in earnings tax collections, but can grow at a different rate, due to a somewhat different base and exemptions noted above. This difference has been especially pronounced in the recent downturn, as the drop in payrolls being more concentrated in the private for profit sector has led to a decline in the payroll tax at over twice the rate of the overall earnings tax. In FY11, it is estimated that revenues will stabilize and with the earnings tax rise 1.5%.

SALES TAX

Definition

A one and three-eighths percent tax levied on retail sales in the City of St. Louis. Sales tax is not levied on certain items, including motor fuels, prescription drugs, food purchased with food stamps, all sales by or to not for profit organizations and residential utility charges.



Discussion

The sales tax remains the source of revenue most vulnerable to economic downturns. After the previous year's decline of about 2%, FY10 is expected to end further down by over 6%. Estimates for FY11 project a return to minor growth of 0.5%.

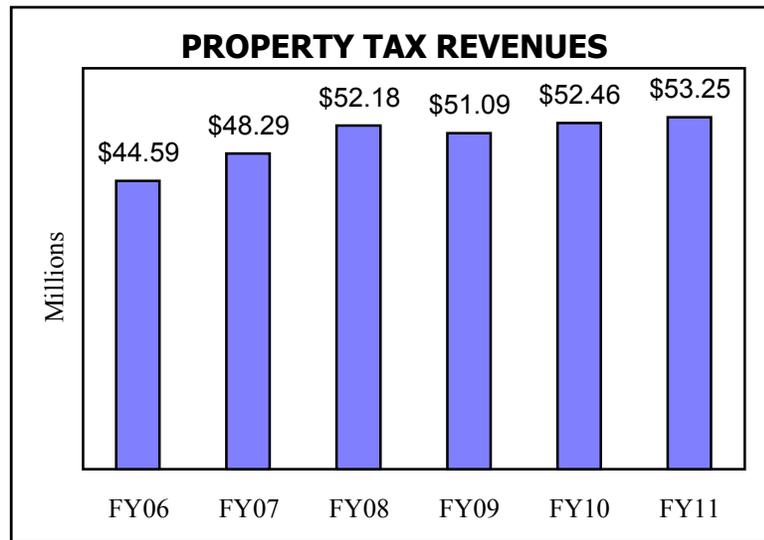
The City imposes other sales taxes for specific purposes with the most recent of these being a 1/2 cent sales tax for public safety approved in February, 2008. Combined with rates imposed by the State of Missouri and the Bd. Of Education the total sales tax rate as of July 1, 2010 can be illustrated as follows:

<u>Sales Tax Rate in City</u>	
City - General & Capital Funds	1.875%
City - Metro	0.750%
City - Regional Parks	0.100%
City - Local Parks	0.125%
City -Public Safety	0.500%
	3.350%
State Rates	4.225%
Bd. Of Education	0.666%
	4.891%
Total Sales Tax Rate:	8.241%

REAL AND PERSONAL PROPERTY TAXES

Definition

A tax levied on the assessed value of all real and personal property. The current tax rate is \$6.6465 per \$100 assessed value.



Discussion

Real and personal property tax revenues are distributed to the following taxing jurisdictions.

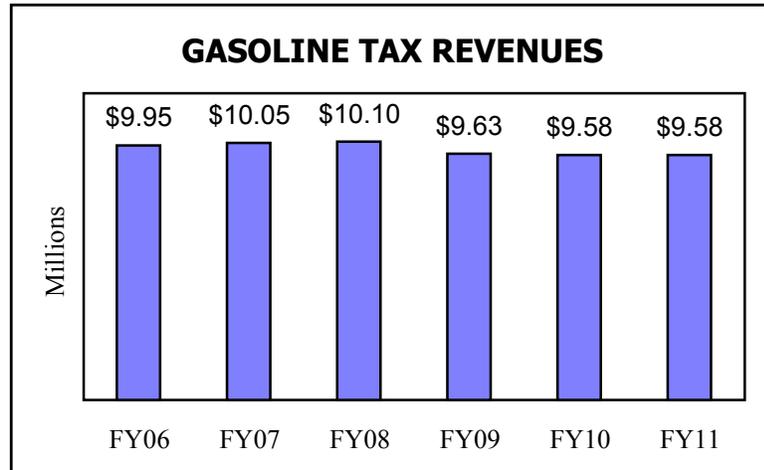
State	\$0.0300
Schools	3.8943
Community College	0.2136
Library	0.5019
Zoo, Museum, Garden District	0.2493
Sewer District	0.0000
Sheltered Workshop	0.1346
Community Mental Health	0.0800
Community Children's Services Fund	0.1827
City - General Purposes	1.2788
City - Public Debt	0.0813
TOTAL	\$6.6465

Taxes are levied on all real and personal property owned as of January 1 in each year. Tax bills are normally mailed in November and payment is due by December 31, after which taxes become delinquent. Assessment ratios are 19% for residential property, 32% for commercial property, and 12% for agricultural real estate. Personal property is assessed at 33.3% of the appraised market value. In addition to the rate shown, commercial real property is taxed at a rate of \$1.64 per \$100 assessed valuation, as a replacement for the Manufacturer's Inventory tax. 2009 was a reassessment year with total assessments in the City remaining primarily flat at \$4.5 billion. With the addition of some minor construction projects and inflationary adjustments, property tax receipts are expected to rise 1.5% in FY11.

GASOLINE TAX

Definition

A per unit tax levied on the sale of motor fuel purchased statewide. The gasoline tax is levied by the state and remitted monthly to local jurisdictions based on the proportionate share of the total population.



Discussion

The gasoline tax rate imposed by the State of Missouri is \$0.17 per gallon. The City receives distributions from the state both for its status as a city and a county. The formula for distribution for these revenues is based on the jurisdiction's population as a percentage of all jurisdictions.

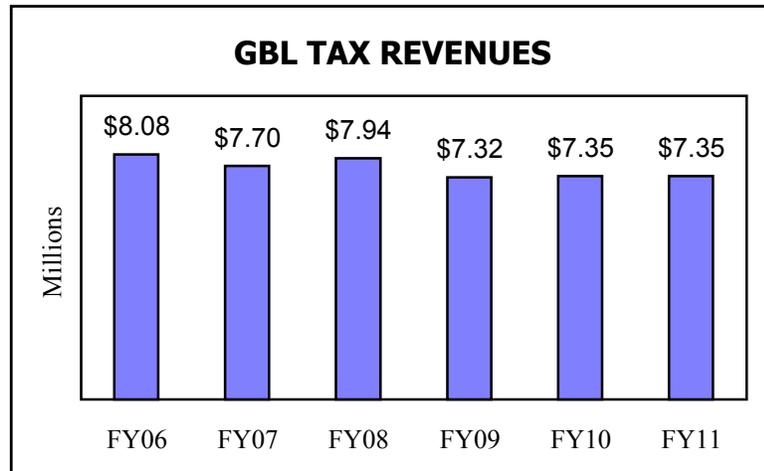
Amounts depicted in the chart above represent the city's allocation based on its status as a city and are deposited to the general fund to offset the cost of maintaining streets and highways. An additional \$0.6 million is received based on the city's status as a county and is deposited to the capital fund to offset the cost of road and bridge projects.

Gasoline tax receipts have remained flat over the past two fiscal years and are projected to remain so in FY11.

GRADUATED BUSINESS LICENSE TAX

Definition

A flat rate tax on businesses based on the number of persons a business employs within the city limits. The tax rate ranges from \$200 for employers with two or fewer employees to \$37,500 for employers with more than five hundred employees. (Graph illustrates general fund only)



Discussion

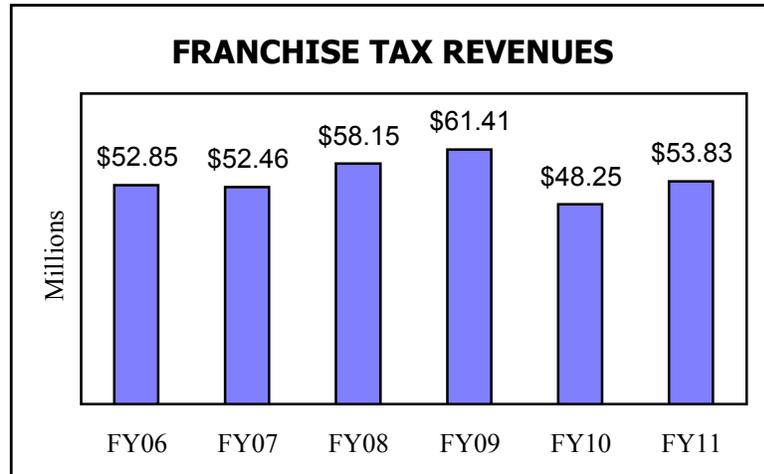
The decline in business activity is readily apparent in results from the GBL. FY09 saw a significant decline in receipts indicating the decline in jobs and employment. With most receipts from the GBL received in the 4th quarter of the fiscal year, receipts for FY10 and FY11 are projected to continue at this lower base. The current license fee schedule, including the increase approved by voters in 2006 and allocated to the Public Safety Trust fund is as follows:

<u>Number of Employees</u>	<u>GBL Tax</u>
501 or more	\$37,500
401-500	\$34,500
301-400	\$30,000
201-300	\$25,500
151-200	\$20,250
101-150	\$15,000
76-100	\$11,250
51-75	\$7,500
41-50	\$4,500
31-40	\$3,000
21-30	\$2,250
11-20	\$1,500
6-10	\$675
3-5	\$325
2 or fewer	\$200

FRANCHISE TAX

Definition

A tax on the gross receipts of utility companies operating within the city, including sales of electricity, natural gas, telephone services, water and steam, and on the gross receipts of the Airport.



Discussion

The tax rate for companies supplying natural gas and electricity is 10% of the gross receipts from their commercial customers and 4% of the gross receipts from residential customers. Companies supplying steam and water are taxed at 10% of their gross receipts from all customers. The taxes are passed on to the ultimate consumers. As part of a new settlement agreement with telecommunication companies, the City reduced its tax on telecommunications from 10% to 7.5% effective November 1, 2007. In return the companies agreed to apply the new lower rate to wireless communications receipts previously protested under the old rate. Results from FY10 are skewed somewhat by the release of protest amounts in FY09. A release of a final settlement is anticipated in FY11. Both electric utility receipts (46% of total) and natural gas receipts have risen and declined respectively with electric and natural gas rates. Also susceptible to variations in weather, receipts are projected to increase 3% in FY11.

**CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE**

Revenue Category	Actual Receipts FY09	Projected Receipts FY10	Projected Receipts FY11	Percent Change
SPECIAL AND OTHER FUND REVENUES:				
Local Use Tax Fund				
Local Use Tax	31,246,314	25,620,000	27,200,000	6.2%
Interest & Misc.	209,170	35,000	35,000	0.0%
	<u>31,455,484</u>	<u>25,655,000</u>	<u>27,235,000</u>	<u>6.2%</u>
Convention and Tourism Fund				
Restaurant Gross Receipts Tax (1%)	4,776,371	4,650,000	4,720,000	1.5%
License Commission	-148,854	-145,000	-147,000	1.4%
	<u>4,627,517</u>	<u>4,505,000</u>	<u>4,573,000</u>	<u>1.5%</u>
Convention and Sports Facility Fund				
Hotel and Motel Sales Tax (3.5%)	6,673,621	6,150,000	6,212,000	1.0%
License Commission	-160,345	-141,000	-142,000	0.7%
	<u>6,513,276</u>	<u>6,009,000</u>	<u>6,070,000</u>	<u>1.0%</u>
Assessment Fund				
Real Estate Tax	2,034,983	1,710,000	1,760,000	2.9%
State Reimbursements	827,172	763,000	340,000	-55.4%
Other	73,173	72,500	72,500	0.0%
General Fund Subsidy	1,900,000	1,350,000	1,850,000	37.0%
Balances / Previous Year Surpluses	0	400,000	0	-100.0%
	<u>4,835,328</u>	<u>4,295,500</u>	<u>4,022,500</u>	<u>-6.4%</u>
Miscellaneous Special Funds (1116)				
City Employee Pension Trust Fund	13,500,000	13,500,000	13,500,000	0.0%
1520 Market Bldg (Abram) Fund	-164,906	0	0	
Gateway Transportation Fund	149,296	1,082,000	1,082,000	0.0%
Forest Park Funds	1,458,720	1,388,500	1,586,000	14.2%
Circuit Attorney - Misc. Special Funds	254,112	271,700	220,000	-19.0%
Circuit Attorney - Child Support Unit	2,045,027	2,075,000	2,075,000	0.0%
Street Excavation Fund	308,465	240,000	240,000	0.0%
Port Authority (incl. gaming lease)	2,146,359	2,916,150	2,254,150	-22.7%
Building Commissioner - Lead Remediation	1,095,057	1,000,000	1,432,000	43.2%
Building Commissioner - Bldg. Demolition	1,508,598	1,300,000	1,732,000	33.2%
Police Officer Training Fund	77,663	78,000	78,000	0.0%
Health Division - Other Special Revenue	16,080	22,000	20,500	-6.8%
Equitable Relief from Utility Tax	291,424	300,000	300,000	0.0%

**CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE**

Revenue Category	Actual Receipts FY09	Projected Receipts FY10	Projected Receipts FY11	Percent Change
Battered Persons / Domestic Viol. Funds	84,934	83,750	83,750	0.0%
Other Special Revenue Funds	843,584	1,840,000	1,690,500	-8.1%
	<u>23,614,413</u>	<u>26,097,100</u>	<u>26,293,900</u>	<u>0.8%</u>
Communications Fund				
Cable Television Gross Receipts Tax	1,955,968	2,300,000	2,400,000	4.3%
	<u>1,955,968</u>	<u>2,300,000</u>	<u>2,400,000</u>	<u>4.3%</u>
Lateral Sewer Fund				
Tax receipts and interest	2,534,992	2,530,000	2,530,000	0.0%
Interest	32,952	5,000	5,000	0.0%
Surplus Commissions	41,125	41,000	41,000	0.0%
	<u>2,609,069</u>	<u>2,576,000</u>	<u>2,576,000</u>	<u>0.0%</u>
Public Safety Trust Fund				
Graduated Business License Tax	3,047,416	3,041,000	3,041,000	0.0%
	<u>3,047,416</u>	<u>3,041,000</u>	<u>3,041,000</u>	<u>0.0%</u>
Riverfront Gaming Revenues (excl. port lease)				
Adjusted Gross Receipts Tax (2.1%)	4,154,302	4,592,000	3,673,000	-20.0%
Admissions Tax (\$1)	8,181,509	8,425,000	6,575,000	-22.0%
Interest / Misc.	15,608	1,100	1,001,000	
	<u>12,351,419</u>	<u>13,018,100</u>	<u>11,249,000</u>	<u>-13.6%</u>
Local Parks Funds				
1/8 Cent Sales Tax	4,280,064	4,000,000	4,020,000	0.5%
Neighborhood Parks Fund (Gen Fund Trnsfr)	1,600,000	1,600,000	1,600,000	0.0%
BJC / City Trust Fund	2,008,258	2,000,500	2,000,500	0.0%
	<u>7,888,322</u>	<u>7,600,500</u>	<u>7,620,500</u>	<u>0.3%</u>
Public Safety Sales Tax Fund				
1/2 Cent Public Safety Sales Tax	13,993,873	16,350,000	16,432,000	0.5%
	<u>13,993,873</u>	<u>16,350,000</u>	<u>16,432,000</u>	<u>0.5%</u>

CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual Receipts FY09	Projected Receipts FY10	Projected Receipts FY11	Percent Change
Government Grant Fund Revenues				
St. Louis Agency on Training & Employment	11,657,874	16,372,000	10,024,000	-38.8%
Police Department Grants	6,914,519	10,839,000	9,192,000	-15.2%
Community Dev. - (excl. separate. approp)	10,879,825	12,983,000	9,283,000	-28.5%
Other Government Grants	30,447,019	35,700,000	33,501,000	-6.2%
	<u>59,899,237</u>	<u>75,894,000</u>	<u>62,000,000</u>	<u>-18.3%</u>
Capital Improvements Funds				
1/2 Cent Sales Tax	17,420,001	16,350,000	16,450,000	0.6%
Metro Parks Sales Tax	1,585,237	1,520,550	1,530,000	0.6%
Gasoline Tax	630,000	630,000	630,000	0.0%
Previous Year Surpluses	0	0	-1,146,000	
Income From Sale Of City Assets & Other	142,507	350,000	350,000	0.0%
Transfers from General and Other Funds	5,750,630	14,531,000	8,659,000	-40.4%
Courthouse Restoration Funds	1,709,936	1,520,000	1,400,000	-7.9%
Previous Appropriation Rollover	0	275,000	761,000	176.7%
Interest Earnings	358,370	0	0	
	<u>27,596,681</u>	<u>35,176,550</u>	<u>28,634,000</u>	<u>-18.6%</u>
Debt Service Fund				
Property Taxes	5,411,297	5,685,000	5,695,000	0.2%
	<u>5,411,297</u>	<u>5,685,000</u>	<u>5,695,000</u>	<u>0.2%</u>
Tax Increment Financing	6,122,386	2,893,000	3,396,000	17.4%
Trustee Lease Fund - Interest & DSR Earnings	7,087,205	3,248,000	16,131,000	396.6%
Mail Services Internal Service Fund	787,371	816,000	808,000	-1.0%
Employee Benefits Funds	37,145,622	42,029,000	39,000,000	-7.2%
	<u>37,145,622</u>	<u>42,029,000</u>	<u>39,000,000</u>	<u>-7.2%</u>
Subtotal Special and Other Fund Revenues	<u>256,941,884</u>	<u>277,188,750</u>	<u>267,176,900</u>	<u>-3.6%</u>

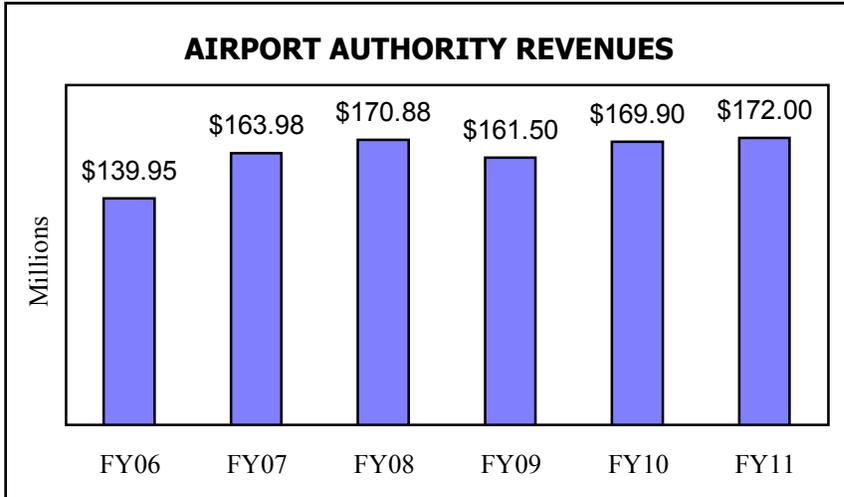
**CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE**

Revenue Category	Actual Receipts FY09	Projected Receipts FY10	Projected Receipts FY11	Percent Change
ENTERPRISE FUND REVENUES:				
Water Division				
Net Sales of Water	43,633,061	46,945,000	46,595,000	-0.7%
All Other Income	3,408,469	2,792,400	2,702,000	-3.2%
	47,041,530	49,737,400	49,297,000	-0.9%
Lambert St. Louis Airport				
Landing Fees	68,859,000	70,272,000	70,636,000	0.5%
Rents	27,602,040	28,856,000	30,120,000	4.4%
Utilities and Charges	552,960	545,000	566,000	3.9%
Concessions	22,008,000	21,571,000	20,000,000	-7.3%
Interest	2,952,000	3,024,000	3,500,000	15.7%
Parking and Miscellaneous	15,428,000	18,500,000	20,000,000	8.1%
Pledged PFC Revenues	24,096,000	27,135,000	27,195,000	0.2%
	161,498,000	169,903,000	172,017,000	1.2%
Subtotal Enterprise Funds	208,539,530	219,640,400	221,314,000	0.8%
Total Special and Enterprise Revenues	\$465,481,414	\$496,829,150	\$488,490,900	-1.7%
Revenues Appropriated Separately:				
Street Improvement Fund				
Motor Vehicle Sales Tax	628,973	630,000	650,000	3.2%
Franchise (Utility) Taxes	4,098,710	4,017,000	4,138,000	3.0%
Interest	53,298	10,000	10,000	0.0%
	4,780,981	4,657,000	4,798,000	3.0%
Community Dev. Block Grants / Housing Grants (excluding appropriations listed above)	17,643,273	15,430,000	19,252,000	24.8%
Transportation Fund	26,509,847	25,177,000	31,700,000	25.9%
Parking Division Fund	16,721,608	16,562,000	13,491,000	-18.5%
Total All Special and Other Fund Revenues	\$531,137,123	\$558,655,150	\$557,731,900	-0.2%

AIRPORT AUTHORITY (Lambert-St. Louis International Airport)

Definition

Airport revenue comes from Signatory Airline Fees, Concession Revenues, Interest Income and Parking fees, in addition to funds provided by the Federal Aviation Administration.



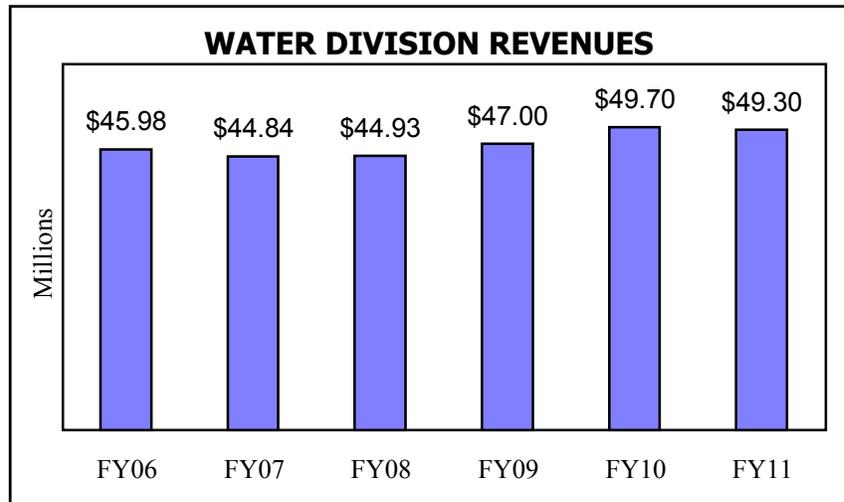
Discussion

Lambert - St. Louis International Airport receives just over half of its operating revenues from signatory airlines in the form of landing fees and terminal rents. Signatory airlines are those airlines serving the Airport who have signed use agreements and include: American, America West, Continental, Delta, Frontier, Northwest, USAir, Southwest, Trans States and United. The Airport also receives revenues from concessions that operate on Airport property. Concession fees include revenues from the following activities: food & beverage sales, gift shops, coin devices, ground transportation, public parking, car rentals, space rental, in-flight catering and other concession revenues. Other revenues include non-signatory airline fees, cargo, hangar, tenant improvement surcharges, employee lot, gain on sale of investments and other miscellaneous revenues. Airport revenues are projected to increase a modest 1.2% in FY11 due mainly to projected increases in rents and parking receipts. Landing fees are expected to remain close to FY10 levels.

WATER DIVISION

Definition

Water Division revenues include sales of water to residential and commercial customers and to other jurisdictions, along with miscellaneous charges for service.



Discussion

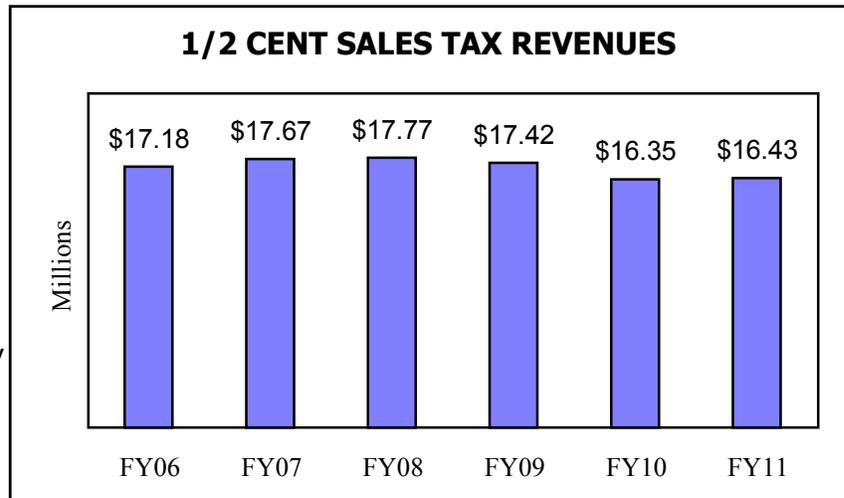
Revenues from net sales of Water include sales to flat-rate and metered customers and sales to other governmental jurisdictions. While the number of metered and unmetered customers has decreased reflecting the city's population decline, increases in the sales to other governmental jurisdictions has offset some of the decrease. The other miscellaneous income is mostly revenue from services the Water Division performs, such as repairing damaged fire hydrants or tapping water lines for new buildings and interest income from investments.

While water revenues increased in FY10 following the second phase of a rate increase from the previous year, this increase in receipts was offset in part due to declines in overall volume of water sales.

1/2 CENT CAPITAL SALES TAX

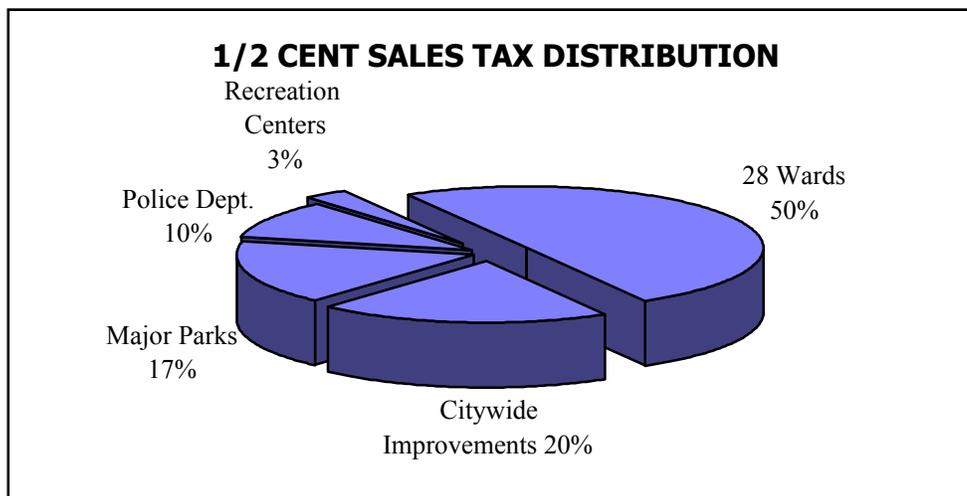
Definition

A one half percent tax levied on retail sales in the City of St. Louis is dedicated to Capital expenditures. The sales tax is not levied on certain items, including motor fuels, prescription drugs, food purchased with food stamps, all sales by or to not for profit organizations and residential utility charges.



Discussion

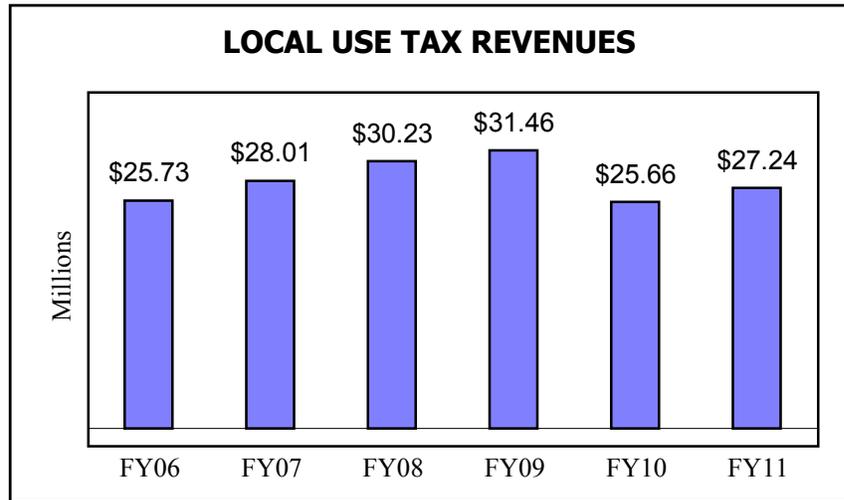
City voters approved the 1/2 cent sales tax for capital improvements in August, 1993. Projected revenue for FY11 is projected to level off at approx. \$16.5M following declines in the past two fiscal years. The City ordinance authorizing the 1/2 cent sales tax included a formula for allocating the proceeds among various capital spending areas. This allocation is illustrated in the pie chart below.



LOCAL USE TAX

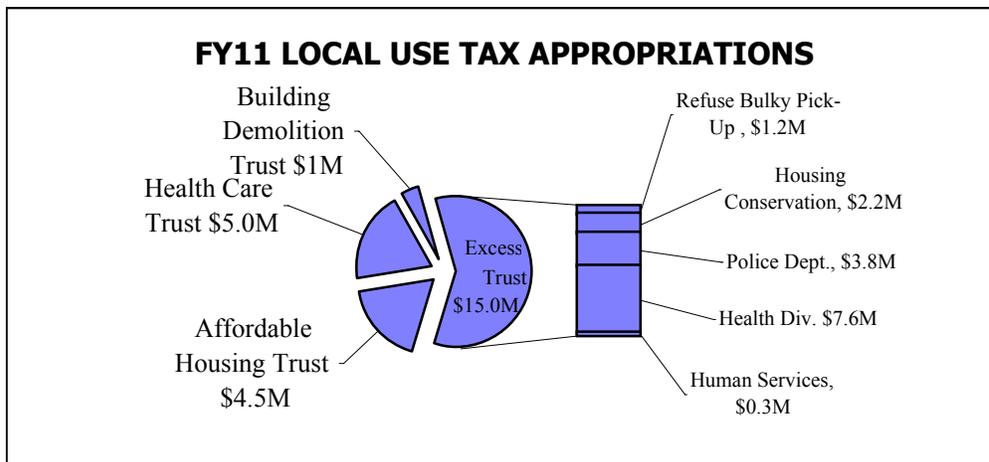
Definition

The Local Use Tax is a tax applied, in lieu of the local sales tax, on transactions that individuals and businesses conduct with out-of-state vendors, including catalog and direct market sales. The use tax rate is equal to the total local sales tax rate imposed by the City. With the passage of a new 1/4 cent sales tax for Metro the use tax rate will increase 3.35% to 3.6%.



Discussion

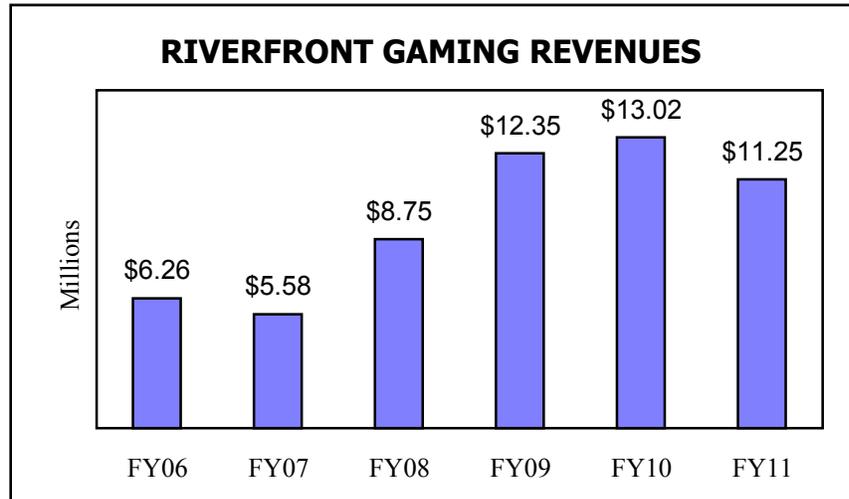
City voters approved the current Local Use Tax in November, 2002. The local use tax rate has increased since with increases in the City's sales tax rate, 1/8 cent in 2007 and the 1/2 cent increase approved in February, 2008. In July 2010, the rate will increase by an 1/4 cent with the recent approval of the additional Metro sales tax, bringing the total use tax rate to 3.6%. Paid mostly by businesses, local use tax receipts have fallen sharply in the past fiscal year, projected to end down over 18% in FY10. FY11 assumes an increase of less than 1% over this reduced base plus an additional \$1.1M from the increase in rates. It is anticipated that due to the significant shortage in use tax receipts in the past year, a total of \$1.6M in housing development funds and \$2.0M in demolition funds will be reallocated to help offset this decline.



RIVERFRONT GAMING

Definition

Riverfront Gaming revenues come primarily from three sources: 1) the local share of the state gaming tax, 2) the local share of the state admissions tax equal and 3) the lease agreement with the City Port Authority



Discussion

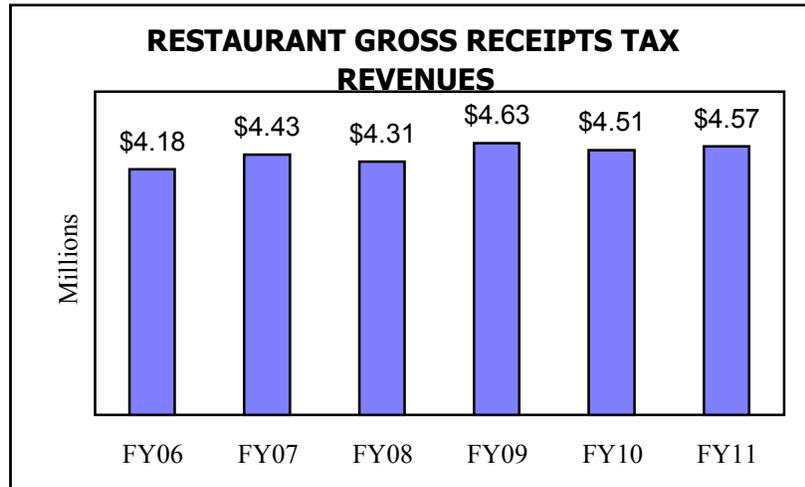
In December 2007, Lumiere Place, a new gaming facility operated by Pinnacle Casinos opened on Laclede's Landing. The new facility though not subject to Port lease payments due to its location led to a more than doubling of gaming revenues in FY09 over the two years prior. In 2008, Missouri voters approved removing loss limits as well as a 1% increase in the state tax rate on adjusted gross receipts (AGR). Now at 21% of AGR, the City receives 10% of this amount, or 2.1% of AGR. In addition, the City continues to receive \$1 of the state imposed \$2 head tax on the number of admissions. With the recent announcement of the closing of the older President casino on July 1, 2010, it is estimated the City will lose a total of approx. \$2M in gaming and port lease revenues. In addition, the recent opening of the new Pinnacle casino in south St. Louis county is expected to draw business from the existing Lumiere operation. As part of the development agreement of this second casino Pinnacle will be making annual payments to the City of \$1M which will help offset this reduction in gaming receipts.

RESTAURANT GROSS RECEIPTS TAX

Definition

A 1% tax levied on the gross receipts of restaurants, excluding the sale of alcoholic beverages.

Discussion

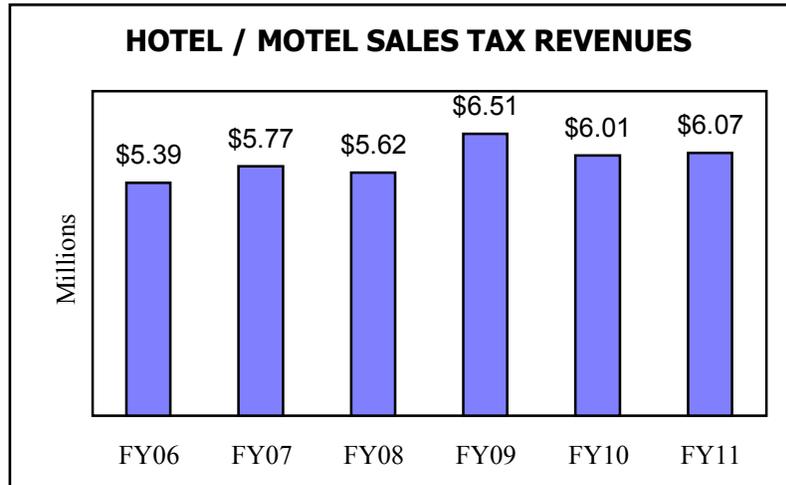


The 1% restaurant gross receipts tax serves as the source of revenue to the City's Convention and Tourism Fund. The fund was established to foster and promote the City's convention and tourism industry. Revenues from this source together with hotel tax receipts from the Convention and Sports Facility Fund are used to offset debt service payments on the Convention Center as well as minor subsidies to convention and tourism related organizations. In FY10, restaurant gross receipt revenues are projected to finish the year down by 2.6% with a slow resumption of growth in FY11 at 1.5%.

HOTEL / MOTEL SALES TAX

Definition

A 3.5% tax levied on the price of a hotel room.



Discussion

Hotel Tax receipts have exhibited consistent growth with the addition of hotel developments in the downtown and central corridor areas. Proceeds from this tax are deposited into a Convention and Sports Facility trust fund and together with restaurant tax revenues are used to offset debt payments on the convention center. Declines in visitors and tourism activity took its toll on revenues in FY10 with revenues declining 7.8% through the third quarter. Little growth is anticipated in FY11 with receipts estimated to rise in the range of 1% for the year.



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FINANCIAL AND BUDGETARY POLICIES

CITY VISION AND PROGRAM VISIONS

CITY OF ST. LOUIS, MISSOURI

FINANCIAL AND BUDGETARY POLICIES

The budget document for the City is an Annual Operating Plan serving as the guidebook for the fiscal year. It sets policy, identifies new initiatives and allocates the resources necessary to maintain City services and meet the objectives of the fiscal year.

A summary of the new initiatives and how the budget allocates this year's resources is described in the Executive Summary section of the budget document. Financial and budgetary policies as well as a draft vision statement and summary of program missions are outlined on the following pages.

BUDGET PREPARATION AND ADMINISTRATION

- 1) Annual budgets will be developed for the general and special funds by the Budget Division for review by the Board of Estimate and Apportionment.
- 2) A five-year expense and revenue projection will be developed for the general fund and the capital improvements fund to match revenue capacity with expenditure needs as a planning and decision tool.
- 3) Appropriations will be based on reasonable estimates of revenue.
- 4) Revenues and expenditures will be accounted for on a modified accrual basis for budgetary services.
- 5) The City will prepare a Comprehensive Annual Financial Report which it believes will meet all of the guidelines necessary to receive the Certificate for Excellence in Financial Reporting from the Government Finance Officers Association.
- 6) Annual budget appropriations will be made in a timely manner. In accordance with the City Charter, the Board of Estimate and Apportionment shall submit a balanced budget proposal to the Board of Aldermen at least sixty days before the beginning of the new fiscal year.

FINANCIAL AND BUDGETARY POLICIES

GENERAL FUND BUDGET

- 1) Revenue estimates will be developed for the ensuing fiscal year by the Budget Division, with independent review and commentary provided by the staff of the City Comptroller.
- 2) A revenue manual will be developed and updated annually with information concerning the assumptions underlying the revenue projections.
- 3) The City will maintain the unreserved portion of the general Fund Balance at a minimum of 5% of the total General Fund Budget.
- 4) The general fund budget for ongoing operations will be developed to match recurring revenues.
- 5) Revenues will be monitored monthly with official review and updates provided to the Board of Estimate and Apportionment on a quarterly basis.
- 6) Apparent shortfalls in revenue will be analyzed for their impact on future years.
- 7) Expenditures will be monitored monthly and apparent overspending will be handled on a departmental basis.
- 8) Known cyclical costs such as the 27th pay, which occurs every eleven years, will be funded at an appropriate amount in each budget.
- 9) Appropriations will be made annually to cover the expenses of the self-insurance fund.
- 10) Each request for a new program must be accompanied by an analysis that shows the long term impact of the program on existing revenue sources and on existing programs.

FINANCIAL AND BUDGETARY POLICIES

CAPITAL IMPROVEMENTS

- 1) The City shall prepare a five-year Capital Improvements Plan and a Capital Budget annually, in accordance with its Policy and Procedures manual.
- 2) The five-year Capital Improvements Plan shall identify sources of funding.
- 3) For major capital projects, an analysis should accompany the proposed projects with information on expected annual operating costs, projected revenue benefits (if any) and other indirect costs or benefits to the City.
- 4) The City shall fund capital projects with resources made available to the Capital Fund including, but not limited to, the proceeds from the 1/2 cent sales tax.

CITY DEBT

- 1) Bonding should be used to finance / refinance only those long-term assets or projects that benefit a significant portion of citizens in the City and for which repayment sources have been identified.
- 2) The scheduled maturity of bond issues shall not exceed the expected useful life of the capital project or asset financed.
- 3) For property tax supported bonds, the Comptroller will strive for a debt service reserve in an amount not less than the succeeding year principal and interest requirements. Reserve requirements for other bonds will be set forth in respective bond covenants.
- 4) Long term debt shall be structured with prepayment options, except when alternative structures are more advantageous to the City. The City will consider prepayments when available resources are identified.
- 5) Bond refunding shall be considered if one or more following conditions exist:
 - A) present value savings of 3% of par value of the refunding bonds
 - B) bond covenants are restrictive or outdated
 - C) restructuring debt is deemed desirable; desire to keep debt payments level from year to year, opportunity to release excess debt service reserves etc.
- 6) Bond insurance shall be considered when present value of debt service savings is equal to or greater than the insurance premium.
- 7) The City will take all steps necessary to maintain its credit rating on outstanding debt and comply with bond covenants.
- 8) The Comptroller will select underwriters and bond counsel from a pre-qualified list to be revised at least every two years.

CITY VISION AND PROGRAM MISSIONS

The City of St. Louis is a city of safe neighborhoods, attractive parks and recreation, affordable housing, desirable neighborhoods, good schools and efficient transportation and utilities. The City is a home to citizens of good health and well being, a vibrant and diverse economy and an efficient government.

SAFE NEIGHBORHOODS

- 1) Pursue a community oriented policing strategy that protects the public from the occurrence of crime and increases public safety both in perception and reality.
- 2) Ensure the administration of justice through a fair and efficient judicial system.
- 3) Prepare the City's government, emergency responders, private agencies and citizens to prevent, respond to and recover from disasters and other emergency events.
- 4) Operate a community-based Fire Department that improves the quality of life in and around the City by protecting life, health, property, commerce and the environment.
- 5) Enforce the building codes and ordinances of the City honestly, fairly and efficiently.
- 6) Protect the safety of the public and preserve neighborhoods through the removal of structurally unsound and derelict buildings.
- 7) Protect the safety of the public through professional management of adult detention facilities and the delivery of comprehensive correctional and rehabilitative services.

ATTRACTIVE PARKS AND RECREATION

- 1) Provide a full range of recreational and educational activities to City residents, particularly City youth, through recreation centers, recreation outposts and summer day camps.
- 2) Ensure the attractiveness, safety and quality of parks and neighborhoods through the maintenance and care of the urban forest.
- 3) Provide safe, attractive and accessible parks and open spaces within the confines of a densely populated urban center conducive to a variety of active and passive recreational opportunities.

CITY VISION AND PROGRAM MISSIONS

AFFORDABLE HOUSING AND DESIRABLE NEIGHBORHOODS

- 1) Promote neighborhood preservation through building, environmental, health and nuisance laws.
- 2) Promote City living and neighborhood stabilization through the preservation of affordable and accessible housing and support services that enhance the quality of life for those in need.
- 3) Promote neighborhood preservation and enhanced quality of life through an aggressive program of weed and debris removal.
- 4) Remove derelict vehicles that are in violation of City ordinances.
- 5) Provide City residents with courteous and efficient collection and disposal of solid waste in an environmentally safe manner.
- 6) Promote conservation of housing stock via a comprehensive inspection program to enforce all applicable building codes.
- 7) Work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and other issues related to the delivery of City services.

EFFICIENT TRANSPORTATION AND UTILITIES

- 1) Efficiently provide a plentiful supply of the highest quality drinking water to City residents, businesses and other valued customers.
- 2) Provide an airport (Lambert-St. Louis International Airport) known for superior safety, operational efficiency and service to customers and one that meets both current and future air travel needs of the St. Louis metropolitan area.
- 3) Oversee and evaluate public right-of-way conditions for streets, sidewalks and ramps and provide for efficient repair and maintenance programs.
- 4) Manage the City's street signage, signals and lighting in a manner that efficiently and effectively moves traffic through the City.
- 5) Provide City commuters with safe, clean, and well-maintained streets, alleys and bridges in a cost effective manner.
- 6) Provide an efficient and well-maintained infrastructure for intermodal shipping through the City's port district.

CITY VISION AND PROGRAM MISSIONS

CITIZENRY OF GOOD HEALTH AND WELL BEING

- 1) Develop and maintain a world class EMS system to provide the best possible pre-hospital emergency medical care.
- 2) Provide the City with significant, proactive lead poisoning prevention services through inspection, abatement and clinical efforts.
- 3) Help City residents live longer, healthier and happier lives through health promotion and disease prevention efforts.
- 4) Protect the public from biting incidents, animal nuisances and the potential for the spread of disease through the enforcement of animal related ordinances.
- 5) Protect the public from insect and rodent borne disease through efficient prevention and treatment efforts.
- 6) Promote clean air through air monitoring and emissions inspection efforts.
- 7) Inspect food establishments, producers and retail outlets to prevent food borne illness and ensure that foods produced and distributed in the City are safe and wholesome.
- 8) Enhance the quality of life of citizens through the provision of social service programs to the aged, homeless, veterans, disabled, youth and families in need.

VIBRANT AND DIVERSE ECONOMY

- 1) Provide leadership and promote collaboration among public and private partners to develop a quality workforce that meets the economic and labor market needs of the St. Louis metropolitan area.
- 2) Enhance quality of life and economic vitality of the City through preparation of citywide neighborhood plans, preservation of cultural resources and provision of research graphics and design standard capabilities.
- 3) Promote neighborhood growth and or stabilization through federal funds administered by the U.S. Department of Housing and Urban Development (HUD).
- 4) Promote economic vitality through continued maintenance and preservation of the City's convention and sports related venues.
- 5) Promote a favorable environment for economic development through a judicious use of TIFs and other economic incentives.

CITY VISION AND PROGRAM MISSIONS

EFFICIENT AND EFFECTIVE GOVERNMENT

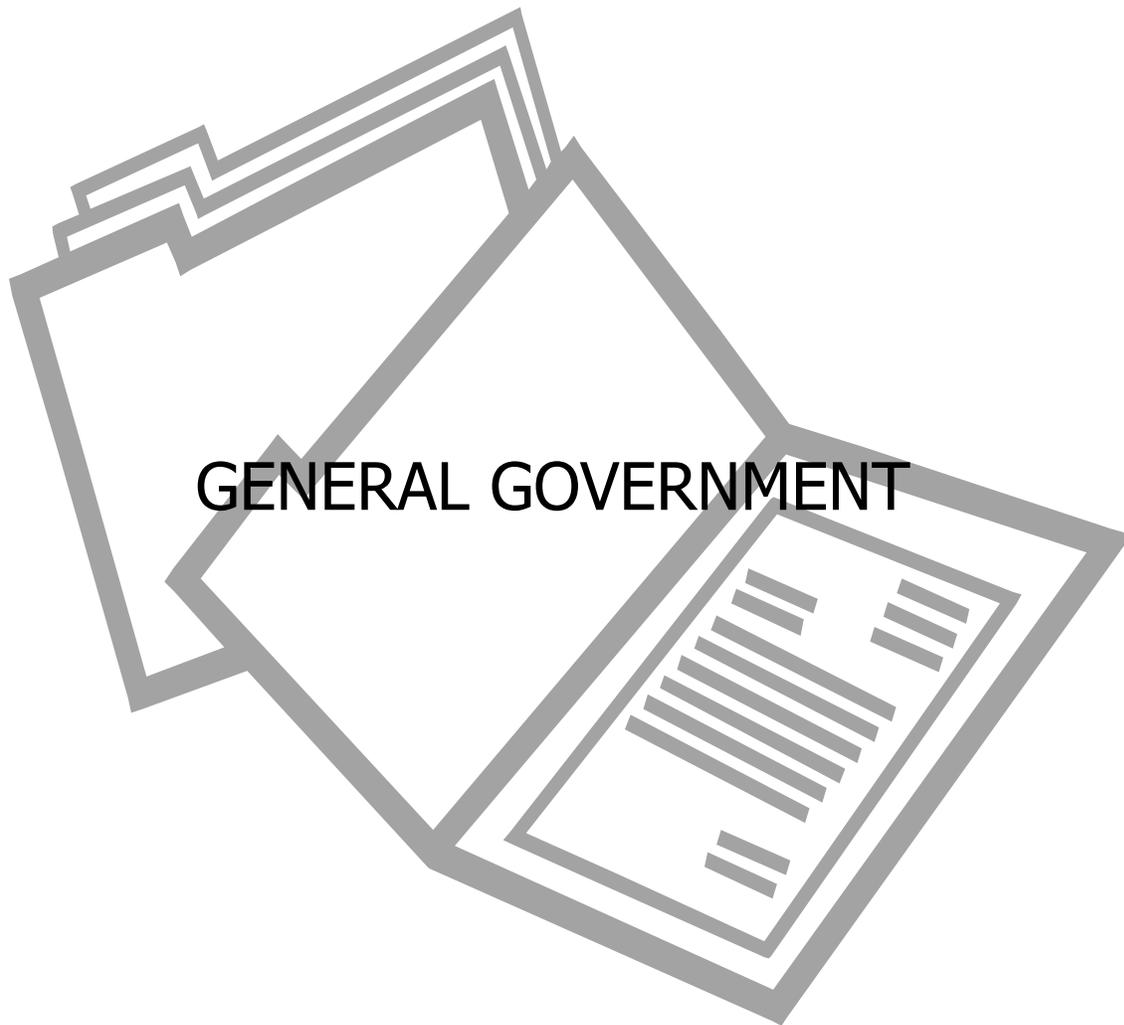
- 1) Provide a well-qualified, diverse City workforce utilizing progressive human resource programs based on merit and equal employment opportunity principles.
- 2) Utilize Information Technology to enhance the efficiency and effectiveness of City services.
- 3) Ensure effective legal representation of City departments and agencies.
- 4) Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll and auditing system.
- 5) Ensure a continuous and uninterrupted supply of materials, goods, services and equipment to support City departments and agencies.
- 6) Provide for an effective and efficient system for assessing and collecting City revenues.
- 7) Promote Citywide voter registration and ensure fair and well run public elections.
- 8) Effectively register and route City service requests in an efficient and customer friendly way and provide City departments with statistics as needed.
- 9) Ensure an equitable public contracting and procurement environment within City government in which ready, willing and able Minority / Women / Disadvantaged Business Enterprises are able to participate.
- 10) Provide for a well maintained public infrastructure.
- 11) Provide safe, comfortable, clean and well maintained City-owned facilities.
- 12) Ensure the service capabilities of City departments by repairing and maintaining an effective and efficient rolling stock and equipment fleet.

CITY VISION AND PROGRAM MISSIONS

MATRIX OF PRIMARY CITY GOALS BY DEPARTMENT

The table below provides an illustration of departmental responsibility for the implementation and reaching of FY2011 Goals. Please refer to the following corresponding Departmental Sections of this document for specific programmatic goals and activities being undertaken in support of these goals.

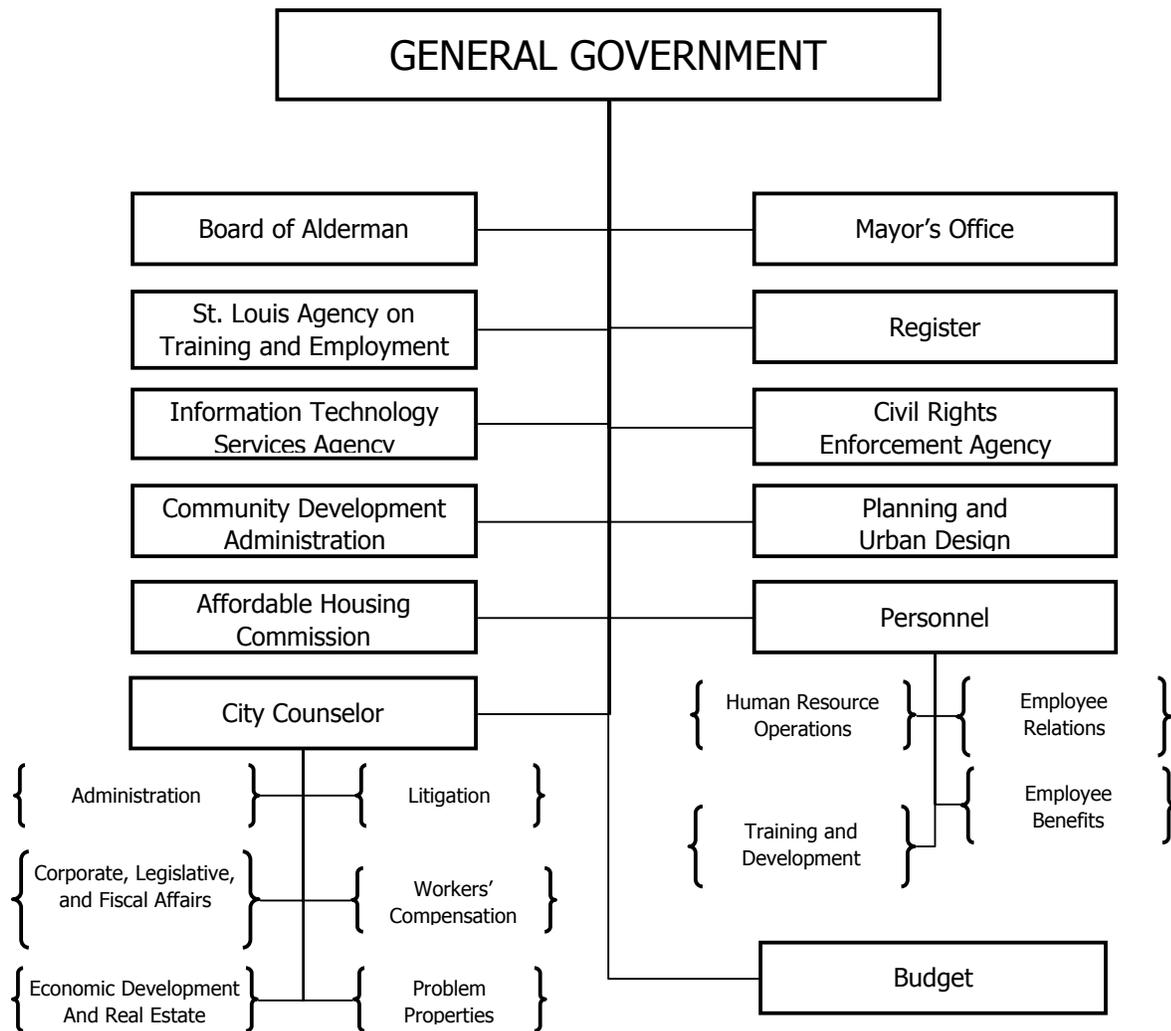
DEPARTMENT	<i>Safe Neighborhoods</i>	<i>Attractive Parks & Recreation</i>	<i>Affordable Housing & Desirable Neighborhoods</i>	<i>Efficient Transportation & Utilities</i>	<i>Citizenry of Good Health & Well Being</i>	<i>Vibrant and Diverse Economy</i>	<i>Efficient & Effective Government</i>
General Government			X			X	X
Finance							X
Parks, Recreation & Forestry		X					
Judicial Offices	X						X
County Offices							X
Public Utilities				X			
Streets				X			
Public Safety	X		X				
Health & Hospitals					X		
Human Services			X		X		
Board of Public Service				X			X



DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT AND EFFECTIVE GOVERNMENT

- Provide a well-qualified, diverse City workforce utilizing progressive human resource programs based on merit and equal employment opportunity principles.
- Utilize information technology to enhance the efficiency and effectiveness of City Services.
- Ensure effective legal representation of City departments and agencies.

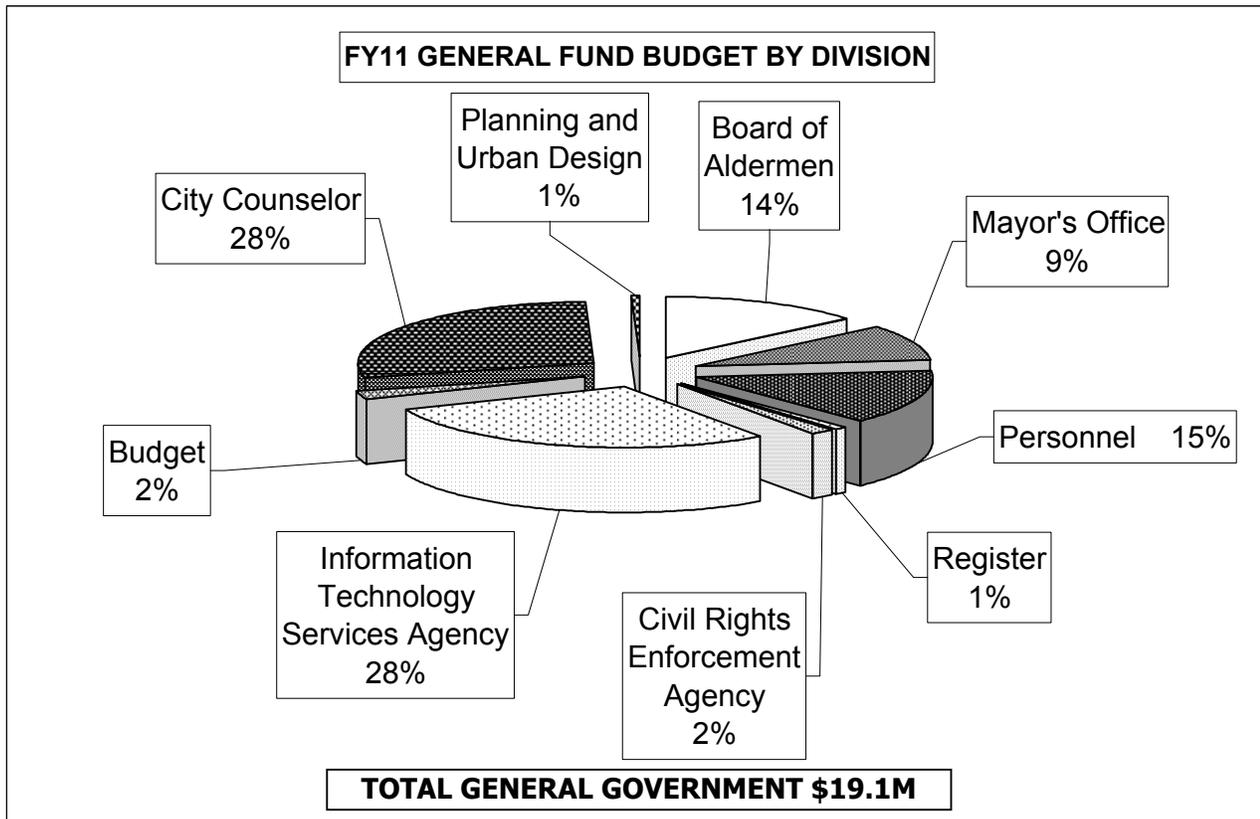


GENERAL GOVERNMENT

BUDGET BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
110 Board of Aldermen	2,612,488	2,677,769	2,675,765
120 Mayor's Office	1,874,266	1,910,009	1,773,446
121 S.L.A.T.E.	225,046	0	0
123 Personnel	3,420,424	2,921,039	2,773,116
124 Register	169,260	168,563	167,595
126 Civil Rights Enforcement Agency	366,609	366,212	307,778
127 Information Technology Services	5,067,009	5,576,675	5,445,434
137 Budget	466,694	441,089	431,943
139 City Counselor	5,645,158	5,516,593	5,392,976
141 Planning and Urban Design	131,874	129,968	117,514
General Fund	\$19,978,828	\$19,707,917	\$19,085,567
141 Planning and Urban Design	1,553,688	1,647,664	1,571,377
142 Community Development Admin.	2,719,171	3,325,032	3,629,147
143 Affordable Housing Commission	7,175,035	5,538,766	4,528,120
Grant and Other Funds	62,010,857	73,851,815	64,629,906
TOTAL DEPARTMENT ALL FUNDS	\$93,437,579	\$104,071,194	\$93,444,117

PERSONNEL BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
110 Board of Aldermen	45.0	45.0	44.0
120 Mayor's Office	24.0	24.0	24.0
121 S.L.A.T.E.	5.0	0.0	0.0
123 Personnel	40.8	39.8	36.9
124 Register	3.0	3.0	3.0
126 Civil Rights Enforcement Agency	5.0	5.0	4.0
127 Information Technology Services	42.0	42.0	41.0
137 Budget	6.0	5.0	5.0
139 City Counselor	42.0	39.0	40.0
141 Planning and Urban Design	1.7	1.7	1.6
General Fund	214.5	204.5	197.9
141 Planning and Urban Design	18.3	18.3	18.4
142 Community Development Admin.	45.0	45.0	45.0
143 Affordable Housing Commission	4.0	5.0	5.0
Grant and Other Funds	76.2	88.2	89.8
TOTAL DEPARTMENT ALL FUNDS	358.0	361.0	356.0

GENERAL GOVERNMENT

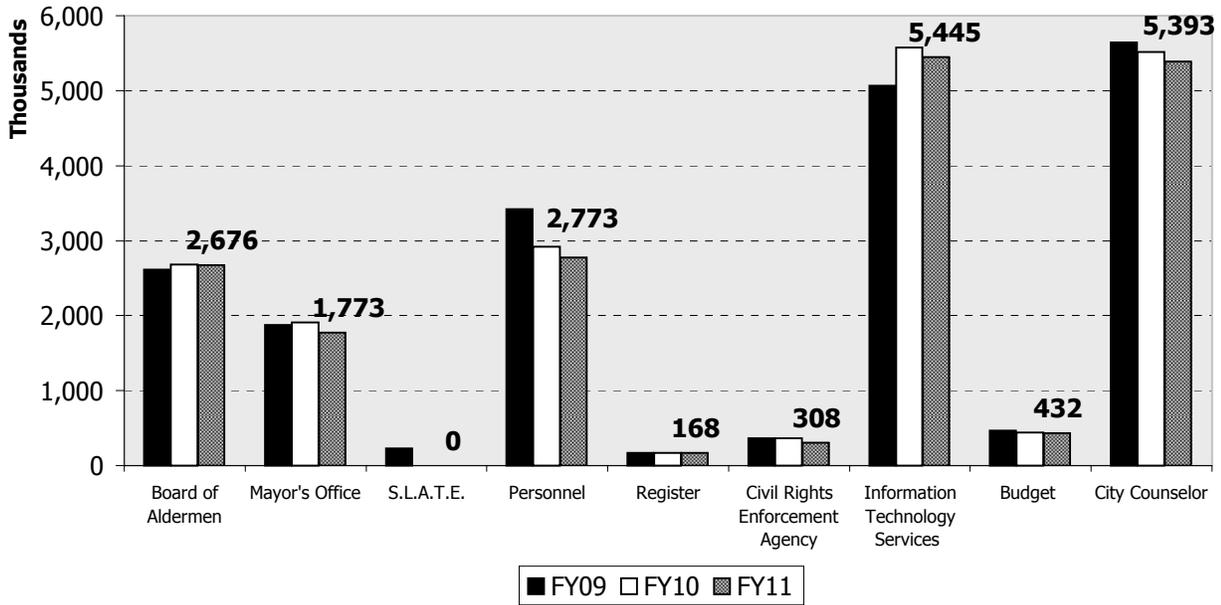


DIVISION HIGHLIGHTS

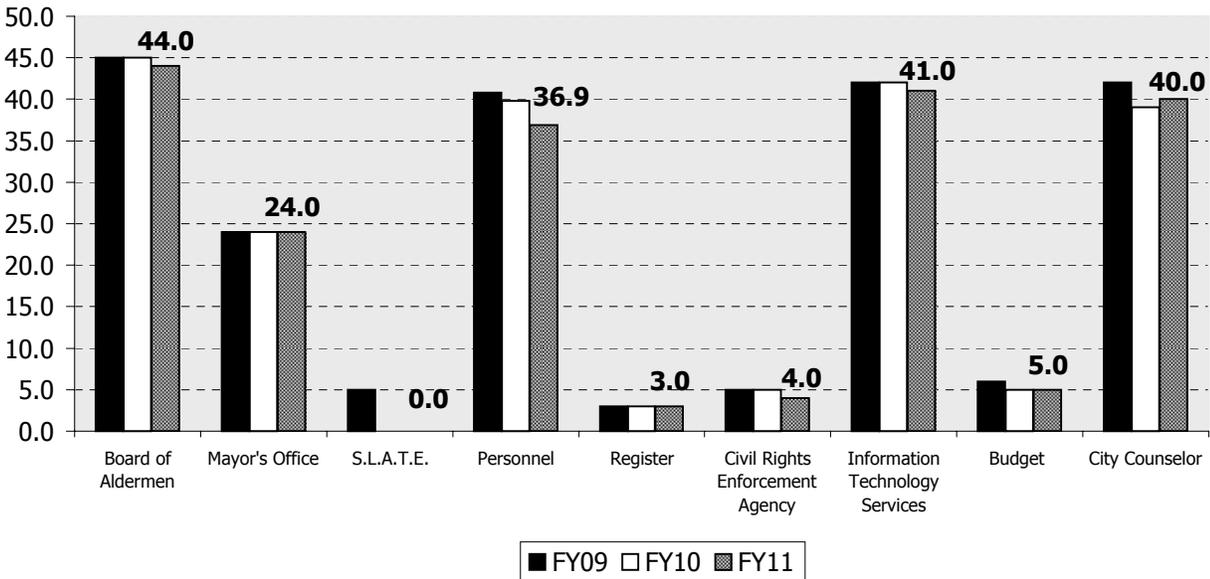
- With municipal elections scheduled in FY11, Aldermen from even numbered wards will begin new terms in the Spring of 2011.
- SLATE to develop additional services available through the ReEntry One-Stop Center for ex-offenders to include Mentoring, Legal Services, and Photo ID Services.
- Personnel to administer first year of new health contract with Anthem Blue Cross and Blue Shield to provide health insurance to City employees at a lower rate than FY10.
- City Counselor's Problem Properties Unit to be expanded with transfer of 4 positions from Building Division.
- Register to lease upgraded document production equipment to improve efficiency and help facilitate the continued digital archiving of aging City documents.
- \$150,000 ITSA reduction from elimination of CityView.

GENERAL GOVERNMENT

FY09 - FY11 GENERAL FUND BUDGET HISTORY BY DIVISION



FY09 - FY11 GENERAL FUND PERSONNEL HISTORY BY DIVISION



Division: 110 Board of Aldermen

Program: Ø

Department: General Government

Division Budget 110

MISSION & SERVICES

The Board of Aldermen is responsible for the approval and enactment of ordinances, the review of policy matters, and the review and passage of the annual budget. As the legislative body of the City of St. Louis, the Board of Aldermen is comprised of 28 elected members representing the City's 28 wards and a board president who is elected at-large.

PROGRAM NOTES

With municipal elections scheduled in FY11, Aldermen from even numbered wards will begin new terms in the Spring of 2011.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	2,425,743	2,465,789	2,462,785
Materials and Supplies	41,225	48,000	62,000
Equipment, Lease, and Assets	16,712	24,500	19,500
Contractual and Other Services	128,808	139,480	131,480
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$2,612,488	\$2,677,769	\$2,675,765
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$2,612,488	\$2,677,769	\$2,675,765

FULL TIME POSITIONS

General Fund	45.0	45.0	44.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	45.0	45.0	44.0

Division: 120 Mayor's Office
Program: Ø
Department: General Government

Division Budget 120

MISSION & SERVICES

As the chief executive officer of the City, the Mayor's primary responsibilities include policy formulation and executive direction and coordination of the activities of City departments and agencies. The Mayor serves as chair of the three member Board of Estimate and Apportionment.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,686,606	1,709,909	1,575,246
Materials and Supplies	34,838	29,700	29,700
Equipment, Lease, and Assets	9,721	12,200	12,200
Contractual and Other Services	143,101	158,200	156,300
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$1,874,266	\$1,910,009	\$1,773,446
Grant and Other Funds	\$0	\$0	0
All Funds	\$1,874,266	\$1,910,009	\$1,773,446

FULL TIME POSITIONS

General Fund	24.0	24.0	24.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	24.0	24.0	24.0

Division: 121 St. Louis Agency on Training and Employment
Program: Ø
Department: General Government

Division Budget 121

MISSION & SERVICES

The mission of the St. Louis Agency on Training and Employment (SLATE) is to provide leadership and promote collaboration among public and private partners to develop a quality workforce that meets the economic and labor market needs of the St. Louis region. SLATE administers and operates the Workforce Investment Act, a federal program to aid in the employment and training of unemployed and underemployed workers. SLATE also administers the Career Assistance Program that is geared toward employment and training for Temporary Assistance for Needy Families (TANF)

PROGRAM NOTES

In FY10, SLATE utilized \$6.6M in American Recovery and Reinvestment Act (ARRA) funding to provide summer jobs to 2,143 students through the Summer Youth Program. In FY11, SLATE will be developing additional services available through the ReEntry One-Stop Center for ex-offenders to include Mentoring, Legal Services, and Photo ID Services. In addition, the number of unemployed workers trained by SLATE is projected to increase by fifty percent from FY09 to FY11.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Unemployed Workers Trained	429	600	650
Unemployed Persons Placed in Jobs	2,402	2,368	2,300

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	225,046	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$225,046	\$0	\$0
Grant and Other Funds	\$11,090,372	\$16,244,867	\$9,920,624
All Funds	\$11,315,418	\$16,244,867	\$9,920,624

FULL TIME POSITIONS

General Fund	5.0	0.0	0.0
Other Funds	40.0	53.0	53.0
<hr/>			
All Funds	45.0	53.0	53.0

Division: 123 Personnel
Program: Ø
Department: General Government

Division Budget **123**

MISSION & SERVICES

The Division of Personnel's mission is to provide a well qualified, diverse workforce and support management's efforts to serve the citizens of St. Louis through progressive human resource programs based on merit and equal employment opportunity principles. The division is charged with the task of hiring, training, and maintaining the City's workforce.

A total of \$13.5M in telecommunications taxes is allocated by formula for employee retirement costs in the coming fiscal year.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	3,129,652	2,572,638	2,424,716
Materials and Supplies	17,665	23,500	23,500
Equipment, Lease, and Assets	11,730	26,401	26,400
Contractual and Other Services	261,377	298,500	298,500
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$3,420,424	\$2,921,039	\$2,773,116
Grant and Other Funds	\$35,758,064	\$42,255,645	\$39,127,414
Local Use Tax Fund	\$117,912	\$115,266	\$117,513
City Employee Pension Trust Fund	\$13,500,000	\$13,500,000	\$13,500,000
All Funds	\$52,796,400	\$58,791,950	\$55,518,043
 FULL TIME POSITIONS			
General Fund	40.8	39.8	36.9
Other Funds	12.2	11.2	10.2
<hr/>			
All Funds	53.0	51.0	47.0

Division: 123 Personnel

Program: 01 Human Resource Operations

Department: General Government

Program Budget **123-01**

MISSION & SERVICES

The Human Resource Operations program duties include recruitment, development and administration of examinations, administration of service rating systems, maintaining City personnel records, and administration of the classification and compensation functions.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Requisitions	427	288	588
Applications Reviewed	11,717	10,310	13,858
Positions Filled	784	295	792

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	2,002,977	1,646,488	1,551,818
Materials and Supplies	10,014	13,321	13,321
Equipment, Lease, and Assets	6,212	13,982	13,982
Contractual and Other Services	120,701	137,844	137,844
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$2,139,904	\$1,811,636	\$1,716,965
Grant and Other Funds	\$0	\$227,118	\$127,782
Local Use Tax Fund	\$118,284	\$115,266	\$117,513
All Funds	\$2,139,904	\$2,038,754	\$1,844,747

FULL TIME POSITIONS

General Fund	29.8	28.8	26.8
Other Funds	2.0	4.0	3.0
<hr/>			
All Funds	31.8	32.8	29.8

Division: 123 Personnel
Program: 02 Employee Relations
Department: General Government

Program Budget **123-02**

MISSION & SERVICES

Employee Relations provides personnel policies and procedure guidelines to City management and employees so that they can fairly and consistently follow City policies. This program is responsible for receiving, investigating and responding to Family Medical Leave Act (FMLA) requests, Equal Employment Opportunity (EEO) complaints, and employee grievances.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Actual FY09	Estimate FY10
FMLA Requests / Approved	736 / 736	742 / 741	634 / 634
Grievances / Grievances Sustained	29 / 18	13 / 3	14 / 14

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	813,710	668,886	630,426
Materials and Supplies	5,153	6,855	6,855
Equipment, Lease, and Assets	3,498	7,872	7,872
Contractual and Other Services	73,215	83,614	83,614
Debt Service and Special Charges	0	0	0
General Fund	\$895,576	\$767,227	\$728,767
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$895,576	\$767,227	\$728,767

FULL TIME POSITIONS

General Fund	6.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	6.0	6.0

Division: 123 Personnel
Program: 03 Training / Development
Department: General Government

Program Budget **123-03**

MISSION & SERVICES

The program's mission is to train and develop City employees to provide the best possible service to citizens. The program is responsible for most of the employee and supervisory training conducted for City employees.

<u>PERFORMANCE MEASURES</u>	Actual FY09	Estimate FY10	Goal / Est. FY11
Employees Trained	2,773	2,247	2,510
Student Training Hours	11,657	7,946	8,801

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	312,965	257,264	242,472
Materials and Supplies	2,498	3,324	3,324
Equipment, Lease, and Assets	2,020	4,546	4,546
Contractual and Other Services	67,461	77,043	77,043
Debt Service and Special Charges	0	0	0
General Fund	\$384,944	\$342,177	\$327,385
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$384,944	\$342,177	\$327,385

FULL TIME POSITIONS

General Fund	5.0	5.0	4.0
Other Funds	0.0	0.0	0.0
All Funds	5.0	5.0	4.0

Division: 123 Personnel
Program: 05 Employee Benefits
Department: General Government

Program Budget **123-05**

MISSION & SERVICES

The Employee Benefits program aims to reduce benefit costs by advocating good health and rebidding providers of benefit programs. This includes health insurance plan options along with life insurance and other optional and supplemental insurance plans.

PROGRAM NOTES

In FY11, Employee Benefits will be administering the first year of a new health contract with Anthem Blue Cross and Blue Shield to provide health insurance to City employees at a lower rate than FY10.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	528,824	455,082	463,640
Materials and Supplies	30,323	7,000	72,000
Equipment, Lease, and Assets	0	13,800	13,800
Contractual and Other Services	35,198,917	41,552,645	38,450,192
Debt Service and Special Charges	0	0	0
<hr/>			
Grant and Other Funds	\$35,758,064	\$42,028,527	\$38,999,632
General Fund	\$0	\$0	\$0
All Funds	\$35,758,064	\$42,028,527	\$38,999,632

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	10.2	7.2	7.2
<hr/>			
All Funds	10.2	7.2	7.2

Division: 124 Register
Program: Ø
Department: General Government

Division Budget **124**

MISSION & SERVICES

The primary functions of the Register's Office include maintaining original roles of city ordinances, contracts, bonds and other official records of the City. The Register's Office also administers oaths of office, publishes the City Journal, certifies elections and important documents.

The Register serves city agencies, governmental bodies and the general public by responding to requests for information pertaining to records and city ordinances. The office also provides for official registration of domestic partnerships with the City of St. Louis.

PROGRAM NOTES

In FY11, the Register will lease upgraded document production / retention equipment to improve efficiency and help facilitate the continued digital archiving of aging City documents.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
City Journals Mailed	15,615	13,780	13,500
Information Requests	2,311	1,850	1,800

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	157,650	155,863	157,009
Materials and Supplies	9,395	8,000	5,000
Equipment, Lease, and Assets	72	200	2,686
Contractual and Other Services	2,143	4,500	2,900
Debt Service and Special Charges	0	0	0
General Fund	\$169,260	\$168,563	\$167,595
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$169,260	\$168,563	\$167,595

FULL TIME POSITIONS

General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

Division: 126 Civil Rights Enforcement Agency
Program: Ø
Department: General Government

Division Budget **126**

MISSION & SERVICES

The Civil Rights Enforcement Agency's (CREA) mission is to treat and eliminate discrimination in housing, employment, education, services, public accommodations, real property transaction and uses, while providing equal opportunity. CREA investigates alleged violations of the laws governing discrimination.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Employment Cases Opened	96	70	90
Housing Cases Opened	35	23	45
Employment Cases Closed	87	69	90
Housing Cases Closed	28	20	45

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	344,661	339,612	285,578
Materials and Supplies	11,851	12,500	9,000
Equipment, Lease, and Assets	786	3,000	3,000
Contractual and Other Services	9,311	11,100	10,200
Debt Service and Special Charges	0	0	0
General Fund	\$366,609	\$366,212	\$307,778
Grant and Other Funds	\$119,735	\$188,750	\$172,267
All Funds	\$486,344	\$554,962	\$480,045

FULL TIME POSITIONS

General Fund	5.0	5.0	4.0
Other Funds	2.0	2.0	2.0
All Funds	7.0	7.0	6.0

Division: 127 Information Technology Services Agency
Program: Ø
Department: General Government

Division Budget 127

MISSION & SERVICES

Information Technology Services Agency's (ITSA) mission is to provide mainframe and personal computer network support and programming along with web site development and maintenance.

PROGRAM NOTES

In FY11, ITSA plans to complete an on-line permit system to be used by all City departments involved in issuing permits. ITSA will finish a complete update and reformatting of the City website. ITSA will train website contributors to facilitate participation by all departments and agencies. Also, CityView will be eliminated with a savings of \$150,679 from FY10. Most functions previously under the program will now be handled by the Mayor's Office and departmental staff.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Workstations Managed	1,640	1,640	1,640
Help Desk Calls	6,808	7,500	8,500

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	2,985,411	3,216,153	3,112,408
Materials and Supplies	47,834	68,000	52,700
Equipment, Lease, and Assets	3,574	3,574	3,574
Contractual and Other Services	2,030,190	2,288,948	2,276,752
Debt Service and Special Charges	0	0	0
General Fund	\$5,067,009	\$5,576,675	\$5,445,434
Grant and Other Funds	\$149,959	\$150,679	\$0
All Funds	\$5,216,968	\$5,727,354	\$5,445,434

FULL TIME POSITIONS

General Fund	42.0	42.0	41.0
Other Funds	2.0	2.0	0.0
All Funds	44.0	44.0	41.0

Division: 137 Budget
Program: Ø
Department: General Government

Division Budget **137**

MISSION & SERVICES

The Budget Division serves under the Board of Estimate and Apportionment and is responsible for the development and monitoring of the City's annual budget and operating plan. The Budget Division provides estimates of available City revenues and works closely with operating departments in reviewing budgetary requirements for supporting City services. Over the course of a year, this office may conduct a variety of fiscal analyses related to special projects such as bond issues, revenue and expenditure trend analyses and potential impact statements on proposed legislation.

<u>PERFORMANCE MEASURES</u>	Actual FY09	Estimate FY10	Goal / Est. FY11
Actual Revenue as % of Estimate	96.0%	96.0%	100.0%
Government Finance Officers Assoc.:			
Distinguished Budget Presentation Award	Yes	Yes	Yes

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	436,260	378,589	382,843
Materials and Supplies	733	5,400	4,100
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	29,701	57,100	45,000
Debt Service and Special Charges	0	0	0
General Fund	\$466,694	\$441,089	\$431,943
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$466,694	\$441,089	\$431,943

FULL TIME POSITIONS

General Fund	6.0	5.0	5.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	5.0	5.0

Division: 139 City Counselor
Program: Ø
Department: General Government

Division Budget 139

MISSION & SERVICES

The City Counselor is the director and representative in all legal matters involving the City. The City Counselor directs the management of all litigation in which the City is a party, including service in the City Courts. Moreover, the City Counselor advises the Mayor, department heads, and other officers of the City.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	3,482,846	3,271,993	3,176,376
Materials and Supplies	72,516	91,000	83,000
Equipment, Lease, and Assets	7,114	13,200	13,000
Contractual and Other Services	2,082,682	2,140,400	2,120,600
Debt Service and Special Charges	0	0	0
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General Fund	\$5,645,158	\$5,516,593	\$5,392,976
Grant and Other Funds	\$1,274,815	\$1,396,608	\$1,792,088
All Funds	\$6,919,973	\$6,913,201	\$7,185,064

FULL TIME POSITIONS

General Fund	42.0	39.0	40.0
Other Funds	20.0	20.0	23.0
<hr/>			
All Funds	62.0	59.0	63.0

Division: 139 City Counselor
Program: 01 Administration
Department: General Government

Program Budget **139-01**

MISSION & SERVICES

The Administration program supports the City Counselor's office and provides legal support staff. Administrative personnel are responsible for tracking budget expenditures, entering case data into database, maintaining records for billable hours, vouchering, and providing general employee development and computer systems management.

PROGRAM NOTES

In FY11, Administration plans to increase the number of in-house Continuing Legal Education hours provided to enhance employee development.

<u>PERFORMANCE MEASURES</u>	Actual F09	Estimate FY10	Goal / Est. FY11
Database Entry:			
Claims / Cases Opened	485 / 187	500 / 200	490 / 185
Claims / Cases Closed or Denied	785 / 183	500 / 200	500 / 150
Continuing Legal Education (CLE):			
Hours Provided In-House	10.7	12	12
Avg. No. Hours Accumulated	4.6	10	10

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	568,546	567,353	571,367
Materials and Supplies	3,532	4,200	6,000
Equipment, Lease, and Assets	4,509	8,000	8,000
Contractual and Other Services	52,991	41,574	33,500
Debt Service and Special Charges	0	0	0
General Fund	\$629,578	\$621,127	\$618,867
Grant and Other Funds	\$252,339	\$0	\$0
All Funds	\$881,917	\$621,127	\$618,867

FULL TIME POSITIONS

General Fund	10.0	9.0	9.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	9.0	9.0

Division: 139 City Counselor
Program: 02 Litigation
Department: General Government

Program Budget **139-02**

MISSION & SERVICES

The City Counselor represents the City and related departments, offices and agencies in all litigation matters including, but not limited to damage suits, contract actions, and proceedings before administrative bodies as well as appellate matters in both state and federal courts. Further, the City Counselor handles claims asserted against the City and pursues claims on behalf of the City. The City has approximately 270 open litigation files and approximately 160 active claim files: there are an additional 1,465 open but inactive files due to the statute of limitations but have been denied or

PROGRAM NOTES

In FY11, three General Fund positions will be moved from Litigation to Problem Properties where they will be funded through the Public Safety Fund. In addition, Litigation will work towards a favorable decision in a lawsuit challenging the denial of coverage through the City's self-insured health plan (in effect several years ago) that seeks to recover more than \$1,000,000.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Claims / Cases Opened	485 / 187	500 / 200	500 / 200
Claims / Cases Closed or Denied	441 / 90	500 / 150	500 / 150
Damage Suits:			
Tried to verdict below last demand	90%	75%	75%

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,832,120	1,682,561	1,424,514
Materials and Supplies	36,671	45,300	39,500
Equipment, Lease, and Assets	2,555	5,100	5,000
Contractual and Other Services	1,986,414	2,060,552	2,054,400
Debt Service and Special Charges	0	0	0
General Fund	\$3,857,760	\$3,793,513	\$3,523,414
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$3,857,760	\$3,793,513	\$3,523,414

FULL TIME POSITIONS

General Fund	20.0	18.0	15.0
Other Funds	0.0	0.0	0.0
All Funds	20.0	18.0	15.0

Division: 139 City Counselor
Program: 03 Corp., Legis., & Fiscal
Department: General Government

Program Budget **139-03**

MISSION & SERVICES

The Corporate Unit provides legal counsel to the City of St. Louis, its related departments and agencies, in corporate and fiscal matters such as contracts, real estate, tax and public finance. Attorneys in the unit are responsible for activities including but not limited to: drafting and reviewing legislation and contracts, inquiries relating to zoning and land use matters and draft Requests For Reposals [RFPs].

PROGRAM NOTES

For FY11, the Corporate Unit's legislative goal is to update and revise the City of St. Louis' Sign Code. The current sign code is outdated from both a technological and application standpoint. By updating this section of the Code, the City Counselor's Office could reduce the number of cases appealed to the City's Board of Adjustment.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Contracts:			
Drafted/Reviewed/Approved to form	2,007	2,000	2,000
Board Bills:			
Drafted/Reviewed/Approved to form	401	540	535

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	921,452	868,588	836,865
Materials and Supplies	32,313	41,500	37,500
Equipment, Lease, and Assets	50	100	0
Contractual and Other Services	43,277	38,274	32,700
Debt Service and Special Charges	0	0	0
General Fund	\$997,092	\$948,462	\$907,065
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$997,092	\$948,462	\$907,065

FULL TIME POSITIONS

General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

Division: 139 City Counselor
Program: 04 Workers' Compensation
Department: General Government

Program Budget **139-04**

MISSION & SERVICES

This program defends, litigates, negotiates, and settles workers' compensation claims brought against the City for work related injuries.

PROGRAM NOTES

In FY11, Workers' Compensation will continue working with Personnel and other City departments to reduce injuries resulting in claims for workers' compensation (Claims for Compensation Answered).

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Reports of Injury	1,480	1,500	1,400
Claims for Compensation Answered	476	400	400
Hearings, Mediations, Pre-Hearings, Conferences	1,098	900	1,400
Claim Costs	\$14,383,525	\$14,000,000	\$15,000,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	160,728	153,491	155,199
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$160,728	\$153,491	\$155,199
Grant and Other Funds	\$0	\$0	\$102,491
All Funds	\$160,728	\$153,491	\$257,690

FULL TIME POSITIONS

General Fund	2.0	2.0	2.0
Other Funds	0.0	0.0	1.0
All Funds	2.0	2.0	3.0

Division: 139 City Counselor
Program: 05 Problem Properties
Department: General Government

Program Budget **139-05**

MISSION & SERVICES

The Problem Properties program's mission is to aggressively enforce building, environmental, health, and nuisance laws in order to promote public safety and to recover special tax bills when City services are provided to problem properties.

In conjunction with the City's Building Division and Neighborhood Stabilization Office, the unit identifies and locates owners of problem properties, seeks to evict nuisance tenants, condemns properties through an administrative process, and pursues liens on properties.

PROGRAM NOTES

In FY11, Problem Properties will be expanded through a transfer of 4 positions from the Building Division to better address trouble vacant property. For calendar year 2009, there were 2,084 reinspections made, with \$290,800 in fee assessments representing 1,454 instances of assessment.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Priority Cases Heard	9,611	11,779	10,000
Open Behavioral Nuisance Files	2,503	2,836	2,300
Cease & Desist Letters Issued	1,997	2,179	2,000
Property Cases brought into compliance	857	1,102	900

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
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Personal Services	794,021	800,180	1,112,658
Materials and Supplies	4,522	15,596	14,000
Equipment, Lease, and Assets	30,140	10,000	10,000
Contractual and Other Services	5,897	43,000	17,000
Debt Service and Special Charges	0	0	0

Grant and Other Funds	\$834,580	\$868,776	\$1,153,658
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General Fund	\$0	\$0	\$188,431
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All Funds	\$834,580	\$868,776	\$1,342,089
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FULL TIME POSITIONS

General Fund	0.0	0.0	4.0
Other Funds	13.0	13.0	15.0

All Funds	13.0	13.0	19.0
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Division: 139 City Counselor
Program: 06 Economic Development
Department: General Government

Program Budget 139-06

MISSION & SERVICES

The Economic Development and Real Estate program provides legal representation for the St. Louis Development Corporation (SLDC) and the City's other development related agencies. The program reviews documents related to development, tax abatement / credits and acquisition.

PROGRAM NOTES

In FY10, in cooperation with SLDC, Economic Development revised loan documentation requirements and other procedures to tighten loan documentation and lending standards for their various lending programs. In FY11, Economic Development will update governance documents for the Land Reutilization Authority (LRA), the City's buyer-of-last-resort for dilapidated and abandoned properties, to bring them into compliance with current processes and procedures.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Public Record Requests	24	25	25
Tax Abatements Processed	58	60	60
Public Record Req. filled ≤ 2 weeks	80%	85%	85%
Tax Abatements Processed ≤ 1 week	92%	95%	95%

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	187,896	527,832	535,939
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
<hr/>			
Grant and Other Funds	\$187,896	\$527,832	\$535,939
General Fund	\$0	\$0	\$0
All Funds	\$187,896	\$527,832	\$535,939

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	7.0	7.0	7.0
<hr/>			
All Funds	7.0	7.0	7.0

Division:141 Planning and Urban Design
Program: Ø
Department: General Government

Division Budget 141

MISSION & SERVICES

The Planning and Urban Design Agency (PDA) was created in the summer of 1999 to focus on planning for the future of the City of St. Louis. The Agency provides staff support for the Planning Commission and is comprised of four divisions: Planning and Urban Design, Cultural Resources Office, Research and Graphics / Computer Mapping.

Services provided by PDA include but are not limited to: Chapter 99, 100 and 353 Development Plans that can convey tax abatement and eminent domain powers, modifications to the City's Zoning Ordinance and Zoning Maps, Neighborhood / Ward / City Project planning and mapping as well as maintaining the City's Geographic Information System (GIS).

PROGRAM NOTES

In FY11, PDA will continue to integrate GPS and other technologies into Citywide and neighborhood planning activities. PDA's FY11 appropriation reflects an elimination of contractual line-items funded by General Revenue Funds.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,252,085	1,444,964	1,365,477
Materials and Supplies	139	4,000	3,700
Equipment, Lease, and Assets	201,683	185,500	185,500
Contractual and Other Services	99,781	13,200	16,700
Debt Service and Special Charges	0	0	0
<hr/>			
Grant and Other Funds	\$1,553,688	\$1,647,664	\$1,571,377
General Fund	\$131,874	\$129,968	\$117,514
All Funds	\$1,685,562	\$1,777,632	\$1,688,891

FULL TIME POSITIONS

General Fund	1.7	1.7	1.6
Other Funds	18.3	18.3	18.4
<hr/>			
All Funds	20.0	20.0	20.0

Division: 142 Community Development Administration
Program: Ø
Department: General Government

Division Budget 142

MISSION & SERVICES

The Community Development Administration's (CDA) primary goal is to promote neighborhood growth and stabilization.

The Community Development Administration (CDA) is responsible for the administration of federal funds for housing, community and economic development programs that strengthen the City of St. Louis and its neighborhoods. CDA is funded primarily through the federal Community Development Block Grant program. It also administers funds from the HOME Investment Partnership program, the Emergency Shelter Grant and Housing Opportunities for People with AIDS.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,726,235	2,345,937	2,293,036
Materials and Supplies	-987	6,500	4,500
Equipment, Lease, and Assets	254,032	444,000	437,000
Contractual and Other Services	739,891	528,595	894,611
Debt Service and Special Charges	0	0	0
<hr/>			
Grant and Other Funds	\$2,719,171	\$3,325,032	\$3,629,147
General Fund	\$0	\$0	\$0
All Funds	\$2,719,171	\$3,325,032	\$3,629,147

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	45.0	45.0	45.0
<hr/>			
All Funds	45.0	45.0	45.0

Division: 143 Affordable Housing Commission
Program: Ø
Department: General Government

Division Budget 143

MISSION & SERVICES

The Affordable Housing Commission's (AHC) mission is to promote City living and neighborhood stabilization through the preservation and production of affordable, accessible housing and support services that enhance the quality of life for those in need, especially City residents earning 80% or below the area median income.

PROGRAM NOTES

The FY11 budget proposes an AHC allocation of \$4.0M. This is \$1.0M less than the normal allocation. It is proposed that these funds as well as approximately \$600,000 previously under contract but since released, would be made available for helping meet revenue shortfalls in the Local Use Tax Fund. Estimates of declining number of families receiving subsidies reflects a decrease in AHC funding due to availability of American Recovery and Reinvestment Act (ARRA) funding to address the need through other organizations.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Rent / Mortgage / Utility Subsidies:			
Families Receiving	3,101	1,681	1,345
Meals Served	134,427	150,000	150,000
Persons Assisted w/ Transitional Housing	1,487	1,500	1,000
Affordable Housing Units Produced	81	114	40

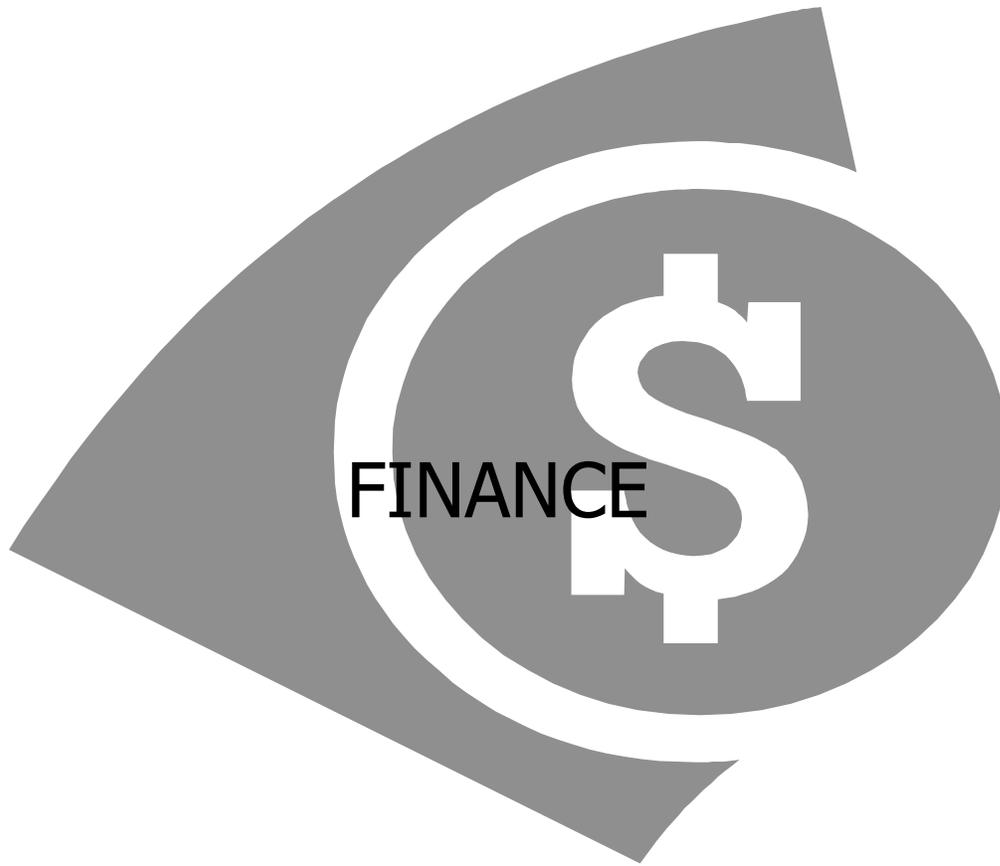
EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	298,340	365,752	352,448
Materials and Supplies	3,350	17,000	15,926
Equipment, Lease, and Assets	34,610	39,820	39,820
Contractual and Other Services	6,838,735	5,115,194	4,118,926
Debt Service and Special Charges	0	1,000	1,000
Local Use Tax Fund	\$7,175,035	\$5,538,766	\$4,528,120
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$7,175,035	\$5,538,766	\$4,528,120

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Local Use Tax Fund	4.0	5.0	5.0
All Funds	4.0	5.0	5.0



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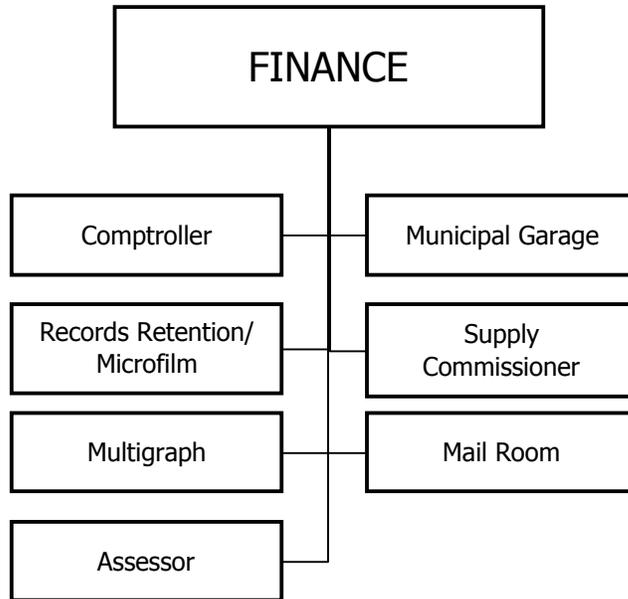
DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT AND EFFECTIVE GOVERNMENT

- Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll, and auditing system.
- Provide for an effective and efficient system for assessing and collecting City revenues.
- Ensure a continuous and uninterrupted supply of materials, goods, services, and equipment to support City departments and agencies.

GOAL: VIBRANT AND DIVERSE ECONOMY

- Promote a favorable environment for economic development through a judicious use of TIFs and other economic incentives.



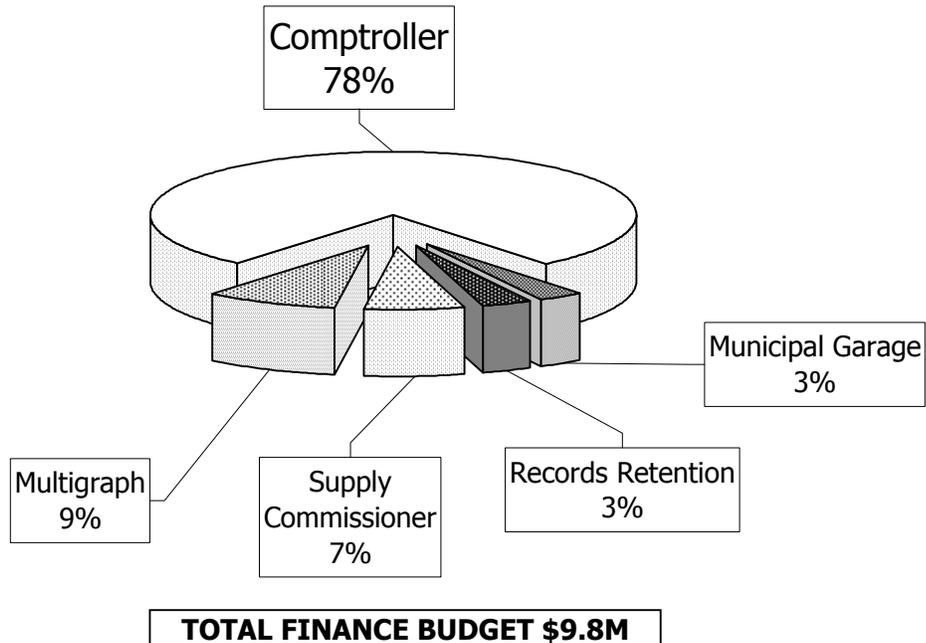
FINANCE

BUDGET BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
160 Comptroller	9,324,419	10,188,853	7,665,536
162 Municipal Garage	308,767	316,187	316,925
163 Records Retention	305,019	331,153	325,896
170 Supply Commissioner	655,236	644,167	648,580
171 Multigraph	1,007,641	913,969	875,051
General Fund	\$11,601,082	\$12,394,329	\$9,831,988
Lateral Sewer Fund	73,370	55,650	56,464
Tax Increment Financings	6,122,386	2,893,406	3,395,768
Trustee Lease Fund	7,087,205	3,247,415	16,130,910
Mail Room Service Fund	505,980	816,006	807,834
180 Assessor	4,383,882	4,332,887	4,022,346
Grant and Other Funds	835,811	769,572	748,012
TOTAL DEPARTMENT ALL FUNDS	\$30,609,716	\$24,509,265	\$34,993,322

PERSONNEL BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
160 Comptroller	61.9	63.7	59.7
162 Municipal Garage	7.0	7.0	7.0
163 Records Retention	7.0	7.0	7.0
170 Supply Commissioner	9.7	9.7	9.7
171 Multigraph	10.0	10.0	10.0
General Fund	95.6	97.4	93.4
172 Mail Room	7.3	7.3	7.3
180 Assessor	71.0	69.0	66.0
Grant and Other Funds	31.1	30.3	29.3
TOTAL DEPARTMENT ALL FUNDS	205.0	204.0	196.0

FINANCE

FY11 GENERAL FUND BUDGET BY DIVISION

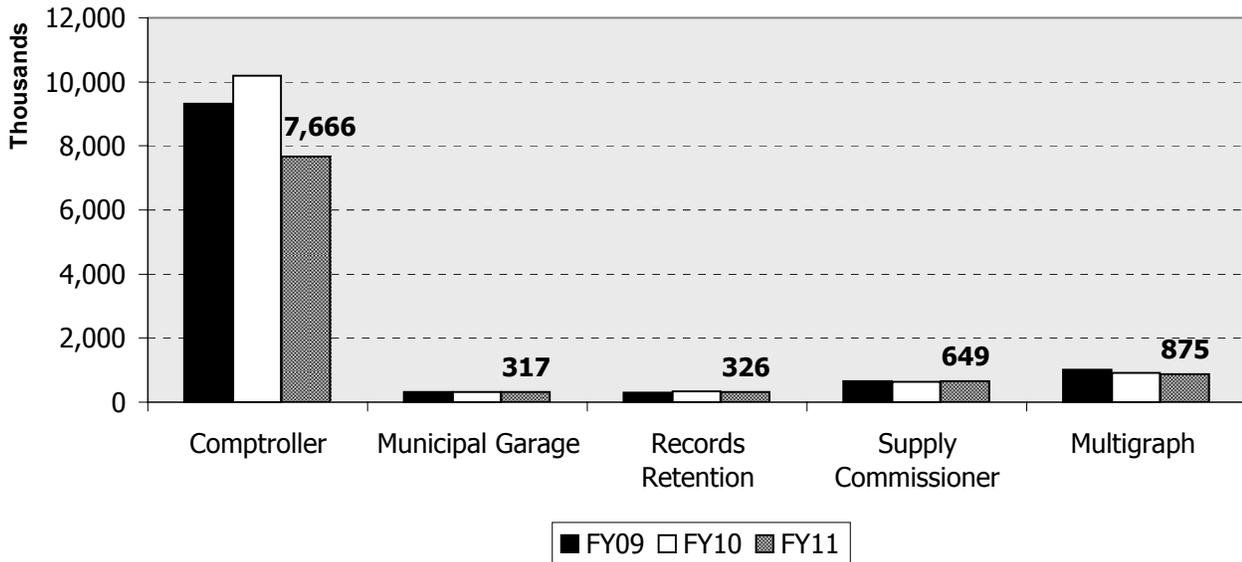


DIVISION HIGHLIGHTS

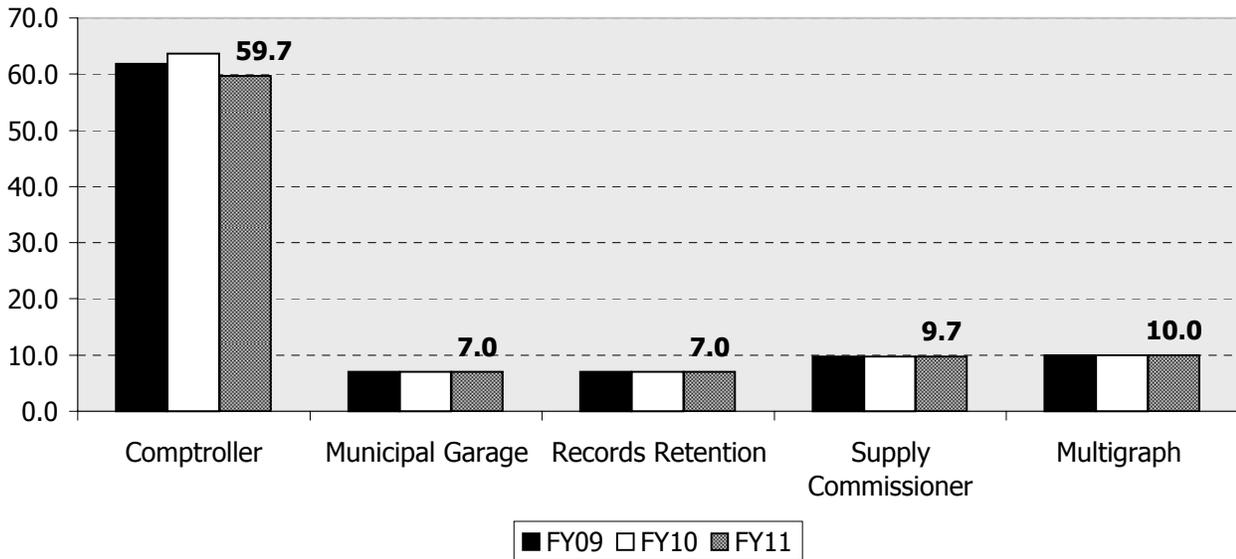
- Operational responsibilities of the Abram's Building at 1520 Market to be moved from Comptroller to Board of Public Service.
- Supply Commissioner to review additional City supply contracts to identify products that may have more sustainable or "green" substitutes.
- Mutigraph to offer expanded services to all City agencies and pursue revenue generating partnerships with local County Offices and the Board of Police Commissioners.
- Assessor to add computer terminals to Real Estate Records counter to allow for independent customer searches of records and improve efficiency.

FINANCE

FY09 - FY11 GENERAL FUND BUDGET HISTORY BY DIVISION



FY09 - FY11 GENERAL FUND PERSONNEL HISTORY BY DIVISION



Division: 160 Comptroller
Program: Ø
Department: Finance

Division Budget **160**

MISSION & SERVICES

The Comptroller supervises the fiscal affairs of the City. The division is responsible for accounting, payroll, and auditing functions. The Comptroller's office manages the City's telecommunications services and oversees payment on such items as sewer bills. The Comptroller is one of three members of the Board of Estimate and Apportionment.

In FY11, operations of the Abram's Building at 1520 Market will be transferred to the Board of Public Service.

PERFORMANCE MEASURES	Actual FY09	Estimate FY10	Goal / Est. FY11
Audits / Special Projects Completed	336	221	220
Vouchers Processed	54,375	69,201	56,000
Government Finance Officers Assoc.:			
Excellence in Financial Reporting Award	Yes	Yes	Yes

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	4,221,868	4,039,825	3,942,179
Materials and Supplies	58,209	27,570	44,470
Equipment, Lease, and Assets	165,360	99,443	97,443
Contractual and Other Services	4,878,982	6,022,015	3,581,444
Debt Service and Special Charges	0	0	0
General Fund	\$9,324,419	\$10,188,853	\$7,665,536
Local Use Tax Fund	0	0	0
Lateral Sewer Fund	73,370	55,650	56,464
Gateway Transportation Center	884,420	1,164,193	1,168,413
Tax Increment Financings	6,122,386	2,893,406	3,395,768
Trustee Leases Fund	7,087,205	3,247,415	16,130,910
G.O. Bond Fund	6,232,059	5,681,310	5,690,860
Grant and Other Funds	835,811	769,572	748,012
All Funds	\$30,559,670	\$24,000,399	\$34,855,963

FULL TIME POSITIONS

General Fund	61.9	63.7	59.7
Other Funds	31.1	30.3	29.3
All Funds	93.0	94.0	89.0

Division: 162 Municipal Garage
Program: Ø
Department: Finance

Division Budget **162**

MISSION & SERVICES

The Municipal Garage is responsible for the loaning out of City owned vehicles for official City business and maintaining vehicle title records. The division is also responsible for the maintenance of the Municipal Garage that provides over 350 parking spaces to government employees.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Vehicles Maintained for City Use	13	13	13
Loaner Vehicles Total Trips	1,952	2,000	2,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	287,655	297,687	299,425
Materials and Supplies	10,698	9,000	8,000
Equipment, Lease, and Assets	1,362	2,500	2,500
Contractual and Other Services	9,052	7,000	7,000
Debt Service and Special Charges	0	0	0
General Fund	\$308,767	\$316,187	\$316,925
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$308,767	\$316,187	\$316,925

FULL TIME POSITIONS

General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	7.0

Division: 163 Records Retention
Program: Ø
Department: Finance

Division Budget **163**

MISSION & SERVICES

Records Retention is responsible for scanning documents and maintaining and providing records in the archival library. The division provides document reproduction and general copying services to some City departments, including the production of the City's Annual Operating Plan and accompanying budget documents. Records Retention also assists City residents and archivists with historical research.

PROGRAM NOTES

In FY11, Records Retention will reorganize the most frequently used microfilm / fiche documents, making retrieval more efficient and user friendly.

<u>PERFORMANCE MEASURES</u>	Actual FY09	Estimate FY10	Goal / Est. FY11
Public Requests (Drop-in)	New Measure	760	775
Internal / Departmental Requests	New Measure	1,615	1,625

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	249,836	269,153	268,896
Materials and Supplies	11,896	18,000	13,000
Equipment, Lease, and Assets	35,683	37,000	37,000
Contractual and Other Services	7,604	7,000	7,000
Debt Service and Special Charges	0	0	0
General Fund	\$305,019	\$331,153	\$325,896
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$305,019	\$331,153	\$325,896

FULL TIME POSITIONS

General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	7.0

Division: 170 Supply Commissioner
Program: Ø
Department: Finance

Division Budget **170**

MISSION & SERVICES

The Supply Commissioner is responsible for the procurement of all supplies, equipment, equipment maintenance and selected services for all City Departments. In addition to procurement duties, the Supply Commissioner handles disposal and recycling of City equipment that has ended its useful life. As the primary preparer of contracts for the City, the division processes nearly 7,000 requisitions annually and administers over 200 purchase contracts.

PROGRAM NOTES

In FY11, the Supply Commissioner will review additional City supply contracts to identify products that may have more sustainable or "green" substitutes to minimize environmental impacts.

<u>PERFORMANCE MEASURES</u>	Actual FY09	Estimate FY10	Goal / Est. FY11
Purchase Orders Processed	3,426	3,244	3,200
% Minority Business Participation	4.98%	5.05%	25%
Revenue From Surplus Property Sales	\$351,676	\$411,674	\$500,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	637,236	626,067	630,480
Materials and Supplies	4,365	3,000	3,000
Equipment, Lease, and Assets	6,046	7,300	7,300
Contractual and Other Services	7,589	7,800	7,800
Debt Service and Special Charges	0	0	0
General Fund	\$655,236	\$644,167	\$648,580
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$655,236	\$644,167	\$648,580

FULL TIME POSITIONS

General Fund	9.7	9.7	9.7
Other Funds	0.0	0.0	0.0
All Funds	9.7	9.7	9.7

Division: 171 Multigraph
Program: Ø
Department: Finance

Division Budget **171**

MISSION & SERVICES

To provide quality printing and graphic design support services to all City agencies in a cost-effective and efficient manner.

Multigraph provides forms, brochures, letterheads, and information materials. Multigraph provides typesetting, graphic design, photography, press work, and bindery services. Multigraph is responsible for writing specifications and bids for specialized printing to private vendors.

PROGRAM NOTES

In FY10, Mutigraph relocated to 1520 Market Street, a space with ample supply storage and improved vehicle access via a loading dock. With the additional space and available staff, in FY11, Multigraph will provide new digital services to all City agencies.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Total Job Requests	2,561	2,900	3,100
Jobs Completed On Schedule	98.0%	99.0%	100.0%

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	542,438	559,596	554,818
Materials and Supplies	173,687	152,000	137,000
Equipment, Lease, and Assets	53,324	53,252	53,252
Contractual and Other Services	238,192	149,121	129,981
Debt Service and Special Charges	0	0	0
General Fund	\$1,007,641	\$913,969	\$875,051
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,007,641	\$913,969	\$875,051

FULL TIME POSITIONS

General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

Division: 172 Mail Room
Program: Ø
Department: Finance

Division Budget **172**

MISSION & SERVICES

The Mail Room strives to provide the most efficient total mail service at the maximum savings to our user departments.

The Mail Room coordinates both outgoing City mail and mail between City offices. Services provided by the Mail Room include, but are not limited to: a mail inserting service, a parcel / courier delivery service with three drive routes running twice daily to most departments and "Rush" service.

PROGRAM NOTES

In FY11, the Mail Room will continue it's efforts to reduce the handwritten piece count to improve efficiency and reduce costs. Mail Room will also explore providing mail services with available staffing to departments currently using outside sources.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Total Pieces Delivered	937,815	1,008,300	1,105,945
Handwritten Piece Count	23,055	39,523	43,500

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	262,464	322,806	324,634
Materials and Supplies	3,299	7,200	7,700
Equipment, Lease, and Assets	2,731	3,000	7,500
Contractual and Other Services	237,486	483,000	468,000
Debt Service and Special Charges	0	0	0
Mail Room Services Fund	\$505,980	\$816,006	\$807,834
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$505,980	\$816,006	\$807,834

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	7.3	7.3	7.3
All Funds	7.3	7.3	7.3

Division: 180 Assessor
Program: Ø
Department: Finance

Division Budget **180**

MISSION & SERVICES

The Assessor's mission is to assess all property to fairly reflect market value and to accurately record and provide real estate and personal property information to customers in a courteous manner. In every odd year the Assessor will assess all real property located within the City.

PROGRAM NOTES

In FY11, the Assessor plans to add computer terminals to the Real Estate Records counter to improve customer service. The Assessor will reduce staff by 3 positions as reimbursements from the State of Missouri were recaptured in FY10 by the State due to financial shortfalls. The balance of the Assessor's Office operations are subsidized by the City.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Residential Real Estate Inspections	22,574	36,000	22,000
Commercial Real Estate Inspections	6,829	5,500	5,500
% Residential Inspected on 4-yr Cycle	20.5%	32.0%	20.0%
% Commercial Inspected on 4-yr Cycle	44.3%	30.0%	30.0%

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	3,651,372	3,614,563	3,415,946
Materials and Supplies	40,810	38,400	32,400
Equipment, Lease, and Assets	37,162	16,804	13,000
Contractual and Other Services	654,538	663,120	561,000
Debt Service and Special Charges	0	0	0
Assessment Fund	\$4,383,882	\$4,332,887	\$4,022,346
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$4,383,882	\$4,332,887	\$4,022,346

FULL TIME POSITIONS

Other Funds	71.0	69.0	66.0
All Funds	71.0	69.0	66.0



NON-DEPARTMENTAL

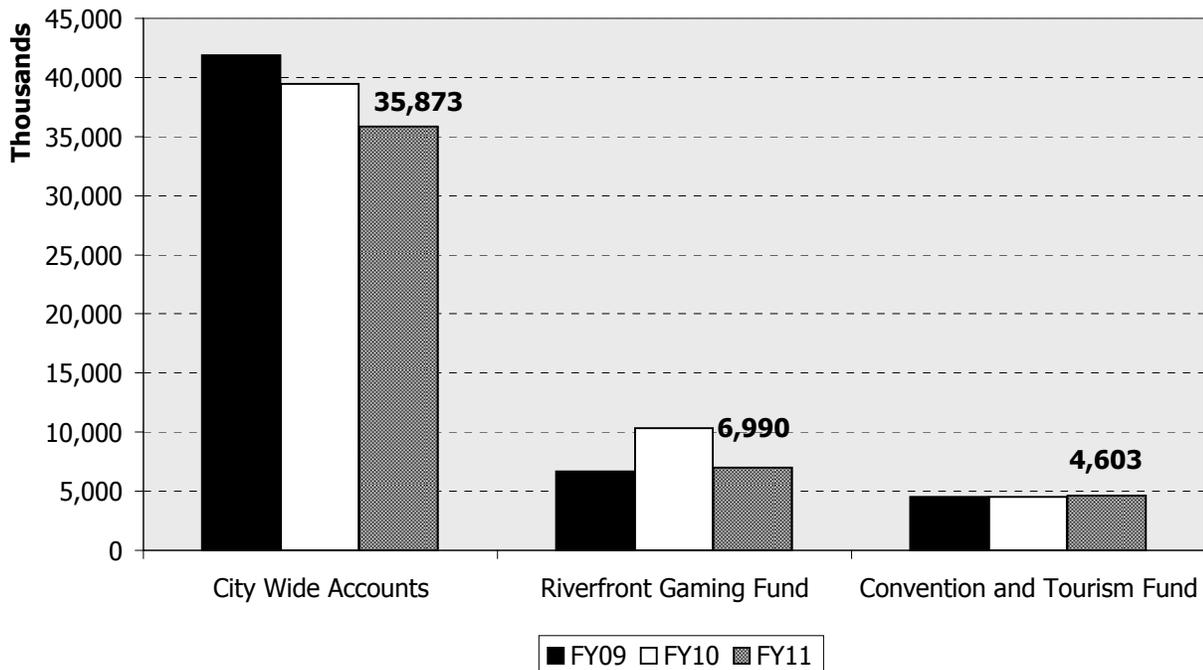
NON-DEPARTMENTAL

BUDGET BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
190 City Wide Accounts	41,861,396	39,445,475	35,873,030
General Fund	\$41,861,396	\$39,445,475	\$35,873,030
Riverfront Gaming Fund	6,650,000	10,350,000	6,990,000
Convention and Tourism Fund	4,546,000	4,545,000	4,603,000
TOTAL DEPARTMENT ALL FUNDS	\$53,057,396	\$54,340,475	\$47,466,030

PERSONNEL BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
190 City Wide Accounts	0.0	0.0	0.0
TOTAL DEPARTMENT ALL FUNDS	0.0	0.0	0.0

NON-DEPARTMENTAL

FY09 - FY11 NON-DEPARTMENTAL BUDGET HISTORY



DIVISION HIGHLIGHTS

- Reallocation of 1/2 cent capital revenues to reduce City wide debt and capital subsidies by \$7.5M.
- Completion of state audit, with budget costs of \$500,000 in FY10, eliminated in FY11.
- Elimination of \$175,000 in subsidies to school programs ARCHS and Teach for America.
- Continued allocation of \$1M in gaming fund for flood wall improvements.
- \$300,000 increase subsidy for Assessor's office function after use of one-time balance in FY10.

Division: 190 City Wide Accounts
Program: Ø
Department: Non-Departmental

Division Budget 190

MISSION & SERVICES

The City Wide Accounts include funding for general purpose items not specific to any one department. These include unemployment compensation, workers' compensation, various subsidies and lease debt payments. In FY10, the City will complete its funding of a citywide audit by the State's auditor and thus will see this \$500,000 cost eliminated in FY11. An increase in the Assessor subsidy of \$300,000 in FY11 is the result of the use of existing fund balances to offset costs in FY10. Previously funded school program subsidies amounting to \$175,000 will be eliminated from funding in the general fund as well in FY11.

A reallocation of capital funding sources in the capital fund will help reduce the general fund's debt payment obligations in the next fiscal year by approximately \$6.4M. An appropriation of previous balances in the gaming fund in FY10 as well as a reduction in the allocation to the capital fund will also reduce the Citywide gaming allocation in FY11.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	16,354,875	4,400,000	4,500,000
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	1,600,000	1,600,000
Contractual and Other Services	3,412,971	3,260,500	3,315,500
Debt Service and Special Charges	22,093,550	30,184,975	26,457,530
<hr/>			
General Fund	\$41,861,396	\$39,445,475	\$35,873,030
Riverfront Gaming Fund	\$6,650,000	\$10,350,000	\$6,990,000
All Funds	\$48,511,396	\$49,795,475	\$42,863,030

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	0.0	0.0	0.0

Division: 160 Convention and Tourism Fund
Program: Ø
Department: Non-Departmental

Division Budget 160

MISSION & SERVICES

The Convention and Tourism Fund was established to foster and promote the City's convention and tourism industry. It is funded by a 1% tax on restaurant gross receipts. Expenditures from the fund are approved by members of the Convention and Tourism Board, which consists of the Mayor, Comptroller, and President of the Board of Alderman.

In FY11, subsidies for the Sister Ciites program at \$75,000 and Grand Center at \$60,000 will continue while the \$100,000 subsidy for the St. Louis Sport Commission will be eliminated. The balance of C&T funds are used to offset debt service costs of the convention center.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	4,546,000	4,545,000	4,603,000
Debt Service and Special Charges	0	0	0
<hr/>			
Grant and Other Funds	\$4,546,000	\$4,545,000	\$4,603,000
General Fund	\$0	\$0	\$0
All Funds	\$4,546,000	\$4,545,000	\$4,603,000

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
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All Funds	0.0	0.0	0.0



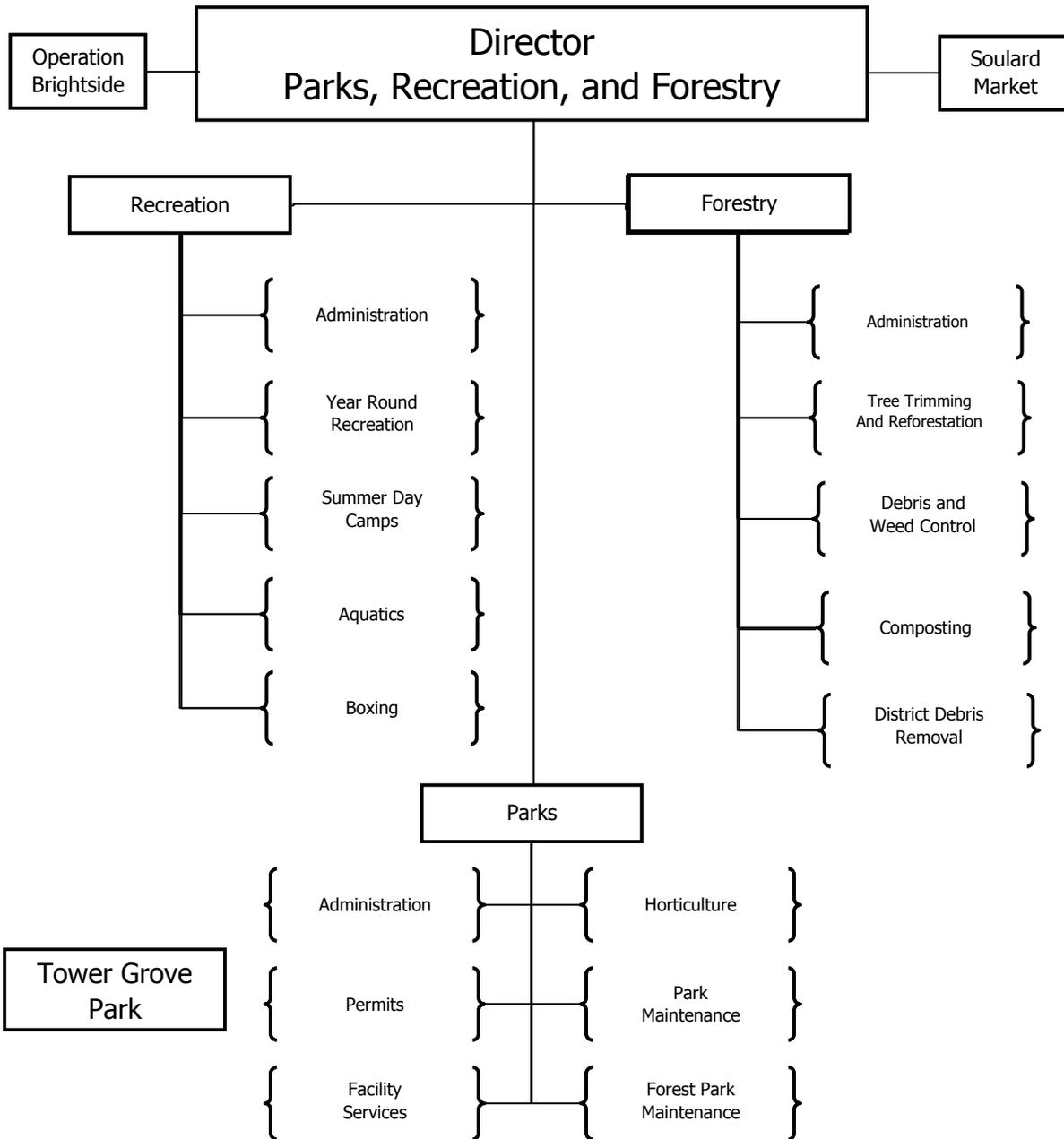


PARKS, RECREATION, AND FORESTRY

DEPARTMENTAL RESPONSIBILITIES

GOAL: ATTRACTIVE PARKS AND RECREATION

- Ensure the attractiveness, safety, and quality of parks and neighborhoods through the maintenance of the urban forest.
- Provide a full range of recreational and educational activities to City residents, particularly City youth, through recreation centers, recreation outposts and summer day camps.
- Provide safe, attractive, and accessible parks and open spaces.



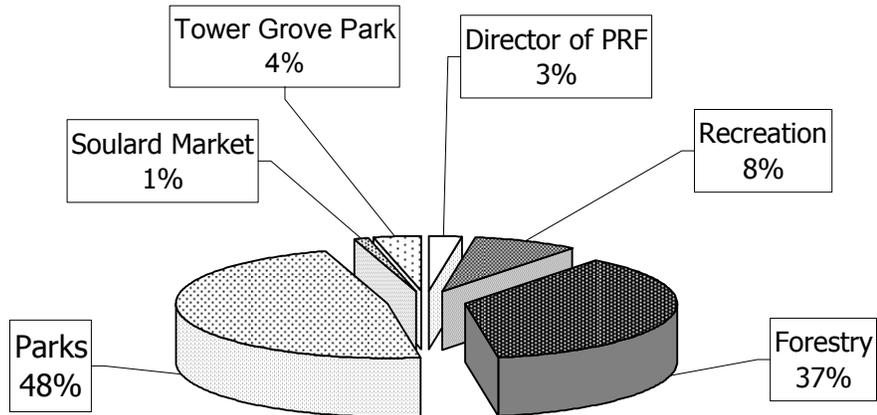
PARKS, RECREATION, AND FORESTRY

BUDGET BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
210 Director of PRF	456,915	391,057	478,925
213 Recreation	2,080,883	1,985,815	1,556,447
214 Forestry	7,148,991	7,210,483	7,024,096
215 Operation Brightside	0	0	0
220 Parks	8,528,020	10,023,742	9,280,751
225 Soulard Market	275,972	226,101	226,018
250 Tower Grove Park	750,000	725,000	694,450
General Fund	\$19,240,781	\$20,562,198	\$19,260,687
215 Operation Brightside	0	0	290,632
Grant and Other Funds	12,071,709	12,400,046	13,032,291
TOTAL DEPARTMENT ALL FUNDS	\$31,312,490	\$32,962,244	\$32,583,610

PERSONNEL BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
210 Director of PRF	4.0	4.0	6.0
213 Recreation	26.0	26.0	21.0
214 Forestry	115.0	107.0	106.0
215 Operation Brightside	0.0	0.0	0.0
220 Parks	141.0	139.0	141.0
225 Soulard Market	4.0	2.0	2.0
250 Tower Grove Park	0.0	0.0	0.0
General Fund	290.0	278.0	276.0
Grant and Other Funds	42.0	41.0	42.0
TOTAL DEPARTMENT ALL FUNDS	332.0	319.0	318.0

PARKS, RECREATION, AND FORESTRY

FY11 GENERAL FUND BUDGET BY DIVISION



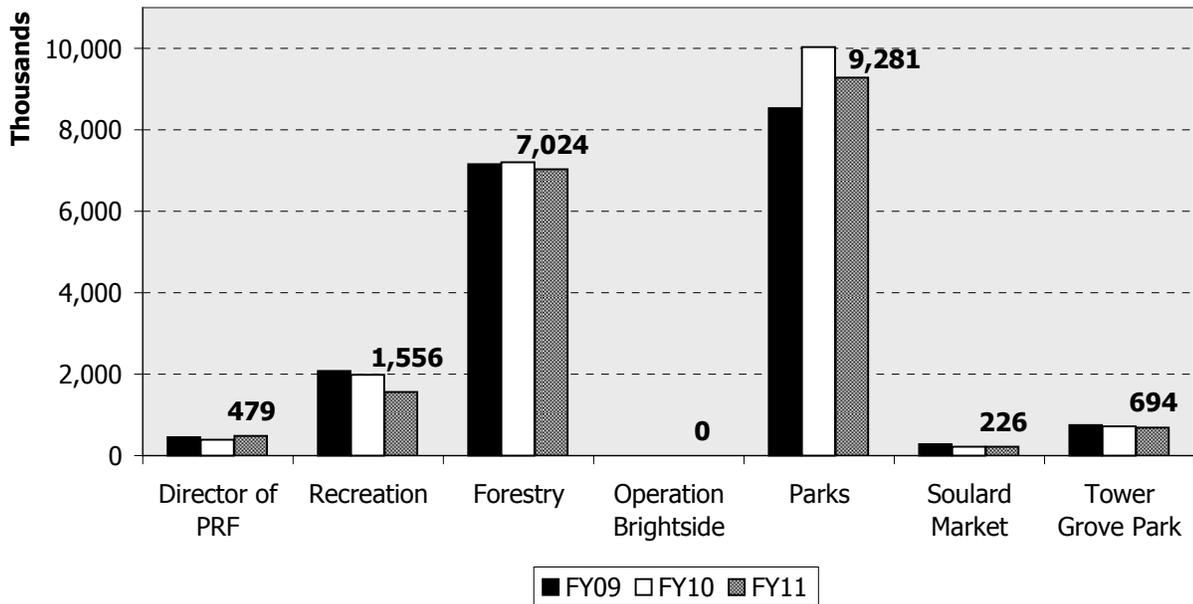
TOTAL PARKS, RECREATION, FORESTRY BUDGET \$19.2M

DIVISION HIGHLIGHTS

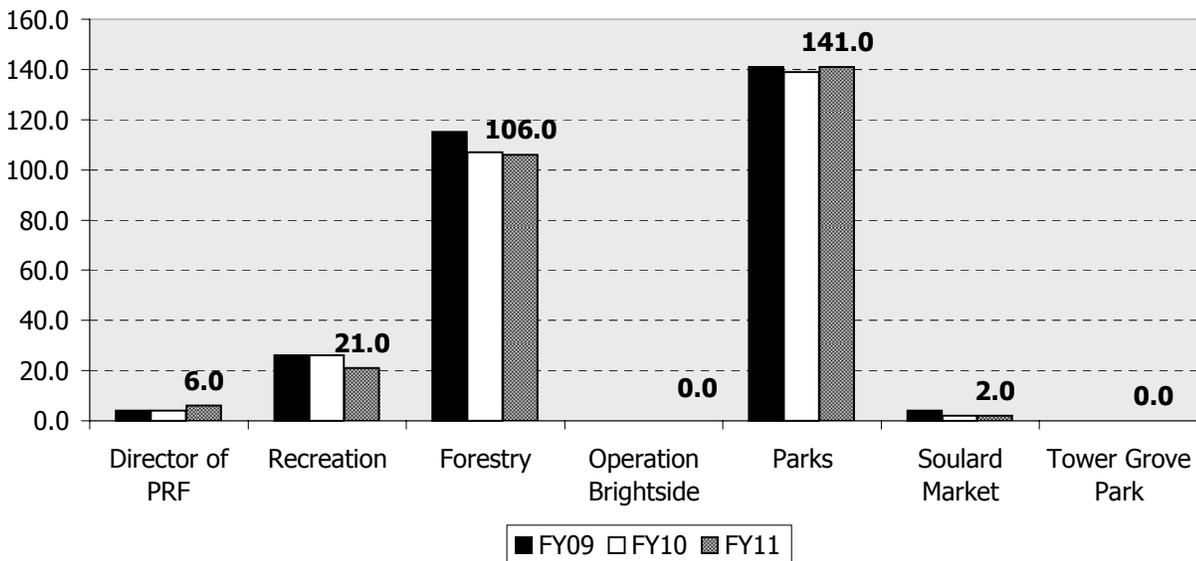
- Opened new Southside Recreation Center in FY10 and will begin construction of Northside Recreation Center in FY11.
- Recreation Division to lease the Parkside Neighborhood Center to a private social services agency.
- The Parks Department to reduce security costs by replacing contract security with in-house park rangers.
- Forestry Division successfully contracted out its Composting program at an estimated annual savings of \$250,000 while maintaining mulch and compost programs at no charge to citizens.
- Recreation Division to seek implementation of enrollment fees for recreation programs.

PARKS, RECREATION, AND FORESTRY

FY09 - FY11 GENERAL FUND BUDGET HISTORY BY DIVISION



FY09 - FY11 GENERAL FUND PERSONNEL HISTORY BY DIVISION



Division: 210 Director, PRF

Program: Ø

Department: Parks, Recreation, and Forestry

Division Budget **210**

MISSION & SERVICES

The Office of the Director of Parks, Recreation, and Forestry is responsible for the supervision and coordination of all activities in the division. The office works to coordinate efforts of community groups to maximize their positive impact on City parks, activities and programs. The department has oversight for the purchasing and accounts payable and receivable for the division.

PROGRAM NOTES

In FY10, the Director's Office oversaw the opening of the City Garden Project at the downtown Gateway Mall. The garden's landscape includes a multitude of native plants, bushes and trees and also boasts a wide array of artwork, as well as a café with indoor and outdoor seating. In FY11 the Director's Office will oversee the beginning of construction of the Northside Recreation Complex.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	414,536	351,057	438,925
Materials and Supplies	26,359	28,000	28,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	16,020	12,000	12,000
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$456,915	\$391,057	\$478,925
Grants and Other Funds	\$7,585,687	\$7,842,482	\$7,856,504
All Funds	\$8,042,602	\$8,233,539	\$8,335,429

FULL TIME POSITIONS

General Fund	4.0	4.0	6.0
Other Funds	2.0	2.0	2.0
<hr/>			
All Funds	6.0	6.0	8.0

Division: 213 Recreation

Program: Ø

Department: Parks, Recreation, and Forestry

Division Budget

213

MISSION & SERVICES

The Recreation Division's mission is to utilize recreation centers by offering a wide variety of programs that reflect the needs and desires of the community, while providing a safe environment for youth during non-school hours.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,962,426	1,844,745	1,415,590
Materials and Supplies	66,476	86,370	86,657
Equipment, Lease, and Assets	1,620	375	375
Contractual and Other Services	50,361	54,325	53,825
Debt Service and Special Charges	0	0	0
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General Fund	\$2,080,883	\$1,985,815	\$1,556,447
Grant and Other funds	\$45,370	\$113,231	\$94,732
All Funds	\$2,126,253	\$2,099,046	\$1,651,179

FULL TIME POSITIONS

General Fund	26.0	26.0	21.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	26.0	26.0	21.0

Division: 213 Recreation
Program: 01 Administration
Department: Parks, Recreation, and Forestry

Program Budget **213-01**

MISSION & SERVICES

The mission of the Administration Program of the Recreation Division is to provide leisure programming and services that foster social, health, and educational development leading to a healthier and stronger citizenry and neighborhoods.

PROGRAM NOTES

In FY11, the Administration Program of the Recreation Division will begin implementing fees for some of its programs in order to generate revenue to offset increasing program costs. Recreation projects that this will result in a 25% reduction of registered patrons in programs in which a fee system is introduced.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	485,376	483,252	160,371
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	9,005	10,325	10,825
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$494,381	\$493,577	\$171,196
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$494,381	\$493,577	\$171,196

FULL TIME POSITIONS

General Fund	7.0	7.0	2.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	7.0	7.0	2.0

Division: 213 Recreation
Program: 02 Recreation Centers
Department: Parks, Recreation, and Forestry

Program Budget **213-02**

MISSION & SERVICES

The Year-Round Recreation Centers program offers a very wide and varying variety of leisure activities to the City. The program provides supervised sports and recreational activities and develops partnerships with other services providers.

PROGRAM NOTES

The Recreation Centers Program completed and opened the City's new southside recreation center at Carondelet Park, completed \$2M in renovations to the Wohl Center which will reopen to the public in June of 2010. Recreation will complete renovations to the Tandy and Marquette recreation centers in FY11, as well as begin construction of the northside recreation center.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Cost per Registrant	\$ 87.23	\$ 79.60	\$ 99.00
Residents Registered (No Duplicate Registrants)	13,500	14,738	10,795

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,206,870	1,095,507	1,051,670
Materials and Supplies	39,420	43,200	35,057
Equipment, Lease, and Assets	1,620	375	375
Contractual and Other Services	30,364	34,000	33,000
Debt Service and Special Charges	0	0	0
General Fund	\$1,278,274	\$1,173,082	\$1,120,102
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,278,274	\$1,173,082	\$1,120,102

FULL TIME POSITIONS

General Fund	19.0	19.0	19.0
Other Funds	0.0	0.0	0.0
All Funds	19.0	19.0	19.0

Division: 213 Recreation
Program: 03 Summer Day Camps
Department: Parks, Recreation, and Forestry

Program Budget **213-03**

MISSION & SERVICES

The division aims to maximize camp participation through efforts with other public and private service providers. Approximately twelve day camp sites are offered through Summer Day Camp Program, with an expected increase in the upcoming FY10.

PROGRAM NOTES

In FY10, the Summer Day Camps program offered structured, supervised and safe environments for children ages 4-12 that included sports, swimming, arts and crafts and field trips, all of which were provided at no cost to City residents. In FY11, the program plans to lease the Parkside Neighborhood Center to a private social service agency and begin charging fees for all summer camp activities.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Registrants	1,275	950	960
Camps Offered	12	10	9

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$0	\$0	\$0
Grant and Other Funds	\$45,370	\$113,231	\$94,732
All Funds	\$45,370	\$113,231	\$94,732

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 213 Recreation

Program: 05 Aquatics

Department: Parks, Recreation, and Forestry

Program Budget **213-05**

MISSION & SERVICES

The Aquatics program is responsible for maintaining the City's three outdoor pools and four indoor pools and organizes activities and programs for City residents.

PROGRAM NOTES

In FY10, the Aquatics program reduced the number of programs offered to water aerobics only due to increased cost of pool chemicals and lack of funding. In FY11, Recreation will offset increasing costs by charging a fee for services, lease the West End Center and continue to seek volunteers for programs in addition to the current three volunteer water aerobics instructors.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Cost per Registrant	\$ 68.76	\$ 72.00	\$ 101.00
Registrants	3,696	3,531	2,600

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	207,382	212,443	150,006
Materials and Supplies	25,568	41,370	48,800
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
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General Fund	\$232,950	\$253,813	\$198,806
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$232,950	\$253,813	\$198,806

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
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All Funds	0.0	0.0	0.0

Division: 213 Recreation

Program: 06 Boxing

Department: Parks, Recreation, and Forestry

Program Budget **213-06**

MISSION & SERVICES

The Boxing program's mission is to foster development of youth through an organized amateur boxing program. The boxing coaches instruct young males and females in the self discipline, sporting spirit, individual integrity, character, and physical and mental fitness needed to become responsible adults.

PROGRAM NOTES

In FY10, the gym at the Wohl Center was closed Nov-May and the West End gym was not available because the building is now under lease with a social services organization and as a result, the Boxing program saw a decrease of over 20% in registered boxing participants. In order to offset costs, a fee will be implemented for the boxing program and boxing tournaments. Boxing will continue to search for volunteer coaches and currently has fifteen coaches that volunteer with the program.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Cost per Boxer	\$ 385	\$ 325	\$ 442
Tournaments Attended	3	1	1

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	62,798	53,543	53,543
Materials and Supplies	1,488	1,800	2,800
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	10,992	10,000	10,000
Debt Service and Special Charges	0	0	0
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General Fund	\$75,278	\$65,343	\$66,343
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$75,278	\$65,343	\$66,343

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
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All Funds	0.0	0.0	0.0

Division: 214 Forestry

Program: Ø

Department: Parks, Recreation, and Forestry

Division Budget

214

MISSION & SERVICES

The Forestry Division's mission is to enhance public safety and appearance of the urban forest by responding to service requests and managing the systematic tree maintenance plan. The division works to beautify neighborhoods and provide a safe environment by maintaining public and private properties on a scheduled or as requested basis.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	6,831,726	6,675,955	6,534,301
Materials and Supplies	107,620	143,733	116,500
Equipment, Lease, and Assets	52,294	66,200	53,000
Contractual and Other Services	157,351	324,595	320,295
Debt Service and Special Charges	0	0	0
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General Fund	\$7,148,991	\$7,210,483	\$7,024,096
Grant and Other Funds	\$287,112	\$243,901	\$246,907
All Funds	\$7,436,103	\$7,454,384	\$7,271,003

FULL TIME POSITIONS

General Fund	115.0	107.0	106.0
Other Funds	6.0	6.0	6.0
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All Funds	121.0	113.0	112.0

Division: 214 Forestry
Program: 01 Administration
Department: Parks, Recreation, and Forestry

Program Budget **214-01**

MISSION & SERVICES

The Administration program is responsible for coordinating all policies, procedures, and activities of the Forestry division. The program manages the computerized billing system which issues Forestry division charges, building demolition and board-up charges.

PROGRAM NOTES

In FY10, the Administration Program of the Forestry Division helped to pass the first comprehensive change in community forest regulation and law in the City since the City's first Forestry Ordinance was passed in 1960. This ordinance allows the City to more capably manage its urban forest by changing how trees are managed, maintained and perceived by City residents and visitors. In FY11 the Administration program plans to implement a plan for the Park Arboriculture Crew (PAC) which allocates specific production time goals for each regional park. This plan tracks production hours spent in each park along with total number of trees removed, planted and pruned to maximize production and resources of the Forestry Division's PAC.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Work Orders Processed	29,828	28,000	25,000
Average Monthly Revenue	\$ 52,463	\$ 28,000	\$ 26,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	312,602	300,199	262,098
Materials and Supplies	21,147	26,032	23,532
Equipment, Lease, and Assets	7,263	8,000	3,000
Contractual and Other Services	33,860	28,202	27,002
Debt Service and Special Charges	0	0	0
General Fund	\$374,872	\$362,433	\$315,632
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$374,872	\$362,433	\$315,632

FULL TIME POSITIONS

General Fund	4.0	4.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	4.0	3.0

Division: 214 Forestry
Program :02 Tree Trimming / Planting
Department: Parks, Recreation, and Forestry

Program Budget **214-02**

MISSION & SERVICES

The program is responsible for the maintenance of trees located between curbs and sidewalks. The program provides regular maintenance and responds to citizens' requests. On-call personnel are available to respond to all public safety related emergencies.

PROGRAM NOTES

In FY10, Forestry completed the second of four regional park tree inventories and tree planting plans. O'Fallon Park tree inventory and planting recommendation was completed in lieu of contractual service at a savings of \$17,000. Forestry also completed a park wide reforestation of Wilmore Park which resulted in the planting of 1,327 new trees, more than doubling the size of the tree population in the park. The Wilmore Park tree population has an appraised value of \$7M with direct benefits that include, energy reduction, air quality improvements, storm water runoff mitigation, adds to aesthetics, increases property values and overall quality of life.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Service Request Trims	4,231	4,500	7,500
Hazardous Requests			
Completed in less than 48 hrs.	85%	80%	90%

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,877,444	1,944,401	1,948,500
Materials and Supplies	31,496	44,130	33,230
Equipment, Lease, and Assets	1,816	1,400	400
Contractual and Other Services	18,790	9,598	3,498
Debt Service and Special Charges	0	0	0
General Fund	\$1,929,546	\$1,999,529	\$1,985,628
Grant and Other Funds	\$287,112	\$243,901	\$246,907
All Funds	\$2,216,658	\$2,243,430	\$2,232,535

FULL TIME POSITIONS

General Fund	40.0	40.0	40.0
Other Funds	6.0	6.0	6.0
All Funds	46.0	46.0	46.0

Division: 214 Forestry
Program: 03 Debris & Weed Control
Department: Parks, Recreation, and Forestry

Program Budget **214-03**

MISSION & SERVICES

The program is responsible for maintaining vacant and occupied properties. Work crews remove weeds and debris from vacant building and lots. This program responds to all Citizens' Service Bureau requests for grass/weed maintenance and debris removal services. Approximately 8 vacant lot rotations and 4 vacant building rotations are completed annually from April-September on any properties in violation. This section also completes an annual 28 ward debris removal rotation on all vacant buildings, lots and alleys that are in violation.

PROGRAM NOTES

In FY10 Forestry and LRA completed a memo of understanding, which ensures annual payments of \$225,000 from LRA to Forestry Division for services rendered and satisfies this particular state audit recommendation. In FY11 Forestry will continue to gather and analyze data for the "City Works" plan which was implemented to improve Forestry's work order and service request systems.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Debris Loads Removed	8,726	7,714	8,100
Occupied Debris & Weed Compliance	90%	90%	90%

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	3,319,847	3,591,943	3,449,573
Materials and Supplies	37,032	62,911	49,678
Equipment, Lease, and Assets	42,670	56,800	49,600
Contractual and Other Services	40,270	35,795	288,795
Debt Service and Special Charges	0	0	0
General Fund	\$3,439,819	\$3,747,449	\$3,837,646
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$3,439,819	\$3,747,449	\$3,837,646

FULL TIME POSITIONS

General Fund	42.0	44.0	44.0
Other Funds	0.0	0.0	0.0
All Funds	42.0	44.0	44.0

Division: 214 Forestry
Program: 05 Composting

Program Budget **214-05**

Department: Parks, Recreation, and Forestry

MISSION & SERVICES

The Composting program recycles organic wastes generated by the Forestry division and leaves generated during fall leaf collection.

PROGRAM NOTES

In FY10, the Composting Section of the Forestry Division was contracted out to a private local company at an estimated annual savings of \$250,000. Forestry was able to continue its programs of mulch and compost delivery to garden sites, volunteer neighborhood beautification projects and other organizations while maintaining the ability to provide this service at no charge to citizens and plans to continue this in FY11. The approximate \$250,000 contractual line item was moved to the Debris & Weed Control Program of Forestry in FY11.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	431,237	0	0
Materials and Supplies	9,039	0	0
Equipment, Lease, and Assets	545	0	0
Contractual and Other Services	62,940	250,000	0
Debt Service and Special Charges	0	0	0
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General Fund	\$503,761	\$250,000	\$0
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$503,761	\$250,000	\$0

FULL TIME POSITIONS

General Fund	8.0	0.0	0.0
Other Funds	0.0	0.0	0.0
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All Funds	8.0	0.0	0.0

Division: 214 Forestry
Program: 06 District Debris Removal
Department: Parks, Recreation, and Forestry

Program Budget **214-06**

MISSION & SERVICES

The District Debris Removal program maintains all vacant properties, alleys, easements, and right of ways on a 28 ward rotation. This program is scheduled in such a way that each district is serviced at least once annually.

PROGRAM NOTES

In FY10, Debris Removal coordinated with the Street Department in order to improve the tire disposal process with better separation and streamlining in the disposal of tires. Forestry also has completed the request for proposal (RFP) process for an Emergency/Preventative Contract to be established to secure companies to handle all debris removal and hazardous tree work in the event of a disaster or emergency situation and expects to secure these contracts in FY11. When completed in FY11, this contract will allow for immediate mobilization of units to minimize the impact of the emergency/disaster citywide.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Debris Loads Removed	6,871	6,000	6,000
Daily Loads Removed per Crew	5.3	5.7	6.0

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	890,596	839,412	874,130
Materials and Supplies	8,906	10,660	10,060
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	1,491	1,000	1,000
Debt Service and Special Charges	0	0	0
General Fund	\$900,993	\$851,072	\$885,190
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$900,993	\$851,072	\$885,190

FULL TIME POSITIONS

General Fund	21.0	19.0	19.0
Other Funds	0.0	0.0	0.0
All Funds	21.0	19.0	19.0

Division: 215 Operation Brightside

Program: Ø

Department: Parks, Recreation, and Forestry

Division Budget

215

MISSION & SERVICES

Operation Brightside's mission is to clean and green the City of St. Louis. For 28 years, Operation Brightside has enriched and beautified St. Louis through a public-private partnership of residents, businesses, organizations and City government. Working together, these entities make St. Louis neighborhoods more livable, downtown more vibrant and the entire region more thriving.

PROGRAM NOTES

In FY10, city-wide clean-up (Project Blitz) engaged thousands of volunteers to clean up alleys, streets and vacant lots. Volunteers clean up public City spaces and the City's Refuse, Streets and Forestry Divisions assist with the clean up and disposal of the garbage and debris. In FY11 the "Growing St. Louis" and "Neighbors Naturescaping" greening programs will offer plant material to volunteer groups to establish community gardens and will offer educational workshops to help connect urban residents with the natural environment and teach volunteers to design, plant and nurture their public green space.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Graffiti removal sites	5,155	5,160	5,160
Daffodils planted along area highways	55,000	55,000	56,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	0	0	271,701
Materials and Supplies	0	0	14,931
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	4,000
Debt Service and Special Charges	0	0	0
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Grant and Other Funds	\$0	\$0	\$290,632
General Fund	\$0	\$0	\$0
All Funds	\$0	\$0	\$290,632

FULL TIME POSITIONS

Grant and Other Funds	0.0	3.0	3.0
General Fund	0.0	0.0	0.0
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All Funds	0.0	3.0	3.0

Division: 220 Parks

Program: Ø

Department: Parks, Recreation, and Forestry

Division Budget **220**

MISSION & SERVICES

The mission of the Parks division is to provide attractive, open space and to offer a variety of recreational opportunities. Facilities, programs, and open space areas shall be accessible and safe.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	7,829,760	7,640,815	7,250,251
Materials and Supplies	335,436	338,667	317,500
Equipment, Lease, and Assets	13,373	23,000	9,000
Contractual and Other Services	349,451	2,021,260	1,704,000
Debt Service and Special Charges	0	0	0
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General Fund	\$8,528,020	\$10,023,742	\$9,280,751
Grant and Other Funds	\$2,076,770	\$2,100,216	\$2,417,074
All Funds	\$10,604,790	\$12,123,958	\$11,697,825

FULL TIME POSITIONS

General Fund	141.0	139.0	141.0
Other Funds	34.0	33.0	31.0
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All Funds	175.0	172.0	172.0

Division: 220 Parks
Program: 01 Administration
Department: Parks, Recreation, and Forestry

Program Budget **220-01**

MISSION & SERVICES

The Administration program is responsible for the management and operation of the Parks Division. The program's responsibilities include preparing the Parks division budget, establishing goals and objectives, responding to citizen inquiries, and monitoring expenditures.

PROGRAM NOTES

In FY10, the Parks' Administration oversaw the completion and opening of the new southside recreation center, completed the design of the new northside recreation center and completed the design and bidding of five existing recreation centers utilizing \$9.5M in Proposition P funding. In FY11, Administration will oversee the beginning of construction of the northside recreation center and develop a Comprehensive Preventative Maintenance and Capital Needs Program.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	450,066	422,068	369,899
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	7,952	46,950	39,702
Debt Service and Special Charges	0	0	0
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General Fund	\$458,018	\$469,018	\$409,601
Grant and Other Funds	\$244,220	\$129,859	\$0
All Funds	\$702,238	\$598,877	\$409,601

FULL TIME POSITIONS

General Fund	5.0	5.0	4.0
Other Funds	2.0	2.0	0.0
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All Funds	7.0	7.0	4.0

Division: 220 Parks
Program: 02 Horticulture

Program Budget **220-02**

Department: Parks, Recreation, and Forestry

MISSION & SERVICES

The Horticulture program is responsible for greenhouse operations. Responsibilities include operation of the Jewel Box. The program also provides plants to Operation Brightside for neighborhood plantings.

PROGRAM NOTES

In FY11, the Horticulture program will continue to more effectively and efficiently achieve its mission to beautify the City by continuing the planting and maintenance of the City's over 2000 individual plantings and plant beds.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Plants Propagated	10,950	11,000	12,000
Planters	698	708	715
Average Cost per Planter	\$ 99.87	\$ 98.80	\$ 97.91

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	67,160	64,378	64,341
Materials and Supplies	4,930	4,977	4,977
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$72,090	\$69,355	\$69,318
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$72,090	\$69,355	\$69,318

FULL TIME POSITIONS

General Fund	1.0	1.0	1.0
Other Funds	0.0	0.0	0.0
All Funds	1.0	1.0	1.0

Division: 220 Parks
Program: 03 Permits

Program Budget **220-03**

Department: Parks, Recreation, and Forestry

MISSION & SERVICES

The Permit program is responsible for all use permits issued by the department. Permits are issued for athletic fields, picnics, vending and concession, and for major functions such as weddings at the Jewel Box. The program arranges for delivery and set up of equipment requested for special events.

PROGRAM NOTES

In FY10, the Permits Section developed a Master Special Events Calendar for permits issued by the Parks Division and distributed to all Parks Division field personnel and all Forest Park Institutions for maximum efficiency in the permit process. In FY11, the program will update its website presence by providing online reservations through a new Permit Request System and increase various fees which Parks projects will increase revenues by approximately 12%.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Permits Issued	3,236	3,225	3,250
Avg. Cost per Permit Issued	\$ 47.67	\$ 51.41	\$ 51.58
Total Revenue Generated (General and Forest Park Funds)	\$ 908,307	\$ 1,000,000	\$ 1,120,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	169,265	165,107	166,365
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	363	2,045	1,298
Debt Service and Special Charges	0	0	0
General Fund	\$169,628	\$167,152	\$167,663
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$169,628	\$167,152	\$167,663

FULL TIME POSITIONS

General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

Division: 220 Parks
Program: 04 Park Maintenance
Department: Parks, Recreation, and Forestry

Program Budget **220-04**

MISSION & SERVICES

The Park Maintenance program mows and trims medians, park strips, and the City parks system. The program's duties include litter and debris removal, restroom maintenance, athletic field preparation, trash collection, playground inspection, lake cleaning, and set up of special events equipment.

PROGRAM NOTES

In FY11, the Park Maintenance program of the Parks Division will be scaled back to allow approximately 22% of City Parks to return to a more natural vegetative state. The Park Maintenance program will identify areas in each park that are deemed high-maintenance (hills, valleys, etc.) in order to further reduce costs and increase worker safety.

<u>PERFORMANCE MEASURES</u>	Actual FY09	Estimate FY10	Goal / Est. FY11
Acres Cut per Hour	2.51	2.53	2.59
% Cut Within 15 Day Cycle	95%	100%	100%
Total Acres Cut	1,945	1,850	1,515

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	3,416,715	3,365,543	3,150,205
Materials and Supplies	58,427	58,990	58,990
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	178	1,000	1,000
Debt Service and Special Charges	0	0	0
General Fund	\$3,475,320	\$3,425,533	\$3,210,195
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$3,475,320	\$3,425,533	\$3,210,195

FULL TIME POSITIONS

General Fund	62.0	61.0	57.0
Other Funds	0.0	0.0	0.0
All Funds	62.0	61.0	57.0

Division: 220 Parks
Program: 05 Facility Services
Department: Parks, Recreation, and Forestry

Program Budget **220-05**

MISSION & SERVICES

Facility Services program is responsible for maintaining all facilities within the City's parks. The program maintains all water sewer lines, removes graffiti, and winterizes the park system.

PROGRAM NOTES

In FY10, Facility Services rehabilitated four playgrounds (Parkland, Berra, Ray Leisure and Hudlin) at City parks and installed three emergency back up generators at three (Tandy, Wohl and Marquette) recreation centers. In FY11, Facility Services will automate refrigeration equipment at Steinberg Skating Rink at Forest Park and eliminate overtime costs by implementing a new system in which personnel are present 24 hours a day, 7 days per week from November through March.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Average Cost per Work Order	\$ 819	\$ 820	\$ 845
Work Orders Received	3,196	3,200	3,210
Work Orders Completed	3,196	3,200	3,210

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	3,726,554	3,623,719	3,499,441
Materials and Supplies	272,079	274,700	253,533
Equipment, Lease, and Assets	13,373	23,000	9,000
Contractual and Other Services	56,858	371,265	62,000
Debt Service and Special Charges	0	0	0
General Fund	\$4,068,864	\$4,292,684	\$3,823,974
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$4,068,864	\$4,292,684	\$3,823,974

FULL TIME POSITIONS

General Fund	70.0	69.0	76.0
Other Funds	0.0	0.0	0.0
All Funds	70.0	69.0	76.0

Division: 220 Parks
Program: 06 Neighborhood Parks Fund
Department: Parks, Recreation, and Forestry

Program Budget **220-06**

MISSION & SERVICES

The responsibilities of the program include mowing and trimming, litter and debris removal, comfort station cleaning, collecting trash, preparing athletic fields, posting of permits, and cleaning catch basins and lakes.

PROGRAM NOTES

In FY10, this program completed eleven park rehabilitation projects at City parks totaling \$1.2M in funding utilized from the Neighborhood Park Fund. In FY11, the program will assist Forest Park Forever in the implementation of a strategic plan to raise both capital and maintenance funding to further develop and maintain Forest Park.

<u>PERFORMANCE MEASURES</u>	Actual FY09	Estimate FY10	Goal / Est. FY11
Total Acres Cut	1,293	1,163	1,010
Average Acres Cut per Hour	2.51	2.76	3.12
Jewel Box Attendance	12,635	12,700	14,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	284,100	1,600,000	1,600,000
Debt Service and Special Charges	0	0	0
General Fund	\$284,100	\$1,600,000	\$1,600,000
Grant and Other Funds	\$1,832,550	\$1,970,357	\$2,417,074
All Funds	\$2,116,650	\$3,570,357	\$4,017,074

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	32.0	31.0	31.0
All Funds	32.0	31.0	31.0

Division: 225 Soulard Market
Program: Ø
Department: Public Utilities

Division Budget **225**

MISSION & SERVICES

Soulard Market's mission is to provide a safe, inviting, efficient, and customer friendly market for the citizens of St. Louis and its visitors.

PROGRAM NOTES

In FY10, Soulard Market is projecting modest revenue growth and will remain stable in the amount of vendors occupying the Market. In FY11, the Market will continue to utilize more press releases to promote the Market at no cost and continue making various presentations to schools, private organizations and business groups.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Total Revenue	\$ 270,442	\$ 275,000	\$ 285,000
Leased Stands (147 total)	144	146	147

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	204,515	125,421	125,338
Materials and Supplies	5,178	11,800	11,800
Equipment, Lease, and Assets	0	100	100
Contractual and Other Services	66,279	88,780	88,780
Debt Service and Special Charges	0	0	0
General Fund	\$275,972	\$226,101	\$226,018
Convention & Sports Facility Fund	\$0	\$0	\$0
All Funds	\$275,972	\$226,101	\$226,018

FULL TIME POSITIONS

General Fund	4.0	2.0	2.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	2.0	2.0

Division: 250 Tower Grove Park

Program: Ø

Department: Parks, Recreation, and Forestry

Division Budget

250

MISSION & SERVICES

The budget presented below for Tower Grove Park represents only the City's general fund subsidy. The park also benefits from the 1/2 cent sales tax for capital improvements and the metro parks 1/10 tax for park purposes.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	750,000	725,000	694,450
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$750,000	\$725,000	\$694,450
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$750,000	\$725,000	\$694,450

FULL TIME POSITIONS

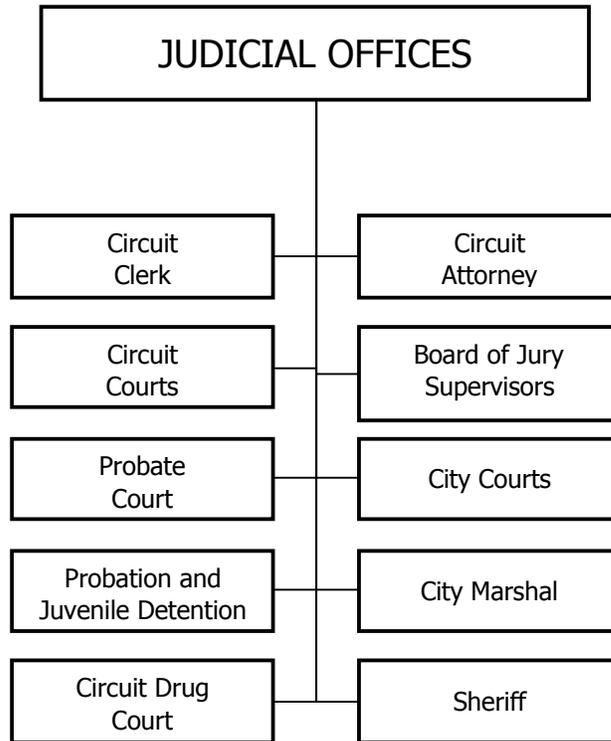
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
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All Funds	0.0	0.0	0.0



DEPARTMENTAL RESPONSIBILITIES

GOAL: SAFE NEIGHBORHOODS

- Ensure the administration of justice through a fair and efficient judicial system.



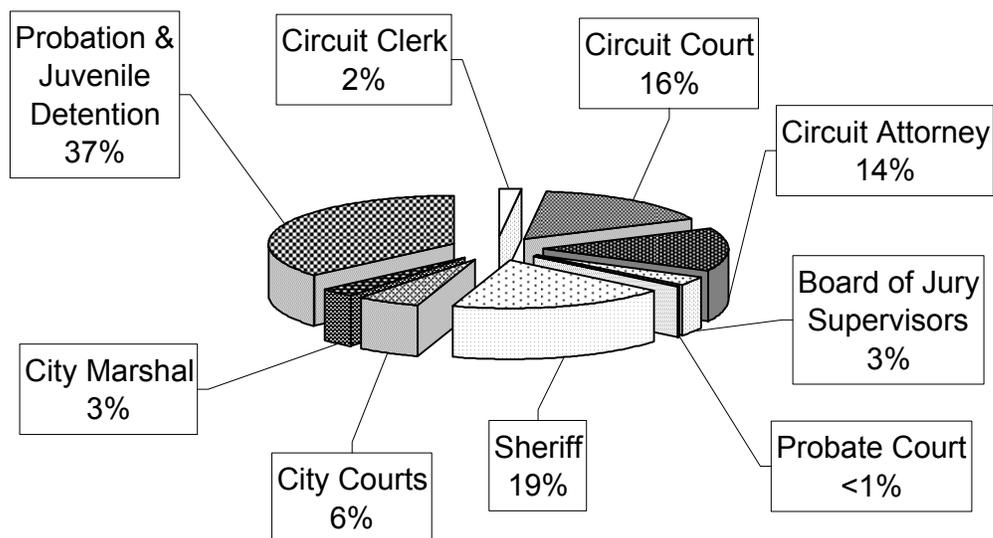
JUDICIAL OFFICES

BUDGET BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
310 Circuit Clerk	921,565	996,030	946,169
311 Circuit Court	7,889,124	8,000,074	7,186,318
312 Circuit Attorney	6,739,934	6,519,859	6,590,275
313 Board of Jury Supervisors	1,595,738	1,607,785	1,446,601
314 Probate Court	55,953	67,505	56,690
315 Sheriff	8,993,558	8,910,132	8,786,525
316 City Courts	2,808,959	2,535,404	2,643,118
317 City Marshal	1,331,933	1,387,027	1,366,450
320 Probation & Juvenile Detention	17,092,289	16,930,006	16,667,667
321 Circuit Drug Court	280,780	325,825	0
General Fund	\$47,709,833	\$47,279,647	\$45,689,813
Grant and Other Funds	\$4,788,893	\$4,069,359	\$4,575,605
TOTAL DEPARTMENT ALL FUNDS	\$52,498,726	\$51,349,006	\$50,265,418

PERSONNEL BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
310 Circuit Clerk	1.0	1.0	1.0
311 Circuit Court	73.0	72.0	71.0
312 Circuit Attorney	95.5	95.5	95.3
313 Board of Jury Supervisors	10.0	10.0	9.0
314 Probate Court	0.0	0.0	0.0
315 Sheriff	183.0	180.0	178.0
316 City Courts	36.0	35.0	37.0
317 City Marshal	26.0	25.0	25.0
320 Probation & Juvenile Detention	236.1	236.2	233.3
321 Circuit Drug Court	0.0	0.0	0.0
General Fund	660.6	654.7	649.6
Grand and Other Funds	60.4	54.3	65.4
TOTAL DEPARTMENT ALL FUNDS	721.0	709.0	715.0

JUDICIAL OFFICES

FY11 GENERAL FUND BUDGET BY DIVISION



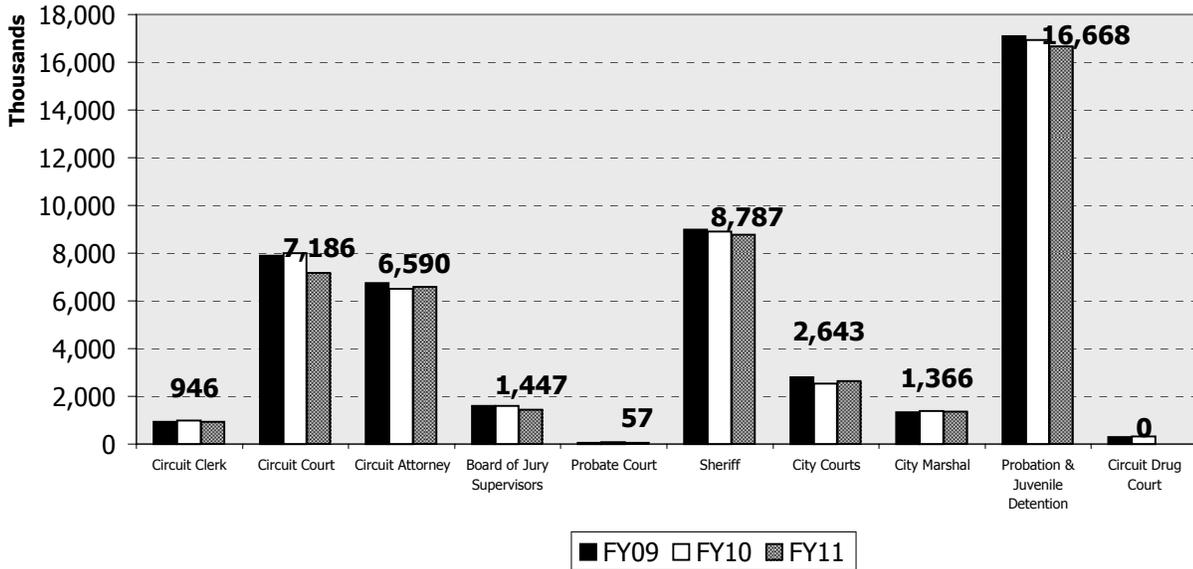
TOTAL JUDICIAL BUDGET \$45.8M

DIVISION HIGHLIGHTS

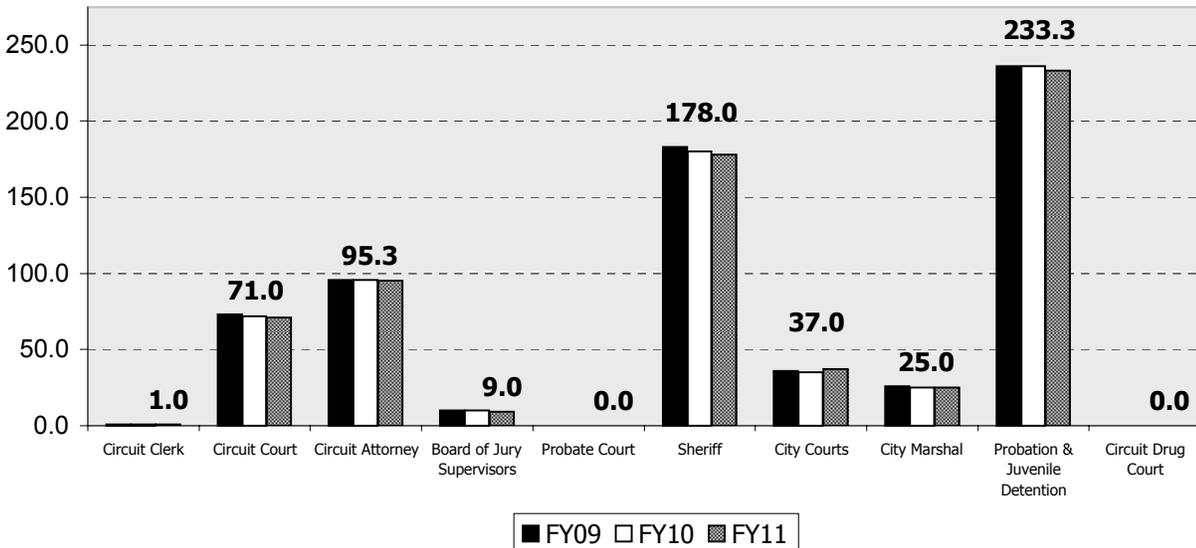
- City Courts to assume responsibility of Probation and Parole functions formerly under the Department of Public Safety.
- City Courts support of Mobile-Ticketing initiative in conjunction with the Police Department will provide administrative efficiencies in handling of tickets.
- Circuit Drug Court subsidy sustained with \$209,000 in crime prevention funds from Public Safety Protection Sales Tax.
- Circuit Court to reduce facility maintenance and custodial costs by \$600,000.

JUDICIAL OFFICES

FY09 - FY11 GENERAL FUND BUDGET HISTORY BY DIVISION



FY09 - FY11 GENERAL FUND PERSONNEL HISTORY BY DIVISION



Division: 310 Circuit Clerk
Program: Ø
Department: Judicial Offices

Division Budget **310**

MISSION & SERVICES

The Circuit Clerk is responsible for recording the judgments, rules, orders, and other proceedings of the Circuit Court En Banc. The Circuit Clerk handles and accounts for funds generated from Circuit Court fees. The budget for personal services contains only those salary costs of the position of the Circuit Clerk, as employees of the office are employed by the state.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	138,027	141,615	143,913
Materials and Supplies	328,660	324,374	290,280
Equipment, Lease, and Assets	223,208	223,016	217,896
Contractual and Other Services	231,670	307,025	294,080
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$921,565	\$996,030	\$946,169
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$921,565	\$996,030	\$946,169

FULL TIME POSITIONS

General Fund	1.0	1.0	1.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	1.0	1.0	1.0

Division: 311 Circuit Court (General)
Program: Ø
Department: Judicial Offices

Division Budget **311**

MISSION & SERVICES

The division's duties include budget preparation, personnel management, data processing, and pretrial release functions.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Actual FY09	Estimate FY10
Civil Cases Filed	33,668	35,277	30,775
Civil Cases Disposed	33,643	39,332	35,330
Criminal Cases Filed	13,264	10,871	10,871
Criminal Cases Disposed	15,849	15,051	15,051

Circuit Court does not prepare public estimates of future cases.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	4,413,851	4,504,835	4,397,704
Materials and Supplies	288,884	251,118	228,260
Equipment, Lease, and Assets	74,157	58,550	20,800
Contractual and Other Services	3,112,232	3,185,571	2,539,554
Debt Service and Special Charges	0	0	0
General Fund	\$7,889,124	\$8,000,074	\$7,186,318
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$7,889,124	\$8,000,074	\$7,186,318

FULL TIME POSITIONS

General Fund	73.0	72.0	71.0
Other Funds	0.0	0.0	0.0
All Funds	73.0	72.0	71.0

Division: 312 Circuit Attorney
Program: Ø
Department: Judicial Offices

Division Budget **312**

MISSION & SERVICES

The Circuit Attorney's office is responsible for the prosecution of all felony and misdemeanor crimes. The division enforces child support obligations on behalf of dependent children living with the City.

PROGRAM NOTES

In FY11, the Circuit Attorney's Office will provide in-house Continuing Legal Education (CLE) to its attorneys, valued at nearly \$300,000, to enhance attorney knowledge and meet requirements of the Missouri Bar.

<u>PERFORMANCE MEASURES</u>	Actual FY09	Estimate FY10	Estimate FY11
Children for whom support was sought	5,079	5,280	5,400
Continuing Legal Education (CLE):			
Hours Provided In-House	17.4	15.0	16.0

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	6,292,009	6,074,749	6,163,965
Materials and Supplies	99,164	100,200	95,200
Equipment, Lease, and Assets	50,219	61,860	54,510
Contractual and Other Services	298,542	283,050	276,600
Debt Service and Special Charges	0	0	0
General Fund	\$6,739,934	\$6,519,859	\$6,590,275
Grant and Other Funds	\$3,141,194	\$3,668,574	\$3,844,663
All Funds	\$9,881,128	\$10,188,433	\$10,434,938

FULL TIME POSITIONS

General Fund	95.5	95.5	95.3
Other Funds	56.5	50.5	54.7
All Funds	152.0	146.0	150.0

Division: 313 Board of Jury Supervisors
Program: Ø
Department: Judicial Offices

Division Budget **313**

MISSION & SERVICES

The Board of Jury Supervisors exercises general supervisory control over the Jury Commissioner and the method of obtaining jurors from the Circuit Court. The division budget includes funds for payment of juror fees and expenses.

<u>PERFORMANCE MEASURES</u>	Actual FY09	Estimate FY10	Goal / Est. FY11
Jurors Summoned	71,187	74,000	72,000
Jurors Reported	26,030	23,500	22,000
Jury Panels	570	450	450
% Prospective Jurors Assigned to Jury Pool	87%	90%	90%
Juror Expense Per Trial	\$1,924	\$2,125	\$2,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	561,856	569,589	525,850
Materials and Supplies	41,593	45,210	42,210
Equipment, Lease, and Assets	7,160	7,240	4,850
Contractual and Other Services	985,129	985,746	873,691
Debt Service and Special Charges	0	0	0
General Fund	\$1,595,738	\$1,607,785	\$1,446,601
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,595,738	\$1,607,785	\$1,446,601

FULL TIME POSITIONS

General Fund	10.0	10.0	9.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	9.0

Division: 314 Probate Court
Program: Ø
Department: Judicial Offices

Division Budget **314**

MISSION & SERVICES

The Probate Court is responsible for hearing cases and making orders pertaining to the appointment of guardians and conservators for incapacitated, disabled, and minor persons. The division provides for the appointment of personal representatives for decedent estates, the oversight of estates, guardianships, and involuntary civil commitments.

PERFORMANCE MEASURES

	Actual FY08	Actual FY09	Goal / Est. FY10
Cases Filed	946	1,069	1,140
Cases Disposed	1,108	947	1,500

Probate Court does not prepare public estimates of cases.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	0	0	0
Materials and Supplies	27,525	36,075	26,620
Equipment, Lease, and Assets	12,496	15,000	15,000
Contractual and Other Services	15,932	16,430	15,070
Debt Service and Special Charges	0	0	0
General Fund	\$55,953	\$67,505	\$56,690
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$55,953	\$67,505	\$56,690

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 315 Sheriff
Program: Ø
Department: Judicial Offices

Division Budget **315**

MISSION & SERVICES

The Sheriff's office is responsible for the courtroom security of the Circuit Court and the transportation of prisoners between the courts and detention facilities. The Sheriff's office has the duty of serving court papers and eviction notice and issuing jury summons and gun permits.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Actual FY09	Estimate FY10
Total Documents Processed	41,326	37,295	34,000
Summonses Processed	28,091	22,867	21,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	8,711,588	8,617,282	8,499,425
Materials and Supplies	73,341	69,100	69,100
Equipment, Lease, and Assets	4,918	11,250	6,000
Contractual and Other Services	203,711	212,500	212,000
Debt Service and Special Charges	0	0	0
General Fund	\$8,993,558	\$8,910,132	\$8,786,525
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$8,993,558	\$8,910,132	\$8,786,525

FULL TIME POSITIONS

General Fund	183.0	180.0	178.0
Other Funds	0.0	0.0	0.0
All Funds	183.0	180.0	178.0

Division: 316 City Courts
Program: Ø
Department: Judicial Offices

Division Budget **316**

MISSION & SERVICES

The City Courts' mission is to expediently deal with cases, bring restitution to victims, and refer defendants to treatment and assistance. Court functions include Community Court, Alcohol/ Drug Court, Earnings Tax Court, Truancy Court, and Problem Property Court.

PROGRAM NOTES

In FY10, City Courts relocated to 1520 Market. In FY11, City Courts will assume responsibility of Probation and Parole functions previously under the Division of Corrections and Department of Public Safety.

PERFORMANCE MEASURES

	Actual FY08	Actual FY09	Goal / Est. FY10
Municipal Court Cases Filed	165,157	192,980	191,050
Municipal Court Cases Disposed	128,660	147,175	154,500

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,773,127	1,811,992	1,962,987
Materials and Supplies	53,006	66,412	68,000
Equipment, Lease, and Assets	334,682	23,000	113,000
Contractual and Other Services	648,144	634,000	499,131
Debt Service and Special Charges	0	0	0
General Fund	\$2,808,959	\$2,535,404	\$2,643,118
Grant and Other Funds	\$17,510	\$0	\$0
All Funds	\$2,826,469	\$2,535,404	\$2,643,118

FULL TIME POSITIONS

General Fund	36.0	35.0	37.0
Other Funds	0.0	0.0	0.0
All Funds	36.0	35.0	37.0

Division: 317 City Marshal
Program: Ø
Department: Judicial Offices

Program Budget **317**

MISSION & SERVICES

The mission of the St. Louis Marshal's Office is to protect the Municipal Courts, Municipal property, and conduct operations as dictated by the Municipal Judicial System. The strength of the Marshal's Office has always been unity among its entire staff.

Services provided by the City Marshal include but are not limited to: a protective service program for person's designated by the City Marshal or Mayor's Office, contraband seizure management at City Hall and the courthouse, as well as a fugitive investigation and apprehension program.

PROGRAM NOTES

In FY11, the City Marshal will continue enhanced security precautions at City Hall began in April 2010 which includes enhanced security screening procedures for all City Hall visitors and employees.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,302,312	1,343,227	1,322,730
Materials and Supplies	9,478	13,500	12,500
Equipment, Lease, and Assets	1,861	5,600	5,600
Contractual and Other Services	18,282	24,700	25,620
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$1,331,933	\$1,387,027	\$1,366,450
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,331,933	\$1,387,027	\$1,366,450

FULL TIME POSITIONS

General Fund	26.0	25.0	25.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	26.0	25.0	25.0

Division: 320 Probation & Juvenile Detention Center
Program: Ø
Department: Judicial Offices

Program Budget 320

MISSION & SERVICES

The division's purpose is to facilitate the care, protection, and discipline of children who come under the jurisdiction of the Juvenile Court.

Juvenile Court has jurisdiction over accused offenders who are 16 and younger. The most serious juvenile offenders, the ones who are deemed a danger to the community, are held in custody at the Court's Juvenile Detention Center, located on North Vandeventer. The majority of children in the City's juvenile system, however, are not offenders but rather victims of neglect and abuse, who the Court has removed from their homes for their own safety.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	14,992,625	15,178,175	15,003,075
Materials and Supplies	251,166	189,875	152,300
Equipment, Lease, and Assets	152,478	125,000	119,039
Contractual and Other Services	1,696,020	1,436,956	1,393,253
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$17,092,289	\$16,930,006	\$16,667,667
Grant and Other Funds	\$1,325,563	\$400,785	\$730,942
All Funds	\$18,417,852	\$17,330,791	\$17,398,609

FULL TIME POSITIONS

General Fund	236.1	236.2	233.3
Other Funds	3.9	3.8	10.7
<hr/>			
All Funds	240.0	240.0	244.0

Division: 321 Circuit Drug Court
Program: Ø
Department: Judicial Offices

Division Budget **321**

MISSION & SERVICES

The objective of the City of St. Louis Adult Felony, Juvenile, and Family Drug Courts is to provide treatment, resources, and opportunities to drug addicted participants in order to ultimately equip them with the tools necessary to be drug-free, productive contributors to their families and the community. In the City of St. Louis, all three Drug Courts (Adult Felony, Family, and Juvenile) are administered by a centralized office for maximum efficiency (a unified Drug Court system) per a resolution passed in September of 2002 by the Court en banc.

PROGRAM NOTES

In FY11, the Circuit Drug Court's General Fund subsidy will end and funding will be provided through the Public Safety Protection Sales Tax (Fund 1120), administered by the Director of Public Safety (Dept. 610).

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	0	0	0
Materials and Supplies	29,760	37,300	0
Equipment, Lease, and Assets	1,224	6,000	0
Contractual and Other Services	249,796	282,525	0
Debt Service and Special Charges	0	0	0
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General Fund	\$280,780	\$325,825	\$0
Grant and Other Funds	\$304,626	\$0	\$0
All Funds	\$585,406	\$325,825	\$0

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
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All Funds	0.0	0.0	0.0



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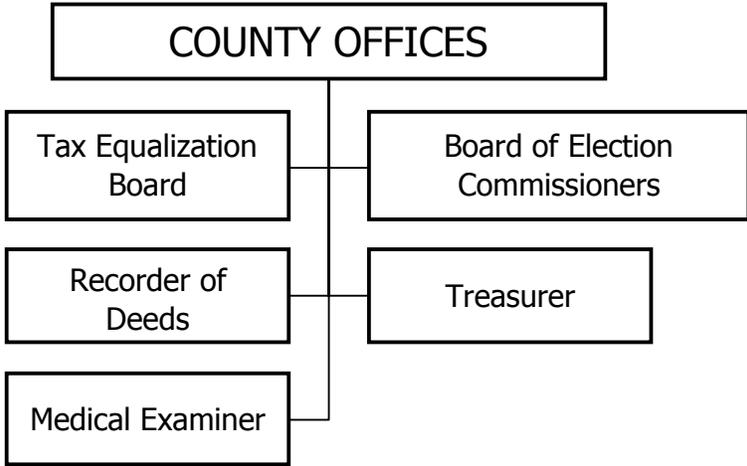


COUNTY OFFICES

DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT AND EFFECTIVE GOVERNMENT

- Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll, and auditing system.
- Promote City-wide voter registration and ensure fair and well run public elections.



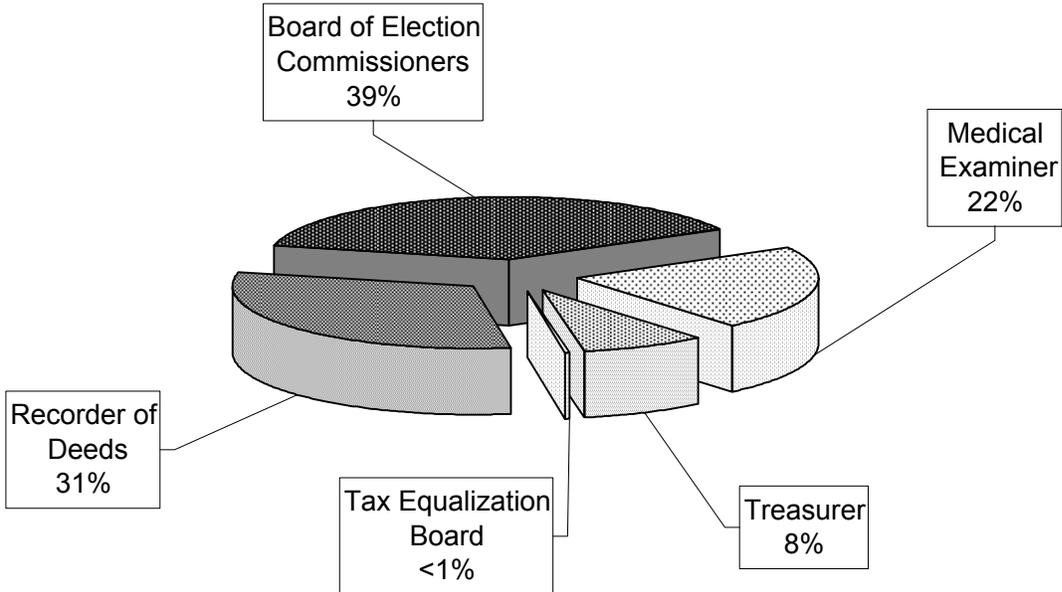
COUNTY OFFICES

BUDGET BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
330 Tax Equalization Board	12,594	12,400	12,400
333 Recorder of Deeds	2,650,857	2,597,106	2,589,846
334 Board of Election Commissioners	3,967,697	2,441,786	3,191,686
335 Medical Examiner	1,770,487	1,806,066	1,824,958
340 Treasurer	716,723	721,538	699,986
General Fund	\$9,118,358	\$7,578,896	\$8,318,876
Grant and Other Funds	\$451,561	\$225,000	\$225,000
Convention and Sports Facility Trust	5,890,000	6,200,000	6,070,000
TOTAL DEPARTMENT ALL FUNDS	\$15,459,919	\$14,003,896	\$14,613,876

PERSONNEL BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
330 Tax Equalization Board	0.0	0.0	0.0
333 Recorder of Deeds	47.0	46.0	46.0
334 Board of Election Commissioners	32.0	30.0	28.0
335 Medical Examiner	12.0	12.0	12.0
340 Treasurer	10.0	10.0	10.0
General Fund	101.0	98.0	96.0
Grant and Other Funds	0.0	0.0	0.0
TOTAL DEPARTMENT ALL FUNDS	101.0	98.0	96.0

COUNTY OFFICES

FY11 GENERAL FUND BUDGET BY DIVISION



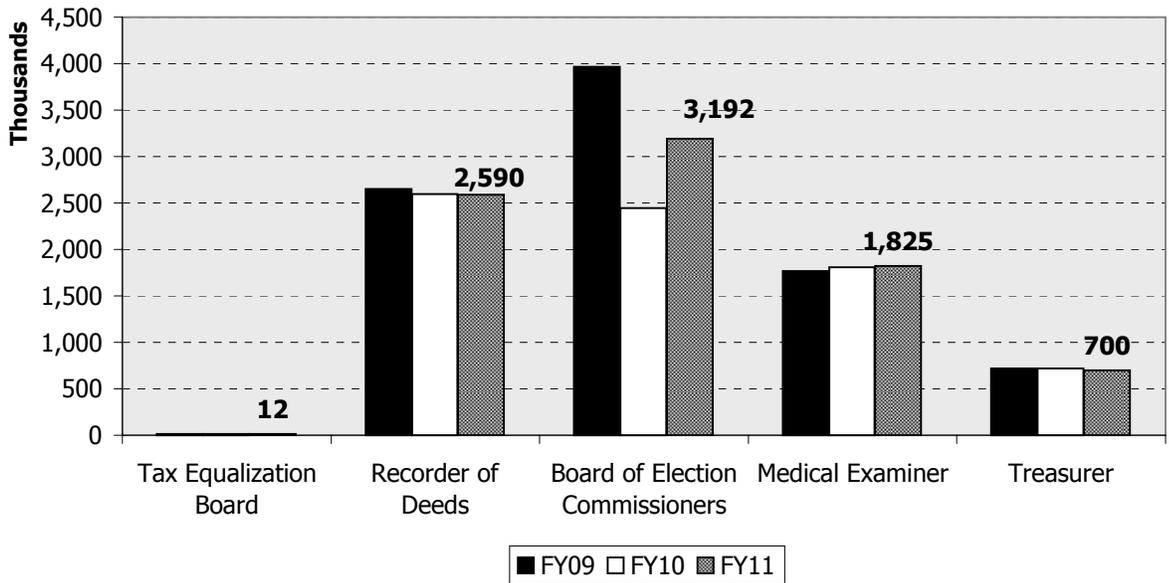
TOTAL COUNTY OFFICES BUDGET \$8.3M

DIVISION HIGHLIGHTS

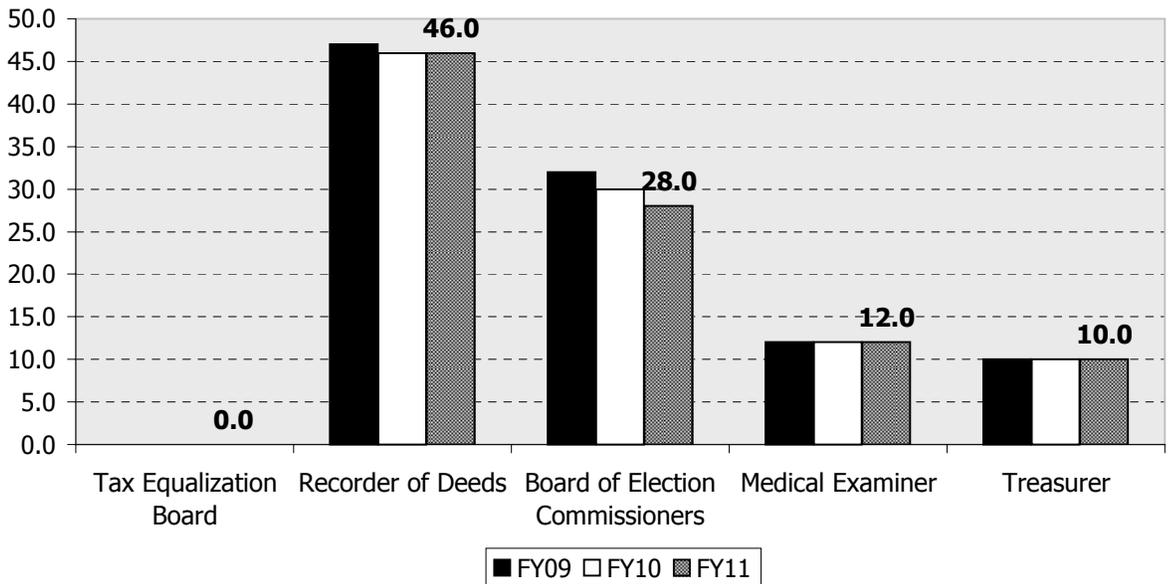
- Board of Election Commissioners costs to increase \$750,000 to support four elections, including elections for City offices to be held in March and April of 2011.
- Medical Examiner to continue archiving and coding past coroner records to improve records management.
- Recorder of Deeds will continue increasing the number of recordings completed electronically in the City of St. Louis to improve efficiency and maintain compliance with state and federal regulations.

COUNTY OFFICES

FY09 - FY11 GENERAL FUND BUDGET HISTORY BY DIVISION



FY09 - FY11 GENERAL FUND PERSONNEL HISTORY BY DIVISION



Division: 330 Tax Equalization Board
Program: Ø
Department: County Offices

Division Budget **330**

MISSION & SERVICES

The Tax Equalization Board has the power to adjust, review, and correct license tax books, determine whether all required persons are listed and have made correct returns.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	12,284	12,000	12,000
Materials and Supplies	180	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	130	400	400
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$12,594	\$12,400	\$12,400
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$12,594	\$12,400	\$12,400

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	0.0	0.0	0.0

Division: 331 License Collector - Convention & Sports Facility Trust Funds
Program: Ø
Department: County Offices

Division Budget 331

MISSION & SERVICES

The Convention and Sports Facility Trust Fund was authorized by state statute to facilitate debt payments on the City's convention center. The source of revenue is the 3.5% tax on hotel room sales and is collected monthly by the License Collector. Proceeds from the tax are deposited in the trust fund before being transferred to the general fund for purposes of retiring convention center related debt. Payments on the debt move through Division 190: City Wide Accounts.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$0	\$0	\$0
Convention & Sports Facility Fund	\$5,890,000	\$6,200,000	\$6,070,000
All Funds	\$5,890,000	\$6,200,000	\$6,070,000

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	0.0	0.0	0.0

Division: 333 Recorder of Deeds
Program: Ø
Department: County Offices

Division Budget **333**

MISSION & SERVICES

The Recorder of Deeds is the public library of marriage licenses, birth, death, and real estate records for the City. The division preserves and provides public access to personal and property records. The office accepts filings which affect title of commercial personal property, and microfilms all recorded documents.

PERFORMANCE MEASURES

	Actual FY07	Actual FY08	Actual FY09
Death Certificates Issued	27,041	20,679	26,473
Birth Certificates Issued	43,315	31,602	39,401
Land Records Processed	92,463	55,392	55,787
Marriage Licenses Issued	2,456	2,023	2,523
Revenue From Recorded Instruments	\$3,246,519	\$2,699,707	\$2,129,940

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	2,405,545	2,345,706	2,383,696
Materials and Supplies	31,305	38,500	33,250
Equipment, Lease, and Assets	38,548	34,000	0
Contractual and Other Services	175,459	178,900	172,900
Debt Service and Special Charges	0	0	0
General Fund	\$2,650,857	\$2,597,106	\$2,589,846
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$2,650,857	\$2,597,106	\$2,589,846

FULL TIME POSITIONS

General Fund	47.0	46.0	46.0
Other Funds	0.0	0.0	0.0
All Funds	47.0	46.0	46.0

Division: 334 Board of Election Commissioners
Program: Ø
Department: County Offices

Division Budget 334

MISSION & SERVICES

The Board of Election Commissioners is a state mandated agency which conducts all public elections within the City. The division is responsible for the registration of voters and maintenance of voter registration records. The budget follows election year cycles.

PROGRAM NOTES

In FY11, the Board of Election Commissioners will conduct four elections including elections for City offices to be held in March and April of 2011.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
New Voters Registered	7,235	20,000	10,000
Cost Per Registering New Voter	\$0.59	\$0.60	\$0.65
% New Voters Info Processed ≤ 6 Days	New Measure	90%	95%

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	2,509,729	1,773,284	2,165,997
Materials and Supplies	654,298	145,324	422,321
Equipment, Lease, and Assets	324,225	298,908	296,165
Contractual and Other Services	479,445	224,270	307,203
Debt Service and Special Charges	0	0	0
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General Fund	\$3,967,697	\$2,441,786	\$3,191,686
Grant and Other Funds	\$450,578	\$0	\$0
All Funds	\$4,418,275	\$2,441,786	\$3,191,686

FULL TIME POSITIONS

General Fund	32.0	30.0	28.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	32.0	30.0	28.0

Division: 335 Medical Examiner
Program: Ø
Department: County Offices

Division Budget **335**

MISSION & SERVICES

The Medical Examiner's primary responsibility is to investigate deaths in the City that occur under unusual or suspicious circumstances, as well as for certain deaths that, by law, fall under its jurisdiction.

Investigations requiring post-mortem examinations may include one or more of the following: radiology, toxicology, histology, chemistry, microbiology and other medical exams.

<u>PERFORMANCE MEASURES</u>	Actual FY09	Estimate FY10	Goal / Est. FY11
Cases Investigated	2,523	2,750	2,750
Personnel Cost per Case (Avg.)	\$702	\$657	\$664

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	792,601	805,131	821,003
Materials and Supplies	21,597	22,500	22,000
Equipment, Lease, and Assets	6,035	10,500	10,700
Contractual and Other Services	950,254	967,935	971,255
Debt Service and Special Charges	0	0	0
General Fund	\$1,770,487	\$1,806,066	\$1,824,958
Grant and Other Funds	\$983	\$225,000	\$225,000
All Funds	\$1,771,470	\$2,031,066	\$2,049,958

FULL TIME POSITIONS

General Fund	12.0	12.0	12.0
Other Funds	0.0	0.0	0.0
All Funds	12.0	12.0	12.0

Division: 340 Treasurer
Program: Ø
Department: County Offices

Division Budget **340**

MISSION & SERVICES

The Treasurer's office controls and monitors all bank accounts of the City. The office provides a check for the Comptroller's office by daily reconciling accounts. The division issues all payroll deductions and is responsible for making all investments for the City.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	702,290	698,843	682,236
Materials and Supplies	5,231	5,620	5,590
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	9,202	17,075	12,160
Debt Service and Special Charges	0	0	0
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General Fund	\$716,723	\$721,538	\$699,986
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$716,723	\$721,538	\$699,986

FULL TIME POSITIONS

General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
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All Funds	10.0	10.0	10.0



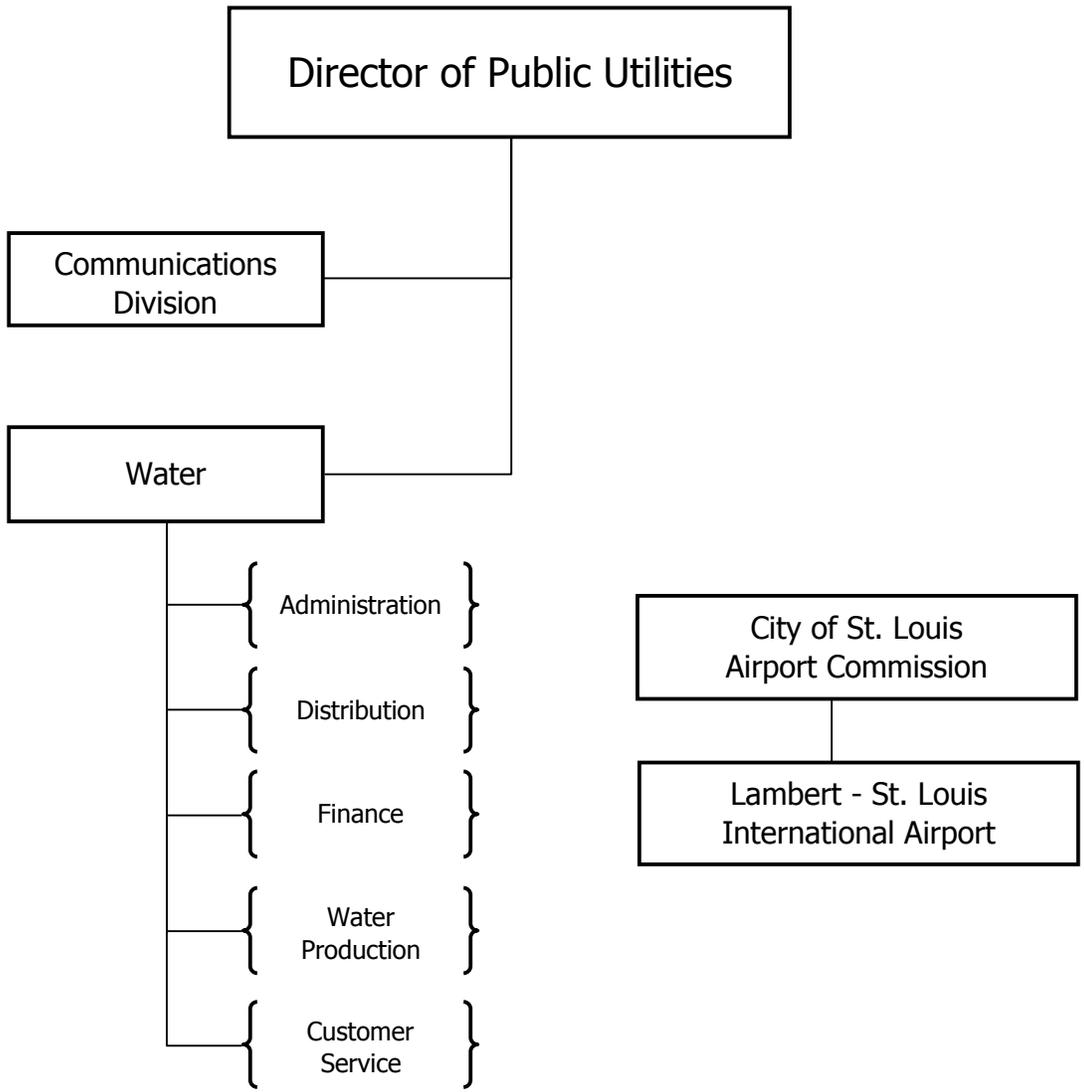


PUBLIC UTILITIES

DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT TRANSPORTATION AND UTILITIES

- Efficiently provide a plentiful supply of the highest quality drinking water to City residents, businesses, and other valued customers.
- Provide an airport known for superior safety, operational efficiency, and service to customers and one that meets both current and future air travel needs of the St. Louis region.
- Provide the highest quality programming possible, enforce ordinances pertaining to telecommunications, and monitor the performance of the cable franchise grantee.



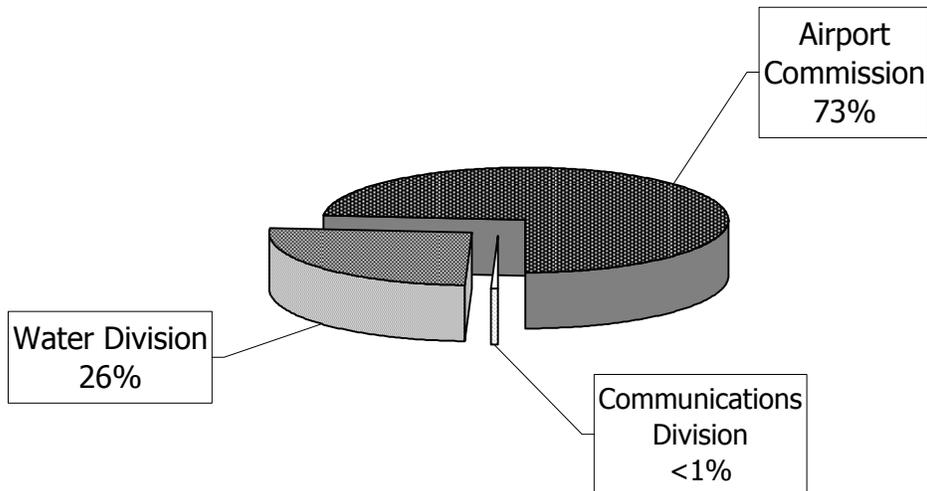
PUBLIC UTILITIES

BUDGET BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
401 Communications Division	1,647,483	1,364,585	990,682
415 Water Division	50,070,345	57,630,926	57,513,558
420 Airport Commission	154,201,038	162,305,185	162,359,379
TOTAL DEPARTMENT ALL FUNDS	\$205,918,866	\$221,300,696	\$220,863,619

PERSONNEL BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
401 Communications Division	16.0	16.0	12.0
415 Water Division	380.0	380.0	361.0
420 Airport Commission	637.0	583.0	580.0
TOTAL DEPARTMENT ALL FUNDS	1,033.0	979.0	953.0

PUBLIC UTILITIES

FY11 DEPARTMENT FUND BUDGET BY DIVISION



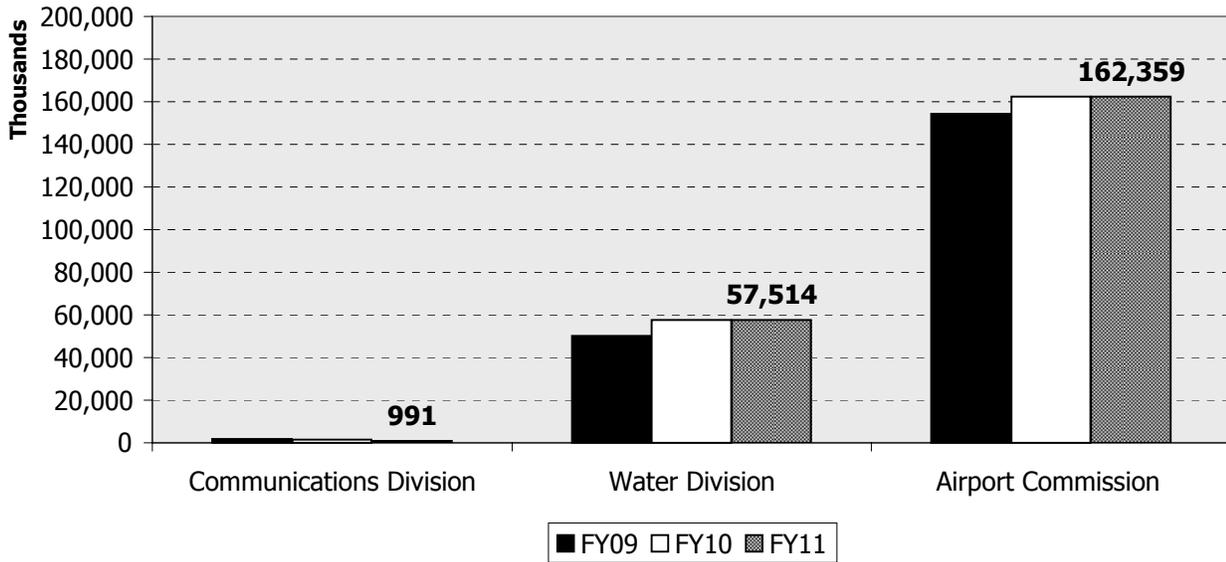
TOTAL PUBLIC UTILITIES BUDGET \$220.9M

DIVISION HIGHLIGHTS

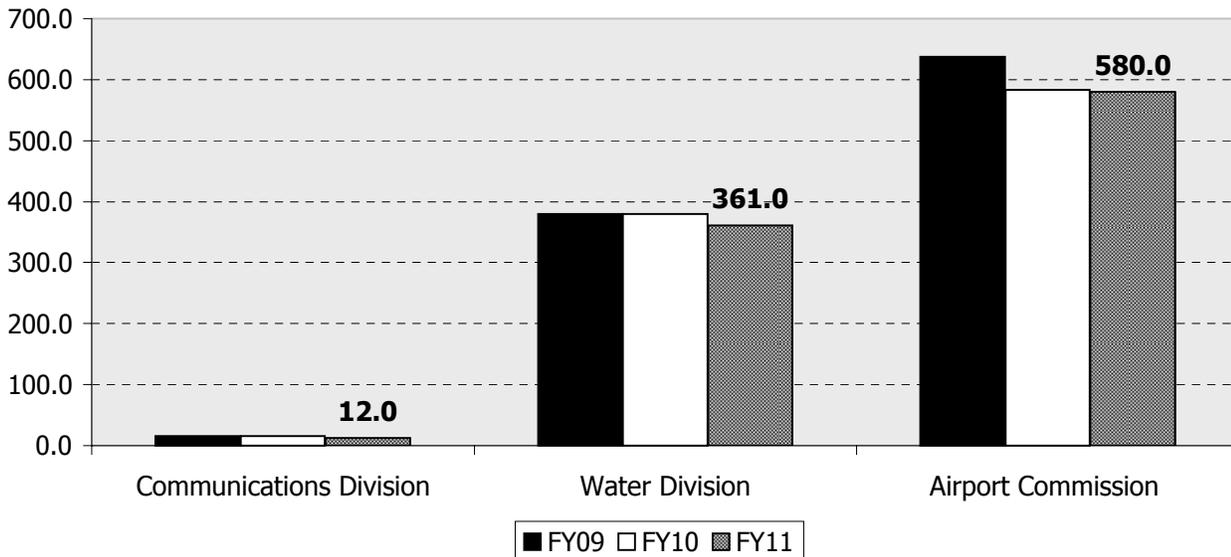
- In FY10, the Water Division installed approximately 5,000 ft. of replacement mains and plans to continue its main replacement program in FY11.
- Water Division to install an additional 3,500 radio heads to meters to more effectively and efficiently read meters.
- Water Division to begin implementation of a best practices study for sediment discharges that is newly required by the Environmental Protection Agency with a projected FY11 cost of \$500,000.
- The Water Division to implement a 12% rate increase scheduled to take effect on July 1, 2010.
- The City of St. Louis Airport is projecting a 5.5% decrease in total enplanements in FY10 and a 1% decrease in total enplanements in FY11.

PUBLIC UTILITIES

FY09 - FY11 DEPARTMENT BUDGET HISTORY BY DIVISION



FY09 - FY11 PERSONNEL HISTORY BY DIVISION



Division: 401 Communications Division
Program: Ø
Department: Public Utilities

Division Budget **401**

MISSION & SERVICES

The Communications division enforces the cable franchise ordinances, and monitors the performance of the cable franchise grantee, resolving complaints received from subscribers. The division inspects cable installations and plant construction, enforces ordinances pertaining to telecommunications networks built by private businesses and institutions, maintains a television studio, and produces programming for government access channels.

PROGRAM NOTES

In FY10, the Communications Division collected 90% of telecommunications right of way fees for a total of over \$3.1M and over \$100,000 in cost recovery fees. STLTV produced nearly 600 programs of local interest for the residents of the City of St. Louis. In FY11 the Communications Division plans to seek creative service projects and underwriting revenue to support the video production needs of the division, collect 100% of the right of way fees and to produce a minimum of 400 original programs for City residents.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
STLTV Total Productions	532	625	400
Telecommunications permits processed	136	200	100
Permits processed within 30 - day window with all partners	90%	92%	90%

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,272,790	1,127,585	897,318
Materials and Supplies	50,590	39,700	36,316
Equipment, Lease, and Assets	125,365	28,500	7,000
Contractual and Other Services	198,738	168,800	50,048
Debt Service and Special Charges	0	0	0
Cable Fund	\$1,647,483	\$1,364,585	\$990,682
General Fund	\$0	\$0	\$0
All Funds	\$1,647,483	\$1,364,585	\$990,682

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	16.0	16.0	12.0
All Funds	16.0	16.0	12.0

Division: 415 Water
Program: Ø
Department: Public Utilities

Division Budget **415**

MISSION & SERVICES

The Water division's mission is to efficiently provide a plentiful supply of the highest quality water and outstanding service. The Water division operates as an enterprise fund, that is that funds for providing water and related functions are derived from revenues that are generated by the division through both flat-rate and metered sales of water.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	22,662,071	23,406,536	23,215,608
Materials and Supplies	11,576,360	12,445,000	11,136,000
Equipment, Lease, and Assets	1,239,781	1,355,640	1,715,200
Contractual and Other Services	10,188,632	15,993,750	17,021,750
Debt Service and Special Charges	4,403,501	4,430,000	4,425,000
Total	\$50,070,345	\$57,630,926	\$57,513,558
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$50,070,345	\$57,630,926	\$57,513,558
FULL TIME POSITIONS			
Total	380.0	380.0	361.0

Division: 415 Water
Program: 01 Administration
Department: Public Utilities

Program Budget **415-01**

MISSION & SERVICES

The Administration program provides overall direction and human resources support of the various operational sections of the Water division. The program is responsible for the Kingshighway facility, division wide telephone systems, and office management functions for office of the Water Commissioner and Director of Public Utilities.

PROGRAM NOTES

In FY10, the Administration Program of the Water Division expanded the new access control system, converted the remainder of Kingshighway alarm system to new security software, began testing the fiber optic link after completion of the I-64 project and assisted the Collector with the installation of a payment kiosk in the Kingshighway building lobby to accept water bill payments. In FY11 Administration will re-establish the fiber optic link to Stacy Park and Howard Bend, replace security cameras at main gates, complete real-time links for field personnel to the work order system and provide secure remote access to e-mail for system managers.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Avg. # of days taken to add new requested software	4	5	3
Avg. # of days to configure new PC's	21	21	10

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	2,261,226	1,845,497	1,806,382
Materials and Supplies	69,220	58,000	49,000
Equipment, Lease, and Assets	40,935	40,040	15,000
Contractual and Other Services	607,586	908,000	1,366,000
Debt Service and Special Charges	0	0	0
Total	\$2,978,967	\$2,851,537	\$3,236,382
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$2,978,967	\$2,851,537	\$3,236,382

FULL TIME POSITIONS

Total	14.0	13.0	13.0
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Division: 415 Water
Program: 02 Distribution
Department: Public Utilities

Program Budget **415-02**

MISSION & SERVICES

The Distribution program maintains and services valves, fire hydrants, and water mains. The program includes leak inspection, engineering, metering and tap services.

PROGRAM NOTES

In FY10, the Distribution Program of the Water Division installed approximately 5,000 ft. of replacement mains, reduced the open work order list by 60% mainly through correction of procedural errors and a review of open work order list items and completed the conversion to a bar code system for inventory items in storage. In FY11, Distribution will work with the Streets Department to ensure manhole covers remain exposed after street paving, continue the conversion to radio head meters and continue its main replacement program.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Work Hours per hydrant maint.	4.2	3.9	3.7
Work Hours per stop box repaired / replaced	3.3	3.1	2.8
Total # of meters with radio heads	8,000	9,500	13,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	7,710,211	8,149,266	8,085,420
Materials and Supplies	3,530,730	3,710,500	3,460,500
Equipment, Lease, and Assets	629,376	827,100	793,400
Contractual and Other Services	651,740	920,000	880,000
Debt Service and Special Charges	0	0	0
Total	\$12,522,057	\$13,606,866	\$13,219,320

FULL TIME POSITIONS

Total	146.0	147.0	140.0
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Division: 415 Water
Program: 03 Finance
Department: Public Utilities

Program Budget **415-03**

MISSION & SERVICES

The Finance program mission is to provide financial coordination and review to other Water Division programs. All invoices are paid through the Finance program and all billing, other than water consumption, is invoiced through the program.

PROGRAM NOTES

In FY10, the Finance Program of the Water Division billed over \$3M in misc. charges and processed over 8,800 invoices in a timely and accurate manner. An 11% rate increase was also fully implemented and a "red flag" policy was put in place to protect customer information. In FY11, the Finance Program will set timelines for internal and external reporting and perform internal rate sufficiency analyses, as well as plan and implement an additional 12% rate increase effective on July 1, 2010.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Cost per Invoice processed	\$ 17.05	\$ 17.09	\$ 17.00
Cost per Misc. Invoice Billed	\$ 11.77	\$ 11.94	\$ 11.80
Invoices Paid	8,600	8,823	8,700

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	694,782	740,546	742,368
Materials and Supplies	23,420	26,000	26,000
Equipment, Lease, and Assets	17,319	10,000	13,000
Contractual and Other Services	4,465,321	7,288,450	7,541,450
Debt Service and Special Charges	4,403,501	4,430,000	4,425,000
Total	\$9,604,343	\$12,494,996	\$12,747,818

FULL TIME POSITIONS

Total	11.0	11.0	11.0
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Division: 415 Water
Program: 04 Water Production
Department: Public Utilities

Program Budget **415-04**

MISSION & SERVICES

The Water Production program operates two water treatment plants. At the Chain of Rocks and Howard Bend plants, large pumps deliver river water for treatment. The program maintains full compliance with federal, state, and local regulations concerning water quality, environmental impacts, and public health.

PROGRAM NOTES

In FY10, the Water Production Program of the Water Division made repairs of various essential pumping equipment and had motors rewound in a timely manner to keep electrical equipment in operational readiness. In FY11, Water Production will continue to improve on preventative maintenance of essential equipment and buildings, including equipment replacement such as large pumping units and valves. The Program also plans to upgrade electrical panels and grids at all locations including street manifold chambers and single valve sites.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Requisitions Processed	244	275	300
Shipments Received and Processed	662	725	750
% Documents/Transactions Processed without error	95%	98%	100%

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	10,655,108	11,266,112	11,226,355
Materials and Supplies	7,923,324	8,631,500	7,581,500
Equipment, Lease, and Assets	529,322	455,000	827,300
Contractual and Other Services	3,962,867	5,869,000	6,226,000
Debt Service and Special Charges	0	0	0
Total	\$23,070,621	\$26,221,612	\$25,861,155

FULL TIME POSITIONS

Total	180.0	180.0	170.0
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Division: 415 Water
Program: 05 Customer Service
Department: Public Utilities

Program Budget **415-05**

MISSION & SERVICES

Customer Service's mission is to provide professional and friendly services while meeting fiscal and legal requirement of the Water division. The program is responsible for billing and collecting payments for water service from flat rate and metered customers. The program handles the investigation of damage claims against the Water division, including main breaks and vehicle and injury claims.

PROGRAM NOTES

In FY10, the Customer Service Program accurately billed over \$40M in water usage, answered over 80,000 telephone calls for information, discontinued service to over 10,000 delinquent accounts and provided customer support at the Kingshighway Office. In FY11, Customer Service will develop a GPS based meter routing schedule to have greater monitoring ability and increased efficiency and decrease lost call volume to below 8%.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Lost Call Volume	7.9%	8.3%	8.0%
Sites Visited for Delinquency	22,095	23,000	23,000
Avg. Quarterly meter reads from radio transmitter per worker	8,900	9,200	9,860

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,340,744	1,405,115	1,355,083
Materials and Supplies	29,666	19,000	19,000
Equipment, Lease, and Assets	22,829	23,500	66,500
Contractual and Other Services	501,118	1,008,300	1,008,300
Debt Service and Special Charges	0	0	0
Total	\$1,894,357	\$2,455,915	\$2,448,883

FULL TIME POSITIONS

Total	29.0	29.0	27.0
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Division: 420 Airport Commission
Program: Ø
Department: Public Utilities

Division Budget 420

MISSION & SERVICES

Lambert-St. Louis International Airport recognizes its role in maintaining the City of Saint Louis' status as a world-class city and is committed to providing an Airport known for its superior safety, operational efficiency and service to its customers. The Airport's vision includes providing a passenger friendly facility capable of meeting the current and future air travel needs of the St. Louis region.

PROGRAM NOTES

In FY11, the Airport will be adding a new Dunkin Donuts and a Mosaic Restaurant. The "Airport Experience Program" will be up and fully operational in FY11, with major concourse renovations for all Airport visitors. The Airport's Use and Lease Agreement with signatory airlines will expire on June 30, 2011, therefore negotiations are set to take place in FY11. The new Master Plan and Part 150 Study will continue into FY11 and will ensure that Lambert Airport will have optimal airside and landside facilities to meet its aviation and passenger needs while mitigating noise impact.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
O&D Enplanements	5,361,078	5,276,535	5,463,942
Connecting Enplanements	1,297,753	1,034,517	779,489
Total Enplanements	6,658,831	6,311,052	6,243,431

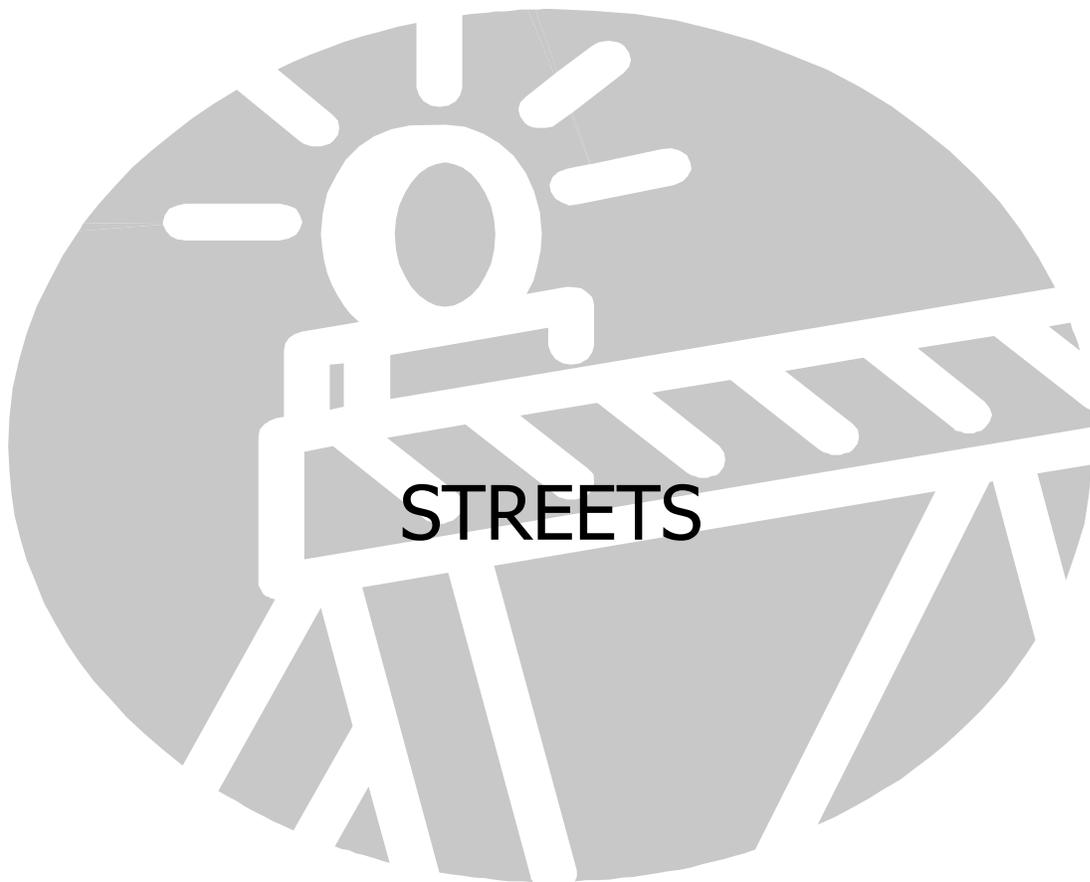
EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	44,520,189	45,375,325	42,152,035
Materials and Supplies	5,173,431	5,942,158	5,628,623
Equipment, Lease, and Assets	1,843,810	1,646,072	3,416,149
Contractual and Other Services	38,579,337	44,630,459	43,750,364
Debt Service and Special Charges	64,084,271	64,711,171	67,412,208
Total	\$154,201,038	\$162,305,185	\$162,359,379

FULL TIME POSITIONS

Total	637.0	583.0	580.0
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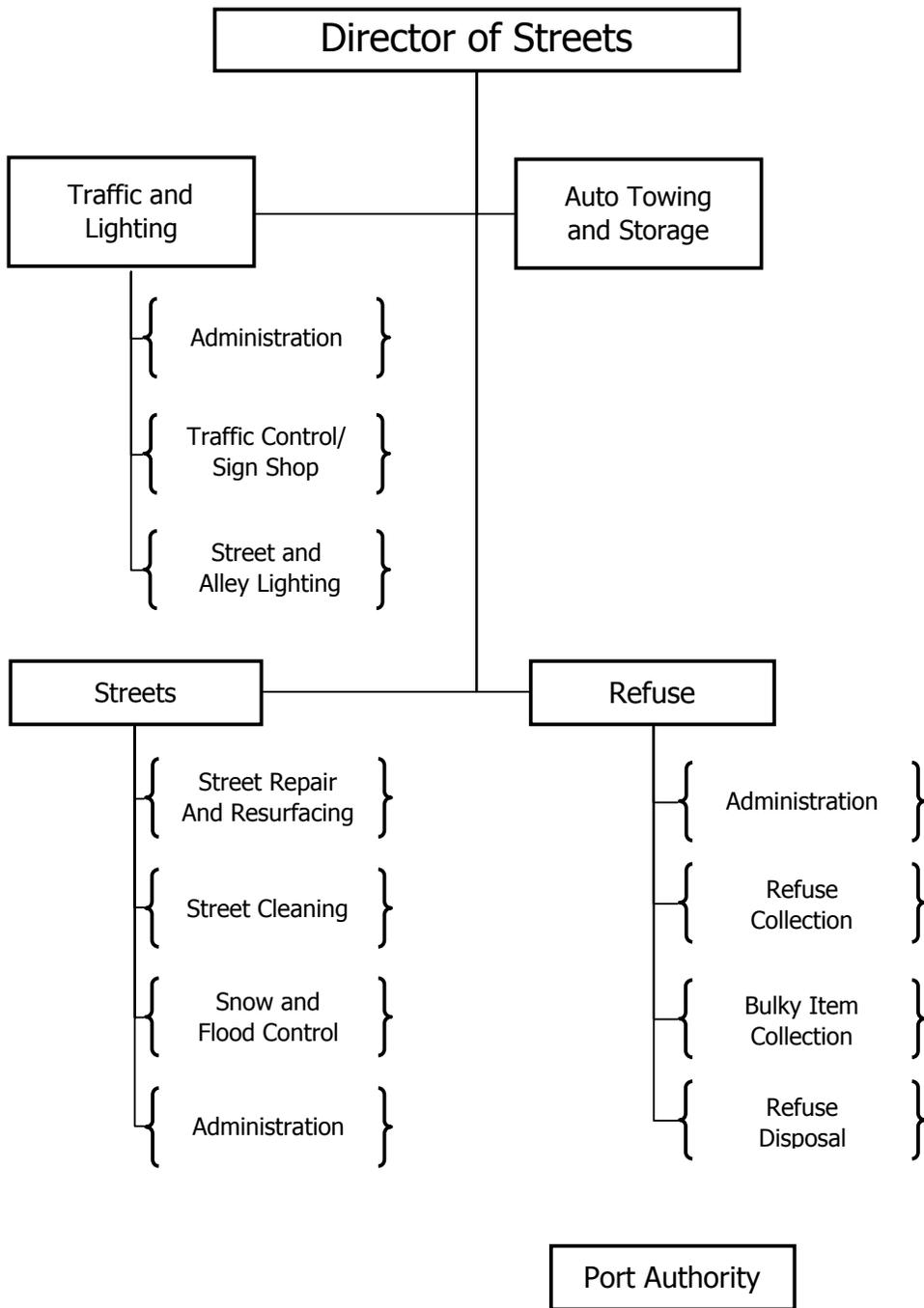
DEPARTMENTAL RESPONSIBILITIES

GOAL: AFFORDABLE HOUSING AND DESIRABLE NEIGHBORHOODS

- Provide City residents with courteous and efficient collection and disposal of solid waste in an environmentally safe and responsible manner.

GOAL: EFFICIENT TRANSPORTATION AND UTILITIES

- Provide an efficient and well maintained infrastructure for intermodal shipping through the City's port district.
- Oversee and evaluate public right-of-way conditions for streets, sidewalks, and ramps and provide for efficient and cost effective programs for their repair and maintenance.
- Provide City commuters with safe, clean, and well maintained streets, alleys, and bridges in a cost effective manner.



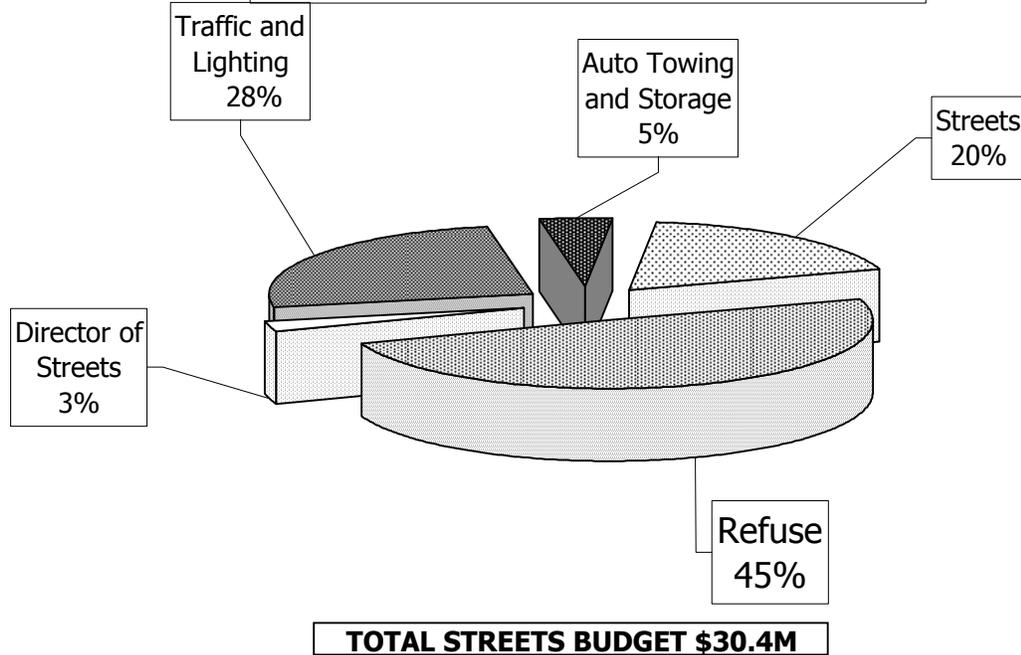
STREETS

BUDGET BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
510 Director of Streets	1,084,486	991,458	870,757
511 Traffic and Lighting	8,565,321	8,564,414	8,377,152
513 Auto Towing and Storage	1,614,008	1,556,018	1,501,780
514 Streets	6,166,728	6,141,247	6,087,360
516 Refuse	13,532,396	13,580,115	16,515,172
General Fund	\$30,962,939	\$30,833,252	\$33,352,221
Port Authority	3,606,954	3,022,085	2,727,149
Lateral Sewer Repair Fund	2,594,229	2,581,966	2,534,835
Grant and Other Funds	2,450,046	2,549,983	2,329,990
TOTAL DEPARTMENT ALL FUNDS	\$39,614,168	\$38,987,286	\$40,944,195

PERSONNEL BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
510 Director of Streets	13.7	13.7	11.5
511 Traffic and Lighting	87.0	91.0	87.0
513 Auto Towing and Storage	29.0	28.0	27.0
514 Streets	111.0	112.0	109.0
516 Refuse	145.0	143.0	143.0
General Fund	385.7	387.7	377.5
Port Authority	0.0	0.0	0.0
Local Use Tax	21.0	21.0	21.0
Grant and Other Funds	77.3	76.3	56.5
TOTAL DEPARTMENT ALL FUNDS	484.0	485.0	455.0

STREETS

FY11 GENERAL FUND BUDGET BY DIVISION

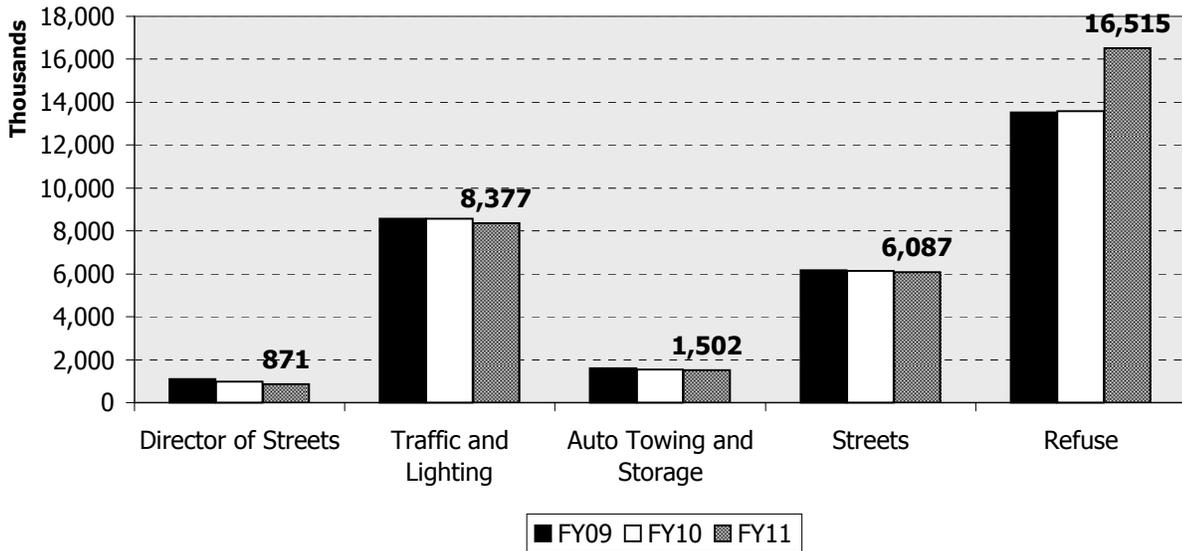


DIVISION HIGHLIGHTS

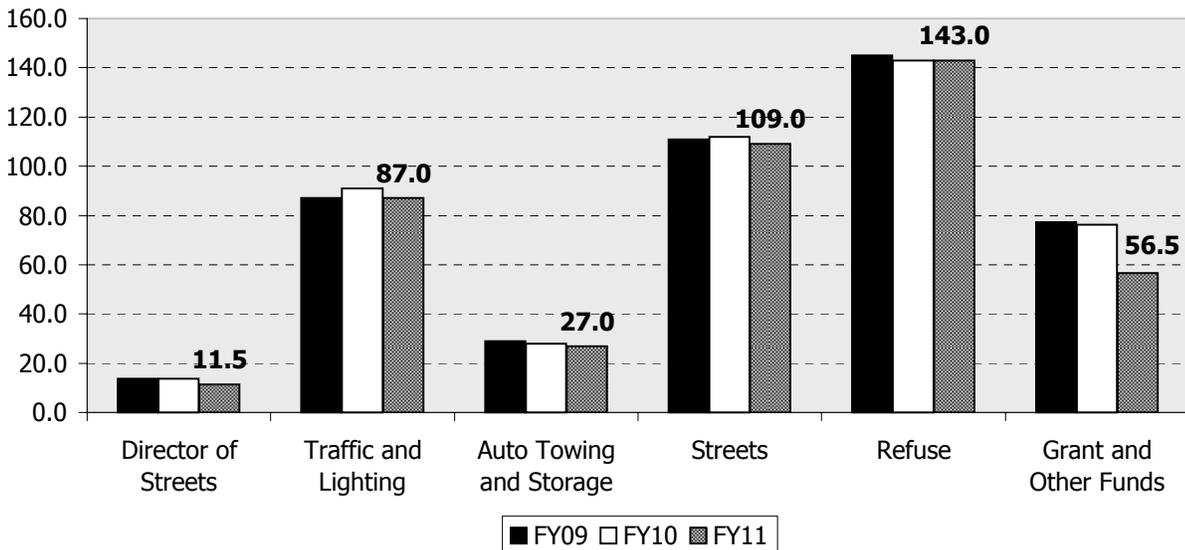
- The Refuse Division will implement a new refuse collection fee with an estimated \$10M in revenues collected utilized to offset the cost of refuse collection and disposal, as well as provide \$3M in necessary funding for a new citywide recycling and enforcement effort.
- The Traffic Division will see a scheduled reduction of approximately \$37,000 for remaining debt payments to the state of Missouri DNR related to the traffic light LED conversion project.
- The Streets Division will see a reduction of approximately \$70,000 for salt and snow chemicals due to lighter use of stockpiles over the past winter season.
- Auto Towing will begin using a more effective route schedule in order to maximize route efficiency and ensure safety during peak travel times.
- The Director's Office will implement various new fees and increase various existing fees with revenues projected to increase by approximately \$390,000.
- In FY10, Traffic Division was able to remove approximately fifty street lights that were no longer required as a result of the completion of the I-64 project and in FY11 Traffic will remove unnecessary traffic signals, both of which will result in a modest savings in both City electricity and light maintenance costs.

STREETS

FY09 - FY11 GENERAL FUND BUDGET HISTORY BY DIVISION



FY09 - FY11 PERSONNEL HISTORY BY DIVISION



Division: 510 Director of Streets
Program: Ø
Department: Streets

Division Budget **510**

MISSION & SERVICES

The Director of Streets is responsible for overseeing the repair, cleaning, and maintenance of all public alleys, streets, and right of ways, along with the collection and disposal of refuse. The Director's office oversees the Lateral Sewer Repair program and manages the 50/50 Sidewalk program.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,042,225	969,518	850,817
Materials and Supplies	11,346	14,600	14,600
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	30,915	7,340	5,340
Debt Service and Special Charges	0	0	0
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General Fund	\$1,084,486	\$991,458	\$870,757
Grant and Other Funds	\$203,916	\$162,188	\$45,428
Lateral Sewer Fund	\$2,594,229	\$2,581,966	\$2,534,835
All Funds	\$3,882,631	\$3,735,612	\$3,451,020
FULL TIME POSITIONS			
General Fund	13.7	13.7	11.5
Other Funds	12.3	12.3	13.5
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All Funds	26.0	26.0	25.0

Division: 510 Director of Streets
Program: 01 Administration
Department: Streets

Program Budget **510-01**

MISSION & SERVICES

The Administration program is responsible for overseeing all permits, plans, and ordinances pertaining to right of way use. The program issues permits for street blockages, parades, parking, transportation, and sidewalks and driveways. The program supervises the school crossing guard activities and 50/50 Sidewalk program billing.

PROGRAM NOTES

In FY11, the Director of Streets will implement a new permitting process in order to minimize wait times, while still maintaining maximum accuracy and efficiency. The new permitting process is projected to have minimal cost savings, but drastically increase customer service satisfaction. The Director will also be increasing some existing and implementing various new fees citywide effective July 1, 2010, resulting in a projected \$390,000 increase in revenue in FY11.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Permits Issued	9,660	8,500	10,000
% of Accounts Delinquent	2.19%	2.36%	1.50%

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	842,890	763,142	637,710
Materials and Supplies	9,792	12,600	12,600
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	30,283	7,190	5,190
Debt Service and Special Charges	0	0	0
General Fund	\$882,965	\$782,932	\$655,500
Grant and Other Funds	\$203,916	\$162,188	\$45,428
All Funds	\$1,086,881	\$945,120	\$700,928

FULL TIME POSITIONS

General Fund	9.5	9.5	7.0
Other Funds	1.0	1.0	1.0
All Funds	10.5	10.5	8.0

Division: 510 Director of Streets
Program:02 Right of Way Management.
Department: Streets

Program Budget **510-02**

MISSION & SERVICES

The program maintains the right of way safety on streets, alleys, and sidewalks for both motorists and pedestrians.

PROGRAM NOTES

In FY10, the Right of Way Management program of the Director's Office was able to maintain a wait time of 9.8 months for sidewalk repair whereas in previous fiscal years wait times exceeded 3 years. In FY11, the Director's Office will continue to reduce wait times as it continues to evaluate best practices in this area, while reducing costs and increasing efficiency.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Estimate FY11
Avg. sidewalk repair wait time in months (Goal ≤12)	13.6	9.8	8.0
Location Visits	23,517	20,000	15,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	199,335	206,376	213,107
Materials and Supplies	1,554	2,000	2,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	632	150	150
Debt Service and Special Charges	0	0	0
General Fund	\$201,521	\$208,526	\$215,257
Lateral Sewer Repair Fund	\$2,594,229	\$2,581,966	\$2,534,835
All Funds	\$2,795,750	\$2,790,492	\$2,750,092

FULL TIME POSITIONS

General Fund	4.2	4.2	4.5
Other Funds	11.3	11.3	12.5
All Funds	15.5	15.5	17.0

Division: 511 Traffic and Lighting
Program: Ø
Department: Streets

Division Budget **511**

MISSION & SERVICES

The Traffic and Lighting Division manages the City's traffic and lighting needs. It is responsible for maintenance and repair of traffic signals, traffic signs, street painting, etc.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	4,602,882	4,787,607	4,612,627
Materials and Supplies	1,072,058	1,230,450	1,280,450
Equipment, Lease, and Assets	4,408	4,900	4,900
Contractual and Other Services	2,358,349	2,346,350	2,346,350
Debt Service and Special Charges	527,624	195,107	132,825
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General Fund	\$8,565,321	\$8,564,414	\$8,377,152
Grant and Other Funds	\$191,562	\$0	\$0
All Funds	\$8,756,883	\$8,564,414	\$8,377,152

FULL TIME POSITIONS

General Fund	87.0	91.0	87.0
Other Funds	1.0	1.0	1.0
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All Funds	88.0	92.0	88.0

Division: 511 Traffic and Lighting
Program: 01 Administration
Department: Streets

Program Budget **511-01**

MISSION & SERVICES

All work orders and Citizen Service Bureau requests are monitored under this program. The program provides payroll supervision and purchasing.

PROGRAM NOTES

In FY10, the Administration Program of Traffic Division worked with the Board of Public Service to plan review and approval of all traffic related ARRA projects be completed in a timely and efficient manner. In FY11, Administration plans to introduce a new preventative maintenance program for traffic signals to reduce the number of outages and failures, thus increasing traffic safety for citizens and in doing so reduce the call volume of complaints due to traffic light outages and failures.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
CSB Complaints	16,371	14,000	12,000
Avg. # of days to resolve CSB complaints (Goal ≤ 1)	2.4	2.3	1.3

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	970,011	839,674	835,475
Materials and Supplies	24,397	23,450	23,450
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	37,844	37,250	37,250
Debt Service and Special Charges	0	25,000	0
General Fund	\$1,032,252	\$925,374	\$896,175
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,032,252	\$925,374	\$896,175

FULL TIME POSITIONS

General Fund	14.0	13.0	13.0
Other Funds	0.0	0.0	0.0
All Funds	14.0	13.0	13.0

Division: 511 Traffic and Lighting
Program: 02 Traffic Control
Department: Streets

Program Budget **511-02**

MISSION & SERVICES

The program maintains signalized intersections, manufactures and installs street signs, and inspects and repairs school crosswalks.

PROGRAM NOTES

In FY10, the Traffic Control Program revised signal timing along detour routes for I-64 after completion of the project in order to better manage traffic flow, increase safety and minimize travel time for City traffic. In FY11 Traffic Control will remove various signals throughout the City that are no longer required for safety, which will result in a modest savings in traffic lighting maintenance and electricity costs for FY11.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Avg. # of Days to replace signal head outages (Goal ≤1)	2.6	2.5	1.8
Avg. # of Hours to replace stop signs after notification (Goal ≤4)	4.8	3.9	2.5

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	2,019,544	1,975,572	1,970,906
Materials and Supplies	731,906	553,500	578,500
Equipment, Lease, and Assets	1,169	1,300	1,300
Contractual and Other Services	31,494	145,000	145,000
Debt Service and Special Charges	0	0	0
General Fund	\$2,784,113	\$2,675,372	\$2,695,706
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$2,784,113	\$2,675,372	\$2,695,706

FULL TIME POSITIONS

General Fund	41.0	40.0	39.0
Other Funds	1.0	1.0	1.0
All Funds	42.0	41.0	40.0

Division: 511 Traffic and Lighting
Program: 03 Street and Alley Lighting
Department: Streets

Program Budget **511-03**

MISSION & SERVICES

The Street and Alley Lighting Program provides the repair and maintenance of the City's over 53,000 street and over 16,000 alley lights.

PROGRAM NOTES

In FY10, the Street and Alley Lighting Program was able to remove approximately 50 street lights on Oakland Ave because of the lighting setup on the new I-64 project which was completed, thus making City street lights unnecessary and allowed for their subsequent removal, which resulted in a small cost savings in energy costs. In FY11, Traffic will continue its research on alternative and cutting-edge technology in energy saving lighting in order to reduce energy costs, ensure that all signal outages are made safe to all forms of traffic within one day and continue its street light study in order to remove any lights that the study deems unnecessary, thus reducing City expenses while still maintaining industry safe lighting standards.

<u>PERFORMANCE MEASURES</u>	Actual FY09	Estimate FY10	Goal / Est. FY11
Avg. # of outages repaired per crew daily (Goal ≤30)	25.1	25.3	30.0
Avg. # of days to replace street light outages (Goal ≤1)	2.9	2.7	1.0

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,613,327	1,972,361	1,806,246
Materials and Supplies	315,755	653,500	678,500
Equipment, Lease, and Assets	3,239	3,600	3,600
Contractual and Other Services	2,289,011	2,164,100	2,164,100
Debt Service and Special Charges	527,624	170,107	132,825
General Fund	\$4,748,956	\$4,963,668	\$4,785,271
Grant and Other Funds	\$191,562	\$0	\$0
All Funds	\$4,940,518	\$4,963,668	\$4,785,271

FULL TIME POSITIONS

General Fund	32.0	38.0	35.0
Other Funds	0.0	0.0	0.0
All Funds	32.0	38.0	35.0

Division: 513 Auto Towing and Storage
Program: Ø
Department: Streets

Division Budget **513**

MISSION & SERVICES

The purpose of the Auto Towing and Storage Division is to clear the right of ways and improve neighborhood appearance and safety by removing, storing and selling vehicles as requested by the St. Louis City Police and other City agencies.

PROGRAM NOTES

In FY10, Auto Towing was able to return to normal operation as the Missouri Department of Transportation completed the I-64 project, which required Towing to run alternate routes to quickly alleviate traffic issues along designated detour routes. In FY11, Towing will begin utilizing a more effective schedule of routes prior to morning and afternoon rush hours to ensure all routes are clear and safe at peak travel times, while continuing to tow abandoned and hazardous vehicles as required.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Vehicles Towed	10,972	10,600	11,000
Vehicles Auctioned	3,750	3,500	3,500
% of Police Tows Responded to in less than 30 minutes	91%	90%	95%
Revenue - Towed Vehicles	\$ 1,660,286	\$ 1,300,000	\$ 1,350,000
Revenue - Auctioned Vehicles	\$ 1,395,889	\$ 1,300,000	\$ 1,150,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,484,935	1,400,718	1,346,480
Materials and Supplies	6,094	8,250	8,250
Equipment, Lease, and Assets	438	0	0
Contractual and Other Services	122,541	147,050	147,050
Debt Service and Special Charges	0	0	0
General Fund	\$1,614,008	\$1,556,018	\$1,501,780
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,614,008	\$1,556,018	\$1,501,780

FULL TIME POSITIONS

General Fund	29.0	28.0	27.0
Other Funds	0.0	0.0	0.0
All Funds	29.0	28.0	27.0

Division: 514 Streets
Program: Ø
Department: Streets

Division Budget **514**

MISSION & SERVICES

The Streets division is responsible for the maintenance of streets and alley within the City. The division performs street resurfacing and repair, street cleaning, snow removal, and wharf cleaning and maintenance.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	4,833,860	4,945,247	5,023,960
Materials and Supplies	1,221,300	1,073,000	955,400
Equipment, Lease, and Assets	29,346	33,000	30,000
Contractual and Other Services	82,222	90,000	78,000
Debt Service and Special Charges	0	0	0
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General Fund	\$6,166,728	\$6,141,247	\$6,087,360
Grant and Other Funds	\$622,609	\$770,882	\$769,769
All Funds	\$6,789,337	\$6,912,129	\$6,857,129

FULL TIME POSITIONS

General Fund	111.0	112.0	109.0
Other Funds	43.0	42.0	42.0
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All Funds	154.0	154.0	151.0

Division: 514 Streets
Program: 01 Repair and Resurfacing
Department: Streets

Program Budget **514-01**

MISSION & SERVICES

The Repair and Resurfacing program performs the majority of street maintenance on streets and alleys. Maintenance efforts include pothole repairs, crack sealing, curb repairs, and bridge maintenance.

PROGRAM NOTES

In FY10, Repair and Resurfacing paved 484,448 sq. yards of City streets and alleys, maintained a 100% response rate to CSB complaints in the given time frame, which varies for each type of call and installed GPS on trucks, which is fully on-line and operational and enables better routing, reduced costs through decreased fuel consumption and truck maintenance and allows for more efficient management of the fleet. In FY11, Repair and Resurfacing will continue to reduce open action items on all ward checklists and increase standard maintenance in each ward rather than using the current method which is a reactive approach.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Total sq. yds. Paved	579,242	486,000	850,000
Arterial Streets in Acceptable Condition	86.7%	87.7%	95.0%
CSB Complaints	2,363	2,400	2,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	3,340,946	3,484,269	3,576,236
Materials and Supplies	763,296	536,956	506,956
Equipment, Lease, and Assets	17,270	19,420	19,420
Contractual and Other Services	78,440	82,870	71,870
Debt Service and Special Charges	0	0	0
General Fund	\$4,199,952	\$4,123,515	\$4,174,482
Grant and Other Funds	\$622,609	\$770,882	\$769,769
All Funds	\$4,822,561	\$4,894,397	\$4,944,251

FULL TIME POSITIONS

General Fund	83.0	84.0	83.0
Other Funds	16.0	16.0	16.0
All Funds	99.0	100.0	99.0

Division: 514 Streets
Program: 02 Street Cleaning
Department: Streets

Program Budget **514-02**

MISSION & SERVICES

Street Cleaning is responsible for cleaning all City streets and responding to accidents and oils spills to reduce hazardous road conditions. The Downtown Business District receives special emphasis and is swept nightly.

PROGRAM NOTES

In FY10, Street Cleaning came on-line with installed GPS devices in all street sweepers, this has allowed for reducing costs through better routing and more efficient fleet management. In FY11, Street Cleaning will develop extended training for specialized equipment so employees can better and more efficiently use equipment, further lower the number of CSB complaints and develop an improved schedule for maintenance of equipment in order to better prevent mechanical breakdowns.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Linear Curb Miles Cleaned	39,360	40,300	42,000
CSB Complaints	286	107	85

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	995,030	1,009,777	992,542
Materials and Supplies	38,285	154,950	134,950
Equipment, Lease, and Assets	8,590	9,660	9,660
Contractual and Other Services	706	1,330	1,330
Debt Service and Special Charges	0	0	0
General Fund	\$1,042,611	\$1,175,717	\$1,138,482
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,042,611	\$1,175,717	\$1,138,482

FULL TIME POSITIONS

General Fund	22.0	22.0	20.0
Other Funds	0.0	0.0	0.0
All Funds	22.0	22.0	20.0

Division: 514 Streets

Program: 03 Snow Removal & Flood Control

Department: Streets

Program Budget **514-03**

MISSION & SERVICES

The Snow Removal and Flood Control program removes snow and ice from major and secondary arterial streets. The program maintains floodwalls, levees, and flood relief wells which protect the City from flooding.

PROGRAM NOTES

In FY10, the Snow Removal & Flood Control Program of the Streets Division increased usage of the pre-treating of City streets with a brine solution, which proved to be more cost effective and increased public safety during snowstorms, a practice that it plans to further utilize in FY11. In FY11, the program will see a modest reduction of approximately \$70,000 in salt supplies, despite the rising costs of salt supplies, much of which can be attributed to the aforementioned pre-treating of City streets with the brine solution. Also in FY11, the program will manage the full implementation of GPS in the snow removal fleet to better track, minimize costs and increase route efficiency.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Snow/Flood Events	9	6	5
CSB calls-snow/ice related	218	137	120

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	197,674	212,467	213,023
Materials and Supplies	416,139	377,919	310,319
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	1,538	2,900	2,900
Debt Service and Special Charges	0	0	0
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General Fund	\$615,351	\$593,286	\$526,242
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$615,351	\$593,286	\$526,242

FULL TIME POSITIONS

General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
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All Funds	3.0	3.0	3.0

Division: Streets
Program: 04 Administration
Department: Streets

Program Budget **514-04**

MISSION & SERVICES

The Administration program provides all budgeting, planning, management, custodial, and administrative work for the Streets division. The Administration Program also manages the St. Louis Works street improvement program, which is funded through a separate appropriation.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	300,210	238,734	242,159
Materials and Supplies	3,580	3,175	3,175
Equipment, Lease, and Assets	3,486	3,920	920
Contractual and Other Services	1,538	2,900	1,900
Debt Service and Special Charges	0	0	0
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General Fund	\$308,814	\$248,729	\$248,154
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$308,814	\$248,729	\$248,154

FULL TIME POSITIONS

General Fund	3.0	3.0	3.0
Other Funds	27.0	26.0	26.0
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All Funds	30.0	29.0	29.0

Division: 516 Refuse
Program: Ø
Department: Streets

Division Budget **516**

MISSION & SERVICES

The Refuse Division is responsible for collection and disposal of residential waste for citizens of the City of St. Louis. The Refuse Division also coordinates efforts to reduce the amount of waste going to landfills, such as recycling, composting, and waste reduction.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	6,975,177	7,034,355	6,949,592
Materials and Supplies	110,320	148,300	129,000
Equipment, Lease, and Assets	3,175	0	
Contractual and Other Services	6,443,724	6,397,460	9,436,580
Debt Service and Special Charges	0	0	0
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General Fund	\$13,532,396	\$13,580,115	\$16,515,172
Local Use Tax Fund	\$1,273,848	\$1,146,453	\$1,151,386
Grant and Other Funds	\$158,111	\$470,460	\$363,407
All Funds	\$14,964,355	\$15,197,028	\$18,029,965
 FULL TIME POSITIONS			
General Fund	145.0	143.0	143.0
Local Use Tax Fund	21.0	21.0	21.0
Other Funds	0.0	0.0	0.0
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All Funds	166.0	164.0	164.0

Division: 516 Refuse
Program: 01 Administration
Department: Streets

Program Budget **516-01**

MISSION & SERVICES

The Administration program manages and supervises the collection and disposal of the City's waste. It is accountable for all division records pertaining to tons collected, citizen complaints, personnel files, and expenditures.

PROGRAM NOTES

In FY10, Refuse Division Administration began a pilot program in which one route in each ward was reduced to once a week collection, formerly twice a week, in order to reduce costs and maximize route efficiency. In order to minimize the effects of this on City residents, approximately 450 new larger trash containers were added to reduce overflow issues in areas where collection was reduced. Refuse anticipates a resumption of twice per week trash pick-up in all areas of the City in FY11 as a result of anticipated fees for services.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Aldermanic Service Calls	549	525	650
Citizen Service Bureau Calls	1,112	1,066	1,300
Citizen Service Calls	13,608	14,000	12,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	705,551	747,636	709,049
Materials and Supplies	29,955	40,675	27,375
Equipment, Lease, and Assets	3,175	0	0
Contractual and Other Services	183,472	180,520	146,140
Debt Service and Special Charges	0	0	0
General Fund	\$922,153	\$968,831	\$882,564
Grant and Other Funds	\$158,111	\$470,460	\$363,407
All Funds	\$1,080,264	\$1,439,291	\$1,245,971

FULL TIME POSITIONS

General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

Division: 516 Refuse
Program: 02 Refuse Collection
Department: Streets

Program Budget **516-02**

MISSION & SERVICES

The Refuse Collection program is responsible for the collection of household waste from all City residents.

PROGRAM NOTES

In FY10 Refuse began changing the signage, as well as the color of trash receptacles and yard-waste receptacles. Yard-waste only dumpsters are being painted a bright fluorescent green to help City residents more easily differentiate between trash receptacles and yard-waste only receptacles. Refuse plans to continue this in FY11 as a way to reduce costs and help make St. Louis a greener city by making green waste (grass clippings, leaves, branches, etc.) receptacles more easily recognized and understood by City citizens.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Work Hours per Route	15.25	15.37	15.75
Overtime Hours per Route	1.33	1.44	1.75
Average Tonnage per Route	12.75	13.00	16.00

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	6,074,805	6,108,464	6,157,190
Materials and Supplies	77,158	103,270	97,270
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	16,616	16,940	15,440
Debt Service and Special Charges	0	0	0
General Fund	\$6,168,579	\$6,228,674	\$6,269,900
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$6,168,579	\$6,228,674	\$6,269,900

FULL TIME POSITIONS

General Fund	130.0	128.0	131.0
Other Funds	0.0	0.0	0.0
All Funds	130.0	128.0	131.0

Division: 516 Refuse
Program: 03 Bulky Item Collection
Department: Streets

Program Budget **516-03**

MISSION & SERVICES

The Bulky Item Collection program provides monthly bulk/large item collection. The program also assists in the retrieval and repair of damaged refuse containers.

PROGRAM NOTES

In FY10 the Bulk Item Collection program began working in conjunction with a local recycler for larger items such as appliances. In doing this, Refuse is able to make one pass through an alley where previously two passes would have been required. Refuse plans to look further into this practice in FY11 as this has resulted in reduced costs in areas such as cost per ton, fuel consumption, employee injuries due to the loading of large appliances and has greatly improved overall efficiency and productivity in the collection of bulk items.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Average Work Hours per Route	73.43	75.22	74.00
Average Work Hours per ton	8.49	8.91	8.50
Average Tonnage per Route	9.85	10.05	8.50

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,261,682	1,127,371	1,132,304
Materials and Supplies	9,342	14,082	14,082
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	2,824	5,000	5,000
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	\$1,273,848	\$1,146,453	\$1,151,386
General Fund	\$0	\$0	\$0
All Funds	\$1,273,848	\$1,146,453	\$1,151,386

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Local Use Tax Fund	21.0	21.0	21.0
All Funds	21.0	21.0	21.0

Division: 516 Refuse
Program: 04 Resident and Bulk Waste Disposal
Department: Streets

Program Budget **516-04**

MISSION & SERVICES

The Resident and Bulk Waste program monitors the waste disposal contract for the City's two transfer stations.

PROGRAM NOTES

In FY10 the City's Resident Dumping Program expanded its hours and began opening on Saturdays from 9:00 a.m. to 4:00 p.m. In FY11 Refuse plans to gather and analyze data to look at creative ways to reduce and eliminate illegal dumping and provide City residents who work during the transfer station's normal operational business hours a convenient time to dispose of trash and bulk waste items, while reducing both expenses incurred and illegal dumping in the City.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Tonnage - Refuse Collection	144,723	140,000	135,000
Tonnage - City Departments	25,282	23,000	21,000
Tonnage - Yard Waste Delivered	17,262	17,500	17,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	194,821	178,255	83,353
Materials and Supplies	3,207	4,355	4,355
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	6,243,636	6,200,000	9,275,000
Debt Service and Special Charges	0	0	0
General Fund	\$6,441,664	\$6,382,610	\$9,362,708
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$6,441,664	\$6,382,610	\$9,362,708

FULL TIME POSITIONS

General Fund	5.0	5.0	2.0
Other Funds	0.0	0.0	0.0
All Funds	5.0	5.0	2.0

Division: 520 Port Authority
Program: Ø
Department: Streets

Division Budget **520**

MISSION & SERVICES

City of St. Louis Port Authority personnel coordinates with individuals or corporations for initial preparation and negotiation of land and mooring leases for development of property owned by the City of St. Louis within the Port District. Supervises the operation of all floating equipment owned by the Port Authority and works with the staff of the U.S. Army Corps of Engineers and the U.S. Coast Guard on all river related matters within the Port District. Coordinates all permits for mooring privileges on the improved wharf with the Director of the Street Department. The Port Authority also processes Lease Agreements through the City of St. Louis-Port Authority Commission, Board of Public Service and the Board of Aldermen.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	8,512	9,000	9,000
Contractual and Other Services	3,598,442	3,013,085	2,718,149
Debt Service and Special Charges	0	0	0
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Port Authority Fund	\$3,606,954	\$3,022,085	\$2,727,149

FULL TIME POSITIONS

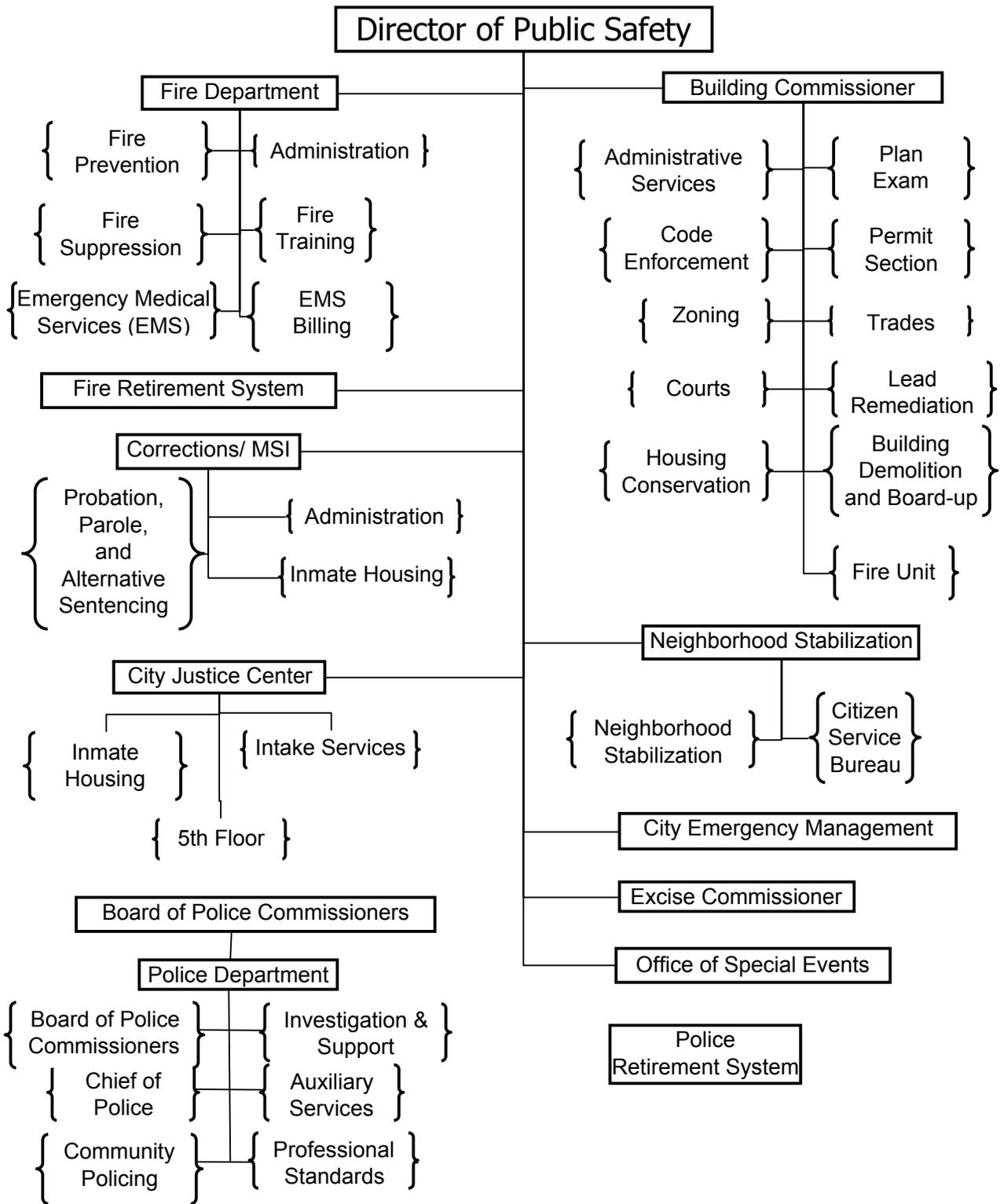
Total	0.0	0.0	0.0
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DEPARTMENTAL RESPONSIBILITIES

GOAL: SAFE NEIGHBORHOODS

- Enforce the building codes and ordinances of the City honestly, fairly and efficiently.
- Operate a community based Fire Department that improves the quality of life in and around the City by protecting life, health, property, commerce, and the environment.
- Prepare the City's government, emergency responders, private agencies, and citizens to prevent, respond to, and recover from disasters and other emergency events.
- Protect the safety of the public through professional management of adult detention facilities and the delivery of comprehensive correctional and rehabilitative services.
- Pursue a community oriented policing strategy that protects the public from the occurrence of crime and increase public safety both in perception and reality.



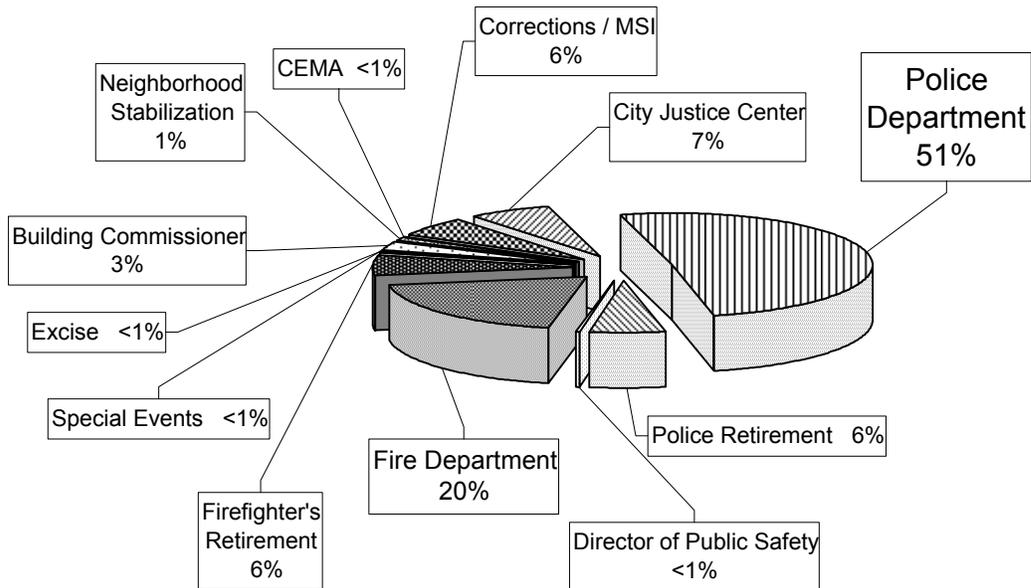
PUBLIC SAFETY

BUDGET BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
610 Director of Public Safety	740,347	687,384	645,836
611 Fire	55,051,965	53,016,716	49,767,301
612 Firefighter's Retirement System	6,175,201	10,504,590	16,386,898
614 Office of Special Events	38,216	170,575	163,958
616 Excise Commissioner	401,945	401,053	406,717
620 Building Commissioner	7,760,915	7,535,930	7,118,865
622 Neighborhood Stabilization	2,377,208	2,436,474	2,455,185
625 City Emergency Mgmt Agency	274,675	278,593	275,633
632 Corrections/ MSI	16,667,337	16,479,351	15,256,476
633 City Justice Center	19,123,223	17,739,556	17,417,718
650 Police	129,645,560	128,887,662	129,432,562
651 Police Retirement System	8,073,967	11,813,173	15,418,329
General Fund	\$246,330,559	\$249,951,057	\$254,745,478
Local Use Tax Fund	\$16,161,839	\$13,288,497	\$6,855,383
Grant and Other Funds	\$36,667,993	\$46,190,763	\$36,530,751
TOTAL DEPARTMENT ALL FUNDS	\$299,160,391	\$309,430,317	\$298,131,612

PERSONNEL BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
610 Director of Public Safety	8.6	8.7	8.0
611 Fire	830.0	830.0	829.0
612 Firefighter's Retirement System	0.0	0.0	0.0
614 Office of Special Events	0.0	0.0	2.0
616 Excise Commissioner	6.0	6.0	6.0
620 Building Commissioner	123.0	121.0	112.0
622 Neighborhood Stabilization	40.8	41.5	40.8
625 City Emergency Mgmt Agency	5.0	4.0	4.0
632 Corrections/ MSI	230.0	227.0	207.0
633 City Justice Center	277.0	252.0	244.0
650 Police (Commissioned)	1,400.8	1,345.0	1,345.7
650 Police (Civilian)	534.0	534.0	540.0
651 Police Retirement System	0.0	0.0	0.0
General Fund	3,455.2	3,369.1	3,338.5
Local Use Tax Fund	46.0	40.0	36.0
Grant and Other Funds - Commissioned	57.3	52.1	50.3
Grant and Other Funds - All Other	77.6	71.8	69.3
TOTAL DEPARTMENT ALL FUNDS	3,636.1	3,533.0	3,494.0

PUBLIC SAFETY

FY11 GENERAL FUND BUDGET BY DIVISION

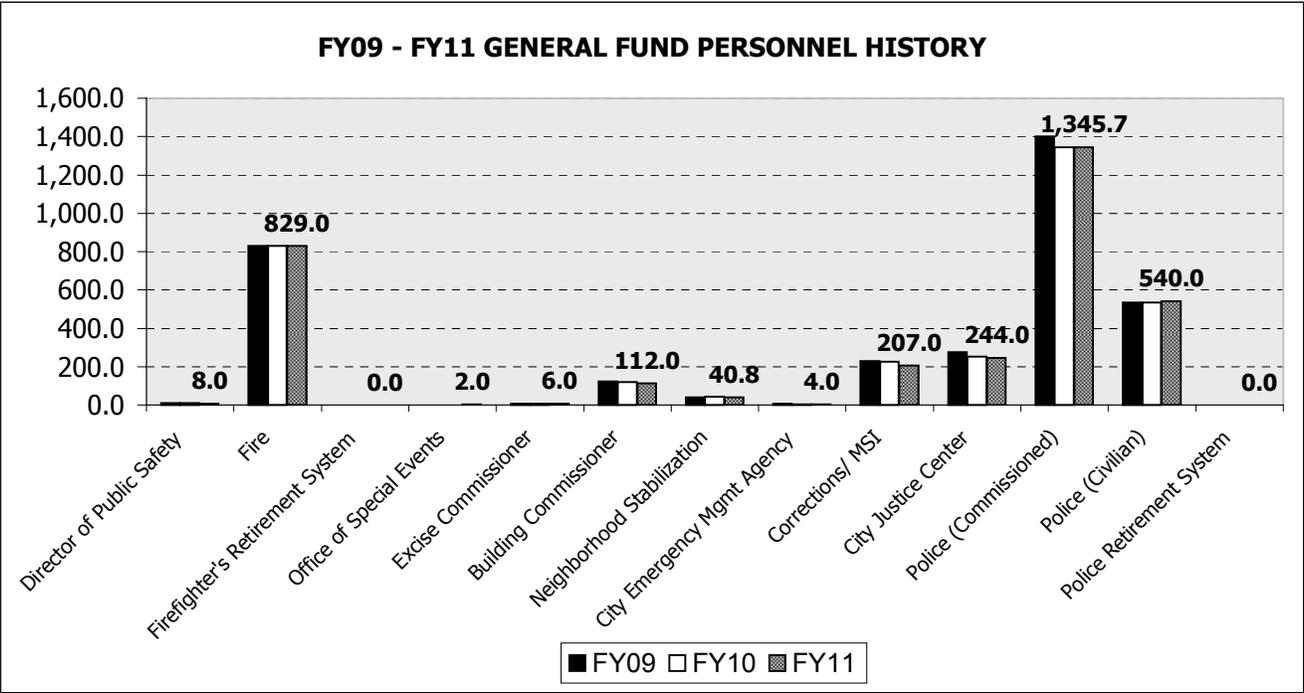
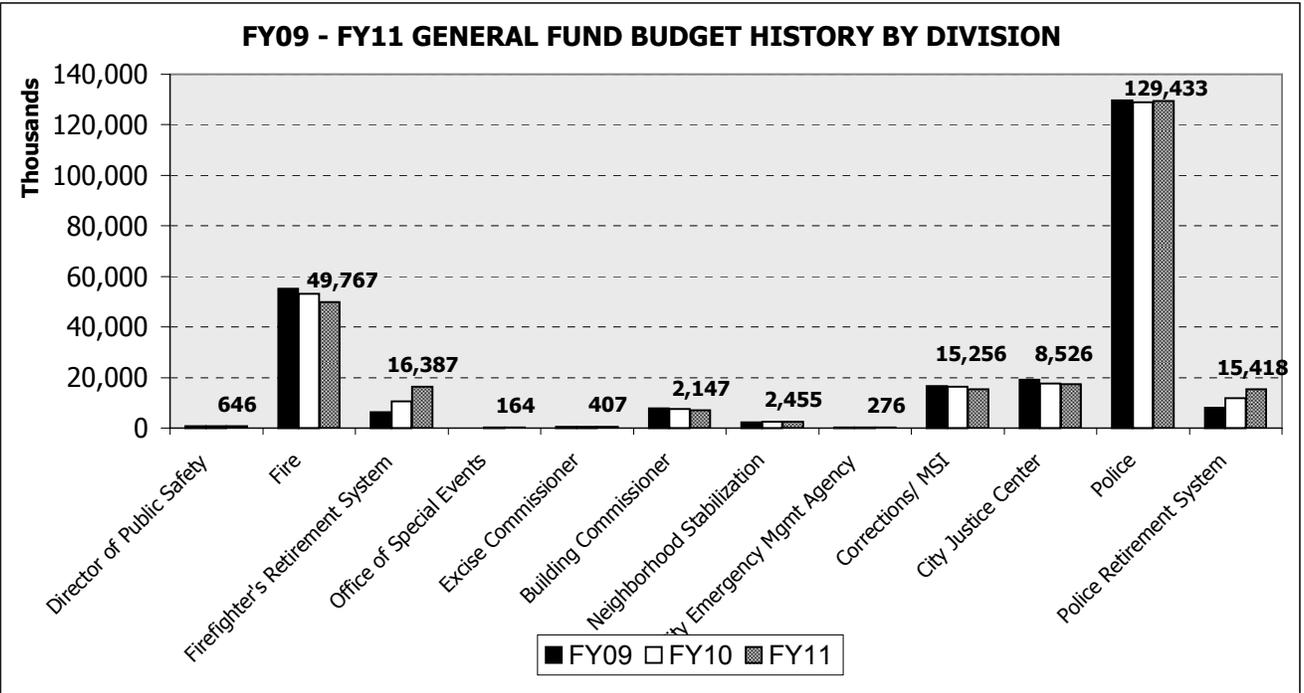


TOTAL PUBLIC SAFETY BUDGET \$254.7M

DIVISION HIGHLIGHTS

- Police Department to maintain authorized strength of 1,345 Officers while reducing costs to offset \$3.6M increase in pension costs.
- Police Department to implement Mobile Ticketing initiative in conjunction with City Courts to improve efficiency of ticket operations.
- \$1.6M reduction in Corrections Division costs and elimination of 29 positions, reflecting reduction in inmate populations at MSI and City Justice Center.
- \$2.0M reduction in Building Division funds to offset shortfalls in Local Use Tax receipts.
- Circuit Drug Court subsidy of \$209,825 to be provided through crime prevention funds of Public Safety Sales Tax.
- Fire Department to take steps to reduce operational costs and increase attrition savings to offset \$5.9M increase in pension costs.

PUBLIC SAFETY



Division: 610 Director of Public Safety
Program: Ø
Department: Public Safety

Division Budget 610

MISSION & SERVICES

The Director of Public Safety oversees the operation of the public safety divisions including the Building Division, Division of Corrections, Excise Division, Fire Department, City Emergency Management Agency, and Neighborhood Stabilization Division.

PROGRAM NOTES

In FY11, the Director of Public Safety in cooperation with the Board of Aldermen will oversee the dispersal of approximately \$1.5M in crime prevention program proceeds from the 1/2 cent Public Public Safety Sales Tax.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	721,305	655,184	626,136
Materials and Supplies	5,299	9,300	7,000
Equipment, Lease, and Assets	5,167	5,800	3,000
Contractual and Other Services	8,576	17,100	9,700
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$740,347	\$687,384	\$645,836
Grant and Other Funds	\$136,930	\$2,017,614	\$1,471,000
All Funds	\$877,277	\$2,704,998	\$2,116,836

FULL TIME POSITIONS

General Fund	8.6	8.7	8.0
Other Funds	0.0	0.3	0.0
<hr/>			
All Funds	8.6	9.0	8.0

Division: 611 Fire
Program: Ø
Department: Public Safety

Division Budget **611**

MISSION & SERVICES

The St. Louis Fire Department is committed to the preservation of life, property, and the environment by effectively and efficiently meeting the emerging public safety and welfare needs of our diverse community. STLFD accomplishes our goals by maintaining the highest standards of professional service through continued training, education, and living up to our motto of being "Justifiably Proud."

Services of the St. Louis Fire Department are administered through its six programs: Administration, Fire Prevention, Fire Suppression, Fire Training, Emergency Medical Services (EMS) and EMS Billing. These programs provide a wide array of services to the citizens of St. Louis.

In FY11, the Fire Department will take steps to reduce operational costs and increase attrition savings to offset \$5.9M increase in pension costs. Also, an additional allocation of \$330,000 from the 1/2 cent Public Safety Sales Tax will continue to help fund the cost of firefighter pay increases implemented in FY09.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	53,021,204	50,853,898	47,603,237
Materials and Supplies	1,115,650	1,218,955	1,218,955
Equipment, Lease, and Assets	102,408	53,786	54,172
Contractual and Other Services	812,703	890,077	890,937
Debt Service and Special Charges	0	0	0
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General Fund	\$55,051,965	\$53,016,716	\$49,767,301
Grant and Other Funds	\$102,532	\$0	\$0
Riverfront Gaming Fund	\$22,775	\$25,000	\$25,000
Public Safety Sales Tax	\$450,000	\$680,000	\$330,000
All Funds	\$55,627,272	\$53,721,716	\$50,122,301

FULL TIME POSITIONS

General Fund	830.0	830.0	829.0
Other Funds	0.0	0.0	0.0
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All Funds	830.0	830.0	829.0

Division: 611 Fire
Program: 01 Fire Prevention
Department: Public Safety

Program Budget **611-01**

MISSION & SERVICES

Fire Prevention has four major divisions: code enforcement, fire investigation, firefighter safety and health, and public education.

PERFORMANCE MEASURES	Actual FY09	Estimate FY10	Goal / Est. FY11
Suspicious Fire Investigations	223	198	198
Fires with Cause / Origin Determined	72%	75%	75%

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,240,134	1,211,465	1,209,444
Materials and Supplies	6,570	8,100	8,100
Equipment, Lease, and Assets	0	500	500
Contractual and Other Services	13,409	18,600	18,342
Debt Service and Special Charges	0	0	0
General Fund	\$1,260,113	\$1,238,665	\$1,236,386
Grant and Other Funds	\$102,532	\$0	\$0
All Funds	\$1,362,645	\$1,238,665	\$1,236,386

FULL TIME POSITIONS

General Fund	17.0	17.0	17.0
Other Funds	0.0	0.0	0.0
All Funds	17.0	17.0	17.0

Division: 611 Fire
Program: 02 Fire Suppression
Department: Public Safety

Program Budget **611-02**

MISSION & SERVICES

Fire Suppression maintains fire companies, a marine unit, and heavy duty rescue squads to meet the City's fire suppression needs. Fire Suppression also responds to rescue situations and incidents involving the containment of hazardous materials.

<u>PERFORMANCE MEASURES</u>	Actual CY07	Actual CY08	Actual CY09
Response Calls: Fires	16,276	15,914	14,105
Medical	32,591	34,939	35,251
HazMat	1,852	1,705	1,608
False	2,107	2,153	1,834
Other	24,669	25,845	24,868
Total	77,495	80,556	77,666

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	40,492,475	38,449,195	35,400,309
Materials and Supplies	521,406	557,369	557,369
Equipment, Lease, and Assets	27,706	750	750
Contractual and Other Services	471,499	577,877	577,877
Debt Service and Special Charges	0	0	0
General Fund	\$41,513,086	\$39,585,191	\$36,536,305
Grant and Other Funds	\$0	\$0	\$0
Riverfront Gaming Fund	\$22,775	\$25,000	\$25,000
All Funds	\$41,513,086	\$39,585,191	\$36,536,305

FULL TIME POSITIONS

General Fund	624.0	624.0	623.0
Other Funds	0.0	0.0	0.0
All Funds	624.0	624.0	623.0

Division: 611 Fire
Program: 03 Administration
Department: Public Safety

Program Budget **611-03**

MISSION & SERVICES

The Administration program provides management and support for payroll services, financial and budgeting services, information systems, fire prevention, fire suppression, emergency medical service, EMS billing, and fire training.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	525,080	537,639	637,759
Materials and Supplies	5,749	6,300	6,300
Equipment, Lease, and Assets	18,151	13,751	13,751
Contractual and Other Services	14,762	13,600	13,828
Debt Service and Special Charges	0	0	0
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General Fund	\$563,742	\$571,290	\$671,638
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$563,742	\$571,290	\$671,638

FULL TIME POSITIONS

General Fund	9.0	9.0	10.0
Other Funds	0.0	0.0	0.0
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All Funds	9.0	9.0	10.0

Division: 611 Fire
Program: 04 Fire Training
Department: Public Safety

Program Budget **611-04**

MISSION & SERVICES

Fire Training program provides training for St. Louis firefighters. Training activities include certifying recruits for active duty as firefighters, and training Fire Department personnel on response procedures for fire incidents, hazardous waste spills, medical emergencies, and other emergencies.

PROGRAM NOTES

In FY11, as a result of the Fire Department's current staffing well above approved uniform strength, a new class of recruits will not be needed as attrition slowly brings down uniform strength to approved levels.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
First Responder Training Hours	910	3,000	3,200
EMT Training Hours	1,680	1,920	2,400
Recruits Certified	38	28	0
Training Cost per Hour	37.11	25.81	24.14

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	561,598	553,034	553,684
Materials and Supplies	12,320	17,000	17,000
Equipment, Lease, and Assets	13,185	9,851	9,851
Contractual and Other Services	43,946	38,400	39,240
Debt Service and Special Charges	0	0	0
General Fund	\$631,049	\$618,285	\$619,775
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$631,049	\$618,285	\$619,775

FULL TIME POSITIONS

General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	7.0

Division: 611 Fire

Program: 05 Emergency Medical Services

Department: Public Safety

Program Budget 611-05

MISSION & SERVICES

Emergency Medical Services provides emergency medical care and transportation to citizens and City visitors who are stricken with sudden illness or injury. Each ambulance is equipped as a mobile intensive care unit and is staffed with state licensed paramedics and emergency medical technicians.

PROGRAM NOTES

In the Spring of FY10, a Request for Proposals was issued to explore the outsourcing of EMS services in FY11, and another to explore the outsourcing of only EMS Billing services. With proposals due after printing of this document, the results of the RFP process are yet to be determined.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Calls for Service	61,450	62,584	62,500
Transports	41,861	42,230	42,500
Billable Non-Transports	2,100	2,100	2,100
Response Time = ≤ 10 minutes	41%	45%	45%

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	9,638,250	9,642,887	9,335,439
Materials and Supplies	563,856	623,886	623,886
Equipment, Lease, and Assets	39,351	26,967	27,352
Contractual and Other Services	129,360	111,900	111,850
Debt Service and Special Charges	0	0	0
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General Fund	\$10,370,817	\$10,405,640	\$10,098,527
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$10,370,817	\$10,405,640	\$10,098,527

FULL TIME POSITIONS

General Fund	163.0	163.0	162.0
Other Funds	0.0	0.0	0.0
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All Funds	163.0	163.0	162.0

Division: 611 Fire
Program: 06 EMS Billing
Department: Public Safety

Program Budget **611-06**

MISSION & SERVICES

Emergency Medical Services (EMS) Billing collects revenue for the emergency medical transport services provided by the Fire Department.

PROGRAM NOTES

In the Spring of FY10, a Request for Proposals was issued to explore the outsourcing of EMS Billing services in FY11. With proposals due only shortly before printing of this document, results are yet to be determined.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Amount Billed	\$21,524,370	\$26,028,328	\$27,000,000
Amount Receivable	\$16,566,340	\$21,021,688	\$21,800,000
Amount Received	\$6,669,194	\$7,841,314	\$8,127,880
Billing Cost (Operating \$ / Billable Trips)	\$11.52	\$13.48	\$15.01
Revenue Received vs. Receivable	41%	42%	42%

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	563,667	459,678	466,602
Materials and Supplies	5,749	6,300	6,300
Equipment, Lease, and Assets	4,015	1,967	1,968
Contractual and Other Services	139,727	129,700	129,800
Debt Service and Special Charges	0	0	0
General Fund	\$713,158	\$597,645	\$604,670
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$713,158	\$597,645	\$604,670

FULL TIME POSITIONS

General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

Division: 612 Firefighter's Retirement System
Program: Ø
Department: Public Safety

Division Budget 612

MISSION & SERVICES

The Firefighter's Retirement System (FRS) is one of the three pension systems funded by the City of St. Louis. The Firefighter's Retirement System is governed by a Board of Trustees, comprised of 3 elected firefighters, 1 elected retired firefighter, the Chief of the Fire Department, the Comptroller or designee, and 2 individuals appointed by the Mayor.

Over the last two years the City has issued bonds to retire \$62.9M in obligations to the FRS system. With the passage of a half cent sales tax in 2008, a total of \$5.5M was allocated to help meet the increased funding requirements to the system. Actuarial losses to the system over the past plan year are smoothed over a three year period. An increase of \$5.9M in general revenue funding is required in FY2011. It is anticipated that contribution requirements will continue to rise as recent market losses are fully recognized over the next several years.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	6,175,201	10,504,590	16,069,091
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	317,807
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General Fund	\$6,175,201	\$10,504,590	\$16,386,898
Grant and Other Funds	\$0	\$0	\$0
Public Safety Pension Trust	\$5,493,578	\$5,500,000	\$5,500,000
All Funds	\$11,668,779	\$16,004,590	\$21,886,898

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
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All Funds	0.0	0.0	0.0

Division: 614 Office of Special Events
Program: Ø
Department: Public Safety

Division Budget 614

MISSION & SERVICES

The mission of the Office of Special events is to attract more visitors to downtown and all City neighborhoods by enhancing existing events and helping to create new events, serve as the central calendar for all event listings in the City, provide guidance and assistance in coordinating the permitting for all special events held in the City, and maintain accurate and complete communication with all City agencies.

The Office of Special Events is responsible for the permitting and scheduling the use of the City Hall Rotunda and Soldier's Memorial for public and private events and represents the City on various local organizing committees.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	38,216	161,575	163,558
Materials and Supplies	0	5,000	200
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	4,000	200
Debt Service and Special Charges	0	0	0
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General Fund	\$38,216	\$170,575	\$163,958
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$38,216	\$170,575	\$163,958

FULL TIME POSITIONS

General Fund	0.0	2.0	2.0
Other Funds	0.0	0.0	0.0
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All Funds	0.0	2.0	2.0

Division: 616 Excise Commissioner
Program: Ø
Department: Public Safety

Division Budget 616

MISSION & SERVICES

The Excise Division is charged by City Charter with the regulation and control of liquor within the City of St. Louis. The Division is responsible for determining licensing in accordance with the City Liquor code, authorizing issuance of all liquor and non-intoxicating beer licenses, enforcement of City Liquor Laws and Ordinances and initiation of civil action to suspend, cancel or revoke licenses when violations to statutes occur.

PROGRAM NOTES

In FY11, Excise will complete its updated website and continue work towards converting paper files to electronic format to improve office efficiency.

<u>PERFORMANCE MEASURES</u>	Actual FY09	Estimate FY10	Goal / Est. FY10
Licenses (applied for, granted/renewed)	2,485	2,511	2,525
Enforcement Actions	1,125	1,087	1,120
Complaints re: Licensed Establishments	19	34	25

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	386,691	383,573	387,187
Materials and Supplies	3,775	5,450	6,700
Equipment, Lease, and Assets	2,592	3,447	3,447
Contractual and Other Services	8,887	8,583	9,383
Debt Service and Special Charges	0	0	0
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General Fund	\$401,945	\$401,053	\$406,717
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$401,945	\$401,053	\$406,717

FULL TIME POSITIONS

General Fund	6.0	6.0	6.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	6.0	6.0	6.0

Division: 620 Building Commissioner
Program: Ø
Department: Public Safety

Division Budget 620

MISSION & SERVICES

The Building division is responsible for ensuring that residents and businesses comply with the City building code. The Building Division issues building permits, conducts building inspections, demolishes vacant buildings, and enforces zoning ordinances. The division also operates the Housing Conservation Program designed to preserve the City's housing stock.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	7,328,089	7,134,710	6,744,925
Materials and Supplies	69,260	96,200	86,200
Equipment, Lease, and Assets	20,616	30,000	30,000
Contractual and Other Services	342,950	275,020	257,740
Debt Service and Special Charges	0	0	0
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General Fund	\$7,760,915	\$7,535,930	\$7,118,865
Local Use Tax Fund	\$5,088,839	\$5,338,497	\$2,827,943
Grant and Other Funds	\$9,626,299	\$8,992,339	\$4,420,587
All Funds	\$22,476,053	\$21,866,766	\$14,367,395

FULL TIME POSITIONS

General Fund	123.0	121.0	112.0
Local Use Tax Fund	46.0	40.0	36.0
Other Funds	76.0	70.0	59.0
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All Funds	245.0	231.0	207.0

Division: 620 Building Commissioner
Program: 01 Administrative Services
Department: Public Safety

Program Budget **620-01**

MISSION & SERVICES

Administrative Services' primary mission is to ensure that citizens receive service in a customer friendly and respectful manner. The program coordinates and monitors budgets, expenditures, and all financial transactions along with managing payroll and personnel matters.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	565,392	502,963	505,568
Materials and Supplies	12,240	16,100	8,100
Equipment, Lease, and Assets	1,374	2,000	2,000
Contractual and Other Services	9,260	7,500	7,500
Debt Service and Special Charges	0	0	0

General Fund	\$588,266	\$528,563	\$523,168
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$588,266	\$528,563	\$523,168

FULL TIME POSITIONS

General Fund	9.0	8.0	8.0
Other Funds	0.0	0.0	0.0

All Funds	9.0	8.0	8.0

Division: 620 Building Commissioner
Program: 02 Code Enforcement
Department: Public Safety

Program Budget **620-02**

MISSION & SERVICES

Code Enforcement's purpose is to protect public safety via a comprehensive inspection program of new construction, rehab of existing structures, and safe occupancy of residential and commercial structures.

PROGRAM NOTES

In FY11, Code Enforcement will significantly reduce it's staff as a decline in supporting revenues related to depressed construction activity has turned surpluses to a temporary budget deficit.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Inspections: Construction	73,000	70,000	70,000
Occupancy	43,220	43,500	45,000
Service Request	48,090	48,000	48,000
Work Hours per Inspection	0.58	0.55	0.50
Avg. No. Days from Request to Inspection	3	3	3

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	2,715,063	2,702,567	2,497,388
Materials and Supplies	21,667	28,500	28,500
Equipment, Lease, and Assets	7,715	11,227	11,227
Contractual and Other Services	226,250	181,750	164,470
Debt Service and Special Charges	0	0	0
General Fund	\$2,970,695	\$2,924,044	\$2,701,585
Grant and Other Funds	\$2,639,390	\$1,489,001	\$811,401
All Funds	\$5,610,085	\$4,413,045	\$3,512,986

FULL TIME POSITIONS

General Fund	48.0	48.0	43.0
Other Funds	23.0	20.0	6.0
All Funds	71.0	68.0	49.0

Division: 620 Building Commissioner
Program: 03 Zoning
Department: Public Safety

Program Budget **620-03**

MISSION & SERVICES

The Zoning program's purpose is to protect public safety via the review of all building and occupancy permit applications for compliance with existing land-use ordinances and responding to Zoning change requests. To this end, the program processes Conditional Use hearings as well as Board of Adjustment hearings.

PROGRAM NOTES

In FY11, Zoning will reduce its staff by one, eliminating an unnecessary supervisory position.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Board of Adjustment Hearings	299	280	300
Conditional-Use hearings	418	450	450

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	468,866	451,638	371,994
Materials and Supplies	3,877	5,100	3,100
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	5,507	4,460	4,460
Debt Service and Special Charges	0	0	0
General Fund	\$478,250	\$461,198	\$379,554
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$478,250	\$461,198	\$379,554

FULL TIME POSITIONS

General Fund	8.0	8.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	8.0	7.0

Division: 620 Building Commissioner
Program: 04 Courts
Department: Public Safety

Program Budget **620-04**

MISSION & SERVICES

The Courts' purpose is to provide effective prosecution of building code violations for noncompliant landlords and owner occupants. The program files cases in housing court, processes administrative fee letters, provides administrative hearing officer capability for administrative fee appeals.

PROGRAM NOTES

In FY11, Courts will reduce its staff by one position, reflecting declining workload of the housing court.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Admin. Fee Letters processed	12,900	12,250	13,000
Avg. No. Days to Court Docket	8	7	7
Administrative Fee Revenue	\$273,500	\$262,000	\$300,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	195,754	189,543	150,803
Materials and Supplies	1,977	2,600	2,600
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	3,087	5,000	5,000
Debt Service and Special Charges	0	0	0
General Fund	\$200,818	\$197,143	\$158,403
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$200,818	\$197,143	\$158,403

FULL TIME POSITIONS

General Fund	4.0	4.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	4.0	3.0

Division: 620 Building Commissioner
Program: 05 Housing Conservation
Department: Public Safety

Program Budget **620-05**

MISSION & SERVICES

The Housing Conservation's purpose is to protect public safety via comprehensive inspection program to preserve the quality of the City's housing stock and protect its neighborhoods from deterioration while providing significant, proactive lead prevention services.

PROGRAM NOTES

In FY11, Housing Conservation will pursue online inspection requests, scheduling and payment options to make the process more convenient for residents, developers and landlords.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Work Hours per Inspection	0.58	0.55	0.50
Certificate of Inspection Revenue	\$1,336,564	\$1,400,000	\$1,500,000
Buildings Brought into HCD Compliance	22,070	23,850	24,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	2,104,796	2,209,520	2,032,615
Materials and Supplies	34,483	27,500	27,500
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	71,221	101,477	101,477
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	\$2,210,500	\$2,338,497	\$2,161,592
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$2,210,500	\$2,338,497	\$2,161,592

FULL TIME POSITIONS

Local Use Tax Fund	46.0	40.0	36.0
Other Funds	0.0	0.0	0.0
All Funds	46.0	40.0	36.0

Division: 620 Building Commissioner
Program: 06 Fire Safety
Department: Public Safety

Program Budget **620-06**

MISSION & SERVICES

Fire Safety's purpose is to protect public safety via enforcement of selected provisions of the Fire Prevention Code.

Fire Safety is responsible for conducting out Complaint Inspections, Annual Fire Safety Inspections and Night Life Inspections.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Fire Safety Inspections	8,441	7,700	8,500
Safety Complaint Inspections	60	63	60
Complaints Responded to \leq 3 Days	100%	100%	100%
Work Hours Per Inspection	1.6	1.7	1.5

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	426,607	391,275	382,387
Materials and Supplies	7,755	10,200	10,200
Equipment, Lease, and Assets	3,665	5,333	5,333
Contractual and Other Services	1,111	900	900
Debt Service and Special Charges	0	0	0
General Fund	\$439,138	\$407,708	\$398,820
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$439,138	\$407,708	\$398,820

FULL TIME POSITIONS

General Fund	8.0	7.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	7.0	6.0

Division: Building Division
Program: 07 Plan Exam
Department: Public Safety

Program Budget **620-07**

MISSION & SERVICES

Plan Exam's purpose is to protect public safety via comprehensive plan reviews to ensure code compliance.

Plan Exams is responsible for conducting Plan Reviews, Preliminary Project Reviews, Structural Safety Inspections and processing appeals through the Board of Building Appeals.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Plan Reviews	4,903	5,000	6,000
Building Appeals Processed	118	140	140
Preliminary Project Reviews	560	525	600

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	529,164	507,132	515,874
Materials and Supplies	4,866	6,400	6,400
Equipment, Lease, and Assets	687	1,000	1,000
Contractual and Other Services	19,829	12,310	12,310
Debt Service and Special Charges	0	0	0
General Fund	\$554,546	\$526,842	\$535,584
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$554,546	\$526,842	\$535,584

FULL TIME POSITIONS

General Fund	6.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	6.0	6.0

Division: Building Division
Program: 08 Permits
Department: Public Safety

Program Budget **620-08**

MISSION & SERVICES

Also known as the One-Stop-Shop, the purpose of the Permits program is to increase customer satisfaction in the permit process, providing a climate conducive to development. This program has an ongoing goal of issuing $\geq 85\%$ of permits on a one day, over-the-counter (OTC) basis.

PROGRAM NOTES

In FY11, Permits will reduce its staff by one due to budgetary constraints.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Permits Issued	4,903	4,500	6,000
% of Permits Issued in 1 Day, OTC	80%	75%	85%

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	504,014	490,855	439,145
Materials and Supplies	8,363	11,000	11,000
Equipment, Lease, and Assets	3,931	5,720	5,720
Contractual and Other Services	11,729	9,500	9,500
Debt Service and Special Charges	0	0	0
General Fund	\$528,037	\$517,075	\$465,365
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$528,037	\$517,075	\$465,365

FULL TIME POSITIONS

General Fund	10.0	10.0	9.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	9.0

Division: Building Division
Program: 09 Trades
Department: Public Safety

Program Budget **620-09**

MISSION & SERVICES

Trades will protect public safety via a comprehensive inspection/ licensing program for ensuring compliance with mechanical, plumbing, and electrical ordinances.

PROGRAM NOTES

In FY11, updates to the prevailing mechanical and electrical permit fee schedules will provide for additional revenue.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Inspections: Mechanical	18,191	14,000	20,000
Electrical	17,191	15,400	18,000
Plumbing	9,727	7,350	10,000
Work Hours per Inspection	1.2	1.3	1.0
Total Trade Inspection Revenue	\$2,007,712	\$2,003,618	\$2,181,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,923,229	1,898,737	1,881,766
Materials and Supplies	8,515	16,300	16,300
Equipment, Lease, and Assets	3,244	4,720	4,720
Contractual and Other Services	66,177	53,600	53,600
Debt Service and Special Charges	0	0	0
General Fund	\$2,001,165	\$1,973,357	\$1,956,386
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$2,001,165	\$1,973,357	\$1,956,386

FULL TIME POSITIONS

General Fund	30.0	30.0	30.0
Other Funds	0.0	0.0	0.0
All Funds	30.0	30.0	30.0

Division: Building Division
Program: 10 Demolition & Board-up
Department: Public Safety

Program Budget **620-10**

MISSION & SERVICES

The purpose of the Demolition & Board-up program is to enhance public safety and neighborhood stabilization by demolishing or boarding up the entrances to unsound, unsightly, abandoned buildings. The program provides Demolition and Structural Condemnation Inspections, "on call" emergency demolition and board-up service, and manages the licensing and bidding processes for demolition contractors in the City.

PROGRAM NOTES

In FY10, Demolition and Board-Up Enforcement reduced demolitions and board-ups as a decline in supporting revenues related to depressed construction activity depleted available funds. In FY11, there is a \$2.0M reduction in Building Division funds to offset shortfalls in Local Use Tax receipts. Demolition and Board-Up will reduce its staff by one and only "emergency" demolitions will be approved until revenues improve.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Derelict Buildings Demolished	588	525	Emergencies Only
Derelict Building Board-Ups	1,819	1,560	2,000
Demolition Revenue	\$1,134,000	\$976,300	\$1,200,000
Avg. No. Days: Permit to Demo Completion	25.8	20	< 30

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$0	\$0	\$0
Local Use Tax Fund	\$2,878,339	\$3,000,000	\$666,351
Grant and Other Funds	\$2,837,789	\$3,337,532	\$2,078,655
All Funds	\$5,716,128	\$6,337,532	\$2,745,006

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	33.0	30.0	28.0
All Funds	33.0	30.0	28.0

Division: Building Division
Program: 11 Lead Abatement
Department: Public Safety

Program Budget **620-11**

MISSION & SERVICES

Lead Abatement's purpose is to provide the City with significant, pro-active lead prevention services via remediation and inspection programs.

PROGRAM NOTES

In FY11, a \$2.5M reduction in grant funding for residential remediation loans will end that portion of the City program. To maintain the City's success in outreach efforts, additional Lead Inspectors will be added with grant support. Lead Abatement consistently exceeds HUD Grant Benchmarks.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	HUD Benchmark FY11
Housing Units Remediated	769	703	227
Cost per Remediation	\$5,312	\$4,671	\$4,500
Housing Units Designated Lead Safe	1,495	1,518	1,600

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,141,962	1,058,527	1,296,992
Materials and Supplies	40,385	45,904	18,139
Equipment, Lease, and Assets	0	48,828	0
Contractual and Other Services	2,966,773	3,012,547	215,400
Debt Service and Special Charges	0	0	0
Grant and Other Funds	\$4,149,120	\$4,165,806	\$1,530,531
General Fund	\$0	\$0	\$0
All Funds	\$4,149,120	\$4,165,806	\$1,530,531

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	20.0	20.0	25.0
All Funds	20.0	20.0	25.0

Division: 622 Neighborhood Stabilization
Program: Ø
Department: Public Safety

Division Budget 622

MISSION & SERVICES

The purpose of Neighborhood Stabilization is to work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and delivery of City services.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	2,260,488	2,316,971	2,335,003
Materials and Supplies	5,799	5,100	5,100
Equipment, Lease, and Assets	12,952	14,163	14,162
Contractual and Other Services	97,969	100,240	100,920
Debt Service and Special Charges	0	0	0
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General Fund	\$2,377,208	\$2,436,474	\$2,455,185
Grant and Other Funds	\$702,413	\$847,791	\$11,339
All Funds	\$3,079,621	\$3,284,265	\$2,466,524

FULL TIME POSITIONS

General Fund	40.8	41.5	40.8
Other Funds	0.6	0.5	0.3
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All Funds	41.4	42.0	41.0

Division: 622 Neighborhood Stabilization
Program: 01 Neighborhood Stabilization Team
Department: Public Safety

Program Budget 622-01

MISSION & SERVICES

The purpose of Neighborhood Stabilization Team (NST) is to work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and delivery of City services.

PROGRAM NOTES

In FY11, the NST will be reducing the number of Neighborhood Improvement Specialists by five. Some duties of remaining NIS's will be reorganized by function, as opposed to current geographical boundaries. The staff reduction is expected to result in a reduction in program outcomes.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Community Problems Identified	18,875	24,000	22,000
Community Issues Resolved	21,787	22,000	18,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,778,799	1,843,476	1,837,688
Materials and Supplies	3,411	3,000	3,000
Equipment, Lease, and Assets	10,514	11,010	11,010
Contractual and Other Services	88,130	91,040	91,020
Debt Service and Special Charges	0	0	0
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General Fund	\$1,880,854	\$1,948,526	\$1,942,718
Grant and Other Funds	\$702,413	\$847,791	\$11,339
All Funds	\$2,583,267	\$2,796,317	\$1,954,057

FULL TIME POSITIONS

General Fund	29.8	30.5	29.8
Other Funds	0.6	0.5	0.3
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All Funds	30.4	31.0	30.0

Division: 622 Neighborhood Stabilization
Program: 02 Citizen Service Bureau
Department: Public Safety

Program Budget 622-02

MISSION & SERVICES

Citizens Service Bureau's (CSB) purpose is to effectively and efficiently register and route city service requests, answer citizen requests for information, and provide City departments with statistics as needed. The CSB is staffed with eight Customer Service Representatives.

PROGRAM NOTES

In FY10, CSB absorbed the Lead Hotline, previously staffed by the Department of Health and began taking all Refuse and Recycling calls so that department can focus on service delivery. Residents can now submit CSB requests via Twitter and in FY11, CSB will launch a mobile phone application for service requests, in conjunction with ITSA.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Total Responses	132,817	118,000	120,000
Cost per Response	\$2.51	\$2.59	\$2.50
Customer Service Representatives:			
Audits - Accuracy of Information Score	98.92%	99%	99%

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	481,689	473,495	497,315
Materials and Supplies	2,388	2,100	2,100
Equipment, Lease, and Assets	2,438	3,153	3,152
Contractual and Other Services	9,839	9,200	9,900
Debt Service and Special Charges	0	0	0
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General Fund	\$496,354	\$487,948	\$512,467
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$496,354	\$487,948	\$512,467

FULL TIME POSITIONS

General Fund	11.0	11.0	11.0
Other Funds	0.0	0.0	0.0
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All Funds	11.0	11.0	11.0

Division: 625 City Emergency Management Agency (CEMA)

Program: Ø

Department: Public Safety

Division Budget

625

MISSION & SERVICES

CEMA's mission is to coordinate, cooperate and communicate with all agencies that have a responsibility in the area of Emergency Management and Homeland Security for the City of St. Louis. Those responsibilities include, but are not limited to: mitigation, prevention, preparedness, response and recovery from any manmade or natural disaster affecting the City of St. Louis.

Services provided by CEMA include, but are not limited to: operation and maintenance of an outdoor warning siren system, emergency operations planning, emergency reporting of essential information to government offices, resource management, training and education.

PROGRAM NOTES

In FY11, CEMA will coordinate with the new Mayor's Security Task Force to enhance security in and around City buildings.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
FEMA / SEMA Exercises	2	3	6
Off-Site Training Exercises	10	10	10
On-Site Training Exercises	30	30	30

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	261,310	260,193	257,233
Materials and Supplies	7,624	10,800	10,800
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	5,741	7,600	7,600
Debt Service and Special Charges	0	0	0
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General Fund	\$274,675	\$278,593	\$275,633
Grant and Other Funds	\$0	\$250,000	\$250,000
All Funds	\$274,675	\$528,593	\$525,633

FULL TIME POSITIONS

General Fund	5.0	4.0	4.0
Other Funds	0.0	0.0	0.0
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All Funds	5.0	4.0	4.0

Division: 632 Corrections / MSI
Program: Ø
Department: Public Safety

Division Budget **632**

MISSION & SERVICES

The mission of Corrections / MSI is to enhance public safety throughout the community and within the Medium Security Institution. The division enhances public safety by conducting investigations, supervising offenders, and establishing programs serving as alternatives to incarceration.

In FY10, the Corrections Division implemented a new scheduling system that allows employees without attendance problems to work four ten-hour days per week. This resulted in an immediate drop in overtime costs associated with absenteeism.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	11,591,786	11,384,633	10,442,251
Materials and Supplies	267,306	279,177	190,750
Equipment, Lease, and Assets	22,534	24,000	29,000
Contractual and Other Services	4,785,711	4,791,541	4,594,475
Debt Service and Special Charges	0	0	0
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General Fund	\$16,667,337	\$16,479,351	\$15,256,476
Grant and Other Funds	\$55,149	\$49,161	\$0
All Funds	\$16,722,486	\$16,528,512	\$15,256,476

FULL TIME POSITIONS

General Fund	230.0	227.0	207.0
Other Funds	1.0	1.0	0.0
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All Funds	231.0	228.0	207.0

Division: 632 Corrections/ MSI
Program: 01 Inmate Housing
Department: Public Safety

Program Budget **632-01**

MISSION & SERVICES

The MSI inmate housing program provides facilities and staff to house and provide for the basic needs of pre-trial inmates.

PROGRAM NOTES

In FY11, Corrections will reduce its staff by 21 positions, reflecting a decline in prisoner population and the transfer of Probation and Parole functions to City Courts.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Average Daily Population	891	786	800
Inmate Meal Costs	\$950,256	\$1,220,200	\$1,000,000
Inmate Medical Costs	\$3,645,788	\$3,330,104	\$3,400,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	9,695,397	9,648,933	9,494,804
Materials and Supplies	247,665	263,468	160,000
Equipment, Lease, and Assets	13,332	14,199	29,000
Contractual and Other Services	4,749,926	4,755,118	4,589,975
Debt Service and Special Charges	0	0	0
General Fund	\$14,706,320	\$14,681,718	\$14,273,779
Grant and Other Funds	\$55,149	\$49,161	\$0
All Funds	\$14,761,469	\$14,730,879	\$14,273,779

FULL TIME POSITIONS

General Fund	193.0	192.0	184.0
Other Funds	1.0	1.0	0.0
All Funds	194.0	193.0	184.0

Division: 632 Corrections/ MSI

Program: 02 Probation, Parole, Alt. Sentencing

Department: Public Safety

Program Budget **632-02**

MISSION & SERVICES

Probation, Parole, and Alternative Sentencing provide supervision and services to state and municipal court offenders as a sentencing alternative to incarceration.

PROGRAM NOTES

In FY11, most Probation, Parole, and Alternative Sentencing functions will be transferred to City Courts.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	754,803	740,426	88,654
Materials and Supplies	3,247	2,919	0
Equipment, Lease, and Assets	9,202	9,801	0
Contractual and Other Services	32,126	33,735	0
Debt Service and Special Charges	0	0	0
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General Fund	\$799,378	\$786,881	\$88,654
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$799,378	\$786,881	\$88,654

FULL TIME POSITIONS

General Fund	14.0	14.0	2.0
Other Funds	0.0	0.0	0.0
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All Funds	14.0	14.0	2.0

Division: 632 Corrections/ MSI
Program: 03 Administration
Department: Public Safety

Program Budget **632-03**

MISSION & SERVICES

Administration ensures that pre-trial detention facilities, along with parole and probation services are efficiently and professionally managed.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,141,586	995,274	858,793
Materials and Supplies	16,394	12,790	30,750
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	3,659	2,688	4,500
Debt Service and Special Charges	0	0	0
Total General Fund	\$1,161,639	\$1,010,752	\$894,043
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,161,639	\$1,010,752	\$894,043

FULL TIME POSITIONS

General Fund	23.0	21.0	21.0
Other Funds	0.0	0.0	0.0
All Funds	23.0	21.0	21.0

Division: 633 City Justice Center
Program: Ø
Department: Public Safety

Division Budget 633

MISSION & SERVICES

The City Justice Center is responsible for providing housing and basic needs for pretrial inmates along with processing individuals under jurisdiction of the SLMPD and the Division of Corrections.

In FY10, the Corrections Division implemented a new scheduling system that allows employees without attendance problems to work four ten-hour days per week. This resulted in an immediate drop in overtime costs associated with absenteeism.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	12,705,612	12,046,166	11,969,468
Materials and Supplies	284,094	355,000	266,250
Equipment, Lease, and Assets	30,807	35,000	41,000
Contractual and Other Services	6,102,710	5,303,390	5,141,000
Debt Service and Special Charges	0	0	0
Total General Fund	\$19,123,223	\$17,739,556	\$17,417,718
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$19,123,223	\$17,739,556	\$17,417,718
FULL TIME POSITIONS			
General Fund	277.0	252.0	244.0
Other Funds	0.0	0.0	0.0
All Funds	277.0	252.0	244.0

Division: 633 City Justice Center
Program: 01 Inmate Housing
Department: Public Safety

Program Budget **633-01**

MISSION & SERVICES

The Inmate Housing program provides facilities and staff to house and provide for the basic needs of pretrial inmates.

PROGRAM NOTES

In FY11, cost reductions in contractual services at the City Justice Center reflect a declining but stabilizing inmate population.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Average Daily Population	667	589	600
Inmate Meal Costs	\$1,278,819	\$1,300,000	\$550,000
Inmate Medical Costs	\$5,416,720	\$4,615,367	\$3,800,000

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	5,228,923	5,435,461	5,441,969
Materials and Supplies	230,683	286,890	199,140
Equipment, Lease, and Assets	30,807	35,000	41,000
Contractual and Other Services	5,747,518	4,972,960	4,841,455
Debt Service and Special Charges	0	0	0
Total General Fund	\$11,237,931	\$10,730,311	\$10,523,564
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$11,237,931	\$10,730,311	\$10,523,564

FULL TIME POSITIONS

General Fund	111.0	110.0	110.0
Other Funds	0.0	0.0	0.0
All Funds	111.0	110.0	110.0

Division: 633 City Justice Center
Program: 02 Intake Services
Department: Public Safety

Program Budget **633-02**

MISSION & SERVICES

Intake Services processes individuals held and released at the City Justice Center. The program is responsible for all individuals held by St. Louis Metropolitan Police Department and the Division of Corrections.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	5,279,014	5,228,648	5,198,639
Materials and Supplies	53,411	68,110	67,110
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	355,192	330,430	299,545
Debt Service and Special Charges	0	0	0
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Total General Fund	\$5,687,617	\$5,627,188	\$5,565,294
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$5,687,617	\$5,627,188	\$5,565,294

FULL TIME POSITIONS

General Fund	115.0	111.0	111.0
Other Funds	0.0	0.0	0.0
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All Funds	115.0	111.0	111.0

Division: 633 City Justice Center
Program: 03 5th Floor
Department: Public Safety

Program Budget **633-03**

MISSION & SERVICES

The 5th Floor holds detainees accused of more serious crimes and those unable to conduct themselves properly in an institutional environment. The segregation of the 5th Floor lends itself well to these operations.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	2,197,675	1,382,057	1,328,860
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
Total General Fund	\$2,197,675	\$1,382,057	\$1,328,860
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$2,197,675	\$1,382,057	\$1,328,860

FULL TIME POSITIONS

General Fund	51.0	31.0	23.0
Other Funds	0.0	0.0	0.0
All Funds	51.0	31.0	23.0

Division: 650 Police Department
Program: Ø
Department: Public Safety

Division Budget 650

MISSION & SERVICES

The mission of the Metropolitan Police Department is to protect, serve and assist citizens when conditions arise that may affect the well-being of the individual or the community. Cooperating with others in the community, police will work to prevent and detect crime, protect life and property, and achieve a peaceful society, free from the fear of crime and disorder. Members of the Department will strive continually for excellence and maintain the peace through service, integrity, leadership and fair treatment to all.

In FY11, the appropriation for operations of the Police Department and the related pension cost has been reduced by \$1.0M. The Police Department will maintain the authorized strength of 1,345 Officers while reducing costs to offset \$3.6M increase in pension costs. Rising pension costs will continue to put pressure on operations for the foreseeable future.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	112,101,362	110,882,131	111,739,081
Materials and Supplies	6,485,422	6,326,355	6,341,613
Equipment, Lease, and Assets	1,738,784	970,488	1,067,638
Contractual and Other Services	9,319,992	10,708,688	10,284,230
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$129,645,560	\$128,887,662	\$129,432,562
Police Communications Support Fund	\$36,702	\$240,474	\$240,500
Public Safety Tax - Salaries	\$1,260,000	\$1,878,000	\$1,500,000
Public Safety Tax - New Officers	\$1,290,000	\$1,971,319	\$1,390,000
Riverfront Gaming Fund	\$2,350,000	\$5,200,000	\$4,500,000
Local Use Tax	\$11,073,000	\$7,950,000	\$4,027,440
Public Safety Trust Fund	\$2,398,151	\$2,100,000	\$2,350,000
Grant and Other Funds	\$7,246,527	\$10,939,065	\$9,292,325
All Funds	\$155,299,940	\$159,166,520	\$152,732,827

FULL TIME POSITIONS

Commissioned	1400.8	1345.0	1345.7
Commissioned - Other Funds	57.3	52.1	50.3
Civilian	534.0	534.0	540.0
Civilian - Other Funds	0.0	6.0	7.0
<hr/>			
All Funds	1992.1	1937.0	1943.0

Division: 650 Police

Program: 01 Board of Police Commissioners

Department: Public Safety

Program Budget **650-01**

MISSION & SERVICES

The City of St. Louis Police Department is governed by a Board of Police Commissioners who are appointed by the Governor of the State of Missouri. The Mayor is an ex-officio member of the board and the City appropriates the funds necessary to operate the department.

The Board of Police Commissioners is responsible for establishing the rules, regulations, discipline, and promotions of the Police Department's commissioned and civilian employees. It is also responsible for licensing and regulation of licensed watchmen in the City.

This section of the department includes the Divisions of Budget & Finance, Supply, Legal, Purchasing, and Internal Auditor.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	11,596,309	8,122,745	12,683,109
Materials and Supplies	1,015	1,226,470	1,390,299
Equipment, Lease, and Assets	0	195,043	199,560
Contractual and Other Services	326,678	1,327,918	403,424
Debt Service and Special Charges	0	0	0
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General Fund	\$11,924,002	\$10,872,176	\$14,676,392
Grant and Other Funds	\$476,756	\$0	\$0
All Funds	\$12,400,758	\$10,872,176	\$14,676,392

FULL TIME POSITIONS

Commissioned	1.0	2.0	3.0
Civilian	19.0	34.0	33.0
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All Funds	20.0	36.0	36.0

Division: 650 Police
Program: 02 Chief of Police
Department: Public Safety

Program Budget **650-02**

MISSION & SERVICES

The Chief of Police is responsible for the efficient and effective operation of the Department and implementation of all policies established by the Board of Police Commissioners.

This section of the department includes the Intelligence Division, Operational Planning, Information Technology, Public Affairs and Planning & Research.

PROGRAM NOTES

In FY11, the Chief of Police will continue implementation of the Metropolitan Police Department - City of St. Louis' Strategic Plan. Split into four categories: Managing the Business, Technology, Decentralization and Career Development, the purpose of the plan is to create a sustainable structure for the department and to provide identifiable action steps that move the department toward the fulfillment of its mission.

PERFORMANCE MEASURES

	Actual CY07	Actual CY08	Actual CY09
City of St. Louis Crime Index:			
Total Reported Crimes	49,743	41,965	38,150

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	28,855,083	5,276,284	5,283,568
Materials and Supplies	165,018	144,319	192,544
Equipment, Lease, and Assets	1,262,920	698,000	810,975
Contractual and Other Services	5,445,469	4,194,066	3,900,719
Debt Service and Special Charges	0	0	0
General Fund	\$35,728,490	\$10,312,669	\$10,187,806
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$35,728,490	\$10,312,669	\$10,187,806

FULL TIME POSITIONS

Commissioned	47.8	32.0	38.0
Civilian	64.0	49.0	51.0
All Funds	111.8	81.0	89.0

Division: 650 Police
Program: 03 Community Policing
Department: Public Safety

Program Budget **650-03**

MISSION & SERVICES

The mission of the Bureau of Community Policing is to provide uniformed patrol services to the citizens of St. Louis. It does this by responding to citizen requests and interacting with neighborhood groups. The Bureau is comprised of the nine Patrol Districts, Crime Suppression Unit, Crime Analysis Unit, Housing Authority Unit, Circuit Attorney Investigators, and Problem Property Unit.

PROGRAM NOTES

In FY11, Community Policing will fully implement Mobile Ticketing to improve efficiency by reducing time sent on data entry.

<u>PERFORMANCE MEASURES</u>	Actual FY09	Estimate FY10	Goal / Est. FY11
Property Crime Rate per 1,000	84	90	88
Violent Crime Rate per 1,000	22	22	22
Avg. Response Time - Priority 1 Calls	5.3 minutes	5.3 minutes	5.3 minutes

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	36,038,861	39,315,944	32,568,032
Materials and Supplies	37,254	48,600	36,500
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	709	750	64,855
Debt Service and Special Charges	0	0	0
General Fund	\$36,076,824	\$39,365,294	\$32,669,387
Local Use Tax Fund	\$11,073,000	\$7,950,000	\$4,027,440
Grant and Other Funds	\$6,769,771	\$10,939,065	\$9,292,325
Riverfront Gaming Fund	\$2,350,000	\$5,200,000	\$4,500,000
Public Safety Fund	\$2,398,151	\$2,100,000	\$2,350,000
All Funds	\$42,846,595	\$65,554,359	\$52,839,152

FULL TIME POSITIONS

Commissioned - General Fund	1060.2	1003.0	959.0
Commissioned - Riverfront Gaming Fund	0.0	0.0	0.0
Commissioned - Grant and Other Funds	57.3	52.1	50.3
Civilian - General Fund	36.0	38.0	33.0
Civilian - Other Funds	0.0	6.0	7.0
All Funds	1153.4	1099.1	1049.3

Division: 650 Police

Program: 04 Bureau of Investigation & Support

Program Budget

650-04

Department: Public Safety

MISSION & SERVICES

The Bureau of Investigation conducts criminal investigations concerning crimes of homicide, sex crimes, child abuse, domestic abuse, fraud, auto theft, bombing, arson, vice, and narcotics.

This Bureau includes the Homicide Unit, Sex Crimes Unit, Bombing and Arson Unit, Narcotics, Warrant & Fugitive, Anti-Crime Unit, Prisoner Processing, Property Custody, Support Operations Unit, Traffic Safety / Mounted, Emergency Management, Canine and the Aviation Unit.

<u>PERFORMANCE MEASURES</u>	Actual FY09	Estimate FY10	Goal / Est. FY11
Part I Violent Crimes Cleared	3,017	2,800	2,800
Part I Property Crimes Cleared	3,213	3,200	3,254

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	13,095,727	14,569,006	16,113,235
Materials and Supplies	583,537	158,455	126,000
Equipment, Lease, and Assets	46,792	9,353	7,603
Contractual and Other Services	412,275	90,821	158,836
Debt Service and Special Charges	0	0	0
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General Fund	\$14,138,331	\$14,827,635	\$16,405,674
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$14,138,331	\$14,827,635	\$16,405,674

FULL TIME POSITIONS

Commissioned	151.8	193.0	222.7
Civilian	115.0	85.0	82.0
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All Funds	266.8	278.0	304.7

Division: 650 Police
Program: 05 Patrol Support
Department: Public Safety

Program Budget **650-05**

MISSION & SERVICES

In the process of reorganization in FY09, Patrol Support was eliminated as a stand-alone Bureau with the majority of it's former activiites being administered under the Bureau of Investigation and Support.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	5,651,149	0	0
Materials and Supplies	82,385	0	0
Equipment, Lease, and Assets	48,764	0	0
Contractual and Other Services	66,243	0	0
Debt Service and Special Charges	0	0	0
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General Fund	\$5,848,541	\$0	\$0
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$5,848,541	\$0	\$0

FULL TIME POSITIONS

Commissioned	96.1	0.0	0.0
Civilian	7.0	0.0	0.0
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All Funds	103.1	0.0	0.0

Division: 650 Police
Program: 06 Auxiliary Services
Department: Public Safety

Program Budget **650-06**

MISSION & SERVICES

The Bureau of Auxiliary Service provides technical services, transportation, building maintenance, records maintenance, and supplies to the SLMPD.

This Bureau includes the Communications Division, Fleet Services, Buildings and Records.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	11,669,655	15,158,273	14,515,222
Materials and Supplies	5,304,140	4,276,574	3,971,864
Equipment, Lease, and Assets	380,308	68,092	45,500
Contractual and Other Services	2,808,544	2,791,661	3,299,827
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$20,162,647	\$22,294,600	\$21,832,413
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$20,162,647	\$22,294,600	\$21,832,413

FULL TIME POSITIONS

Commissioned	8.0	37.0	38.0
Civilian	278.0	303.0	314.0
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All Funds	286.0	340.0	352.0

Division: 650 Police
Program: 07 Professional Standards
Department: Public Safety

Program Budget 650-07

MISSION & SERVICES

The Bureau of Professional Standards is responsible for investigating complaints brought against department members, and for all department training needs.

This Bureau includes the Training Academy, Internal Affairs, Audit Advisory Unit and the Commission on Accreditation for Law Enforcement Agencies (CALEA) Unit.

<u>PERFORMANCE MEASURES</u>	Actual FY09	Estimate FY10	Goal / Est. FY11
Academy Graduates	159	68	134
In-Service Classroom Hours	38,000	46,000	55,000
Internal Affairs Investigations Completed	265	267	300

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	5,194,578	28,439,879	30,575,915
Materials and Supplies	312,073	471,937	624,406
Equipment, Lease, and Assets	0	0	4,000
Contractual and Other Services	260,074	2,303,472	2,456,569
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$5,766,725	\$31,215,288	\$33,660,890
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$5,766,725	\$31,215,288	\$33,660,890

FULL TIME POSITIONS

Commissioned	36.0	78.0	85.0
Civilian	15.0	25.0	27.0
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All Funds	51.0	103.0	112.0

Division: 651 Police Retirement System
Program: Ø
Department: Public Safety

Division Budget 651

MISSION & SERVICES

The Police Retirement System (PRS) is one of three pension systems funded by the City of St. Louis. The PRS is governed by a Board of Trustees charged with oversight of the system.

Actuarial losses to the system in FY09 are smoothed over a five year period. An increase of \$3.6M in general revenue funding is required in FY2011, a total increase of \$7.1M in the last two years. It is anticipated that contribution requirements will continue to rise as those market losses are fully recognized over the next few years.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	8,073,967	11,813,173	15,418,329
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
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General Fund	\$8,073,967	\$11,813,173	\$15,418,329
Public Safety Pension Trust	\$5,496,937	\$5,500,000	\$5,500,000
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$13,570,904	\$17,313,173	\$20,918,329

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
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All Funds	0.0	0.0	0.0





HEALTH AND HOSPITALS

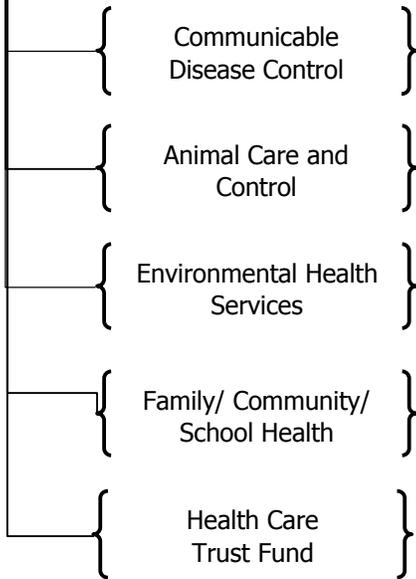
DEPARTMENTAL RESPONSIBILITIES

GOAL: CITIZENRY OF GOOD HEALTH AND WELL BEING

- Provide the City with significant, proactive, lead poisoning prevention services through inspection, abatement, and clinical efforts.
- Help City residents live longer, healthier, and happier lives through health promotion and disease prevention efforts.
- Promote clean air through air monitoring and emissions inspection efforts.
- Protect the public from biting incidents, animal nuisances, and the potential for the spread of disease through the enforcement of animal related ordinances.

Director of Health and Hospitals

Health Commissioner



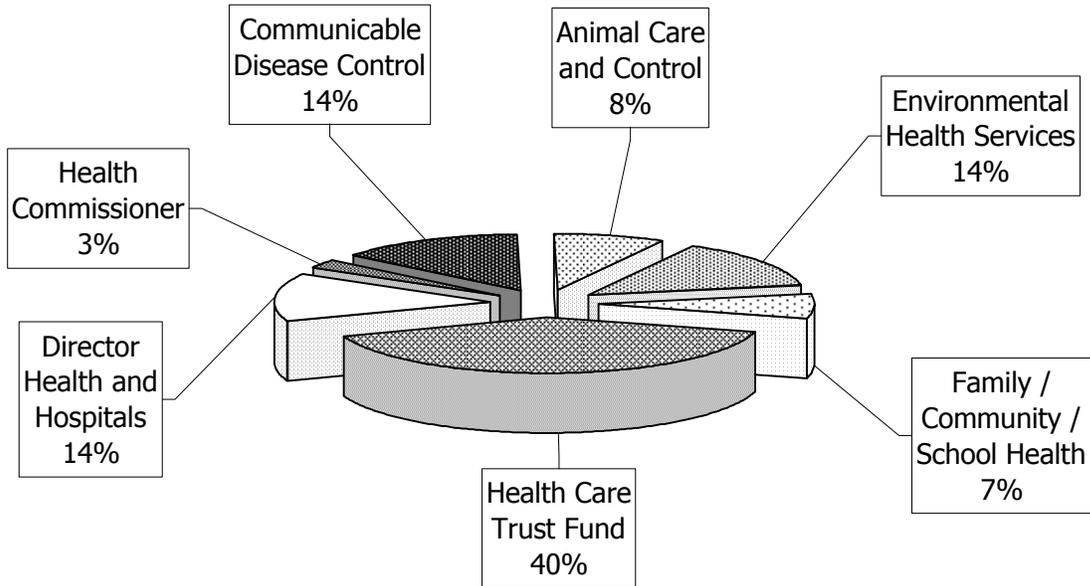
HEALTH AND HOSPITALS

BUDGET BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
700 Director, Health and Hospitals	1,454,002	1,185,379	1,730,683
710 Health Commissioner	1,410,511	1,300,883	313,890
711 Communicable Disease Control	2,087,790	1,831,663	1,733,310
714 Animal Care and Control	1,280,732	1,192,469	1,035,473
715 Environmental Health Services	1,884,604	1,778,078	1,739,310
719 Family/ Community/ School Health	909,219	859,885	881,233
737 Health Care Trust Fund	5,075,000	5,000,000	5,000,000
Local Use Tax Fund	14,101,858	13,148,357	12,433,899
General Fund	0	0	0
General & Local Use Tax Funds	\$14,101,858	\$13,148,357	\$12,433,899
Grant and Other Funds	12,601,622	16,331,121	13,122,536
TOTAL DEPARTMENT ALL FUNDS	\$26,703,480	\$29,479,478	\$25,556,435

PERSONNEL BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
700 Director, Health and Hospitals	10.0	23.0	18.3
710 Health Commissioner	21.0	2.0	2.0
711 Communicable Disease Control	21.0	22.0	20.2
714 Animal Care and Control	26.9	23.9	16.5
715 Environmental Health Services	34.0	31.0	30.0
719 Family/ Community/ School Health	18.0	13.3	14.3
737 Health Care Trust Fund	0.0	0.0	0.0
Local Use Tax Fund	130.9	115.2	101.3
General Fund	0.0	0.0	0.0
General & Local Use Tax Funds	130.9	115.2	101.3
Grant and Other Funds	83.1	78.8	63.3
TOTAL DEPARTMENT ALL FUNDS	214.0	194.0	164.5

HEALTH AND HOSPITALS

FY11 LOCAL USE TAX FUND BUDGET BY DIVISION



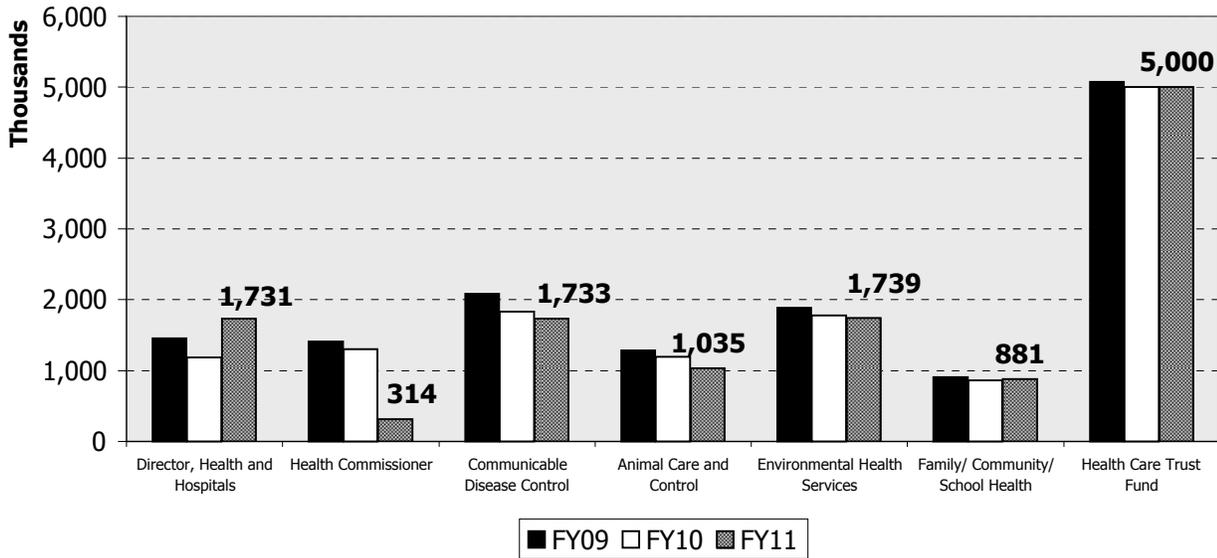
TOTAL HEALTH & HOSPITALS BUDGET \$12.4M

DIVISION HIGHLIGHTS

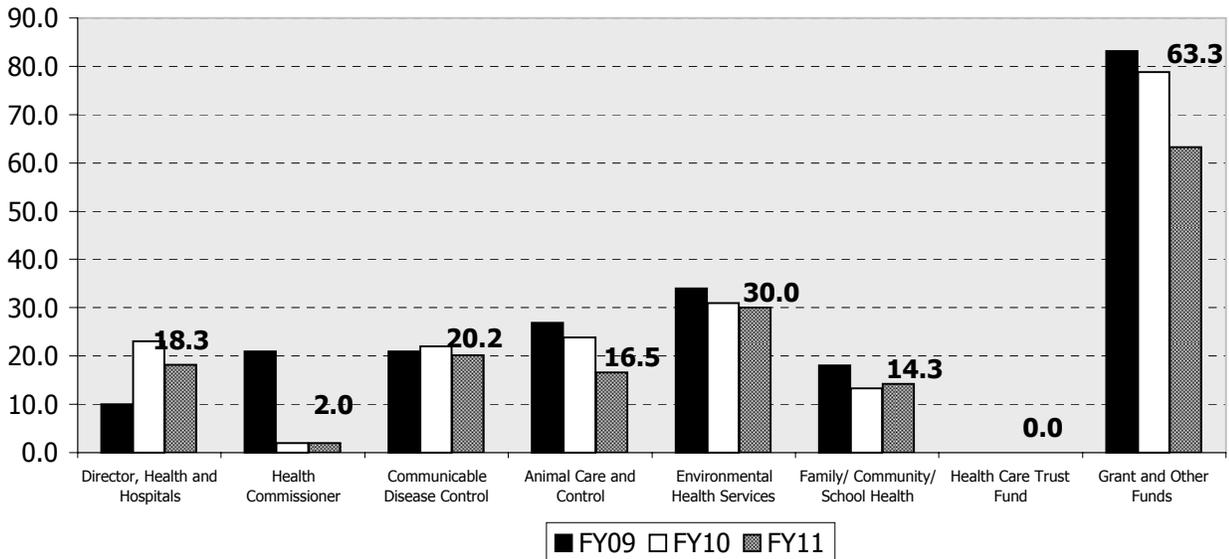
- Animal Control to partner with private provider for adoption services, significantly improving condition of animal care facilities.
- Health Division to propose retaining air pollution control function with fee increases to offset local subsidy.
- Health Division to implement new food inspection fees.
- Director of Health and Hospitals will continue to reduce the prevalence rate of lead poisoning in children throughout the City.

HEALTH AND HOSPITALS

FY09 - FY11 LOCAL USE TAX BUDGET HISTORY BY DIVISION



FY09 - FY11 LOCAL USE TAX PERSONNEL HISTORY BY DIVISION



Division: 700 Director of Health and Hospitals
Program: Ø
Department: Health and Hospitals

Division Budget

700

MISSION & SERVICES

The Director of Health and Hospitals is responsible for providing leadership and direction to the Department of Health by establishing strategic goals and objectives for planning, developing, implementing and evaluating programs and services provided.

Services provided by the Director of Health and Hospitals include, but are not limited to: representing the department at community and governmental meetings to garner support for and increase awareness of public health issues, forging partnerships with other agencies and community organizations to undertake joint public health projects and identifying areas that City departments can collaborate to tackle issues affecting cross sections of City departments. In addition, the City's Lead Remediation Program is now operated through this division.

PROGRAM NOTES

In FY10, several positions were transferred from the Health Commissioner to the Director. The reorganization represents a more typical distribution of responsibilities and supervision with fiscal and other operating functions under the Director. In FY11, reductions in special revenue funds require a significant reduction of staff, a total of 18 positions.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	912,295	558,979	1,085,283
Materials and Supplies	32,835	52,100	59,100
Equipment, Lease, and Assets	37,428	30,000	30,000
Contractual and Other Services	471,444	544,300	556,300
Debt Service and Special Charges	0	0	0
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Local Use Tax Fund	\$1,454,002	\$1,185,379	\$1,730,683
Grant and Other Funds	\$2,455,064	\$3,142,809	\$1,647,231
General Fund	\$0	\$0	\$0
All Funds	\$3,909,066	\$4,328,188	\$3,377,914

FULL TIME POSITIONS

Local Use Tax Fund	10.0	23.0	18.25
General Fund	0.0	0.0	0.0
Other Funds	26.0	24.0	10.75
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All Funds	36.0	47.0	29.0

Division: 710 Health Commissioner
Program: Ø
Department: Health and Hospitals

Division Budget **710**

MISSION & SERVICES

The Health Commissioner is responsible for implementing the strategic goals and objectives established by the Director of Health and Hospitals, in addition to providing administrative support to the other divisions of the Department of Health: Communicable Disease Control, Animal Care and Control, Environmental Health Services, and Family / Community / School Health.

Services provided by the Health Commissioner include, but are not limited to: personnel management, budget preparation, grant administration, development and marketing of preventive programs and public information initiatives that are instrumental to improving the health of St. Louis citizens.

PROGRAM NOTES

In FY10, the Health Commissioner's staff was significantly reduced with the majority of positions being transferred to the Director of Health & Hospitals. In FY11, contractual line-items related to marketing efforts have been significantly reduced due to fiscal constraints.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,132,473	922,073	192,080
Materials and Supplies	6,686	11,500	4,500
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	271,352	367,310	117,310
Debt Service and Special Charges	0	0	0
<hr/>			
Local Use Tax Fund	\$1,410,511	\$1,300,883	\$313,890
Grant and Other Funds	\$0	\$0	\$0
General Fund	\$0	\$0	\$0
All Funds	\$1,410,511	\$1,300,883	\$313,890

FULL TIME POSITIONS

Local Use Tax Fund	21.0	2.0	2.0
General Fund	0.0	0.0	0.0
Other Funds	1.0	0.0	0.0
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All Funds	22.0	2.0	2.0

Division: 711 Communicable Disease Control
Program: Ø
Department: Health and Hospitals

Division Budget **711**

MISSION & SERVICES

Communicable Disease Control (CDC) is dedicated to providing effective monitoring, protection, prevention, and promotion of public health to the citizens of St. Louis with regards to communicable diseases.

Services provided by Communicable Disease Control include, but are not limited to: prevention programs, diagnostic testing, treatment, follow-up, and contact investigations for all reported communicable diseases in accordance with state standards. In addition, case management, housing and medication funding is provided to those diagnosed with HIV or AIDS.

PROGRAM NOTES

In FY10, through increased effort and focusing on high-risk individuals, CDC helped lower the rate of Gonorrhoea for the second year in a row. With grant funding significantly reduced in FY11, Communicable Disease Control will reduce its staff by four total positions.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY10
HIV / STD Tests Performed	4,023	4,170	5,725
Cases Interviewed	664	745	780
Disease & Outbreak Investigations	856	1,052	1,136

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,385,995	1,310,163	1,052,877
Materials and Supplies	33,132	14,000	14,000
Equipment, Lease, and Assets	1,131	0	0
Contractual and Other Services	667,532	507,500	666,433
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	\$2,087,790	\$1,831,663	\$1,733,310
Grant and Other Funds	\$8,480,609	\$11,161,423	\$9,406,513
All Funds	\$10,568,399	\$12,993,086	\$11,139,823

FULL TIME POSITIONS

Local Use Tax Fund	21.0	22.0	20.2
Other Funds	29.0	29.0	26.8
Total	50.0	51.0	47.0

Division: 714 Animal Care and Control
Program: Ø
Department: Health and Hospitals

Division Budget **714**

MISSION & SERVICES

Animal Care and Control (ACC) is dedicated to providing an array of animal control, health and pet-owner services to promote responsible pet ownership and humane treatment of animals among the citizens of St. Louis and to protect citizens against insect and animal borne diseases.

Services provided by Animal Care and Control include, but are not limited to: apprehension of stray animals, public education, vaccinations, adoption services, containment and elimination of mosquito populations and disease testing / monitoring of mosquitoes and birds.

PROGRAM NOTES

In FY11, ACC will partner with a private provider to provide adoption services due to deterioration and obsolescence of current shelter facility. The City Department of Health will retain enforcement responsibilities that will be coordinated with the services offered by the private provider. These changes will significantly reduce staffing requirements.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
CSB Work Orders Closed	5,140	4,297	4,500
Animal Bites Investigated	554	489	500

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,052,458	1,032,619	720,755
Materials and Supplies	68,720	102,000	50,800
Equipment, Lease, and Assets	25,590	0	10,000
Contractual and Other Services	133,964	57,850	253,918
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	\$1,280,732	\$1,192,469	\$1,035,473
Grant and Other Funds	\$7,469	\$15,001	\$20,519
All Funds	\$1,288,201	\$1,207,470	\$1,055,992

FULL TIME POSITIONS

Local Use Tax Fund	26.9	23.9	16.5
Other Funds	0.1	0.1	0.0
Total	27.0	24.0	16.5

Division: 715 Environmental Health Services
Program: Ø
Department: Health and Hospitals

Division Budget **715**

MISSION & SERVICES

Environmental Health Services (EHS) strives to ensure the citizens of St. Louis have a safe and sanitary environment. The division carries out the initiatives of the Clean Air Act in conjunction with the Missouri Dept. of Natural Resources, and the EPA. In addition, the division also provides for the inspection and education of St. Louis food service establishments to help ensure food is of high quality and handled properly.

Environmental Health Services provides various services in mosquito control, rat control, hazardous materials management, water quality monitoring, sanitation control, and air pollution control through a variety of programs.

PROGRAM NOTES

In FY11, Environmental Health Services will continue to focus on core health issues while relegating less health-related functions such as daycare licensure to the state.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Permanent Establishment Inspections	11,284	9,497	10,000
Temporary Establishment Inspections	1,162	1,133	1,100
Restaurants Inspected ≤ 180 Days	95%	97%	95%

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,823,683	1,690,182	1,672,198
Materials and Supplies	12,329	9,800	9,800
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	48,592	78,096	57,312
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	\$1,884,604	\$1,778,078	\$1,739,310
Grant and Other Funds	\$1,286,971	\$1,436,864	\$1,428,354
All Funds	\$3,171,575	\$3,214,942	\$3,167,664

FULL TIME POSITIONS

Local Use Tax Fund	34.0	31.0	30.0
Other Funds	24.0	21.0	21.0
Total	58.0	52.0	51.0

Division: 719 Family/ Community/ School Health
Program: Ø
Department: Health and Hospitals

Division Budget **719**

MISSION & SERVICES

Family/ Community/ School Health (FCH) works toward reaching the highest risk populations for contracting chronic and communicable diseases including youth, refugee, immigrant, and incarcerated populations in an effort to help them get the care they need.

Division services include, but are not limited to: school health screenings and referrals, immunization audits, community outreach, infant mortality initiatives and other prenatal care services.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Immunization Compliance Audits	12,900	12,900	13,400
Community Health/Wellness presentations	200	200	300

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	890,659	834,985	854,933
Materials and Supplies	2,714	3,000	3,500
Equipment, Lease, and Assets	1,148	1,500	1,500
Contractual and Other Services	14,698	20,400	21,300
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	\$909,219	\$859,885	\$881,233
Grant and Other Funds	\$371,509	\$575,024	\$619,919
All Funds	\$1,280,728	\$1,434,909	\$1,501,152

FULL TIME POSITIONS

Local Use Tax Fund	18.0	13.3	14.3
Other Funds	3.0	4.7	4.7
Total	21.0	18.0	19.0

Division: 737 Health Care Trust Fund
Program: Ø
Department: Health and Hospitals

Division Budget **737**

MISSION & SERVICES

The Health Care Trust Fund was established in 2001, from a portion of local use tax receipts, as a means for funding health care for uninsured and under insured City residents.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	5,075,000	5,000,000	5,000,000
Debt Service and Special Charges	0	0	0
<hr/>			
Local Use Tax Fund	\$5,075,000	\$5,000,000	\$5,000,000
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$5,075,000	\$5,000,000	\$5,000,000

FULL TIME POSITIONS

Local Use Tax Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
<hr/>			
Total	0.0	0.0	0.0

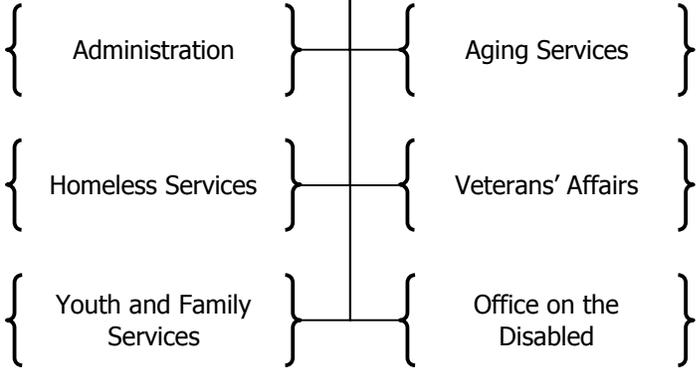


DEPARTMENTAL RESPONSIBILITIES

GOAL: CITIZENRY OF GOOD HEALTH AND WELL BEING

- Enhance the quality of life of citizens through the provision of social service programs to the aged, homeless, veterans, disabled, youth, and families in need.
- Promote City living and neighborhood stabilization through the preservation of affordable and accessible housing and support services that enhance the quality of life for those in need.

Director of
Human Services



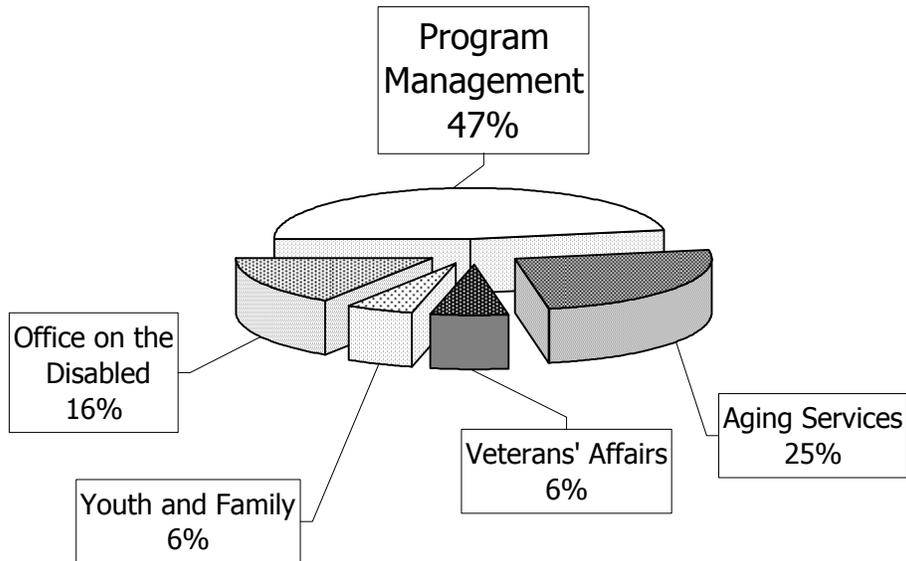
HUMAN SERVICES

BUDGET BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
800 Director of Human Services	1,267,140	1,346,412	1,269,277
General Fund	\$1,267,140	\$1,346,412	\$1,269,277
Local Use Tax Fund	323,706	301,523	295,568
General & Local Use Tax Funds	\$1,590,846	\$1,647,935	\$1,564,845
Grant and Other Funds	13,886,064	19,113,593	19,303,009
TOTAL DEPARTMENT ALL FUNDS	\$15,476,910	\$20,761,528	\$20,867,854

PERSONNEL BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
800 Director of Human Services	18.0	17.0	15.0
General Fund	18.0	17.0	15.0
Local Use Tax Fund	6.0	5.0	5.0
General & Local Use Tax Funds	24.0	22.0	20.0
Grant and Other Funds	24.0	24.0	27.0
TOTAL DEPARTMENT ALL FUNDS	48.0	46.0	47.0

HUMAN SERVICES

FY11 GENERAL FUND BUDGET BY PROGRAM



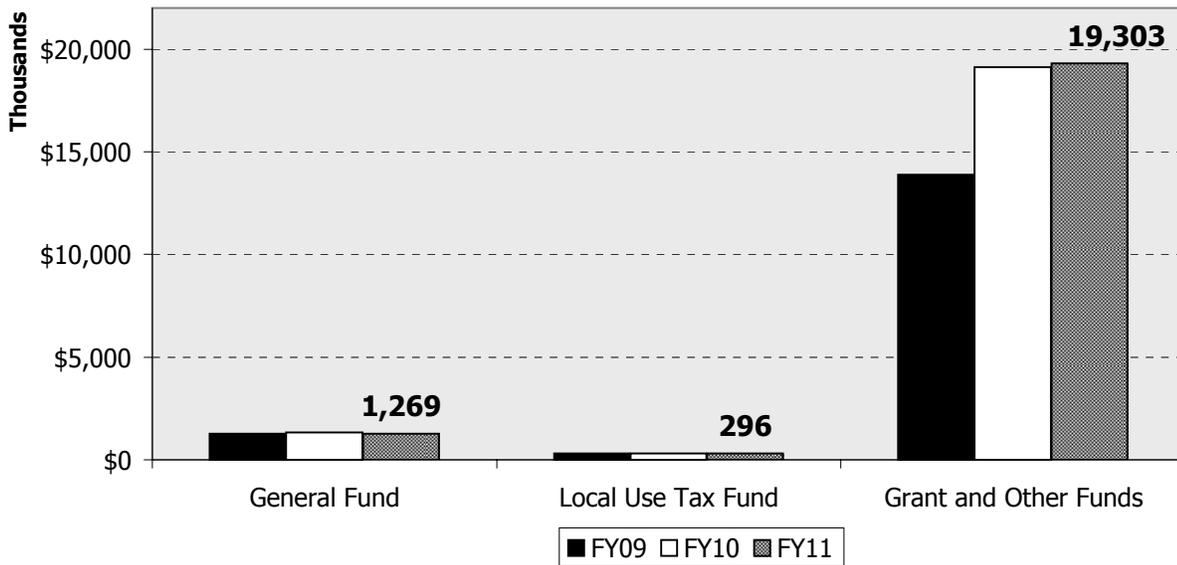
TOTAL HUMAN SERVICES BUDGET \$1.3M

DIVISION HIGHLIGHTS

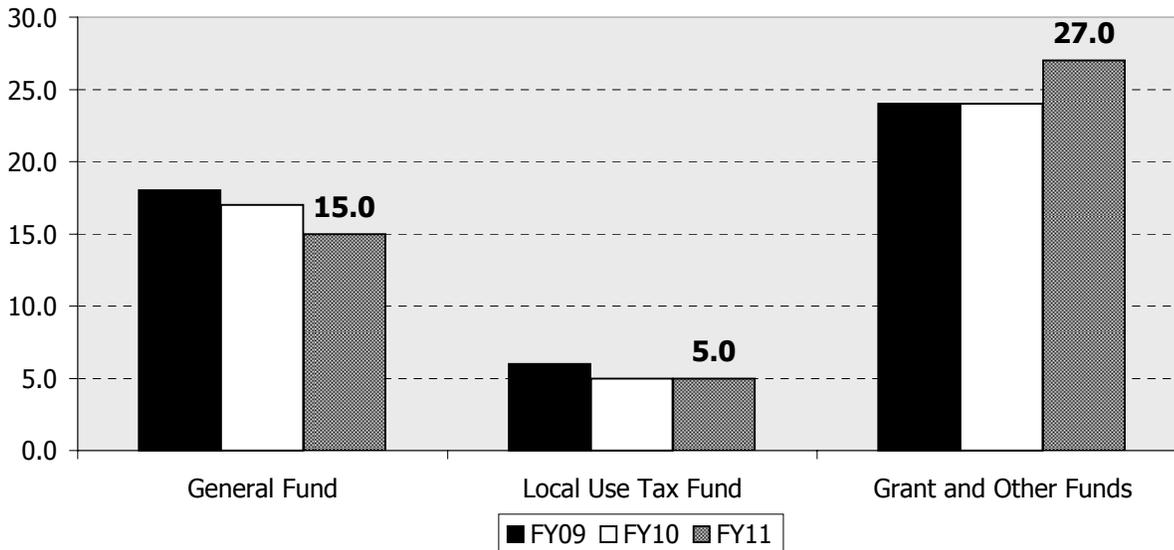
- Homeless Service to increase outreach efforts with additional \$1.0M in grant funding.
- Youth and Family Services to increase number of sites participating in the SFSP and CACFP in an effort to increase the total number of youth fed.
- Aging Services to increase health awareness, disease prevention and nutrition services offered to seniors.
- Office on the Disabled to establish further training opportunities with the Department of Personnel.

HUMAN SERVICES

FY09 - FY11 BUDGET HISTORY BY FUND



FY09 - FY11 PERSONNEL HISTORY BY FUND



Division: 800 Director of Human Services
Program: Ø
Department: Human Services

Division Budget 800

MISSION & SERVICES

The Department of Human Services strives to enhance the quality of life for the citizens of St. Louis through the provision of social services via subcontracts, direct services, and partnerships with public and private entities.

The Department of Human Services is mandated by the City of St. Louis Charter to administer social welfare programs and does this through it's six programs: Program Management, Aging Services, Homeless Services, Veterans' Affairs, Youth and Family Services, and Office on the Disabled.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,165,966	1,196,889	1,163,970
Materials and Supplies	14,155	17,005	15,959
Equipment, Lease, and Assets	10,286	11,250	8,300
Contractual and Other Services	76,733	121,268	81,048
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$1,267,140	\$1,346,412	\$1,269,277
Local Use Tax Fund	\$323,706	\$301,523	\$295,568
Grant and Other Funds	\$13,886,064	\$19,113,593	\$19,303,009
All Funds	\$15,476,910	\$20,761,528	\$20,867,854

FULL TIME POSITIONS

General Fund	18.0	17.0	15.0
Local Use Tax Fund	6.0	5.0	5.0
Other Funds	24.0	24.0	27.0
<hr/>			
All Funds	48.0	46.0	47.0

Division: 800 Director of Human Services
Program: 01 Program Management
Department: Human Services

Program Budget **800-01**

MISSION & SERVICES

Program Management strives to ensure the effective and efficient operation of all DHS divisions by providing administrative guidance and support.

Program Management engages in legislative and budgetary advocacy to increase available resources for services and issues facing all clients served by DHS. In addition, the program works to increase coordination and collaboration with the city and community organizations in planning and program development processes related to a wide array of social issues including, but not limited to: successful childhood and youth development, aging and disabled services, veterans services, homelessness, marital and relationship initiatives, human trafficking and the mentally ill.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	555,006	580,327	565,743
Materials and Supplies	3,105	3,707	3,440
Equipment, Lease, and Assets	2,560	2,800	1,600
Contractual and Other Services	26,056	43,154	29,771
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$586,727	\$629,988	\$600,554
Grant and Other Funds	\$613,761	\$1,010,886	\$991,027
All Funds	\$1,200,488	\$1,640,874	\$1,591,581

FULL TIME POSITIONS

General Fund	7.0	7.0	6.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	7.0	7.0	6.0

Division: 800 Director of Human Services
Program: 02 Aging Services
Department: Human Services

Program Budget **800-02**

MISSION & SERVICES

Aging Services' purpose is to provide a comprehensive and coordinated system of community-based services for older adults and persons with disabilities living in the City of St. Louis through the St. Louis Area Agency on Aging (SLAA).

Funded through this program, SLAA's services include, but are not limited to: transportation, nutrition, home modifications and repairs, legal services, respite, personal care services and case management. In addition, SLAA provides opportunities for employment, socialization, and other activities in the community.

PROGRAM NOTES

In FY10, SLAA providers delivered over 291,000 meals to nearly 2,500 individuals and provided more than 9,000 hours of minor home repairs work to nearly 250 clients. In FY11, SLAA hopes to raise public awareness of aging issues through an increased advocacy program.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
% Administrative to Total Costs	14.70%	<20%	<20%

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	322,866	338,170	292,595
Materials and Supplies	5,799	6,912	6,491
Equipment, Lease, and Assets	2,926	3,200	3,200
Contractual and Other Services	15,485	24,113	14,272
Debt Service and Special Charges	0	0	0
General Fund	\$347,076	\$372,395	\$316,558
Grant and Other Funds	\$4,424,609	\$6,140,817	\$6,022,374
All Funds	\$4,771,685	\$6,513,212	\$6,338,932

FULL TIME POSITIONS

General Fund	5.0	5.0	4.0
Other Funds	15.5	15.5	15.5
All Funds	20.5	20.5	19.5

Division: 800 Director of Human Services
Program: 03 Homeless Services
Department: Human Services

Program Budget **800-03**

MISSION & SERVICES

Homeless Services program mission is to effectively promote systematic changes that will positively impact people's lives and move them from homelessness to independence and self-sufficiency by increasing the availability of resources and services, eliminating barriers, and strengthening the continuum of care.

Homeless Services has contractual agreements to assist non-profit agencies in providing services to homeless residents and those at-risk of becoming homeless. These services include, but are not limited to: emergency shelter, transitional housing, permanent housing for the disabled, safe havens, assessment and outreach.

<u>PERFORMANCE MEASURES</u>	Actual FY09	Estimate FY10	Goal / Est. FY11
Permanent Supportive Housing Units	870	1,084	1,130
Chronically Homeless Persons	241	174	150

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	309,084	275,096	276,255
Materials and Supplies	787	3,195	3,441
Equipment, Lease, and Assets	1,992	2,600	1,600
Contractual and Other Services	12,866	20,632	14,272
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	\$324,729	\$301,523	\$295,568
Grant and Other Funds	\$7,152,527	\$8,986,663	\$9,919,462
All Funds	\$7,477,256	\$9,288,186	\$10,215,030

FULL TIME POSITIONS

Local Use Tax Fund	6.0	5.0	5.0
Other Funds	4.0	4.0	7.0
All Funds	10.0	9.0	12.0

Division: 800 Director of Human Services
Program: 04 Veterans' Affairs
Department: Human Services

Program Budget **800-04**

MISSION & SERVICES

The Office of Veterans' Affairs is committed to providing quality, comprehensive services so veterans can work and educate themselves to achieve and maintain a better quality of life and self-sufficiency.

Veterans' Affairs advocates for military veterans residing within the City of St. Louis, particularly those at risk because of poverty, homelessness or poor living conditions. The Office administers programs funded by grants derived from federal, local, and private sources. Services available include, but are not limited to: transportation, legal services, benefits counseling, recognition activities and linking veterans to other available resources and organizations.

PROGRAM NOTES

In FY10, over 300 veterans were assisted during the St. Louis Area Regional Homeless Veteran Stand Down, an annual event organized through the Office of Veterans' Affairs and held at the Soldier's Memorial in downtown St. Louis to connect veterans with available services. In FY11, Veterans' Affairs plans to increase capacity by the agency to provide benefits counseling and case management.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	54,743	56,823	79,237
Materials and Supplies	290	347	473
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	1,715	2,729	1,950
Debt Service and Special Charges	0	0	0
General Fund	\$56,748	\$59,899	\$81,660
Grant and Other Funds	\$285,712	\$445,048	\$363,997
All Funds	\$342,460	\$504,947	\$445,657

FULL TIME POSITIONS

General Fund	1.0	1.0	1.0
Other Funds	0.0	0.0	0.0
All Funds	1.0	1.0	1.0

Division: 800 Director of Human Services
Program: 05 Youth and Family
Department: Human Services

Program Budget **800-05**

MISSION & SERVICES

The Youth and Family Services program advocates for and provides a wide range of programs for youth and families who are exposed to negative risk factors, including social and economic deprivation, family conflict, and low academic achievement.

Youth and Family Services provides administrative oversight of programs that provide meals to youth (ages 1-18) through the Child & Adult Care Food Program (CACFP) and the Summer Food Service Program (SFSP). In addition, Youth and Family is charged with implementing the Mentoring, Instruction, Nutrition, Esteem (MINE) Program for youth (ages 10-17) under the supervision of the Family / Juvenile Courts.

PROGRAM NOTES

In FY11, Youth and Family plans to increase the number of sites participating in its two food programs, the CACFP and SFSP, in an effort to increase the number of youths receiving meals by 5.0%.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
CACFP Meals Served	552,828	433,214	454,875
SFSP Meals Served	240,330	234,245	245,960
% Administrative to Total Costs - Meals	21%	17%	20%

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	60,401	62,656	63,801
Materials and Supplies	1,707	2,039	2,055
Equipment, Lease, and Assets	1,600	1,750	0
Contractual and Other Services	5,649	8,872	4,855
Debt Service and Special Charges	0	0	0
General Fund	\$69,357	\$75,317	\$70,711
Grant and Other Funds	\$1,409,455	\$2,500,179	\$2,006,149
All Funds	\$1,478,812	\$2,575,496	\$2,076,860

FULL TIME POSITIONS

General Fund	1.0	1.0	1.0
Other Funds	4.5	4.5	4.5
All Funds	5.5	5.5	5.5

Division: 800 Director of Human Services
Program: 06 Office on the Disabled
Department: Human Services

Program Budget **800-06**

MISSION & SERVICES

The mission of the Office on the Disabled is to assist the City of St. Louis in complying with the Americans with Disabilities Act (ADA) and making the City one that welcomes people of all disabilities as full and equal participants in the community.

Services available include, but are not limited to: plan reviews for public / private construction projects, accessibility site visits, interpreter for the deaf services, disabled parking programs, emergency management planning, ADA compliance training and advocacy.

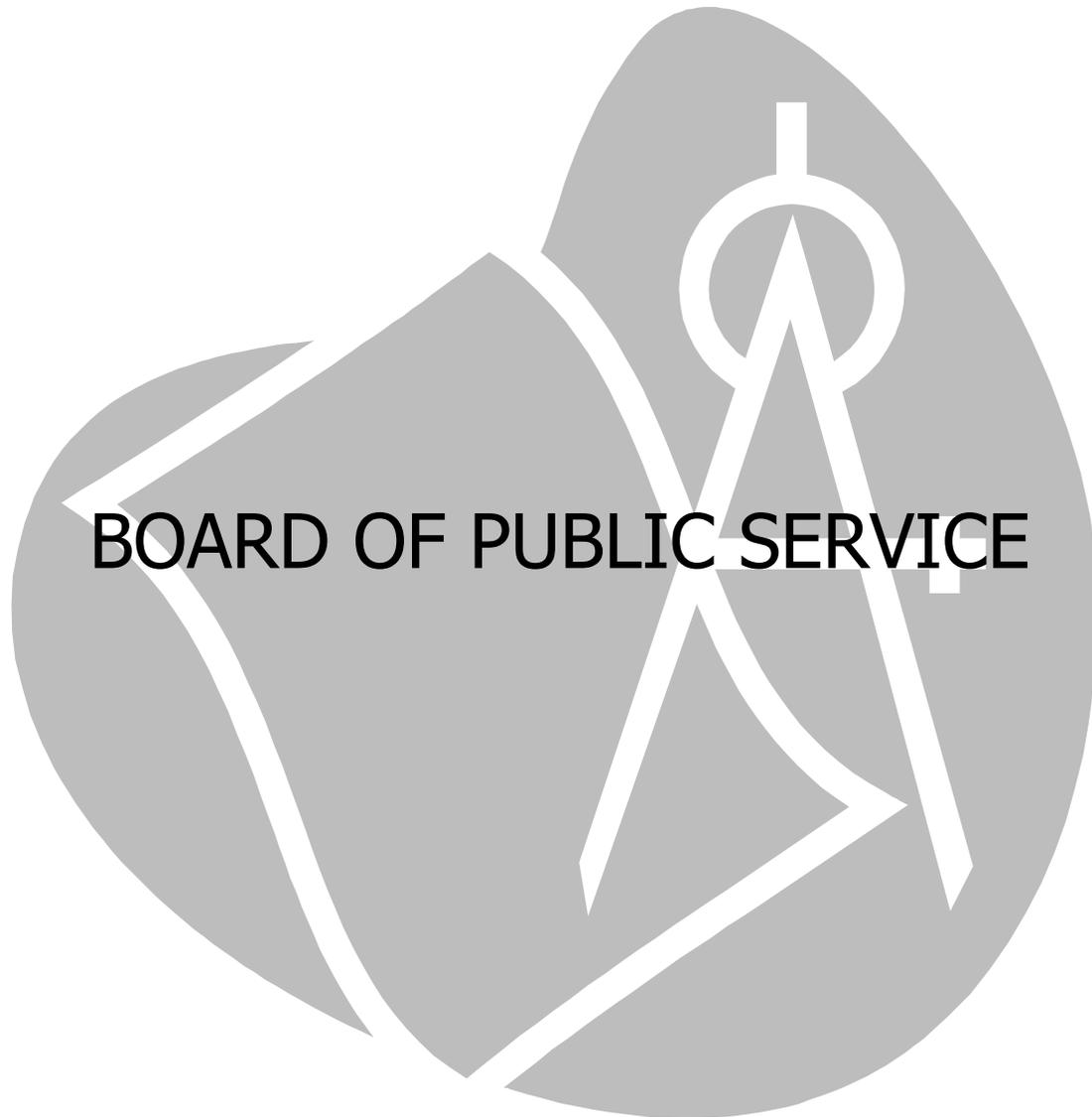
PROGRAM NOTES

In FY10, the Office on the Disabled secured reasonable accommodations for two City employees, corrected signage at City Hall, and conducted ADA training sessions with police cadets and building inspectors. In FY11, the Office on the Disabled hopes to aid in the establishment of an advisory council to provide guidance in addressing outstanding community issues related to persons with disabilities and will establish further training opportunities with the Department of Personnel.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	172,950	158,913	162,594
Materials and Supplies	3,254	4,000	3,500
Equipment, Lease, and Assets	3,200	3,500	3,500
Contractual and Other Services	27,828	42,400	30,200
Debt Service and Special Charges	0	0	0
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General Fund	\$207,232	\$208,813	\$199,794
Grant and Other Funds	\$0	\$30,000	\$0

FULL TIME POSITIONS

General Fund	4.0	3.0	3.0
Other Funds	0.0	0.0	0.0
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All Funds	4.0	3.0	3.0

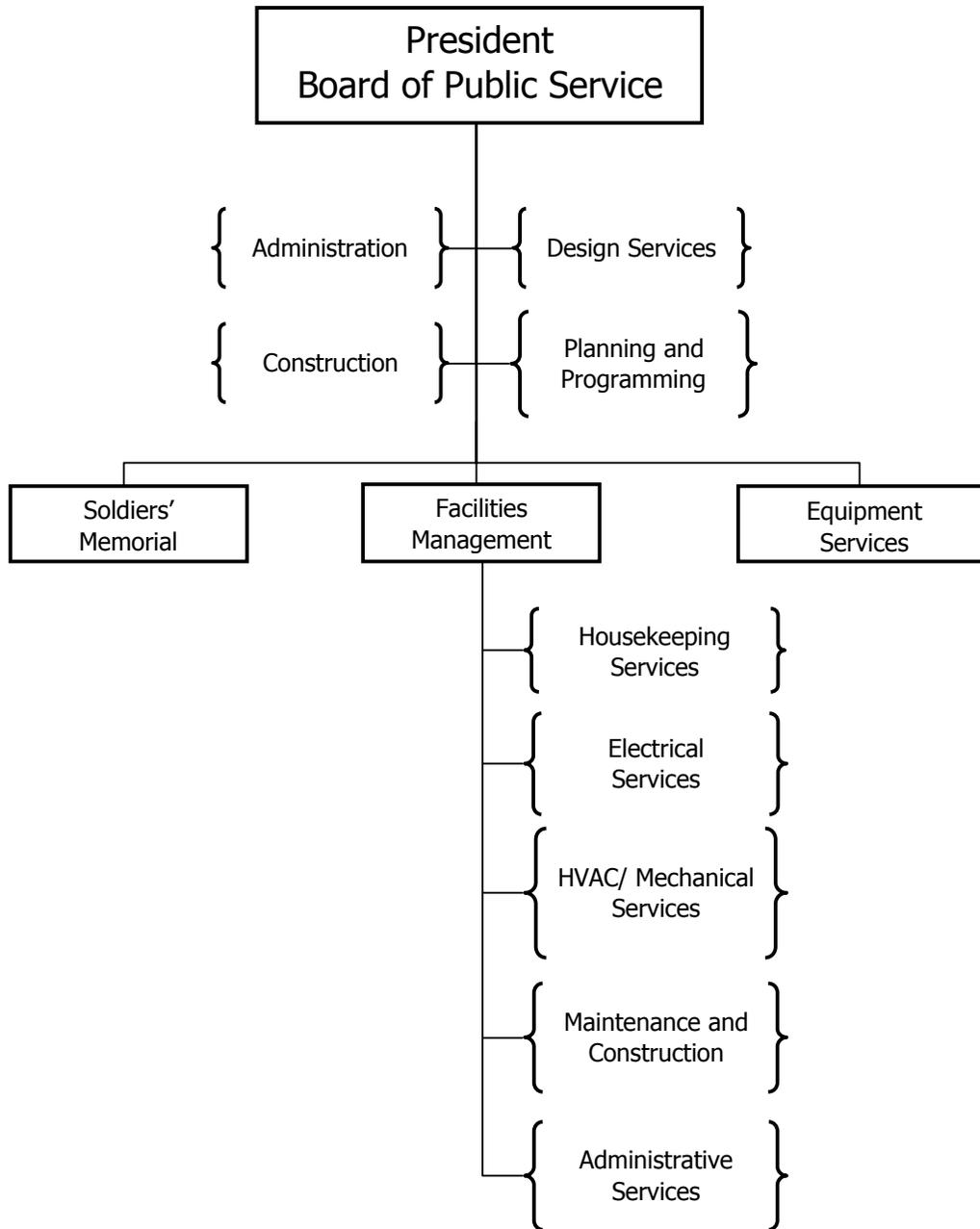


BOARD OF PUBLIC SERVICE

DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT AND EFFECTIVE GOVERNMENT

- Provide for a well maintained public infrastructure.
- Provide safe, comfortable, clean, and well maintained City-owned facilities.
- Ensure the capabilities of City departments by repairing and maintaining an effective and efficient rolling stock and equipment fleet.



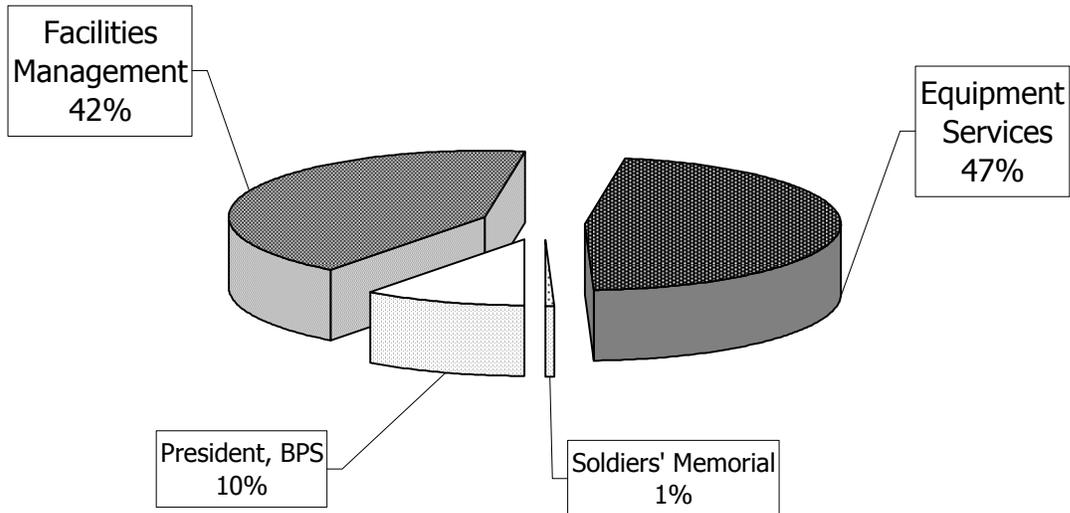
BOARD OF PUBLIC SERVICE

BUDGET BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
900 President, BPS	2,992,119	2,690,904	2,447,829
903 Facilities Management	9,535,580	9,861,117	10,024,309
910 Equipment Services	12,269,196	12,076,396	11,134,567
930 Soldiers' Memorial	189,970	161,271	145,078
General Fund	\$24,986,865	\$24,789,688	\$23,751,783
Grant and Other Funds	244,716	982,841	823,832
TOTAL DEPARTMENT ALL FUNDS	\$25,231,581	\$25,772,529	\$24,575,615

PERSONNEL BY DIVISION	ACTUAL FY09	BUDGET FY10	BUDGET FY11
900 President, BPS	49.0	43.0	39.0
903 Facilities Management	46.0	48.0	37.0
910 Equipment Services	73.0	69.0	64.0
930 Soldiers' Memorial	3.0	2.0	2.0
General Fund	171.0	162.0	142.0
Grant and Other Funds	25.0	22.0	20.0
TOTAL DEPARTMENT ALL FUNDS	196.0	184.0	162.0

BOARD OF PUBLIC SERVICE

FY11 GENERAL FUND BUDGET BY DIVISION



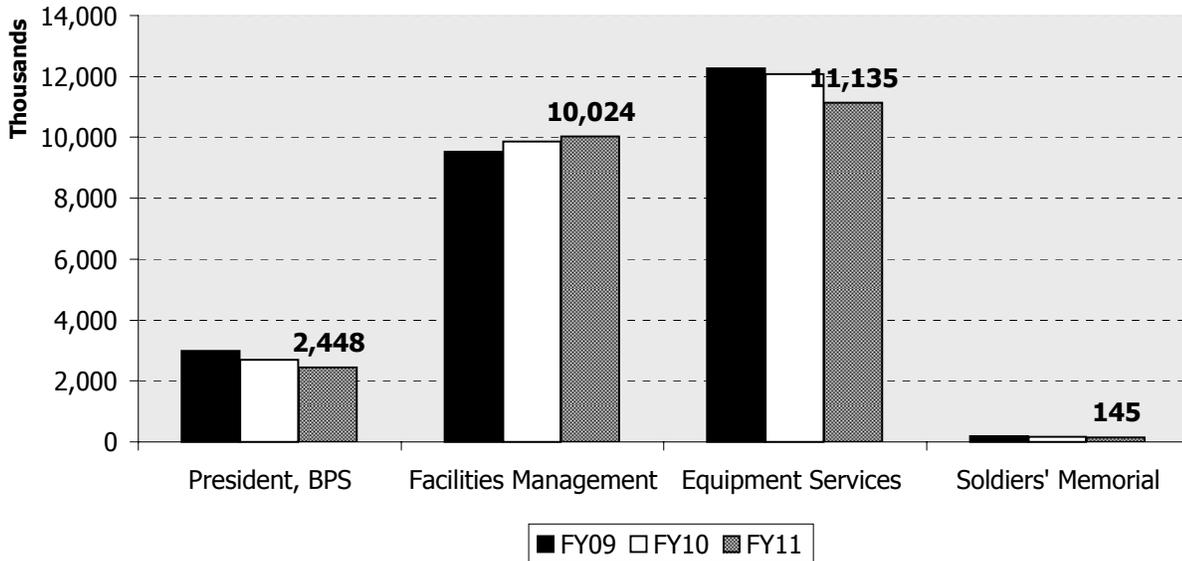
TOTAL BOARD OF PUBLIC SERVICE \$23.7M

DIVISION HIGHLIGHTS

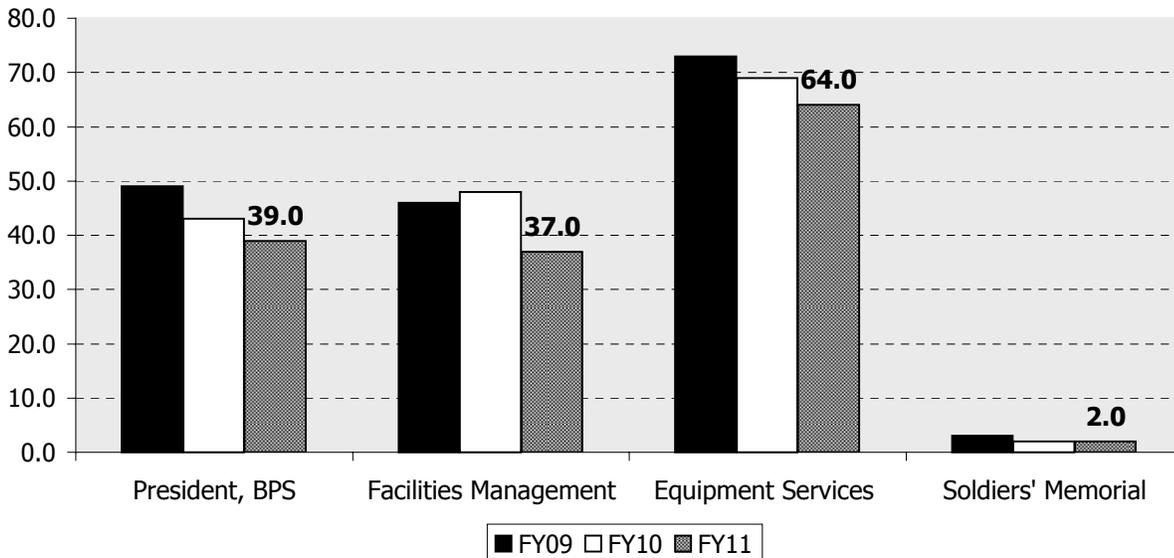
- The President of the Board of Public Service will begin construction of the O'Fallon Recreation Center, the widening of the Loughborough Bridge and street enhancements on South Grand, Manchester and Salisbury.
- The Board of Public Service to complete design and contract documents for \$8M in improvements to the Downtown America's Center.
- The Equipment Services Division to oversee \$10M lease purchase agreement of fire suppression and snow removal vehicles in FY11.
- Soldiers' Memorial plans to establish an accredited museum level collections inventory and database for all objects and records in the facility.
- The FY11 Facilities Management Budget includes the cost of operations for the newly occupied 1520 Market Building, which was previously budgeted as a separate entity under the Comptroller's Office.
- Facilities Management consolidated all utility costs for the City in its Administration and Utilities program in FY11.

BOARD OF PUBLIC SERVICE

FY09 - FY11 GENERAL FUND BUDGET HISTORY



FY09 - FY11 GENERAL FUND PERSONNEL HISTORY BY DIVISION



Division: 900 President, BPS
Program: Ø
Department: Board of Public Service

Division Budget **900**

MISSION & SERVICES

The President of the Board of Public Service (BPS) is responsible for all public works and improvements undertaken by the City. Its mission is to maintain and improve the infrastructure for the benefit of the residential and business communities. Duties includes the design, construction, and supervision of public works projects. BPS has administrative supervision over Facilities Management, Equipment Services, and Soldiers' Memorial operations.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	2,652,274	2,381,340	2,196,483
Materials and Supplies	26,974	42,010	34,500
Equipment, Lease, and Assets	31,522	40,000	23,500
Contractual and Other Services	281,349	227,554	193,346
Debt Service and Special Charges	0	0	0
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Total General Fund	\$2,992,119	\$2,690,904	\$2,447,829
Grant and Other Funds	\$233,643	\$982,841	\$823,832
All Funds	\$3,225,762	\$3,673,745	\$3,271,661

FULL TIME POSITIONS

General Fund	49.0	43.0	39.0
Other Funds	19.0	16.0	14.0
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All Funds	68.0	59.0	53.0

Division: 900 President, BPS
Program: 01 Administration
Department: Board of Public Service

Program Budget **900-01**

MISSION & SERVICES

Administration provides support and supervision for the engineering design and construction programs. The section processes applications, project contracts, payroll, and department requisitions. In addition, the program handles service desk operations which coordinate all service and repair requests for City facilities.

PROGRAM NOTES

In FY11, the Administration Program plans to pursue grant opportunities and develop applications for major road and bridge reconstruction projects with sources of potential grant funding including: 2nd round of American Recovery Reinvestment Act Projects, Surface Transportation Program Projects (CMAQ, Enhancement, Infrastructure), a 2nd round of TIGER Discretionary Projects and others.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Total Finalized Contracts	45	50	55
Average Project Age (Months)	3.5	2.2	2.0

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	1,560,040	1,212,195	1,219,340
Materials and Supplies	26,974	42,010	34,500
Equipment, Lease, and Assets	31,522	40,000	23,500
Contractual and Other Services	100,508	139,554	120,246
Debt Service and Special Charges	0	0	0
General Fund	\$1,719,044	\$1,433,759	\$1,397,586
Grant and Other Funds	\$233,643	\$0	\$0
All Funds	\$1,952,687	\$1,433,759	\$1,397,586

FULL TIME POSITIONS

General Fund	22.0	18.0	16.0
Other Funds	0.0	0.0	0.0
All Funds	22.0	18.0	16.0

Division: 900 President, BPS
Program: 02 Design Services
Department: Board of Public Service

Program Budget **900-02**

MISSION & SERVICES

Design Services staff conduct investigations, and prepares reports, studies, and cost estimates. The program maintains an archival library of City buildings, structures, streets, alleys, and subdivisions. Federally mandated bridge inspections are handled under this program. Design Services administers the underground storage tank and asbestos/ lead paint abatement programs.

PROGRAM NOTES

In FY11, the Design Services Program of the Board of Public Service will complete design and contract documents for approximately \$8M worth of improvements to the Downtown America's Center, as well as fourteen projects with funds allocated from the American Recovery and Reinvestment Act.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Total # of Plans, Estimates and Specs.	28	25	25
# of Cost Estimates within 15% of bid	25	20	25

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	438,725	419,925	381,677
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$438,725	\$419,925	\$381,677
Grant and Other Funds	\$0	\$284,399	\$237,966
All Funds	\$438,725	\$704,324	\$619,643

FULL TIME POSITIONS

General Fund	8.0	8.0	7.0
Other Funds	5.0	4.0	3.0
All Funds	13.0	12.0	10.0

Division: 900 President, BPS
Program: 03 Construction
Department: Board of Public Service

Program Budget **900-03**

MISSION & SERVICES

The mission of the program is to assure all public works projects are completed in compliance with contract documents, project scopes, budgets, and schedules. Projects include street and alley improvements, bridge repair and replacement, and building alterations, additions, renovations, and repair.

PROGRAM NOTES

In FY10, the Construction Program of the Board of Public Service completed the Recreation Center in Carondelet Park, renovations to the Triple A Golf Clubhouse and Course and various major street enhancements. In FY11, the Construction Program will begin construction of the O'Fallon Recreation Center, the widening of the Loughborough Bridge, as well as road and street enhancements on South Grand, Manchester and Salisbury.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Total # of Completed Projects	80	90	90
Total # of Completed Projects on time and at/under budget	73	85	90

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	541,812	568,217	420,530
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	180,841	88,000	73,100
Debt Service and Special Charges	0	0	0
General Fund	\$722,653	\$656,217	\$493,630
Grant and Other Funds	\$0	\$698,442	\$585,866
All Funds	\$722,653	\$1,354,659	\$1,079,496

FULL TIME POSITIONS

General Fund	13.0	11.0	11.0
Other Funds	14.0	12.0	11.0
All Funds	27.0	23.0	22.0

Division: 900 President, BPS
Program: 04 Planning & Programming
Department: Board of Public Service

Program Budget **900-04**

MISSION & SERVICES

The Planning & Programming mission is to assure all projects undertaken by the department are appropriately staffed and financed. The programs plan, with aldermanic input, for ward capital improvement projects. The program prepares grant applications for various Federal Highway Administration and Federal Transit Administration grants and administers funds obtained.

PROGRAM NOTES

In FY10, the Planning & Programming section of the Board of Public Service supported development and submitted TIGER Discretionary Grant applications for several projects totaling \$122.6M. In FY11, the section will manage the Municipal River South Dock Reconstruction Project utilizing a design/build procurement process, which is partially funded through a U.S. Department of Commerce, Economic Development Administration grant.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
# of Applications to East-West Gateway Council of Governments	9	12	14
# of Applications approved for funding	8	11	14

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	111,697	181,003	174,936
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$111,697	\$181,003	\$174,936
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$111,697	\$181,003	\$174,936

FULL TIME POSITIONS

General Fund	6.0	6.0	5.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	6.0	5.0

Division: Facilities Management
Program: Ø
Department: Board of Public Service

Division Budget 903

MISSION & SERVICES

Facilities Management is responsible for operating and maintaining City facilities. The Department's Mission is to provide safe, comfortable, sanitary and well-maintained facilities that exceed the needs of both City Employees and Residents.

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	2,912,278	3,018,643	2,415,999
Materials and Supplies	290,093	160,487	254,500
Equipment, Lease, and Assets	48,733	21,220	19,010
Contractual and Other Services	6,284,476	6,660,767	7,334,800
Debt Service and Special Charges	0	0	0
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General Fund	\$9,535,580	\$9,861,117	\$10,024,309
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$9,535,580	\$9,861,117	\$10,024,309

FULL TIME POSITIONS

General Fund	46.0	48.0	37.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	46.0	48.0	37.0

Division: 903 Facilities Management
Program: 01 Housekeeping Services
Department: Board of Public Service

Program Budget **903-01**

MISSION & SERVICES

Housekeeping Services mission is to assure all offices and public areas of City Hall are well cleaned, well maintained, sanitary and safe.

PROGRAM NOTES

In FY10, Housekeeping Services fully implemented Green Seal approved cleaning chemicals, converted all granite and marble flooring systems to finish free (no sealer or wax) utilizing the Twister system of polishing and completed blood borne pathogen training for staff in the proper protection and handling of bodily fluid spills. In FY11, Housekeeping will oversee full implementation of its waste recycling program and cross train all staff on floor care equipment.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Work Orders Received	247	280	300
Work Orders Completed	247	274	300

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	447,106	469,801	359,063
Materials and Supplies	29,155	30,000	37,230
Equipment, Lease, and Assets	1,203	500	1,250
Contractual and Other Services	47,060	50,000	540
Debt Service and Special Charges	0	0	0
General Fund	\$524,524	\$550,301	\$398,083
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$524,524	\$550,301	\$398,083

FULL TIME POSITIONS

General Fund	11.0	12.0	9.0
Other Funds	0.0	0.0	0.0
All Funds	11.0	12.0	9.0

Division: 903 Facilities Management
Program: 02 Electrical Services
Department: Board of Public Service

Program Budget **903-02**

MISSION & SERVICES

Electrical Services program mission is to assure all electrical systems are maintained and in working order. The program oversees installation of new equipment by outside contractors.

PROGRAM NOTES

In FY10, Electrical Services implemented energy saving lighting and motor standards for City buildings, as well as completed OSHA and arc flash safety training. In FY11 Electrical Services will retrofit lighting systems to new energy saving standards, replace circuit breakers that are no longer serviceable and continue to research the latest advances in energy efficient lighting and lighting control systems. Also in FY11, the utilities cost allocation of Electrical Services was consolidated under the Administrative Services & Utilities program of Facilities Management, reducing the allocation of Electrical Services approximately \$3.1M.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Work Orders Received	1,622	1,498	1,600
Work Orders Completed	1,532	1,402	1,535

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	613,099	592,812	464,061
Materials and Supplies	70,701	40,000	71,570
Equipment, Lease, and Assets	4,813	4,500	8,255
Contractual and Other Services	2,837,713	3,127,527	10,360
Debt Service and Special Charges	0	0	0
General Fund	\$3,526,326	\$3,764,839	\$554,246
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$3,526,326	\$3,764,839	\$554,246

FULL TIME POSITIONS

General Fund	8.0	8.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	8.0	6.0

Division: 903 Facilities Management
Program: 03 HVAC/ Mechanical Services
Department: Board of Public Service

Program Budget **903-03**

MISSION & SERVICES

HVAC / Mechanical Services mission is to assure all HVAC and mechanical systems are maintained. The program maintains the fire sprinkler systems, hot water systems, freezers, and water coolers. The City's heating costs are included in this program's budget.

PROGRAM NOTES

In FY10, HVAC/Mechanical Services adopted strict water conservation standards and retrofitted plumbing fixtures and equipment, implemented expanded preventative maintenance scheduling and improved the existing work order system. In FY11, Mechanical Services will retrofit ozone depleting refrigerant systems, continue to monitor the latest advances in energy efficient HVAC control systems and expand the use of variable frequency drives on pump and fan drive motor applications to minimize costs and maximize efficiency. Also, in FY11 the utility cost allocation, a major cost center, was moved to the Administrative Services & Utilities program of Facilities Management, resulting in an approximate \$3.3M reduction in Mechanical Services.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Work Orders Received	3,518	2,988	3,200
Work Orders Completed	3,333	2,936	3,104

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	998,589	999,539	786,347
Materials and Supplies	104,958	40,000	87,230
Equipment, Lease, and Assets	42,115	15,000	8,255
Contractual and Other Services	3,241,487	3,388,110	20,540
Debt Service and Special Charges	0	0	0
General Fund	\$4,387,149	\$4,442,649	\$902,372
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$4,387,149	\$4,442,649	\$902,372

FULL TIME POSITIONS

General Fund	14.0	14.0	11.0
Other Funds	0.0	0.0	0.0
All Funds	14.0	14.0	11.0

Division: 903 Facilities Management
Program: 04 Construction
Department: Board of Public Service

Program Budget **903-04**

MISSION & SERVICES

The Facilities Maintenance and Construction program is charged with the repairs of walls, doors, and windows at City facilities. The program provides carpentry, painting, and lock and key systems for most facilities.

PROGRAM NOTES

In FY10, the Construction section of Facilities Management performed numerous wood working repairs in the historical Board of Aldermen Chambers, re-keyed all renovated spaces in the newly occupied 1520 Market Building and major portions of City Hall and completed a study which resulted in the reorganization of the carpentry shop to enhance production and flow of materials. In FY11, Construction will relocate the paint shop from the Municipal Courts Building to City Hall, purchase a low pressure-high volume paint spray rig to more effectively handle the City's painting needs and consolidate the Municipal Courts file storage into a single, higher security area at the 1520 Market Building.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Work Orders Received	1,399	1,288	1,200
Work Orders Completed	1,250	1,214	1,020

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	620,315	648,558	494,777
Materials and Supplies	67,300	32,707	55,350
Equipment, Lease, and Assets	0	0	1,250
Contractual and Other Services	108,238	52,750	300
Debt Service and Special Charges	0	0	0
General Fund	\$795,853	\$734,015	\$551,677
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$795,853	\$734,015	\$551,677

FULL TIME POSITIONS

General Fund	10.0	10.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	7.0

Division: 903 Facilities Management
Program: 05 Administrative Services
 & Utilities
Department: Board of Public Service

Program Budget **903-05**

MISSION & SERVICES

Administrative Services provides management, technical, and clerical support. The program provides technical review of plans, specifications for repair projects, and inspections. The programs supervises staff that work with the service desk.

PROGRAM NOTES

In FY10, Administrative Services received a \$35,000 grant from Ameren UE to perform an energy efficiency audit at the City Justice Center and received approximately \$85,000 through the Murphy Company from the Laclede Gas Prescriptive Rebate Program, was awarded \$3,717,500 in ARRA funding through the Department of Energy, as well as developed energy efficiency and conservation studies for City Hall and the Carnahan Courts Building. In FY11, Administration will expand City Hall recycling to include all products in waste stream, with the exception of organics, medical material and styrofoam. The Administration will also expand the use of building automation systems to save energy and reduce costs on HVAC and lighting and perform studies to analyze each City building to lower all utility expenditures and ensure they are operating at optimum efficiency. Utility costs for City buildings will be consolidated under Administrative Services & Utilities in FY11, resulting in an increase of over \$7.2M in the contractals line item.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Work Orders Received	6,786	6,054	6,300
Work Orders Completed	6,362	5,826	5,959

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	233,169	307,933	311,751
Materials and Supplies	17,979	17,780	3,120
Equipment, Lease, and Assets	602	1,220	0
Contractual and Other Services	49,978	42,380	7,303,060
Debt Service and Special Charges	0	0	0
General Fund	\$301,728	\$369,313	\$7,617,931
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$301,728	\$369,313	\$7,617,931

FULL TIME POSITIONS

General Fund	3.0	4.0	4.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	4.0	4.0

Division: 910 Equipment Services
Program: Ø
Department: Board of Public Service

Division Budget **910**

MISSION & SERVICES

The Equipment Services Division (ESD) provides repair and maintenance to City vehicles and equipment. ESD operates six garage repair facilities and also manages the fleet fueling procedures for City vehicles.

PROGRAM NOTES

In FY10, Equipment Services Division (ESD) was able to reach an agreement with Metro for the maintenance and repair of large Fire Department Apparatus and large vehicle body repairs. In FY11, ESD plans to expand telematics use outside ESD and the Street Department to monitor fuel usage, safety measures and work rules compliance. ESD will also implement planning for fire suppression and snow removal vehicle replacement strategies.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Average Vehicle Age (Years)	11.8	12.6	13.4
Total Number of City Vehicles	2,184	2,179	2,150
Critical Vehicle Availability (% of days critical vehicles down)	65%	62%	68%

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	4,368,966	4,301,502	4,071,741
Materials and Supplies	6,204,670	5,693,089	5,021,996
Equipment, Lease, and Assets	6,168	5,530	5,530
Contractual and Other Services	1,689,392	2,076,275	2,035,300
Debt Service and Special Charges	0	0	0
General Fund	\$12,269,196	\$12,076,396	\$11,134,567
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$12,269,196	\$12,076,396	\$11,134,567

FULL TIME POSITIONS

General Fund	73.0	69.0	64.0
Other Funds	6.0	6.0	6.0
All Funds	79.0	75.0	70.0

Division: 930 Soldiers' Memorial
Program: Ø
Department: Board of Public Service

Division Budget 930

MISSION & SERVICES

Soldiers' Memorial is dedicated as a memorial for veterans and as a museum for preserving a historic collection of military artifacts. The memorial building is open to the public and has meeting space available for veterans and other groups.

PROGRAM NOTES

In FY11, Soldiers' Memorial will establish an accredited museum level collections inventory and database in place and in use for all objects and records within the facility. Two new exhibits are scheduled to open in September 2010 for POW-MIA recognition day. The first includes the story of Bill Effinger, POW, WWII, Europe and the second is an exhibit on submarine service. Soldiers' Memorial also is projecting the opening of the exhibit, "She Chose to Serve: Women Veterans and Women in the Military", which is scheduled to open on Veterans' Day (November 1) 2010. The Memorial will also push to channel veteran volunteers for the expansion of educational outreach to area schools. The department will look for new opportunities and renew focusing on facilities rental for revenue generation and increased with a broader community and visitor market in order to facilitate possible increased revenue streams.

PERFORMANCE MEASURES

	Actual FY09	Estimate FY10	Goal / Est. FY11
Tours/Presentations	98	113	119
Total Museum Visitors	46,000	52,900	55,545

EXPENDITURE CATEGORY	ACTUAL FY09	BUDGET FY10	BUDGET FY11
Personal Services	134,493	99,071	100,194
Materials and Supplies	411	2,000	500
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	55,066	60,200	44,384
Debt Service and Special Charges	0	0	0
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General Fund	\$189,970	\$161,271	\$145,078
Grant and Other Funds	\$11,073	\$0	\$0
All Funds	\$201,043	\$161,271	\$145,078

FULL TIME POSITIONS

General Fund	3.0	2.0	2.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	3.0	2.0	2.0

CAPITAL IMPROVEMENTS

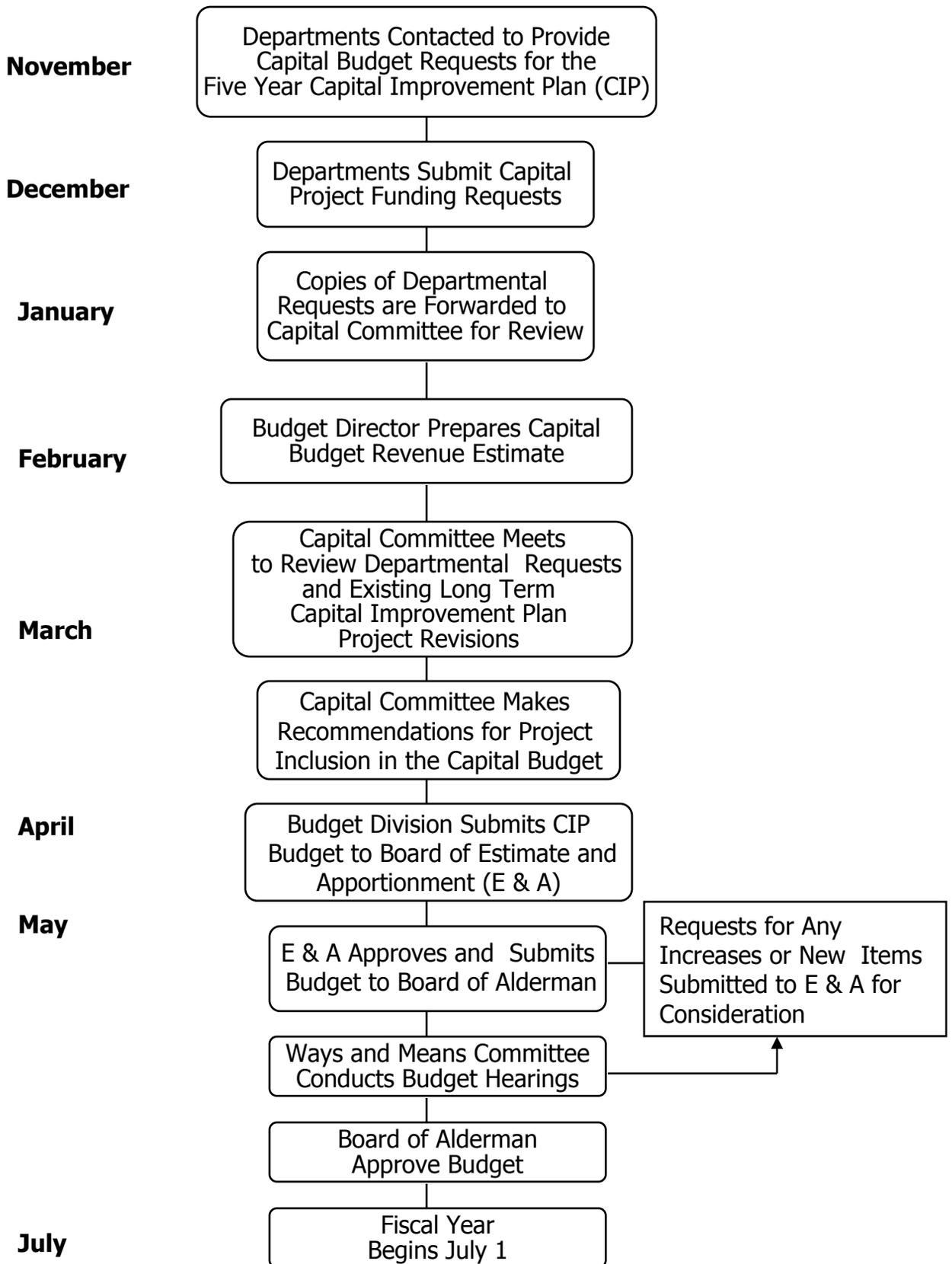
Since the establishment of the Capital Fund in 1989, the City has successfully begun the process of restoring and improving its capital assets. In August 1993, voters passed a one-half cent sales tax dedicated to capital improvement projects. This new source of revenue has greatly enhanced the City's ability to meet its capital needs. Major accomplishments and highlights of St. Louis' capital improvement program are shown on the table on the following page.

This section presents an overview of St. Louis' capital improvement program, including the planning process, the five-year Capital Improvements Plan, and the FY2011 Capital Budget. The entire Capital Improvements Plan, including a budget for each fund, account, and subaccount within the Capital Fund, is presented in a separately bound volume.

CAPITAL PLANNING PROCESS

To address the City's pressing capital infrastructure and equipment needs, the City of St. Louis established capital planning policies and the Capital Fund in 1989. City ordinances require the Budget Division, together with the Capital Committee, to develop a five-year capital improvement plan (CIP) annually. Each year, a Capital Budget must be prepared, based on the first year of the CIP. Both the CIP and Capital Budget must be submitted by the Budget Division to the Board of Estimate and Apportionment and Board of Aldermen for approval. The CIP and Capital Budget are submitted in the same manner and time as the general operating budget of the City.

Capital Improvement Plan (CIP) Budget Process



CAPITAL IMPROVEMENT PROGRAM ACCOMPLISHMENTS

Roads and Bridges

- Replacement of several major bridges in the City, including the Lansdowne Ave, South Kingshighway, Arsenal Street, Morganford, Alabama and Natural Bridge Road.
- Truman Parkway and resurfacing of arterial and residential streets throughout the City.

Neighborhood Stabilization

- Improvements, such as lighting, street resurfacing, and new playground equipment in the City's six major parks and many neighborhood parks
- Enhanced street lighting at all recreation centers, neighborhood parks, community schools and churches throughout the City.
- Demolition of abandoned buildings
- Improvements at the City's recreation centers

Facility Improvements and Equipment Replacement

- Repair, expansion, and construction of City-owned buildings, including the Civil Courts Building, the Justice Center, Carnahan Courthouse and the Police Department Area Command Stations.
- Implementation of a rolling stock replacement program
- Progress toward complying with Federal mandates
- Flood protection projects
- Warning Siren System

The Capital Committee is responsible for the assessment and review of capital needs and must develop and recommend the CIP and Capital Budget. As established by ordinance, the Capital Committee consists of the following members: the Budget Director, who serves as Chairperson, the Community Development Agency Director, the President of the Board of Public Service, the President of the Board of Aldermen (or his designee), one other Alderman appointed by the President of the Board of Aldermen, the Comptroller (or his designee), one other person from the Comptroller's office, the Mayor (or his designee), and the Chairperson of the Ways and Means Committee.

A committee of City residents, the Citizen's Advisory Committee for Capital Expenditures, is involved in the capital planning process. This committee reviews and assesses capital needs, advises the Capital Committee on the development and recommendation of the CIP and Capital Budget, and reviews the City's capital accomplishments.

The Capital Committee selects and prioritizes capital projects using established criteria. The following criteria are used to evaluate projects:

- Capital improvements that will foster St. Louis' goal of preserving and improving municipal buildings and other assets;
- Capital improvements that will foster St. Louis' goal of fiscal stability and soundness;
- Capital improvements that will foster St. Louis' goal of preserving its infrastructure and heritage;
- Projects that reduce the cost of operations or energy consumption;
- Projects that promote operational safety.

In January 1994, the Capital Committee adopted additional selection criteria. Projects are evaluated and funding recommendations are made according to the following priorities:

- 1) Required payment for existing debt service
- 2) Local match amounts for bridge and street improvements et al
- 3) Funding for State and Federal mandates, including underground storage tank abatement, ADA compliance, asbestos and lead paint abatement
- 4) Ongoing replacements necessary for City operations

FIVE-YEAR CAPITAL IMPROVEMENT PLAN

The 2011-2015 Capital Improvements Plan identifies the projects funded in the FY2011 capital budget and those projects scheduled for the next four years. Projects included in the Capital Improvements Plan (CIP) from FY2011-FY2015 have a projected cost of \$320 million. The projects will be funded through a combination of local, state and federal sources. Over the five-year period, approximately \$216 million will be appropriated to pay for the projects. This amount includes outright purchases as well as debt service payments, and in the case of road and bridge projects, the City's local matching share of the total cost.

Projects included in the CIP have been grouped into three major categories. These categories are road and bridge improvements, neighborhood stabilization projects, and facility improvements and equipment replacement. Table I presents a summary of proposed capital projects for the next five years. The projects presented in the FY2011 column represent the FY2011 Capital Budget, while projects in subsequent years will be reviewed and updated on an annual basis. A detailed description of each proposed project is included in the separately bound Capital Improvements Plan.

TABLE I
CAPITAL IMPROVEMENTS PLAN
USE OF FUNDS

		FY2011	FY2012	FY2013	FY2014	FY2015
ROAD AND BRIDGE PROJECTS						
ARTERIAL STREET RESURFACING		0	1,000,000	1,000,000	1,000,000	1,000,000
BRIDGE REPAIR/RESURFACING		0	500,000	500,000	500,000	500,000
BRIDGE RECONSTRUCT/REPLACEMENT (ISTEA)		0	10,850,000	4,000,000	2,600,000	800,000
EQUIPMENT REPLACEMENT (ISTEA)		0	1,230,000	550,000	0	0
STREET RECONSTRUCTION (ISTEA)		0	280,000	220,000	0	0
ROAD AND BRIDGE PROJECTS	Total	\$0	\$13,860,000	\$6,270,000	\$4,100,000	\$2,300,000
NEIGHBORHOOD STABILIZATION PROJECTS						
MAJOR PARKS IMPROVEMENTS (1/2 CENT & METRO & GRANTS)		2,063,800	3,286,200	3,350,700	3,422,200	3,489,400
POLICE DEPARTMENT IMPROVEMENTS		1,431,000	1,431,000	1,432,000	1,431,000	1,432,000
METRO PARKS - (NEIGHBORHOOD PARKS)		859,200	936,400	955,100	974,200	993,700
RECREATION CENTER IMPROVEMENTS		0	836,900	1,027,000	639,100	547,900
WARD IMPROVEMENT PROJECTS		5,360,000	7,829,500	7,982,500	8,138,500	8,298,000
NEIGHBORHOOD STABILIZATION PROJECTS	Total	\$9,714,000	\$14,320,000	\$14,747,300	\$14,605,000	\$14,761,000
FACILITY IMPROVEMENTS AND EQUIPMENT REPLACEMENT						
BUILDING IMPROVEMENTS		491,500	2,001,000	2,241,000	2,241,000	2,241,000
CIVIL COURTS BUILDING IMPROVEMENTS		2,741,000	2,752,000	2,752,000	2,752,000	2,752,000
CARNAHAN COURTHOUSE IMPROVEMENTS		0	0	1,370,000	2,200,000	2,200,000
EQUIPMENT REPLACEMENT		3,119,000	4,120,000	3,880,000	3,880,000	3,880,000
FEDERAL MANDATES		0	350,000	200,000	200,000	150,000
JUSTICE CENTER PROJECT		9,360,000	11,084,000	14,511,000	10,843,000	10,843,000
FACILITY & INFRASTRUCTURE PROJECTS - JUVENILE DETENTION		1,546,000	1,546,000	1,546,000	1,546,000	1,546,000
NEW CONSTRUCTION IMPROVEMENT PROJECTS		568,000	568,000	568,000	568,000	568,000
		0	30,000	30,000	30,000	10,000
FACILITY IMPROVEMENTS AND EQUIPMENT REPLACEMENT	Total	\$17,825,500	\$22,451,000	\$27,098,000	\$24,260,000	\$24,190,000
ENGINEERING, DESIGN AND ADMINISTRATION	Total	\$1,090,000	\$1,120,000	\$1,150,000	\$1,180,000	\$1,210,000
All Capital Improvement Projects		\$28,629,500	\$51,751,000	\$49,265,300	\$44,145,000	\$42,461,000

Road and Bridge Improvement Projects

Most of the costs of the transportation projects are funded through the Federal Surface Transportation Program. The CIP will provide a total of \$20.53 million toward road and bridge improvements over the next five years. This amount will serve as the City's local match for federally funded projects with an estimated value of over \$52.0 million. This represents about 12.5 percent of the total CIP projects either in progress or begun during the five-year-period.

The CIP also includes \$4.0 million for arterial street resurfacing and \$2.0 million for bridge repair/resurfacing. These street and bridge improvements will be funded entirely with City dollars. Prior to the passage of the capital improvement sales tax, many needed arterial street and bridge repairs went undone.

Neighborhood Stabilization Projects

Neighborhood stabilization capital projects include improvements in the City's 28 wards, recreation centers, parks, and Police Department. Approximately \$68.12 million in neighborhood stabilization projects is included in the five-year plan. Proposed five-year plan funding includes the following:

- \$37.61 million for ward improvements
- \$15.61 million for major park improvements
- \$7.16 million for Police Department improvements
- \$3.05 million for recreation center improvements
- \$4.72 million for neighborhood park improvements

The majority of neighborhood stabilization projects will be improvements in the City's neighborhoods and parks. Due to economic conditions, in FY2011, part of the 1/2Cent Sales Tax was reallocated to fund existing debt, thus the amount for Ward projects has been reduced. In an effort to provide funding for Ward projects, \$700,000 from the

Local Park Fund balance will be evenly distributed to the Wards. Each Ward will receive \$191,429 for capital improvements recommended by the Aldermen. In the past, Aldermen have used these funds to resurface residential streets & alleys, improve neighborhood parks, reconstruct alleys, sidewalk & curb replacement, street tree planting and to replace dumpsters.

Facility Improvement and Equipment Replacement

Approximately \$115.84 million in facility improvements and equipment replacement is planned for the next five years. More than 90% of this amount will be expended to retire the debt associated with the downtown Justice Center and the expansion of the Medium Security Institution, the renovations to the Civil Courts Building and the Carnahan Courthouse, the Rolling Stock, Computer Systems, Gateway Transportation Center (Multi-Modal) Facility & Infrastructure Debt Service (Juvenile Detention), 1520 Market (Abram) Building and 911 System debts. The details of individual projects are available in the Capital Improvements Plan presented in a separately bound volume.

Facility improvement and equipment replacement projects proposed in the five-year Capital Improvement Plan include:

- \$56.64 million for the MSI expansion and Justice Center financing
- \$13.75 million for renovations & financing of the Civil Courts building
- \$5.77 million for renovations & financing of the Carnahan Courthouse
- \$14.40 million for rolling stock, 911 systems and computer equipment replacement
- \$5.29 million for renovations & financing of the Gateway Transportation Center (Multi-Modal) & 1520 Market (Abram) Building
- \$7.73 million for Facility & Infrastructure debt Service (Juvenile Detention)
- \$7.61 million for Federal mandate compliance, repairs to City buildings and other projects

Funding Sources

The capital projects included in this plan will be financed through a combination of local, state, and federal sources. Table II presents a summary of estimated resources available for capital expenditures for the next five years. A brief description of the funding sources follows.

TABLE II
CAPITAL IMPROVEMENTS PLAN
SOURCE OF FUNDS

	FY2011	FY2012	FY2013	FY2014	FY2015
1/10 Cent Sales Tax for Metro Parks (40% Major Parks)	612,000	624,200	636,700	649,400	662,400
1/10 Cent Sales Tax for Metro Parks (60% Neighborhood Parks)	918,000	936,400	955,100	974,200	993,700
1/10 Cent Sales Tax for Metro Parks - Beginning Balance	-98,000	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement	16,450,000	16,779,000	17,115,000	17,457,000	17,806,000
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance City Wide	-208,000	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance Major Parks	-178,500	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance Recreation Center	-31,500	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Beginning Balance Ward Accounts	-525,000	0	0	0	0
1/2 Cent Sales Tax for Capital Improvement - Police Capital Beginning Balance	-105,000	0	0	0	0
Beginning Balance (Debt Service Reserve Earnings)	0	25,000	25,000	25,000	25,000
Courthouse Restoration Fund - Municipal Courts	150,000	260,000	260,000	260,000	260,000
Courthouse Restoration Fund - State Courts	1,250,000	1,325,000	1,325,000	1,325,000	1,325,000
Gasoline Tax Revenue - (County Share)	630,000	630,000	630,000	630,000	630,000
General Fund Transfer - Carnahan Courthouse Debt Service	0	0	1,370,000	2,200,000	2,200,000
General Fund Transfer -Justice Center Lease Payment	2,674,000	5,600,000	5,600,000	5,600,000	5,600,000
General Fund Transfer for Civil Courts Debt	0	1,230,000	1,230,000	1,230,000	1,230,000
Income from Sale of City Assets	350,000	350,000	350,000	350,000	350,000
Local Park Fund	700,000	0	0	0	0
Reallocated Recreation Center Project Funds	761,000	0	0	0	0
Transfer from Gaming Revenue Fund	5,285,000	6,000,000	6,000,000	6,000,000	6,000,000
TOTAL SOURCES OF REVENUE	\$28,634,000	\$33,759,600	\$35,496,800	\$36,700,600	\$37,082,100

Local Sources

The major local funding source is the one-half cent sales tax for capital improvements. This tax was passed in 1993 and should provide about \$85.58 million over the next five years and \$16.45 million this year for capital improvements. Proceeds from the capital improvement sales tax are distributed among the City's 28 wards (50%), citywide improvements (20%), major parks (17%), the Police Department (10%), and recreation centers (3%). However, due to the recent economic downturn, the FY2011 Beginning Balances from the ½ Cent Sales Tax are behind estimates by \$1.05 million and will be distributed as detailed in the exhibits. In addition to the Beginning Balances, \$3.87 million of the ½ Cent Sales Tax was reallocated to fund existing debt.

In the past, the City's General fund, supported by local taxes and fees, contributes to the Capital Fund. In FY2011, the general fund budget will include a transfer of \$2.67 million to the Capital Fund. Additional local revenue of approximately \$350,000 is expected from the sale of assets. In FY2011 the balance of \$700,000 from the Local Park Fund and \$761,000 from the reallocation of the Recreation Center Project Funds is being used to offset the reductions in other sources of funds.

In FY2002, the City Parks and Recreation system began receiving funds from the regional 1/10 Cent Metro Parks Sales Tax. Over the next five years, the City's portion of the tax will be approximately \$7.94 million with 40% going to the major parks and 60% going to the neighborhood parks. In FY2011, the City's portion of the tax will be approximately \$1.53 million, less the Beginning Balance of \$98,000.

In FY2002, the City passed an ordinance imposing court costs of \$5.00 on certain cases adjudicated in Municipal Courts. In FY2011, revenue from these cases is estimated to be \$150,000 annually and will be used to offset debt service financing to provide improvements at City owned courthouses.

Also, if any general fund operating surpluses or balances become available in future years, the City will budget these funds in the Capital Budget on a year-by-year basis. Revenue derived from riverboat gaming is discussed later in this section.

State Sources

The Capital Fund receives funding through several taxes and fees imposed by the State of Missouri. The City has allocated a portion of the proceeds of the statewide gasoline tax to be used for capital improvements. In FY2011, \$630,000 in gasoline tax revenues will be transferred to the Capital Fund. These revenues are used to help fund the City's local match requirements on bridge replacement and street repair projects financed through the Federal STP program.

In 1995 the state legislature imposed an additional \$35 court filing fee on cases filed in the 22nd Judicial Circuit Court in St. Louis. The fee has since been raised to \$45 per case. Revenues generated from this filing fee are being used to assist in financing renovations to the Civil Courts Building. This additional filing fee generates about \$1.25 million annually.

Federal Sources

The City of St. Louis relies heavily upon Federal funding to finance its road and bridge improvement projects. Federal funding is available through the Surface Transportation Program (STP), which was established through the Intermodal Surface Transportation Efficiency Act (ISTEA & TEA-21). The ISTEA program provides 75 to 100 percent of the cost of major bridge renovation or replacement projects and certain street improvement projects. The St. Louis Metropolitan region receives approximately \$14 million annually in such matching funds and is currently on a three year planning cycle.

Gaming Revenues

Currently, the City benefits from three direct sources of gaming revenues. The first is a 10% share of the state tax on gaming adjusted gross receipts (AGR). With the state tax set at 20%, the City's share is equal to 2% of AGR. The state also imposes a two-dollar fee for all admissions to a gaming boat, with the City receiving one-half of this fee, or a dollar per admission. A third source of revenue is the lease between the City's Port Authority and the riverboat operator. Pinnacle Casinos, the owner of both the President as well as the Lumiere gaming facility on Laclede's Landing, recently announced the planned closing of the President casino as of July 1, 2010. The closing of this facility is estimated to result in the loss of \$2M per year in gaming and lease revenue receipts. Meanwhile, the Lumiere which opened in December, 2008 has significantly increased the City's gaming revenues in recent years. The recent opening of a third gaming facility just outside the south City limits in March, 2010 is expected to draw some business from the downtown location. This will be offset in part by a payment of \$1M per year due from Pinnacle as part of the development agreement for this new facility. Overall, gaming revenues are expected to total close to \$11M in FY2011 or about \$2M less than the prior year. Of this total, \$5.29 million in revenues will be appropriated to the Capital Fund

In appropriating these revenues the City has opted for a spending formula that maximizes the impact of these receipts without making ongoing City operations dependent on the success of the gaming industry. By state statute, the 2% of AGR the City receives from the state is set aside for use in providing services necessary for the safety of the public visiting gaming boats. Funds from this source are therefore appropriated primarily for Police Department services on the riverfront and for riverfront street lighting, and public right-of-way improvements. Revenue from the admission fee is unrestricted as to use and will be used to supplement funds available for capital improvement projects and to further economic development efforts.

FY2011 CAPITAL BUDGET

The capital budget for FY2011 is \$28.6 million. Table III presents a summary of the FY2011 capital budget. Citywide capital projects comprise over 62% of the total capital budget and ward improvement projects are about 18% of the budget. The remainder is divided among major parks, recreation centers, and the Police Department. The one-half cent sales tax for capital improvements is the largest source of capital funding and will provide approximately \$16.45 million in revenue for capital improvements in FY2011. However, due to the recent economic downturn and declines in sales tax receipts, the FY2011 Capital Budget will address negative beginning balances of an estimated \$1.05 million distributed among accounts as detailed in the exhibits. Other major sources of funding include the sale of assets, court fees, gasoline tax revenues, and gaming revenues and for FY2011 only, the Local Park Fund and Recreation Center Project Funds.

The FY2011 capital budget is about 20% lower than the previous year's budget. The decline in both the ½ cent sales tax and 1/10 cent metro parks sales tax receipts as well as the proposed reallocation of approx. \$3.86M in ½ cent sales tax allocations to offset the general fund subsidies as a means of addressing the budget gap are primary reasons for this decline. Also, in FY2011, debt service for the Carnahan Courthouse is being funded from released project funds, and funding for various Road & Bridge projects has been deferred. Funds available for Neighborhood Stabilization projects supported by the sales tax for capital improvements are 29% lower than in FY2010, this is due in part to negative beginning balances from various ½ Cent Sales Tax accounts, as noted earlier and the reallocation of a portion of the ½ Cent Sales Tax funds to cover existing debt.

The major areas of capital improvement spending are summarized in the following table. A more detailed break down of the sources and uses of funds are listed in the exhibits at the end of this section. A complete detail of the five-year Capital Improvements Plan (CIP) can be found in a separate volume.

**TABLE III
FY11 CAPITAL BUDGET**

	FY10 Budget	FY11 Budget
SOURCES		
Capital Improvement Sales Tax	17,400,000	16,450,000
Metro Parks Sales Tax	1,618,000	1,530,000
Metro Parks Sales Tax - Beginning Balance	0	(98,000)
Capital Improvement Sales Tax - Police Beginning Balance	(40,000)	(105,000)
CityWide Capital Existing Balance	(132,000)	(208,000)
Capital Improvement Sales Tax - Parks Beginning Balance	(607,000)	(178,500)
Capital Improvement Sales Tax - Rec Centers Beginning Balance	0	(31,500)
Capital Improvement Sales Tax - Wards Beginning Balance	(88,000)	(525,000)
Gaming Revenues	8,350,000	5,285,000
Gasoline Tax - (County Share)	630,000	630,000
General Fund Transfer - Justice Center Lease Payment	5,600,000	2,674,000
General Fund Transfer - Caranahan Courthouse Debt Service	581,000	0
Courthouse Restoration Funds	1,520,000	1,400,000
Prior Year Lease Payment Balances	325,000	0
Local Park Fund	0	700,000
Reallocated Recreation Center Project Funds	0	761,000
Income from Sale of City Assets	350,000	350,000
Total Sources	35,507,000	28,634,000
USES		
Citywide		
Existing Debt	20,486,000	17,825,500
Total Citywide	20,486,000	17,825,500
Engineering, Design and Administration	1,090,000	1,090,000
Ward Improvements	8,067,000	5,360,000
Major & Neighborhood Parks Debt & Improvements	3,783,500	2,923,000
Police Department Improvements	1,591,000	1,431,000
Recreation Center Improvements	489,000	0
	15,020,500	10,804,000
Total Uses of Funds	35,506,500	28,629,500
Operating Balance	\$500	\$4,500

Citywide

Approximately \$17.83 million in citywide capital improvement projects are funded for FY2011. Highlights for FY2011 include:

- \$5.33 million in lease purchase payments for the renovation of the Civil Courts Building, 1520 Market (Abram) Building, Gateway Transportation Center (Multi-Modal Station) and Facility & Infrastructure (Juvenile Detention) Projects
- \$3.19 million for the debt service for the rolling stock replacement program, computer equipment and the 911 System upgrades
- \$9.36 million for Justice Center Debt Service

Citywide capital projects are funded from two funds, the Capital Improvement Project Fund (Fund 1217) and the Capital Improvements Sales Tax Trust Fund (Fund 1220). Exhibits A and B present the capital budgets for each of these funds.

Ward Improvements

In FY2011 due to the economy, \$5.18 million from the ½ Cent Sales Tax and adjusted by a negative \$525,000 from the beginning balance of their accounts will be appropriated for ward improvements and due to the relocation of a portion of the ½ Cent Sales Tax funds to cover existing debt. Each of the 28 Wards will receive \$166,429, after beginning balance adjustments, for capital improvements recommended by the Aldermen and \$25,000 for Ward park projects from the Local Park fund. Projects typically include improvements in neighborhood parks, residential street & alley resurfacing, repairs to streets & alleys, street lighting enhancement, and dumpster replacement. Ward projects are funded by the Capital Improvements Sales Tax Trust Fund (Fund 1220). Exhibit C presents the capital budget for this section.

Major Parks

The City's major parks will receive approximately \$2.28 million in FY2011 for capital improvement projects from ½ Cent and Metro Parks sales tax with the amount adjusted by a negative \$217,700 from the beginning balance of their accounts. The distribution of

these funds among the parks is normally based upon the acreage, however due to revenue shortfalls in FY2010 and lower amounts for FY2011 the allocation for the ½ Cent funds was made to satisfy existing debt requirements. Exhibits D and H presents the capital budgets for this section. The FY2011 Capital Budget appropriates the following amounts:

Forest Park	\$1,842,126
Tower Grove Park	\$74,464
Carondelet Park	\$48,688
Fairground Park	\$35,514
O'Fallon Park	\$34,368
Willmore Park	\$28,640

Recreation Centers

Due to fiscal constraints no funds are appropriated this fiscal year for capital improvements at recreation centers from the ½ Cent Sales Tax funds. Exhibit E presents detail on the FY2011 capital budget for recreation centers.

Police Department

A portion of the capital improvement sales tax allocated to the Police Department will be used for debt service payment scheduled for FY2011 is approximately \$1.54 million with the amount adjusted by a negative \$105,000 from the beginning balance. Funds remaining after paying debt service will be used for lease payments on the Justice Center and will fund the Microwave Communications System lease payment. Exhibit F presents the capital budget for this section.

Metro Parks – Neighborhood Parks

In addition to the major parks, various neighborhood parks and recreation centers will benefit from the new Metro Parks sales tax. In FY2011 the tax will provide \$859,200 which will be used to begin improvement projects at various locations selected by the Parks Committee. Exhibit I will present the project details on the FY2011 capital budget for Neighborhood Parks, when finalized by the Parks Committee.

Capital Improvements Plan - Impact on Operations

One of the criteria used in developing the City's Capital Improvements Plan is based on the impact a capital project may have on current and future operating budgets. Knowing to what extent a given project will increase or decrease future operating costs provides the opportunity to plan ahead once the project is approved and funded. For the most part, projects such as road and bridge improvements, building improvements and rolling stock replacement effectively improve the City's infrastructure and reduce the strain on resources dedicated for street, building and vehicle maintenance. Of course with the increase in the number of projects made possible by 1/2-cent sales tax proceeds, more operating funds have been allocated in recent years for design and engineering. For example, the Board of Public Service staff increased to address increased demand of design work and project management. The enhanced lighting program has increased the City's energy costs but the conversion to LED traffic signal lights has reduced the electrical costs. The completion of a salt storage facility and roof repairs to smaller storage units should reduce run-off and decrease the amount of salt purchased. While the operating budget impact of this kind of capital spending is not project specific, other large capital projects such as the downtown City Justice Center, Gateway Transportation Center and take over of the Caranahan Courthouse will have a unique and sometimes identifiable impact on the City's general fund budget. With the opening of the Abram Building and the consolidation of numerous departments at that location, the City will receive the benefits of reduction of the costs for rental space and an improved environment for those departments and the Citizens they serve. The following is a summary of projects from the FY2011 Capital Budget that have or will have known impacts on current or future operating costs.

CAPITAL IMPROVEMENTS PLAN - IMPACT ON OPERATIONS SUMMARY

Project / Division

Operating Budget Impact

Ward Capital Projects

Street Division

The Street Division provides the labor, engineering, design and project management services for the Ward Capital funded paving, street & sidewalk projects. These projects are small in size but collectively they involve a major portion of the departments operational costs. To offset these costs the Capital Budget reimburses the department for a portion of their labor costs as noted below.

Public Works Projects &

Ward Capital Projects

Board of Public Service (BPS)

The Board of Public Service (BPS) provides the engineering, design and project management services for the City's public work projects and the Ward Capital projects. Many of these projects are small in size and have little impact on the operating budget, however collectively the need to design and manage a greater number of projects has led to increases in the operating budget for BPS. To offset these costs the Capital Budget reimburses the department for a portion of their labor costs, as noted below.

LED Traffic Signal Upgrades

Streets - Traffic & Lighting

With a loan from the Missouri Department of Energy the Traffic Signal division of the Street Department has replaced the majority of traffic signal lamps with LED type units. These LED type lamps have a longer operational life and reduced voltage requirements. Part of the final payment for Phase I of the project was completed in FY10, with the Phase II payments until FY13. The repayment costs of the loan are offset by the reduced utility costs and labor savings due to the functional life of the units, as noted below.

Civil Courts Debt Service & Improvements

City-Wide Accounts

Of the \$2.75M in annual debt service required to retire the debt on the FY94 Civil Courts building improvement lease, \$1.58M is funded by court fees specifically dedicated to the building improvements. The balance has been funded from other capital revenues.

Justice Center

City-Wide Accounts, Dept of Public Safety & Facilities Management

The annual debt service on the Justice Center totals approx. \$11.38M The facility has also benefited from the rental of bed space to the U.S. Federal Marshal Service, with an estimated revenue of \$1.0M annually. The City has gained added detention capacity with this facility which has an operating budget of \$17.4M. The Facilities Management Division is incurring an increase in operating costs for maintenance and has additional utility costs of approximately \$925,000 for this facility.

Carnahan Courthouse Debt Service & Improvements

City-Wide Accounts, Board of Public Service, Facilities Management & Circuit Courts

In the spring of 2001, the City acquired the Carnahan Courthouse (Old Federal Courthouse) adjacent to the City's new Justice Center. The debt service on the Carnahan Courthouse renovation totals approx. \$1.15 million. The Board of Public Service is experiencing design and management costs associated with repairs and renovations required. The Circuit Courts is incurring operational costs for building maintenance of \$825,000 and Facilities Management Division is incurring utility costs of approximately \$740,000 for the additional facility.

Abram Building Debt Service & Improvements

City-Wide Accounts & Facilities Management

In the spring of 2009, the City Departments have begun to occupy this facility, the building will allow Departments who are currently in rental space or in substandard facilities to move to a more modern facility. The debt service totals approx. \$0.5 million. It is expected that the operational costs of the facility will be approx. \$1.9 million annually. This facility will allow the City Courts to move from rental space and the Health Department to move from an antiquated building and be more centrally located to other government operations.

CAPITAL IMPROVEMENTS PLAN - IMPACT ON OPERATIONS SUMMARY

Project / Division

Operating Budget Impact

Gateway Transportation Center Debt Service & Improvements

City-Wide Accounts & Facilities Management

In 2009, the City opened the Gateway Transportation Center, which will provide a connection point for surface transportation in the area. The debt service totals approx. \$0.6 million. It is expected that the operational costs of the facility will be offset by revenues generated. In FY10 the General Fund provides a subsidy of \$250,000 for operational costs

Facility & Infrastructure Debts Service (Juvenile Detention)

In FY09 the Facility & Infrastructure Debt Service, funded by the Capital Budget, provided \$4.5 million for HVAC, Plumbing and Electrical Remediation at the facility. The Capital Budget provides the funding for the Facility & Infrastructure Debt Service of \$1.55 million annually. This funding has allowed for numerous needed repairs and renovations in many City facilities.

Project / Division

FY11

FY12

FY13

FY14

FY15

Public Works & Ward Capital Projects

Street Division - Street Projects	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000
Street Division - Capital Reimbursements	(440,000)	(460,000)	(475,000)	(485,000)	(500,000)
BPS - Ward & Public Works Projects	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Board of Public Service - Capital Reimbursements	(650,000)	(660,000)	(675,000)	(695,000)	(710,000)

LED Traffic Signal Upgrades

Streets - Traffic & Lighting	133,000	133,000	133,000	0	0
Streets - Traffic & Lighting - Utility Costs	(114,000)	(120,000)	(126,000)	(132,000)	(138,000)

Civil Courts Debt & Improvements

City-Wide Accounts	0	1,180,000	1,180,000	1,180,000	1,180,000
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Justice Center

City-Wide Accounts	2,674,000	5,600,000	5,600,000	5,600,000	5,600,000
Facilities Management	925,000	950,000	975,000	1,000,000	1,025,000

Carnahan Courthouse Debt & Improvements

City-Wide Accounts	0	0	1,370,000	2,200,000	2,200,000
Facilities Management	740,000	760,000	780,000	800,000	820,000
Circuit Courts	825,000	850,000	875,000	900,000	925,000

Abram Building Debt Service & Improvements

Operational Costs	1,900,000	1,930,000	1,960,000	1,990,000	2,020,000
Rental & Operational Costs Savings	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)

Gateway Transportation Center Debt Service & Improvements

City-Wide Accounts	0	568,000	568,000	568,000	568,000
Operational Subsidy	225,000	200,000	200,000	200,000	200,000

Facility & Infrastructure Debts Service (Juvenile Detention)

City-Wide Accounts	0	1,546,000	1,546,000	1,546,000	1,546,000
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\$7,718,000	\$13,977,000	\$15,411,000	\$16,172,000	\$16,236,000
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**EXHIBIT A
FY11 CAPITAL BUDGET
CITYWIDE ACCOUNT (FUND 1217)**

SOURCES OF FUNDS:	
Gaming Revenues - Admissions Receipts	5,285,000
General Fund Transfer - Justice Center Lease Payment	2,674,000
Gasoline Tax - (County Share)	630,000
Courthouse Restoration Fund - Municipal Courts	150,000
Courthouse Restoration Fund - State Courts	1,250,000
Income from Sale of City Assets	350,000
Total Funds Available for Appropriation	10,339,000
USES OF FUNDS:	
Existing Debt	10,334,500
Civil Courts Lease Payment	2,741,000
Justice Center Debt Service	4,749,000
Facility & Infrastructure Debt Service	
Juvenile Detention Center	1,546,000
Gateway Transportation Center Debt Service	568,000
1520 Market Building Debt Service	491,500
911 System Upgrade Debt Service	239,000
Total Uses of Funds	10,334,500
ESTIMATED YEAR END SURPLUS (DEFICIT)	\$4,500

**EXHIBIT B
 FY11 CAPITAL BUDGET
 CITYWIDE ACCOUNT (FUND 1220)**

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	3,072,000	
Reallocated Recreation Center Project Funds	761,000	
Reallocated Capital Sales Tax	3,866,000	
CityWide Capital Existing Balance	(208,000)	
Total Funds Available for Appropriation		7,491,000
USES OF FUNDS:		
Existing Debt		4,611,000
Justice Center Debt Service	4,611,000	
Rolling Stock Replacement Program / Computer Equipment and Systems Debt Service	2,731,000	2,880,000
Desktop Computers	149,000	
Total Uses of Funds		7,491,000
ESTIMATED YEAR END SURPLUS (DEFICIT)		\$0

**EXHIBIT C
 FY11 CAPITAL BUDGET
 WARD IMPROVEMENTS ACCOUNT (FUND 1220)**

SOURCES OF FUNDS:	
Capital Improvement Sales Tax	5,185,000
Local Park Fund	700,000
Beginning Balance	(525,000)
Total Funds Available for Appropriation	5,360,000
USES OF FUNDS:	
Neighborhood Park Improvements Metro Parks Match	83,550
Local Park 1/8 Cent Metro Parks Match	255,250
Local Park 1/8 Cent Park Improvements	444,750
Contingency for Future Projects	4,576,450
Total Uses of Funds	5,360,000
ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0

**EXHIBIT D
 FY11 CAPITAL BUDGET
 MAJOR PARKS ACCOUNT (FUND 1220)**

SOURCES OF FUNDS:	
Capital Improvement Sales Tax	1,669,500
Beginning Balance	(178,500)
Total Funds Available for Appropriation	1,491,000
USES OF FUNDS:	
FOREST PARK SUBACCOUNT (FUND 1220)	
Debt Service On Forest Park Bonds	1,368,000
Bridge Replacement (Carr Lane / Liberal Arts Bridge)	123,000
Total Uses of Funds	1,491,000
ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0

**EXHIBIT E
 FY11 CAPITAL BUDGET
 RECREATION CENTER ACCOUNT (FUND 1220)**

SOURCES OF FUNDS:		
Capital Improvement Sales Tax	31,500	
Beginning Balance	(31,500)	
Total Funds Available for Appropriation	0	
USES OF FUNDS: Capital Improvement Sales Tax		
Total Uses of Funds	0	
ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0	

**EXHIBIT F
 FY11 CAPITAL BUDGET
 POLICE DEPARTMENT ACCOUNT (FUND 1220)**

SOURCES OF FUNDS:	
Capital Improvement Sales Tax	1,536,000
Capital Improvement Sales Tax - Police Beginning Balance	(105,000)
Total Funds Available for Appropriation	1,431,000
 USES OF FUNDS: Capital Improvement Sales Tax	
Debt Service for Police Capital Improvements	1,311,000
Microwave Communications System Lease Payment	80,000
Debt Service for Justice Center	40,000
Total Uses of Funds	1,431,000
 ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0

**EXHIBIT G
 FY11 CAPITAL BUDGET
 ENGINEERING, DESIGN AND ADMINISTRATION (FUND 1220)**

SOURCES OF FUNDS:	
Capital Improvement Sales Tax	1,090,000
Total Funds Available for Appropriation	\$1,090,000
USES OF FUNDS:	
Engineering, Design and Administration- BPS	650,000
Engineering, Design and Administration - Street Dept	440,000
Total Uses of Funds	1,090,000
ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0

**EXHIBIT H
 FY11 CAPITAL BUDGET
 METRO PARKS - MAJOR PARKS ACCOUNT (FUND 1219)**

SOURCES OF FUNDS:	
Capital Improvement Sales Tax	612,000
Beginning Balance	(39,200)
Total Funds Available for Appropriation	572,800
USES OF FUNDS:	
FOREST PARK SUBACCOUNT (FUND 1219)	
Dual Path Phase II	351,126
TOWER GROVE PARK SUBACCOUNT (FUND 1219)	
Misc. Building and Park Projects (TBD)	74,464
CARONDELET PARK SUBACCOUNT (FUND 1219)	
Rehab Holly Hills Drive (Grand to Holly Hills)	48,688
FAIRGROUND PARK SUBACCOUNT (FUND 1219)	
Skating Rink Improvements	35,514
O'FALLON PARK SUBACCOUNT (FUND 1219)	
Landscaping	34,368
WILLMORE PARK SUBACCOUNT (FUND 1219)	
ADA Upgrade to Tennis Court Comfort Station	28,640
Total Uses of Funds	572,800
ESTIMATED YEAR END SURPLUS (DEFICIT)	\$0

EXHIBIT I
FY11 CAPITAL BUDGET
METRO PARKS - NEIGHBORHOOD PARKS ACCOUNT (FUND 1219)

SOURCES OF FUNDS:		
Metro Parks Sales Tax - (Neighborhood Parks Portion)	918,000	
Beginning Balance	(58,800)	
Total Funds Available for Appropriation		859,200
USES OF FUNDS: Metro Parks Sales Tax		
Park	Projects	
SOULARD PARK	Replace Pea Gravel with Rubberized Surface	75,000
FANETTI PLAZA	Install Shelter, Fountain & Seating	56,250
JOE LEISURE PARK	Replace Park Benches and Reforestation	11,250
CHOUTEAU PARK	Park Development	67,000
SHERMAN PARK	Install New Playground	93,750
TERRY PARK	Construct Gazebo	65,250
MARQUETTE PARK	Replace Pea Gravel with Rubberized Surface	55,500
HAMILTON HEIGHTS PARK	Install Access Road to Restroom Building	18,750
	Install New Playground	93,750
LINDENWOOD PARK	Playground Renovation	93,700
AMBERG PARK	Develop a Dog Park, Community Garden, Install a Pavilion, Fencing and Children's Play Area	64,000
GWEN GILES PARK	Playground Renovation	52,500
DWIGHT DAVIS PARK	Total Rehabilitation of Park	112,500
Total Uses of Funds		859,200
ESTIMATED YEAR END SURPLUS (DEFICIT)		\$0



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BUDGET PROCESS

Budget as Operating Plan

The budget for the City is an Annual Operating Plan serving as the guidebook for the fiscal year. It sets policy, identifies new initiatives and allocates the resources necessary to maintain City services and meet the objectives of the fiscal year. The fiscal year for the City of St. Louis runs from July 1 to June 30. In accordance with state law, the budget must be balanced when adopted.

Budget Basis

The General Fund and most special fund budgets are formulated on a modified accrual basis. Encumbrances, including outstanding purchase orders, are budgeted as expenses but revenues are recognized only when they are actually received. Enterprise fund appropriations including the Airport and Water Divisions are budgeted on a cash basis. Both expenditures and revenues are recognized when actually paid or received. The City's Comprehensive Annual Financial Report (CAFR) accounts for the City's finances according to generally accepted accounting principles (GAAP). This method differs from the budget basis primarily in that revenues are recognized when they are measurable and available as opposed to actually received and expenditures are recognized when the obligation is incurred rather than paid or encumbered. For this reason, the CAFR also contains financial statements expressed on a "budget" basis so that end-of-year results can be compared with the budget.

The Budget Process

- The budget process begins in the fall when the Budget Division issues a request for departmental revenue estimates. The information submitted by the departments will be incorporated into the Budget Division's initial revenue estimate for the coming fiscal year.
- At the same time the department heads are asked to identify any new initiatives or programs so that they may be included in the budget planning process.
- In January, having arrived at a preliminary revenue estimate for the coming fiscal year and incorporating any new initiatives or areas that will experience an increase in costs, the Budget Division issues budget allocations to departments.
- Departments respond by submitting their budget requests and service level information to the Budget Division.
- In February, the Budget Division holds budget meetings with the departments and the administration to discuss budget requests and, where necessary, reconcile discrepancies between allocations and requests.
- Revenue estimates are continually updated throughout this period. In March, departmental budget proposals are adjusted to reflect the latest revenue projections.

BUDGET PROCESS

- In April, the Budget Division prepares the budget document and submits its proposed budget to the Board of Estimate and Apportionment (E&A), comprised of the Mayor, the Comptroller and the President of the Board of Aldermen. The Board of E&A reviews the proposed budget, holds hearings with departments and conducts a public hearing at which citizens may voice their concerns. Following the hearings, the Board of E&A may recommend changes to the proposed budget.

Next Steps - Charter Requirements

- The Board of E&A must submit its proposed budget to the Board of Aldermen not less than 60 days prior to the beginning of the fiscal year, or May 1.
- During May and June, the Ways and Means Committee of the Board of Aldermen conducts public hearings on each segment of the proposed budget prior to taking any action. The proposed budget is reviewed and then considered by the Board of Aldermen.
- The Board of Aldermen may reduce the amount of any item in a budget bill, except amounts fixed by statute or ordinance obligations. The Board of Aldermen may not increase any appropriation amount nor insert new items unless specifically approved by the Board of E&A. (As a general rule, should increases for particular items be desired, the Ways and Means committee will submit a list of items for the Board of E&A to consider, with which it may or may not agree.)
- If the Board of E&A does not submit its proposed budget to the Board of Aldermen by May 1, the Budget Director would be required to submit a budget directly to the Board of Aldermen.
- If the Board of Aldermen does not approve a budget by the beginning of the fiscal year, the proposed budget by the Board of E&A or, in its absence, the submission by the Budget Director, shall be deemed to have been approved by the Board of Aldermen.

Budget / Operating Plan Administration

- As needs arise during the fiscal year, limited transfers within or among departments or funds may occur with approval of the Board of Estimate and Apportionment. Any accruing or unappropriated City revenue may be appropriated by ordinance recommended by the Board of E&A and passed by the Board of Aldermen.

BUDGET PROCESS

December

Distribution of Budget Manual

January

Departments Submit Revenue Estimates

Departments Submit New Initiative Requests

Revenue Estimates Developed

Budget Allocations Issued to Departments

February

Departments Submit Budget Requests and Service Level Information

March

Budget Meetings with Departments and Administration

April

Budget Division Submits Budget to Board of Estimate and Apportionment (E & A)

E & A Holds Departmental and Public Hearings

May

E & A Approves and Submits Budget to Board of Alderman

Requests for Any Increases or New Items Submitted to E & A for Consideration

Ways and Means Committee Conducts Budget Hearings

Board of Alderman Approve Budget

July

Fiscal Year Begins July 1

CITY DEBT

General Discussion

The City of St. Louis is authorized to issue general obligation bonds payable from unlimited and ad valorem taxes to finance capital improvements upon a two-thirds majority vote of the qualified voters voting on the specific proposition. The Missouri Constitution provides that the amount of bonds payable out of tax receipts (which includes bonds payable from special assessments) shall not exceed 10% of the total assessed valuation of the taxable property of the City. The Constitution permits the City to become indebted for an additional 10% of the value of the taxable tangible property for the purpose of acquiring a right-of-way, constructing, extending and improving a sanitary or storm sewer system. The City is also authorized to issue revenue bonds to finance capital improvements to its water system, sewer system, and airport facilities. These types of revenue bonds require a two-thirds vote of the qualified electorate voting on the specific proposition.

The City is also authorized to issue revenue bonds to finance capital improvements to its water system, sewer system, and airport facilities. These types of revenue bonds require a two-thirds vote of the qualified electorate voting on the specific proposition.

All revenue bonds issued by the City are payable solely out of the revenue derived from the operation of the facility that is financed from the proceeds of such bonds. Revenue bonds do not pledge the full faith and credit of the City in servicing the bonded indebtedness and such bonds are not considered in determining the legal debt margins resulting from the limitations described above.

The City is also authorized by statute to issue "Tax Increment Financing" obligations pertaining to development projects. In July, 1991, the City issued \$15,000,000 of Tax Increment Revenue Bonds for the St. Louis Marketplace project. Such obligations are secured by increments of revenues attributable to property and other taxes generated by improvements to the project area, and may also be secured by annual appropriations from the City's General Fund. As part of the St. Louis Marketplace financing, the City covenanted to request annual appropriations from the General Fund beginning in fiscal year 1993 to cover any shortfalls in the payments of debt service on these bonds until such time as the aforementioned incremental revenues are at least equal to 150% of the annual debt service payments on said bonds for five consecutive years. Shortfalls in Marketplace debt began in FY06 and continued into FY10 where the subsidy amount was projected at \$0.7 million. Marketplace debt will be retired in FY11 requiring no additional subsidies.

In 2007, the City issued \$16,961,000 of TIF bonds for the One City Centre Redevelopment Project. As in the Marketplace project, these bonds may also be secured by the City's general fund in addition to incremental revenues. No payments from the general fund are anticipated in FY11.

CITY DEBT

Outstanding Debt and Lease Obligations

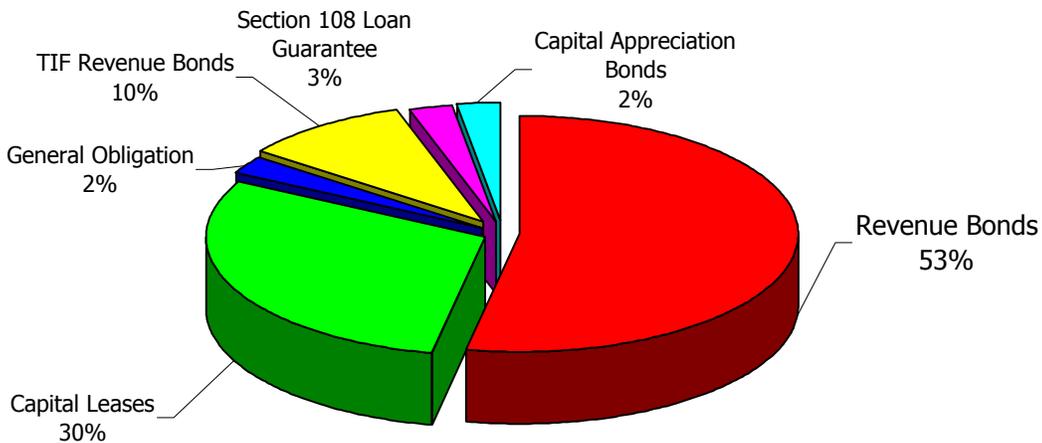
In addition to those financing mechanisms already discussed, the City uses capital leases as a means of financing major development and construction projects. The City's total outstanding debt and lease obligations as estimated as of the end of March, 2010 are approximately \$1.9 billion. This total includes \$182.0M in TIF revenue bonds, most of which are backed solely by project revenues. This amount also includes \$50.1M in Section 108 (HUD) loan guarantees for the convention center hotel and Hope VI housing development projects. As illustrated below, just over 50% of the City's total debt is in the form of revenue bonds issued primarily by the Airport and to a lesser extent the Water and Parking Divisions.

Legal Debt Margin		
Est. as of June 30, 2010		
	City Purposes Basic Limit	Streets & Sewers Additional Limit
2009 Assessed Value:	4,550,150,269	4,550,150,269
<u>Debt Limit</u>		
10% of AV:	455,015,027	455,015,026
Less: General Obligation Bonds	46,300,000	0
Legal Debt Margin	\$408,715,027	\$455,015,026

Note: Legal Debt Margin refers to only tax supported debt; other forms of debt including revenue bonds or lease debt do not fall under the constitutional limitation.

Source: Office of the Comptroller

TOTAL CITY DEBT AND LEASE OBLIGATIONS



Total Obligations = \$1.9 bil.

Estimated obligations outstanding as of 3/31/10 per Office of the Comptroller

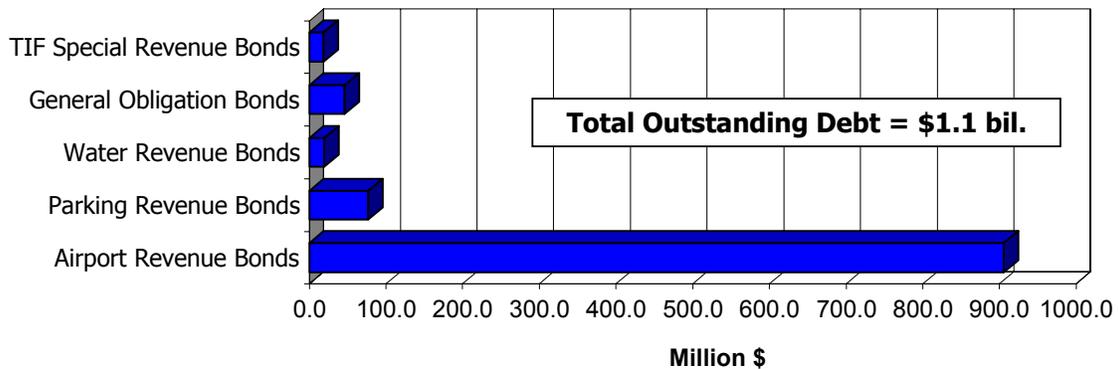
CITY DEBT

General Obligation and Revenue Bonds

Payments on general obligation debt are made from ad valorem property tax and license receipts. In 1999, the City issued \$65 million in general obligation bonds. With the bond proceeds, the City's Fire Department replaced its existing fire fighting fleet and conducted renovations to its firehouses. The St. Louis Police Department received funds to upgrade its crime lab and make improvements to its headquarters building on Clark Street. The bonds also provided \$11 million for the demolition of abandoned and derelict buildings throughout the City. An additional \$13.0 million in G.O. debt was issued in 2006 to provide matching funds for road and bridge projects, floodwall improvements and public safety communications systems. Another debt instrument known as revenue bonds are limited obligations of the City payable solely from the revenues of the department or facility financed by the bonds. By far the largest component of debt in this or any other debt category are the revenue bonds related to the Airport expansion and various improvement projects.

Bond Type	Estimated Outstanding as of March 31, 2010
General Obligation Bonds	\$46,300,000
Water Revenue Bonds	19,585,000
Parking Revenue Bonds	76,975,000
Airport Revenue Bonds	905,405,000
TIF Revenue Bonds (gen fund backed)	18,624,979
Total	\$1,066,889,979

OUTSTANDING DEBT



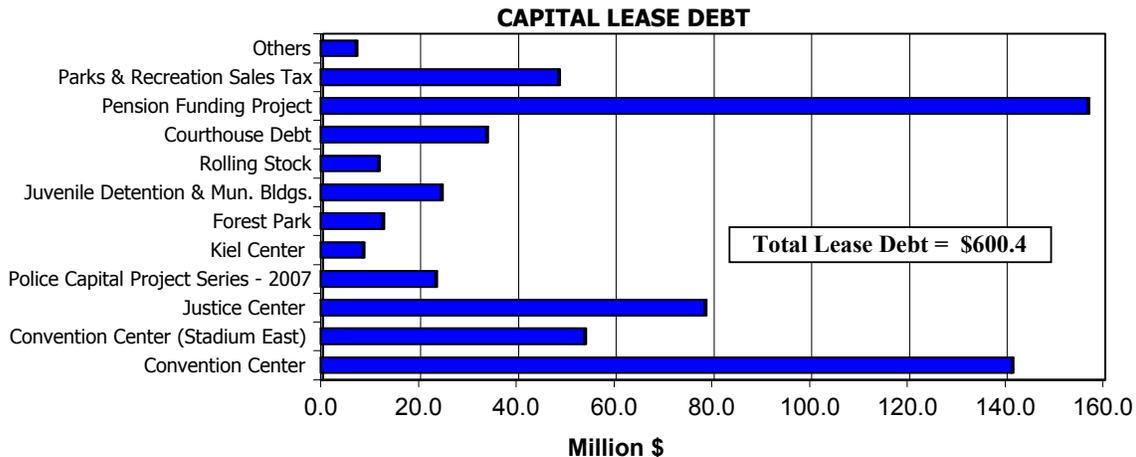
CITY DEBT

Capital Leases

The City has a number of outstanding lease-purchase agreements which can be characterized as capital leases. In capital lease financing, a non-profit authority issues debt to fund a project. This debt is secured by lease payments to the authority by a municipality leasing the project or equipment that is being financed. A list of the City's major existing agreements is presented below.

Description	Est. Outstanding June 30, 2010	Remaining Term In Years	Issue Date
Civil Courts Building Project	10,090,000	4	Jun-94
Convention Center (East) ¹	53,873,959	12	Feb-97
Convention Cntr Leasehold Refunding - 2003	55,130,000	5	Jun-93
Convention Center Capital Improvements - 2008	21,850,000	28	Nov-08
Convention Center Capital Improvements - 2009	31,016,922	28	Jul-09
Convention Cntr Leasehold Refunding - 2010	33,254,003	28	Mar-10
Kiel Center Refunding	8,530,000	12	Aug-97
Police Capital Project Series - 2007	23,360,000	27	Dec-07
Justice Center - 2009	8,495,000	2	Aug-96
Justice Center - 2001	55,090,000	9	Sep-01
Justice Center - 2005	14,860,000	10	Aug-05
Forest Park - 2004	12,595,000	12	Mar-97
Carnahan Courthouse	23,710,000	17	Apr-02
Parks & Recreation Sales Tax	48,515,000	27	Jul-07
Pension Funding Project - 2007	140,030,000	27	Sep-07
Public Safety Sales Tax Pension Funding -2008	16,725,000	9	Jun-08
Juvenile Detention / Mun Bldg. Funding - 2008	24,615,000	28	Jun-08
1520 Market (Abram) Building	2,958,928	8	Jun-07
Rolling Stock	11,612,651	5	Mar-00
MTFC Multimodal Direct Loan	3,778,864	8	Oct-07
MDNR Energy Efficiency Program	320,774	3	Jul-01
Total	\$600,411,101		

¹ Includes \$1M per year in asset preservation funds to the Regional Convention and Sports Authority through the term of the bo



Outstanding capital lease debt est. as/of 6/30/10 per Office of the Comptroller.

CITY DEBT

Capital Leases (continued)

While General Obligation debt is funded through property tax revenues and revenue debt is paid through the revenues of the project being financed, capital lease debt does not specifically have a dedicated revenue source for making lease payments. These payments are generally obligations of the City's General Fund. In as much as possible, the City has sought to lessen this burden on the general fund by pursuing new sources of revenue that may directly or indirectly be linked to the particular project being financed. The southern expansion of the convention center for instance, was accompanied by the successful propositions of a 1/2 cent restaurant tax and a hotel sales tax, with the idea that these two industries are the most likely beneficiaries of increased convention activity. The civil courts building improvement financing was followed by the imposition of a fee on court cases to help offset the cost of debt service. Likewise, the debt service on the Justice Center is being funded in part by reimbursements the City receives from the state for holding prisoners charged with state criminal violations.

Police Department, Forest Park and Recreation leases are funded utilizing sales tax proceeds that are dedicated to those departments. In 2007 and 2008, the City issued \$158M in pension bonds supported in part by a new 1/2 cent public safety sales tax approved by voters in February, 2008. Issues related to Recreation Center construction and Police Capital Improvements were also issued last year utilizing sales taxes dedicated for those purposes. Over half of the lease debt service requirements of \$63.7 million in FY11 are supported by direct and indirect sources of revenue. Below are debt service requirements for the ensuing fiscal year. From time to time when economically viable, refinancing of some of these issues may occur.

Schedule of Lease Debt Payments - FY2011	
Cervantes Convention Center - 1993 (refinanced)	16,463,000
Civil Courts Lease - 1994	2,741,000
Convention Center East / Stadium - 1997 ¹	6,000,000
CCC Energy Lighting Debt	388,000
Pension Funding Project (2007 & 2008)	13,564,000
Juvenile Detention Ctr./ Mun. Bldgs. - 2008	1,546,000
Forest Park Lease - 1997	1,368,000
Parks & Recreation Lease - 2007	3,240,000
Justice Center Lease	11,124,000
Kiel Center - 1997	908,000
Police Capital Improvements - 2007	1,389,000
Rolling Stock Lease / ITSA 2000-08	2,377,000
Carnahan Courthouse -2006	1,134,000
911 System Upgrades	239,000
1520 Market (Abram) Building	491,000
Multimodal Station	568,000
MDNR Loan - 2001	133,000
Total	<u>\$63,673,000</u>

¹ includes asset preservation payment

CITY DEBT

Tax Increment Financing Projects

Tax Increment Financing (TIF) is a funding mechanism used to support financing of development projects. In a TIF financing, bonds are issued to finance infrastructure and other improvements related to a development project. A portion of the incremental tax revenues resulting from the development are then dedicated to service the debt. In most instances, the debt remains an obligation of the developer and debt service is dependent solely on the incremental taxes to be generated by the project. The City's first TIF project known as St. Louis Marketplace and a more recent project for One City Centre are unique in that City general revenue is to be made available should there be any shortfall in project revenue. So, while the outstanding debt table listed earlier includes all outstanding TIF debt, only the Marketplace debt (to be retired in FY11) and One City Centre debt remain a potential obligation of the City. Listed below are outstanding estimated debt totals as of the end of FY10 for those TIF projects that have issued debt.

<u>TIF Project</u>	<u>Debt Outstanding</u>	<u>TIF Project</u>	<u>Debt Outstanding</u>
Marketplace #1	\$1,665,000	Catlin Townhomes #40	379,000
Cupples #3		0 Shenandoah Place #41	217,699
Chouteau Compton #6	2,467,204	1133 Washington #42	954,000
Edison Brothers #8	3,818,000	Maryland Plaza S. #43	4,133,176
100 N. Condo #10	101,027	410 N. Jefferson #44	1,664,000
Emerging Technologies #11	459,000	Warehouse/Fixtures #4	5,785,000
3800 Park #12	382,703	Maryland Plaza N. #47	878,242
Gravois Plaza #13	4,049,000	Marquette Building #48	4,311,000
4200 Laclede #17	830,400	Gaslight Sq. East #49	1,561,000
MLK Plaza #18	2,275,000	1136 Washington #50	3,261,000
Tech Electronics #19	900,000	Wash. East Condo #51	7,740,521
1505 Missouri #20	654,540	Auto Row I #53	1,316,000
Grand Center #21	13,849,000	1300 Conv. Plz. #55	899,000
Walter Knoll Florist #22	979,761	Mississippi Place #56	825,000
Luoderman Building #23	2,263,103	Loughborough #57	17,705,000
920/1000 Olive #24	2,667,732	5700 Arsenal #58	1,098,000
Grace Lofts #25	1,586,725	East Bank #61	1,456,825
Paul Brown Building #26	3,264,200	2300 Locust #62	1,503,088
1141-1151 So. 7th Street #27	1,048,600	Pet Building #63	3,008,500
Terra Cotta Lofts #28	3,505,000	Moon Bros. #65	1,481,000
1312 Washington #29	318,000	Ely Walker Lofts #69	5,478,000
Southtowne Centre #30	7,563,998	Packard Lofts #72	1,160,000
Soulard Apts. #32	4,400,000	Bee Hat Lofts #73	1,313,000
Printers Lofts #33	4,410,000	Syndicate Building #79	7,903,766
City Hospital #34	2,633,000	Ludwig Lofts #80	1,080,000
Fashion Square Lofts #35	3,696,000	600 Washington #85	16,961,000
1601 Washington #36	3,313,000	4100 Forest Park #87	6,046,000
1619 Washington #37	1,879,000	Grand /Cozens /Evans	
Highlands At Forest Park #38	2,248,000	#88	1,645,000
Security Building #39	3,045,000	Total	\$182,035,810

CITY DEBT

Principal and Interest Requirements on Direct Debt

as of June 30, 2009

Fiscal Year	General Obligation Bonds		
	Principal	Interest	Total
2010-2011	3,615,000	2,055,860	5,670,860
2011-2012	3,730,000	1,940,266	5,670,266
2012-2013	3,905,000	1,778,629	5,683,629
2013-2014	4,090,000	1,590,941	5,680,941
2014-2015	4,275,000	1,412,421	5,687,421
2015-2016	4,485,000	1,209,821	5,694,821
2016-2017	4,720,000	993,051	5,713,051
2017-2018	4,990,000	771,001	5,761,001
2018-2019	5,270,000	543,127	5,813,127
2019-2020	885,000	297,325	1,182,325
2020-2021	930,000	261,927	1,191,927
2021-2022	975,000	224,726	1,199,726
2022-2023	1,025,000	184,751	1,209,751
2023-2024	1,080,000	142,471	1,222,471
2024-2025	1,135,000	97,650	1,232,650
2025-2026	1,190,000	49,980	1,239,980
	<u>\$46,300,000</u>	<u>\$13,553,947</u>	<u>\$59,853,947</u>

Source: Office of the Comptroller, City of St. Louis

Debt Ratios

estimate as of June 30, 2009

	Net Debt Per Capita
Direct Debt (incl. G.O. & Lease debt)	\$2,030
Direct Debt (above plus Revenue Bonds)	\$4,862

Source: City of St. Louis Budget Division: based on 2006 revised U.S. census population of 353,837

Bond Ratings

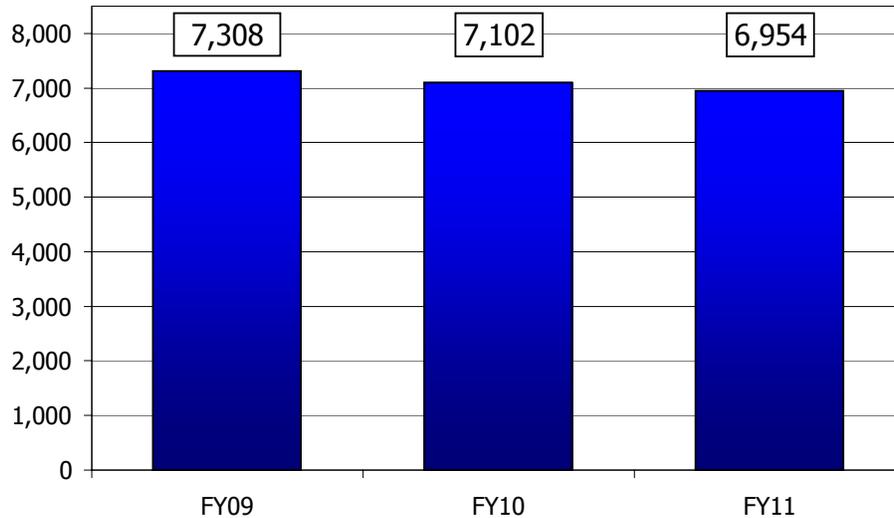
Moody's	A2
Standard & Poor's	A+
Fitch	A

CITY DEBT

In November, 2005, City voters approved additional general obligation debt of \$13 million. Issued in 2006, the total outstanding general obligation debt is now \$46.3 million. In total, the City remains well under the 10% cap established by the Missouri Constitution. Direct debt supported by property tax levies and City general and capital fund revenue totals \$2,104 per capita. Adding outstanding revenue bonds (primarily Airport) brings the debt per capita to \$4,723. The City's ability to manage its finances and maintain positive fund balances are key to the City's debt issuance policy. On May 19, 2008, Standard and Poor's Ratings Service upgraded the City's credit rating from A to A+ with a stable outlook and Fitch Ratings upgraded its rating from A- to A. Moody's Investors Service upgraded its rating on City debt from A3 to A2 on May 27, 2008. These improved ratings allow the City to borrow money at lower interest rates thus resulting in decreased costs. These ratings also serve as a positive indicator for companies and investors looking to do business in the City of St. Louis.

PERSONNEL SUMMARY

PERSONNEL TOTALS FY09 - FY11



Personnel Trends FY10 - FY11

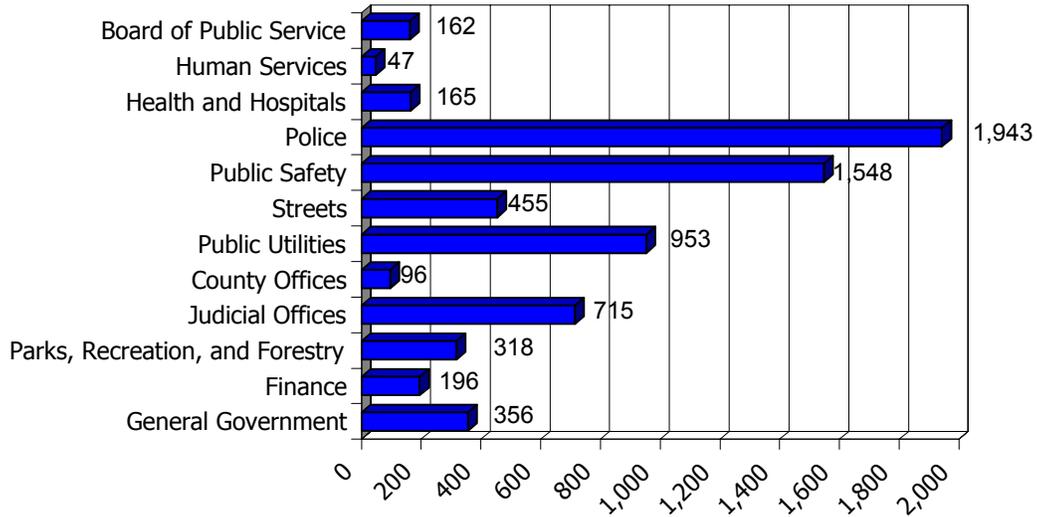
The FY2011 budget proposes an overall reduction in staffing in all funds by a net total of 148 positions. Of this total, 83 positions are in the General Fund. The Corrections Division will see a net reduction of 28 positions, Facilities Management will decline by 12 positions, and the Department of Parks, Recreation and Forestry will see a net reduction of 4 positions. Other general fund reductions are scattered across most departments.

Among special funds, there is a total reduction of 18 positions in the Local Use Tax fund, most of these are in the Health Department and Building Division. Minor decreases in special funds are scattered across various departments.

There is a net reduction of 7 positions among grant funds. Among the enterprise funds, the City's Water Division staff total has been reduced by 19 positions while the Airport will be reducing its staff by 3 positions in the next fiscal year.

PERSONNEL SUMMARY

FY11 Personnel Totals by Department All Funds

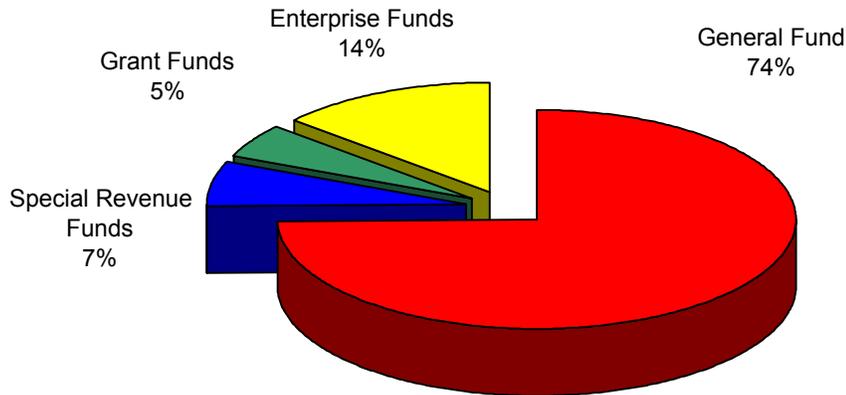


Authorized Full-Time Personnel Totals - By Department All Funds

Department	FY09	FY10	FY11
General Government	359.00	361.00	356.00
Finance	205.00	204.00	196.00
Parks, Recreation, and Forestry	332.00	322.00	318.00
Judicial Offices	721.00	709.00	715.00
County Offices	101.00	98.00	96.00
Public Utilities	1,033.00	979.00	953.00
Streets	463.00	464.00	455.00
Public Safety	1,644.00	1,604.00	1,548.00
Police	1,992.00	1,937.00	1,943.00
Health and Hospitals	214.00	194.00	164.54
Human Services	48.00	46.00	47.00
Board of Public Service	196.00	184.00	162.00
Totals	7,308.00	7,102.00	6,953.54

PERSONNEL SUMMARY

FY11 Personnel by Fund



Authorized Full-Time Personnel Totals - By Fund

Fund	FY09	FY10	FY11
General Fund	5,392.61	5,270.48	5,187.40
Special Revenue and Other Funds			
Local Use Tax Funds	209.40	187.18	169.17
Assessment Fund	71.00	69.00	66.00
Communications Fund	18.00	18.00	12.00
Lateral Sewer Fund	18.26	18.26	18.50
1116-9 Special Funds	153.00	146.00	134.00
Surface Transportation Projects Fund	1.00	1.00	1.00
Street Improvements Fund	41.00	40.00	41.00
Tax Increment Financing Fund	6.85	6.45	6.10
Mail Center - Special Fund	7.27	7.27	7.27
Employees Health and Hospital Fund	9.15	8.15	8.15
Public Safety Trust Fund	12.00	11.50	13.50
Grant Funds			
SLATE	42.00	55.15	54.90
Community Development Block Grant	76.65	77.38	75.67
Other Grant Funds	226.31	216.68	211.88
Enterprise Funds			
Comptroller	3.50	3.50	3.00
Water Division	383.00	383.00	364.00
Airport	637.00	583.00	580.00
Totals	7,308.00	7,102.00	6,953.54

PERSONNEL SUMMARY

Department (All Funds)	FY09	FY10	FY11
General Government			
110 Board of Aldermen	45.00	45.00	44.00
120 Mayor's Office	24.00	24.00	24.00
121 St. Louis Agency on Training and Employment	45.00	53.00	53.00
123 Personnel	53.00	51.00	47.00
124 Register	3.00	3.00	3.00
126 Civil Rights Enforcement Agency	7.00	7.00	6.00
127 Information Technology Service Agency	45.00	44.00	41.00
137 Budget Division	6.00	5.00	5.00
139 City Counselor	62.00	59.00	63.00
141 Planning and Urban Design	20.00	20.00	20.00
142 Community Development Administration	45.00	45.00	45.00
143 Affordable Housing Commission	4.00	5.00	5.00
Total General Government	359.00	361.00	356.00
Finance			
160 Comptroller	93.00	94.00	89.00
162 Municipal Garage	7.00	7.00	7.00
163 Microfilm	7.00	7.00	7.00
170 Supply Commissioner	9.73	9.73	9.73
171 Multigraph	10.00	10.00	10.00
172 Mail Room	7.27	7.27	7.27
180 Assessor	71.00	69.00	66.00
Total Finance	205.00	204.00	196.00
Parks, Recreation and Forestry			
210 Director, Parks, Recreation, and Forestry	6.00	6.00	8.00
213 Recreation	26.00	26.00	21.00
214 Forestry	121.00	113.00	112.00
215 Operation Brightside	0.00	3.00	3.00
220 Parks	175.00	172.00	172.00
225 Soulard Market	4.00	2.00	2.00
Total Parks, Recreation and Forestry	332.00	322.00	318.00
Circuit Clerk and Court En Banc			
310 Circuit Clerk	1.00	1.00	1.00
311 Circuit Court	73.00	72.00	71.00
313 Board of Jury Supervisors	10.00	10.00	9.00
314 Probate Court	0.00	0.00	0.00
320 Probation and Juvenile Detention Center	240.00	240.00	244.00
Total Circuit Clerk and Court En Banc	324.00	323.00	325.00

PERSONNEL SUMMARY

Department (All Funds)	FY09	FY10	FY11
Other Judicial Offices			
312 Circuit Attorney	152.00	146.00	150.00
315 Sheriff	183.00	180.00	178.00
316 City Courts	36.00	35.00	37.00
317 City Marshal	26.00	25.00	25.00
Total Other Judicial Offices	397.00	386.00	390.00
County Offices			
330 Tax Equalization Board	0.00	0.00	0.00
333 Recorder of Deeds	47.00	46.00	46.00
334 Election and Registration	32.00	30.00	28.00
335 Medical Examiner	12.00	12.00	12.00
340 Treasurer	10.00	10.00	10.00
Total County Offices	101.00	98.00	96.00
Public Utilities			
401 Communications Division	16.00	16.00	12.00
415 Water Division	380.00	380.00	361.00
420 Airport Commission	637.00	583.00	580.00
Total Public Utilities	1,033.00	979.00	953.00
Streets			
510 Director of Streets	26.00	26.00	25.00
511 Traffic and Lighting	88.00	92.00	88.00
513 Auto Towing	29.00	28.00	27.00
514 Street Division	154.00	154.00	151.00
516 Refuse	166.00	164.00	164.00
Total Streets	463.00	464.00	455.00
Public Safety			
610 Director, Public Safety	8.63	9.00	8.00
611 Fire Department	830.00	830.00	829.00
614 Office of Special Events	0.00	2.00	2.00
616 Excise Commissioner	6.00	6.00	6.00
620 Building Commissioner	245.00	231.00	207.00
622 Neighborhood Stabilization	41.37	42.00	41.00
625 City Emergency Management Agency	5.00	4.00	4.00
632 Corrections/ MSI	231.00	228.00	207.00
633 City Justice Center	277.00	252.00	244.00
Total Public Safety	1,644.00	1,604.00	1,548.00
Police			
650 Police	1,992.00	1,937.00	1,943.00
Total Police Department	1,992.00	1,937.00	1,943.00

PERSONNEL SUMMARY

Department (All Funds)	FY09	FY10	FY11
Health and Hospitals			
700 Director, Health and Hospitals	36.00	47.00	29.00
710 Health Commissioner	22.00	2.00	2.00
711 Communicable Disease Control	50.00	51.00	47.00
714 Animal Care and Control	27.00	24.00	16.54
715 Community Environmental Health Services	58.00	52.00	51.00
719 Family/ Community/ School Health	21.00	18.00	19.00
Total Health and Hospitals	214.00	194.00	164.54
Human Services			
800 Human Services	48.00	46.00	47.00
Total Human Services	48.00	46.00	47.00
Board of Public Service			
900 President, Board of Public Service	68.00	59.00	53.00
903 Facilities Management	46.00	48.00	37.00
910 Equipment Service Division	79.00	75.00	70.00
930 Soldiers' Memorial	3.00	2.00	2.00
Total Board of Public Service	196.00	184.00	162.00
TOTALS	7,308.00	7,102.00	6,953.54

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

City Narrative

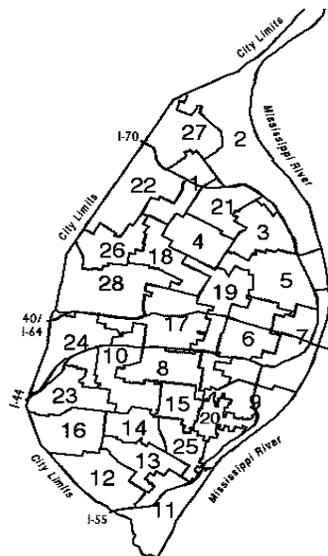
The City of St. Louis is located on the Mississippi River, the eastern boundary of the State of Missouri, just below its confluence with the Missouri River. The City occupies 61.74 square miles of land and its area has remained constant since 1876. The City, a constitutional charter city not part of any county, is organized and exists under and pursuant to its Charter and the Constitution and laws of the State of Missouri.

The City is popularly known as the "Gateway of the West," due to its central location and historic role in the nation's westward expansion. Commemorating this role is the 630 foot stainless steel Gateway Arch, the world's tallest man made monument, which is the focal point of the 86 acre Jefferson National Expansion Memorial on the downtown riverfront.

While the City was originally incorporated as a town in 1809 and a city in 1823, the current City charter was adopted in 1923 by the electorate.

Source: City of St. Louis website

St. Louis's
28 Wards



Civic Timeline

<u>Year</u>	<u>Event</u>
1764	St. Louis founded by Pierre Laclede.
1823	City of St. Louis incorporated as a City.
1832	Municipal water distribution begins.
1857	City Fire Department established.
1861	Metropolitan Police System founded.
1876	City separation from St. Louis County.
1904	St. Louis hosts the 1904 World's Fair & Olympics.
1935	Bond Issue for Jefferson National Expansion Memorial approved.
1954	Metropolitan Sewer District created.
1963	Transit operations assumed by Bi-State Development Agency.
1965-66	Downtown building boom begins with completion of Gateway Arch and Busch Memorial Stadium.
1985-86	St. Louis Union Station & Historic Old Courthouse complete renovations.
1993	MetroLink light-rail system opens first line.
1994-95	Scottrade Center (formerly Kiel) & Edward Jones Dome (formerly TWA Dome) completed.
2000-02	St. Louis reverses decades of population declines. Eagleton Federal Courthouse & St. Louis Justice Center completed.
2008	Gateway Transportation Center, multi-modal facility opened downtown.

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

Demographic & Social Characteristics



Population

2008	356,730
2007	355,663
2006	353,837
2005	352,572
2004	350,705
2003	348,039

<u>Population By Age</u>	<u>2008</u>	<u>2006</u>
Under 5	7.2%	7.6%
5 to 19	20.6%	21.1%
20 to 34	19.5%	20.1%
35 to 44	15.1%	14.7%
45 to 54	15.6%	14.9%
55 to 64	10.7%	9.8%
65 & over	11.3%	11.8%
Median	36.7%	35.6%

<u>Race</u>	<u>2008</u>	<u>2006</u>
White	44.6%	43.5%
Black	47.8%	50.0%
Asian	1.9%	2.2%
Hispanic	2.9%	2.6%
Other	2.7%	0.7%

<u>Educational Attainment (>25 years of age)</u>	<u>2008</u>	<u>2006</u>
Graduate / Professional Degree	10.4%	9.6%
Bachelor's Degree	15.6%	14.1%
Associate's Degree	5.4%	5.5%
Some College (no degree)	23.7%	18.3%
High School Diploma	25.2%	29.6%
No Diploma	19.7%	22.7%

<u>Households By Type</u>	<u>2008</u>	<u>2006</u>
Total Households	142,299	139,929
Family households	49.2%	51.9%
w/ own children under 18	21.5%	24.9%
Married-couple family	24.9%	25.1%
w/ own children under 18	8.5%	9.8%
Male householder, no wife present	5.4%	5.4%
w/ own children under 18	2.0%	2.7%
Female householder, no husband present	19.0%	21.4%
w/ own children under 18	10.9%	12.4%
Nonfamily households	50.8%	48.1%
Householder living alone	43.7%	42.5%
65 years and over	11.9%	10.9%

Source: 2008 U.S. Census American Community Survey

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

Economic and Employment Data

<u>Top Employers</u>	<u>2008 Employees</u>	<u>2007 Employees</u>
BJC Health Systems	15,864	16,447
Washington University	13,538	13,381
St. Louis University	9,603	9,399
City of St. Louis	9,272	8,682
St. Louis Board of Education	5,477	5,811
State of Missouri	4,912	5,052
Anheuser-Busch Companies, Inc.	4,718	5,164
AT&T Services, Inc.	4,609	5,917
U.S. Postal Service	4,560	5,109
National Finance Center	4,460	3,883
Defense, Finance, and Accounting Service	3,852	3,191
St. Louis Children's Hospital	3,336	na
Wachovia	2,840	4,811
Ameren Corporation	2,736	2,523

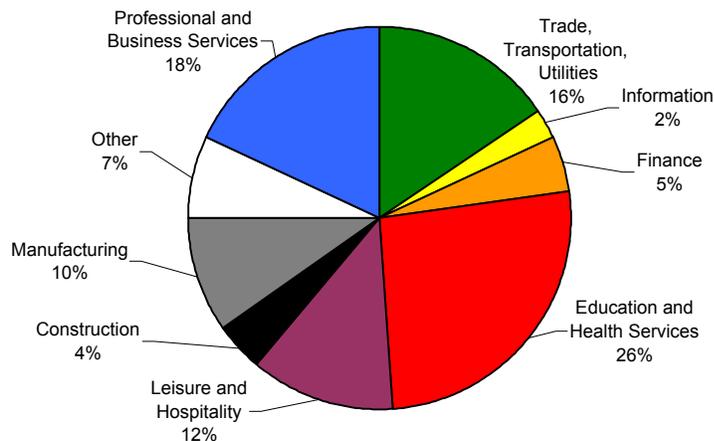
Source: City of St. Louis, Collector of Revenue

<u>Income and Employment</u>		<u>Most Recent</u>	<u>%</u>	<u>Previous Year</u>
		<u>Period</u>	<u>Change</u>	<u>Period</u>
Per Capita Personal Income	08/ 07 ¹	\$32,214	5.6%	\$30,494
Average Annual Pay	08/ 07 ²	\$57,696	18.0%	\$48,914
Total Employment	Sept. 09(p)/ 08 ²	219,537	-7.2%	236,558
Establishments	3rd Qtr 09(p)/ 08 ²	8,553	0.6%	8,498
Total Wages (In Thousands)	" "	\$2,575,705	-9.8%	\$2,854,515
Civilian Labor Force	Mar. 10/ 09 ²	153,660	0.0%	153,728
Unemployment Rate	" "	10.2%	1.2%	9.0%

Source: ¹ U.S. Bureau of Economic Analysis

² U.S. Bureau of Labor Statistics (p): Preliminary

Employment by Industry

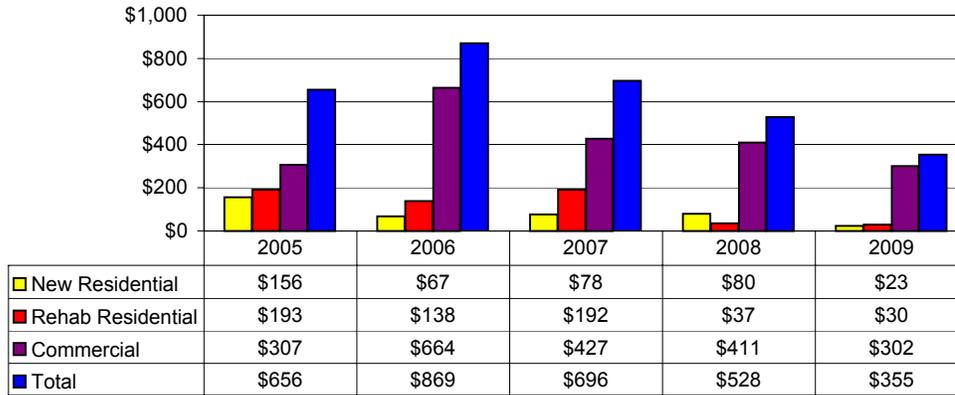


Source: U.S. Census, Quarterly Workforce Indicators, Q2 2009

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

Economic and Employment Data

Construction Activity (In Millions)



Source: Building Division, City of St. Louis

Tourism

<u>Tourist Attractions</u>	<u>2009 Attendance</u>	<u>% Change</u>	<u>2008 Attendance</u>
St. Louis Cardinals	3,343,252	-2.5%	3,430,403
St. Louis Zoo	3,101,830	3.8%	2,988,058
Jefferson National Memorial (Arch)	2,360,109	20.7%	1,954,810
Missouri Botanical Garden	970,218	0.9%	961,490
St. Louis Science Center	965,083	-9.9%	1,071,690
St. Louis Rams	441,901	-7.9%	479,843
City Museum	748,000	10.0%	680,079
Fox Theatre	539,100	-0.1%	539,803
St. Louis Art Museum	409,585	8.8%	376,507
The Muny	371,764	-1.6%	377,705

Source: Respective Organizations / Professional Leagues

St. Louis Convention & Visitors Commission

The St. Louis Convention & Visitors Commission is the official destination marketing organization for St. Louis City and St. Louis County for visitors of all types.

<u>CVC Activities</u>	<u>FY2009</u>	<u>FY2008</u>
Hotel Rooms Booked (non-leisure)	506,600	554,031
Visitors' Centers Attendance	113,891	117,774
CVC Volunteer Hours	15,819	13,380



Source: CVC / CVC Annual Report 2009, 2008

GLOSSARY

Accrual Basis of Accounting

Accounting method where revenues and expenditures are recognized when incurred as opposed to actually received or paid. The City's general fund and most special fund budgets use a modified accrual basis where encumbrances, including outstanding purchase orders, are budgeted as expenses but revenues are recognized only when they are actually received. (see also cash basis of accounting)

Affordable Housing Trust Fund

Fund created in 2001 from a portion of receipts of the local use tax. Funds are dedicated to providing for the development and preservation of affordable and accessible housing in the City. Loan and grant programs are administered by the Affordable Housing Commission. In November 2002, City voters replaced the existing local use tax with a new local use tax. Under a new allocation formula, a total of \$5.0 million per year is to be allocated to the Affordable Housing Trust Fund.

Airport, City of St. Louis

An enterprise fund used to account for the revenues and expenses of Lambert-St. Louis International Airport. The Airport is owned by the City of St. Louis and operated by an Airport Commission. The use of Airport revenues, derived primarily from airline payments for use of the facilities, parking fees and interest earnings, are limited to purposes of the Airport.

Aldermen, Board of

28 elected individuals representing the 28 wards of the City and a President elected citywide who make up the City's legislative body.

Appropriation

A legal authorization to make expenditures and incur obligations for specific purposes.

Assessment

The valuation of property for the purpose of taxation.

Assessment Fund

Fund which supports the operations of the Assessor's office.

Balanced Budget

A budget in which resources available for appropriation equal planned expenditures.

Battered Persons Shelter Fund

Established by ordinance in 1992, the Battered Persons Shelter fund is used solely for providing operating expenses for shelters for battered persons. The fund is supported by a \$1.00 fee imposed on municipal ordinance violations cases filed in municipal court.

BJC / City Trust Fund

Fund used to account for operating and maintenance costs for Forest Park, funded through lease revenues from Barnes-Jewish Community Hospital.

GLOSSARY

Bond Issue

Debt instrument used to fund large capital projects or other obligations for a period of more than one year. The debt is typically repaid following a fixed schedule of principal and/or interest payments over the term of the debt issued.

Budget

A financial plan based on anticipated revenues and expenditures for a given period.

Budget Transfer

The act of moving appropriated funds from one expenditure account to another. The budget transfer is used to adjust the budget to meet changes in planned expenditures that may occur during the fiscal year.

Building Demolition Fund

Fund established to finance the demolition and board-up of dangerous buildings. The Building Demolition Fund is funded through a fee of \$2.00 per \$1,000 estimated value of any building permit issued by the City.

Capital Improvements Fund

Fund for long-term improvements and maintenance of the City's infrastructure and/or acquisition of equipment or property for public use.

Capital Improvement Plan (CIP)

A document prepared each year concurrently with the City's annual budget that identifies planned capital improvement expenditures and resources available to fund those expenditures over the next five years.

Capital Improvement Expenditures

Any action or expenditure taken or made to replace, install, refurbish, rehabilitate, reconstruct, update or otherwise improve the City's public infrastructure, including but not limited to, roads, bridges, parks and other public places, sidewalks, arterial streets, alleys and municipal buildings and efforts or expenditures taken or made to improve the quality of the City's fleet of rolling stock or other major equipment items.

Capital Improvement Sales Tax Trust Fund

Fund established for revenues received from the one-half cent sales tax for capital improvements. This fund consists of the following five accounts: Ward Capital Improvements Account (50%), Major Park Capital Improvements Account (17%), Recreation Center Capital Improvements Account (3%), Citywide Capital Improvements Account (20%) and Police Department Capital Improvements Account (10%).

Capital Lease Debt

A form of financing where a non-profit authority issues debt to fund a project. The debt is secured by lease payments to the authority by the municipality leasing the project or equipment that is being financed.

GLOSSARY

Cash Basis of Accounting

Accounting method where revenues and expenses are recognized when actually received or paid. The City's enterprise funds are budgeted on a cash basis. (see also accrual basis of accounting)

Child Support Unit (Parent Locator Fund)

State supported fund through which the Circuit Attorney's Office conducts its program for recovering child support payments.

City Employee Pension Trust Fund

Fund established by City of St. Louis Ordinance 67815, effective January 27, 2008 used to account for \$13.5M of annual revenues from the City's gross receipts tax on telephone companies. Commencing with the fiscal year beginning July 1, 2008, payments from this fund will be used to pay debt service on Employee Retirement System (ERS) related bond issues and any additional actuarially required contributions to ERS.

Columbia Bottoms Fund

Fund established to account for transactions relating to Columbia Bottoms, a parcel of land along the Missouri River which the City owns and leases out for private farming. With the recent sale of most of the property to the Missouri Department of Conservation, activity in this fund has been significantly reduced.

Communications (Cable) Fund

Fund established for the purpose of overseeing the cable television and communications industry in the city and establishing and managing a government access channel and necessary studio facilities. The Cable Division is funded through a 5% franchise fee imposed on Cable operators.

Community Development Agency

City agency responsible for planning and implementing the housing and economic development plans of the City of St. Louis. CDA also oversees operation, administration and programmatic and compliance monitoring of the Community Development Block Grant program as well as other federal housing programs.

Community Development Block Grant (CDBG)

A variety of funds received from the Federal Government for providing housing, community and economic development programs to economically distressed neighborhoods and segments of the population. The annual appropriation of CDBG program funds is typically approved in December of each year, separate from the City's overall general budget.

Comprehensive Annual Financial Report (CAFR)

The audited financial report containing statements and reports of the City's financial activity for a given fiscal year.

Convention and Tourism Fund

Fund established to foster and promote the City's convention and tourism industry. Expenditures from the fund are approved by members of the C & T Board consisting of the Mayor, the Comptroller and the President of the Board of Aldermen.

GLOSSARY

Convention and Sports Facility Trust Fund

Fund established to help pay for the construction of the convention center expansion project. Revenues to the fund consist of the 3.5% gross receipts tax on hotel/motel receipts. These revenues are transferred to the City's General Fund and used to help pay the City's debt on the convention facility.

Debt Service

Expenditures for principal and interest payments on loans, notes and bonds.

Debt Service Fund

Fund used to specifically track payments of principal, interest and expenses on general obligation debt.

Department

Major unit of organization in the City comprised of subunits called divisions.

Earnings Tax

A one percent tax levied against employee gross compensation and business net profits. The tax applies to all residents of the City of St. Louis regardless of where they work. It also applies to the earnings of non-residents who work within the City limits.

Efficiency Measure

A performance measure used to gauge the amount of resources / time required to deliver a given unit of service.

Employee Health & Hospital (Benefits) Fund

A fund financed jointly by the City, its employees and retirees to ensure adequate health and hospital care for employees and retirees of the City. The income for this fund is derived from appropriations made in other City funds.

Encumbrance

An obligation for which payment is anticipated but has not yet been made. Typically encumbrances represent outstanding purchase orders or contracts. The funds appropriated for these expenses are set aside in a reserve for payment. An item will remain an encumbrance until the obligation is paid or otherwise released.

Enterprise Fund

A fund used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the cost of providing goods or services to the public on a continuing basis be financed or recovered primarily through user charges. The City's Airport, Water and Parking Meter Divisions are enterprises.

Estimate and Apportionment, Board of

The City's chief fiscal body - comprised of the Mayor, the Comptroller and the President of the Board of Aldermen.

GLOSSARY

Expenditure

Money actually spent by the City for the programs and projects included in the approved budget.

Federal Mandate

A regulation or requirement imposed on state or local governments by the Federal government. Federal mandates include the Clean Air Act, Clean Water Act, Americans with Disabilities Act and Underground Storage Tank Regulations.

Fee Office

Office which by State statute is funded by a commission fee or portion of the revenues it is charged to collect. Fee offices are not included in annual City appropriations. Fee offices in the City include the Collector of Revenue, License Collector and Public Administrator.

Fiscal Year

Twelve month period to which the budget applies. In St. Louis this is July 1 to June 30.

Franchise Tax

Any one of a series of taxes on the gross receipts of utility companies operating within the City, including sales of electricity, natural gas, telephone services, water, steam and on the gross receipts of the Airport.

Fund Balance

The level of funds remaining as measured generally at the conclusion of a fiscal year, after allocating for all encumbrances and other commitments. The fund balance often includes reserves set-aside to meet future obligations, (e.g. 27th pay reserve, rainy day reserve). From a fiscal policy standpoint, emphasis is often placed on the level of "unreserved" fund balance as an indicator of fiscal stability. The City's policy is to achieve and maintain an unreserved general fund balance at a minimum of 5% of the general fund budget.

General Fund

The main operating fund of the City.

General Obligation Bonds

Debt issue that is supported by the full faith and credit of the City's taxing authority. Debt issuance requires approval of two-thirds of voters. Retirement of general obligation debt is funded through a levy of the property tax.

Generally Accepted Accounting Principles (GAAP)

The common set of accounting standards and procedures for reporting financial activity.

Health Care Trust Fund

Fund created in 2001 from a portion of receipts from the local use tax. Funds are dedicated to providing public health care services within the City of St. Louis. In November 2002, voters replaced the existing local use tax with a new local use tax.

Intergovernmental Revenue

Revenue received from federal, state or other governmental agencies.

GLOSSARY

Internal Service Fund

Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies on a cost reimbursement basis.

Lateral Sewer Repair Fund

Fund established in 1989 to provide the cost of the repairs of leaking lateral sewer service lines on residential properties. The Lateral Sewer Repair Program is funded by a \$28.00 annual fee on all residential property having six or less dwelling units.

Local Use Tax

Originally approved by City voters in April, 2001, the local use tax is a tax imposed on purchases made from out of state vendors. The local use tax rate is equal to the City's local sales tax rate. The local use tax was replaced by voters in November, 2002 with a new local use tax. Proceeds from the new local use tax are to be allocated each fiscal year in the amount of \$5 million each to the Health Care Trust Fund and the Affordable Housing Trust Fund, \$3 million for derelict building demolition and any excess amounts shall be dedicated collectively to any of the following: derelict building demolition, public safety, neighborhood preservation, development and preservation of affordable and accessible housing and public health care services.

Local Parks Fund

Fund used to account for revenues and expenses from the 1/8th cent sales tax approved by voters in November, 2006. The proceeds of the tax are to be used for the financing of two new recreation centers in the City, improvements to existing recreation centers and to provide additional recreation programming.

Outcome Measure

A performance measure used to gauge how well a given service results in a desired outcome.

Output Measure

A performance measure used to gauge workload or units of service provided through or by a program.

Parking Funds

Funds used to track revenues and expenses of the Parking Meter Division and Kiel Parking Facility. Both of these operations are managed as separate enterprise funds by the Treasurer's Office.

Payroll Expense Tax

A tax of one-half of one percent of total compensation paid by a business to its employees for work performed in the City of St. Louis. Non-for-profit charitable or civic organizations are exempt from the payroll expense tax.

Performance Measure

Any one of a number of measures used to gauge a program's efficiency, outcome or output.

Personal Services

Account group of expenditures related to salaries, overtime, social security payments, health

GLOSSARY

insurance and other fringe benefit costs of personnel.

Port Authority Fund

Fund established to manage all phases of the harbor and wharves operation including enforcement of all regulations with the guidance of a Port Development Commission.

Program

A set of activities conducted by a department or division to provide a specific service.

Property Tax

A tax levied on the assessed value of property (e.g. personal, real estate).

Public Facilities Protection Corporation

A not-for-profit corporation established to provide the City with Surety Bond and Insurance coverage and general protection from judgments rendered against the City. Each year the City makes a contribution to PFPC out of the General Fund.

Public Safety Sales Tax (1/2 Cent)

Part of Proposition S, approved by voters on February 5, 2008, a one-half of one percent sales tax on all retail sales made in the City of St. Louis. Revenues collected by the tax are deposited into the Public Safety Trust Fund, from which payments are made to fund the police and fire pension systems, crime prevention programs to be administered by resolution of the Board of Aldermen, as well as salary increases for firefighters, police and civilian employees of the police department.

Public Safety Trust Fund

Funds used to account for receipts and expenditures from an increase in the Graduated Business License tax rates approved by voters in August, 2006. The proceeds are allocated as follows: 75% to the Police Department for new policing initiatives, 15% for the Circuit Attorney's Office for the establishment of a Career Criminal Unit and 10% for the City Counselor's Office for enhancing the problem properties unit.

Revenue

Income received by the City government from sources, such as taxes, fees, user charges, grants and fines, which is used to support the government's facilities and services to the community.

Revenue Bonds

Debt issue used to finance capital improvements payable solely out of the revenue derived from the facility that is financed from the proceeds of the bonds. Most often used by enterprise funds (e.g. Water Division, Airport)

Riverboat Gaming Fund

Fund established to account for revenues from riverboat gaming. Appropriations from this fund are used for three primary purposes, 1) public safety on the riverfront, 2) capital expenditures (i.e. local bridge match, etc.) and 3) economic development. Revenue from riverboat gaming leases is received through the Port Authority Fund.

GLOSSARY

Special Revenue Fund

A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.

Street Improvement Fund (St. Louis Works)

A street and sidewalk improvement program funded primarily from a portion of City utility taxes and State motor vehicle sales tax revenues. St. Louis Works funds are appropriated under a separate ordinance on a calendar year basis.

Tax Increment Financing

Funding mechanism that uses the tax benefits generated by a development to pay the debt for improvements related to the development.

Transportation Fund

Fund used to account for revenues and appropriations from the 0.5% transportation sales tax and the 0.25% Metrolink sales tax. All revenues into the transportation fund are currently appropriated to the Bi-State Development Agency that operates the regional mass transit system.

Trust and Agency Funds

Funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or funds.

Twenty-Seventh Pay Reserve

Reserve set aside for fiscal years in which a 27th pay day occurs. With bi-weekly pay periods, a 27th pay day will occur once every 11 years. The last 27th pay period occurred in FY06 and the next one will occur in FY17.

Unreserved Fund Balance

That portion of the fund balance that does not include reserves set-aside to meet future obligations (see also fund balance).

User Fees

Fees paid directly by citizens for a service used (i.e. park fees, bus fares).

Water Division Fund

An enterprise fund used to account for the revenues and expenses of the Water Division, which is owned and operated by the City and funded primarily through water sales.

GLOSSARY

COMMON ACRONYMS

ADA	Americans with Disabilities Act	FRS	Firemen's Retirement System
BPS	Board of Public Service	GTC	Gateway Transportation Center
CAFR	Comprehensive Annual Financial Report	HCD	Housing Conservation District
CDA	Community Development Agency	ITSA	Information Technology Services Agency
CDBG	Community Development Block Grant	ISTEA	Inter-modal Surface Transportation Efficiency Act
CEMA	City Emergency Management Agency	LLEBG	Local Law Enforcement Block Grant
CIP	Capital Improvement Plan	MBE	Minority Business Enterprise
CJC	City Justice Center	MSI	Medium Security Institution
COPS	Community Oriented Policing Services	NSO/T	Neighborhood Stabilization Officer/Team
CORR	Community Outreach for Risk Reduction	PFPC	Public Facilities Protection Corporation
CREA	Civil Rights Enforcement Agency	PRS	Police Retirement System
C&T	Convention and Tourism Fund	REJIS	Regional Justice Information Service
CSB	Citizens' Service Bureau	SLAA	St. Louis Area Agency on Aging
E&A	Board of Estimate and Apportionment	SLATE	St. Louis Agency on Training and Employment
EMS	Emergency Medical Service	SLDC	St. Louis Development Corporation
ERS	Employee Retirement System	SLPD	St. Louis Metropolitan Police Department
ESD	Equipment Services Division		

GLOSSARY

STRATUM	Street Tree Resource Analysis Tool for Urban Forestry Managers
TIF	Tax Increment Financing
TRIM	Tree Resource Improvement and Management
WBE	Women's Business Enterprise