

CITY OF ST. LOUIS, MISSOURI

FISCAL YEAR 2010

ANNUAL OPERATING PLAN



**As Adopted
June 19, 2009**



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Darlene Green, Comptroller
Lewis E. Reed, President Board of Aldermen

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CITY OF ST. LOUIS

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Paul W. Payne
Budget Director

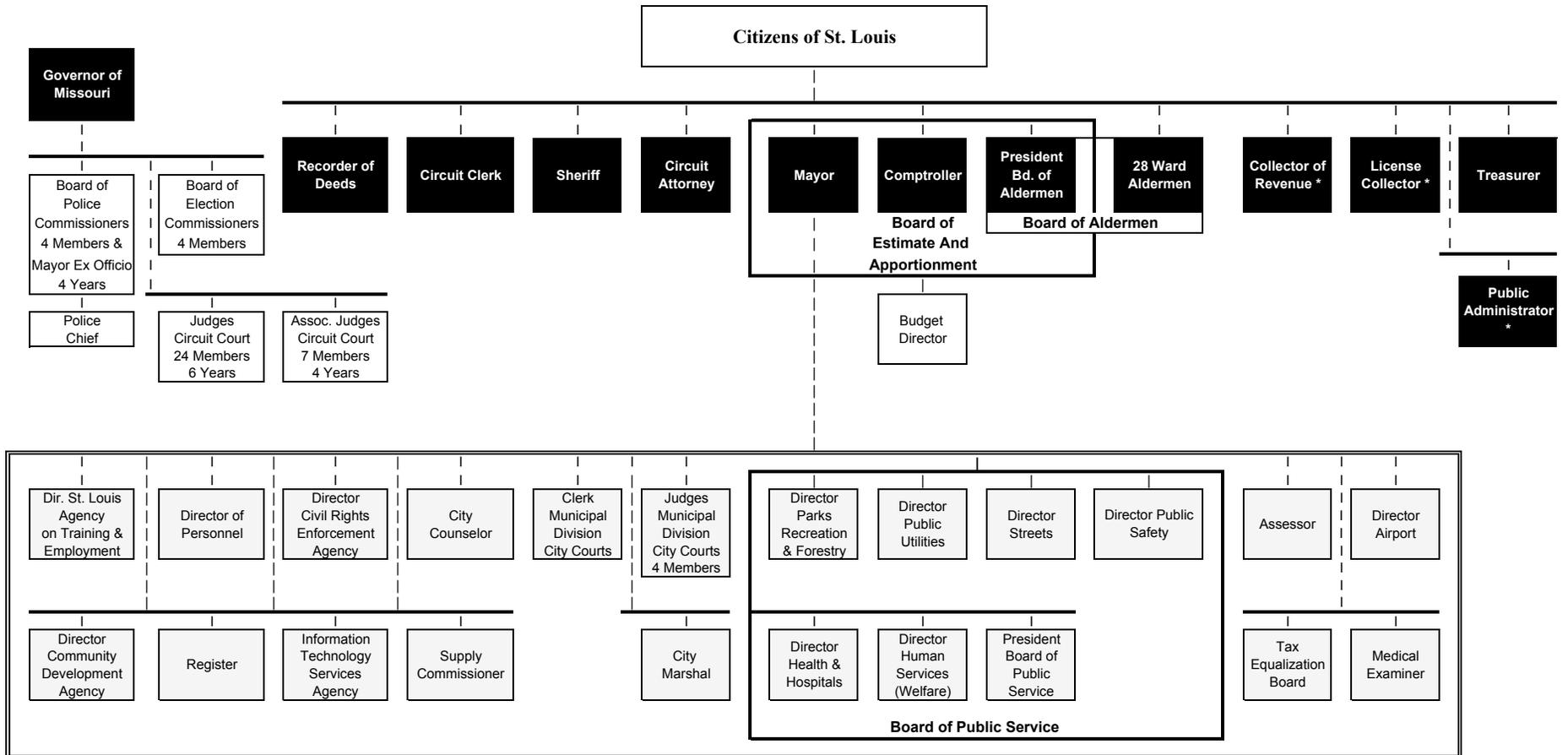
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Secretary

Special thanks to the Department and Division Heads; Pete Joergensen and the entire Multigraph staff for their work on the cover and reproduction of this document; and all the Records Retention staff for their work on the reproduction of this document.

Government of the City of St. Louis, Missouri



■ Elective Offices - 4 Years

□ Offices appointed by Mayor

* Indicates a fee office (not included in general appropriation)



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
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July 1, 2008

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The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the Budget Division, City of St. Louis for its annual budget for the fiscal year beginning July 1, 2008.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



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EXECUTIVE SUMMARY
FY2010 ANNUAL OPERATING PLAN

Each annual operating plan has as its primary task the charge of allocating resources in a manner that furthers City government's mission namely to provide safe neighborhoods, attractive parks and recreation, affordable housing, efficient transportation, a citizenry of good health and well being, a vibrant and diverse economy and an effective and efficient government.

While the focus of any annual operating plan is to allocate funds in the best manner possible for furthering the City's mission, the subtext in the next fiscal year is how to maintain this focus in the face of a significant economic downturn. With increased job losses and decreased consumer spending expected to continue into the next fiscal year, the FY2010 Annual Operating Plan is a balanced effort to maintain basic City services while remaining within existing revenue constraints. As such, the FY2010 Annual Operating Plan will maintain most direct City services but proposes reductions that will tend to lean more heavily on administrative functions and services not directly affecting the public. Commitments to areas such as public safety will continue to be maintained and fixed contractual and pension obligations will be met. The FY2010 Annual Operating Plan allocates a total of \$967.2 million toward achieving these objectives. This amount is an increase overall from the previous fiscal year. The City's general fund which is the largest component of the budget and provides for

the bulk of City services will see a decline compared to the previous year.

FY2010 Budget:

	<u>FY09</u>	<u>FY10p</u>
General Fund	\$460.5M	\$453.9M
Special Revenue & Other Funds	280.7M	\$293.2M
Enterprise Funds	<u>219.8M</u>	<u>\$220.1M</u>
Total	\$961.0M	\$ 967.2M

While overall sources of general revenue have remained flat or declined from the previous year, there remain a number of dedicated special funding sources that will continue to supplement operating revenues and the FY2010 Annual Operating Plan also seeks to utilize grant funding and federal stimulus funds to what extent they have become available. FY2010 will realize the first full year of collections from the one half cent public safety sales tax approved by voters in 2008. While overall sales tax receipts have declined, this tax will still provide an additional source of funding for police and crime prevention programs as well

SUMMARY AND OVERVIEW

as meeting Police and Fire pension funding requirements. Most federal stimulus funding efforts to date will be more visible in areas of capital infrastructure improvements. In operations however, additional grant funding for initiatives such as community oriented policing programs (COPS) and homeless prevention services will ensure that these important service priorities will continue unabated. The FY2010 plan also utilizes some one-time sources of funds related to telecommunications settlements and other tax payments not fully realized in the previous fiscal year. On the expenditure side, there is a combination of various cost cutting efforts employed to maintain a fiscal balance as well as a number of new program initiatives that will come to fruition in the coming fiscal year. Highlights of these are summarized below:

Safe Neighborhoods

The FY2010 utilizes the first full year of one half cent public safety sales tax funds to help maintain a goal of a uniformed police force of 1,400 officers. With sales tax proceeds declining in the past fiscal year, the current estimate for the ½ cent sales tax is \$17.5M or about \$0.5M short of the pre-recession estimate. By ordinance, \$11M of this total will be utilized for Police and Fire pensions and \$1M for crime prevention programs. The remaining amounts are applied proportionately to fund last year's pay increases for Police and firefighters as well as funding the increase in the police force. To address the sales tax shortfall as well as the decline in the general

revenue base, the FY2010 plan seeks to supplement these funds with a new COPS grant to maintain the original 1,400 officer goal.

In FY2009, an increase in the number of criminal cases processed through the courts resulted in a significant decrease in the prisoner population at the City's two detention facilities. Originally budgeted at a total census of 2,150 inmates, populations have recently declined to approximately 1,400. The FY2010 plan assumes populations to average around 1,600 for the year.

The Corrections Division will also implement a new program related to its probation and parole functions. The overall decrease in operating costs for the Division of Corrections is expected to total \$2.7M in FY2010.

Attractive Parks and Recreation

The completion of the south side recreation center is projected for September of 2009. Meanwhile, construction on the north side center will commence in the fiscal year. Upon completion, these two new and modern facilities will provide a variety of recreational opportunities for City residents to enjoy. Both these new centers as well as improvements to existing centers have been made possible from proceeds of the 1/8 parks and recreation sales tax. Funds from this tax are projected to total about \$4.4M in FY2010. On the operational side, the City's Recreation Division will be allocating its resources to focus programming efforts on higher utilized recreation centers. It will seek to convey underutilized sites such as the

SUMMARY AND OVERVIEW

West End Center to community groups, while closing under utilized sites such as Parkside and the Soulard market gym. Both the Forestry and Parks Divisions will continue to provide weed and debris clearance and park maintenance services at current year levels.

Affordable Housing

As in past years, the City's Affordable Housing Commission will be allocated \$5M annually in local use tax revenues to provide grants and loans to non-profit agencies and developers that renovate or build low or moderate income housing or provide housing related services such as home repairs, accessibility modifications, counseling and education and shelter for the homeless. Other housing efforts are supported by community development block grant funds that will be awarded and appropriated later in the fiscal year.

Efficient Transportation

While FY2010 capital improvement fund revenues are limited, the City will be receiving in excess of \$20M in federal stimulus funds for certain bridge and street improvements to be completed in the coming year. Funds from the Missouri Dept. of Transportation will be also available to assist with such long standing projects such as the Tucker Street bridge replacement. Existing capital bond funds, though limited, will continue to provide for traffic signal inter-connection efforts that will continue to help ease traffic along the City's major arterial streets. The Traffic Division, in response to a state mandate, will provide for the Dig Rite

program which identifies underground utilities lines in areas of proposed construction. The cost of this new program will be approximately \$150,000 to be offset with revenues generated by the program. The Traffic Division will see a reduction in debt payments to the state DNR of \$400,000 as an earlier loan for LED traffic signal replacement has been retired. The Streets Division proposes reductions in salt costs by pre-purchasing supplies in the current fiscal year thus pre-empting potential cost increases that may come with the next winter season's approach.

Citizenry of Good Health and Well Being

In 2009, the City of St. Louis Department of Health became one of only 13 of the 112 health departments in the state to have been awarded accreditation by the Missouri Institute for Community Health. By a unanimous vote the state accreditation body granted the St. Louis Department of Health the "Comprehensive Level" of accreditation, the highest level that can be awarded. Only two other health departments in the state have been issued that level of accreditation which requires meeting 317 performance standards, 226 essential service standards, 91 infrastructure standards and 16 workforce standards. In FY2010, the Health Department Budget allocates an additional \$200,000 to the Regional Health Commission in support of an initiative to develop a region wide master patient index (MPI). When completed, the MPI database will link all area hospitals, federally qualified health clinics and City and County health

SUMMARY AND OVERVIEW

departments. Both Departments of Health and Human Services will be relocating their offices from their current location at 634 N. Grand to the former federal office building at 1520 Market Street. These newer facilities will provide a much better office environment for staff and the citizens they serve. In the coming year, the Health Division will increasingly focus its efforts toward addressing core health concerns. It will increase marketing efforts to reach those segments of the population that are most at risk of communicable disease while relegating less health related programs such as day care licensure to the state. The Department of Human Services continues its successful efforts in securing \$11M in grant funds for its continuum of care effort targeting the homeless population.

Vibrant and Diverse Economy

As difficult as the current economic recession may be, it is through promoting and maintaining a diverse economic base that the impact of such downturns are minimized as much as possible. Since 2001, over \$4.3 billion has been invested in development projects within 2.9 square miles of downtown. The City's St. Louis Development Corporation continues to be successful in securing funds and incentives that stimulate businesses and real estate development and job creation. Such projects as diverse as the Lumiere Place gaming facility, the Old Post Office district development and new buildings at the Highlands at Forest Parks, play a role in securing jobs and providing the revenue base essential for maintaining City

services. In the FY2010 budget alone a total of \$12.4M in gaming revenues will be allocated for capital improvements and police services. This is over twice the amount from two years ago and is a counterbalance to other sources of revenue that have recently seen no growth or actual declines.

Effective and Efficient Government

At no other time is the need for efficiency and effectiveness in City government heightened as in times of economic stress. It is during such times that a balance must be struck between reducing the costs of government while maintaining those services deemed most important to citizens, businesses and visitors alike. Meanwhile, the recent decline in the financial markets has also had an impact on the costs of the City's pension systems, making the cost control effort that much more of a challenge. While addressing this issue, the FY2010 Annual Operating Plan, proposes a number of initiatives to reduce costs while maintaining City services:

- **Employee Pay and Health Benefits**

The FY2010 budget proposes no increase in City employee salaries. In addition, a total of \$3.4M in savings has been budgeted in anticipation of an employee furlough program. This amount represents the equivalent of two weeks of unpaid leave for managerial and professional employees and one week for general service employees. Details of this effort will be subject to final pay negotiations. In the coming fiscal year, the costs of health insurance premiums are projected to

SUMMARY AND OVERVIEW

increase a total of 11%. In FY2009, City employees were spared an increase in premiums as the City absorbed the entirety of the previous year's increase. The FY2010 plan allocates an approximate 5% increase in the City's costs with employees to assume the balance. Health insurance costs will increase \$1.7M in all funds and \$0.6M in the general fund.

- **Employee Pensions**

In the past couple of years, the City has addressed past funding issues with its three pension systems. By allocating \$11M in public safety half cent sales tax proceeds for Police and Fire pensions and by paying a one-time \$12.6M payment to ERS in FY2009, the City remains current in its pension obligations. However, the cost of maintaining these pension obligations remains an issue particularly as declines in the financial markets increase the required amounts the City must contribute to the systems. In FY2010, total funds budgeted to maintain City commitments to the systems will increase a total of \$8.2M. While each of the systems was relatively well funded going into this latest economic downturn, the significance of the decline in the markets is to be felt over the next several years with contribution requirements expected to increase with each successive year. Strategies to address these rising costs and their potential impact on future budgets will remain a high priority in the coming months and years ahead.

- **Other Budget Items**

In the past year, the Metropolitan Sewer District has embarked on an effort to recoup costs related to handling water runoff. The impervious surface charge will raise the City's cost to MSD by an estimated \$700,000 in FY20010.

In addition to the move of the Departments of Health and Human Services to new offices at 1520 Market, the City will also be relocating several agencies that are currently renting office space. These include both City Courts and the St. Louis Agency on Training and Employment, (SLATE). Rent for City Courts was previously over \$340,000 per year while SLATE spent nearly \$600,000 per year. The FY2010 budget eliminates the general fund subsidy for SLATE of nearly \$250,000 in anticipation of these annual savings to the agency.

FY2010 will be the first full year of operations of the City's new Gateway Transportation Center. The new center, which opened in 2008, provides a single site for interstate bus and rail travel as well as a connection with Metro's local transportation service. It is expected that the City's share of the operating subsidy after tenant lease payments will be \$250,000 in the next fiscal year.

FY2010 is an off election year in that there are no elections scheduled to take place during the next twelve months. The resulting reduction in costs to the Election Board budget will amount to \$1.7M in FY2010.

SUMMARY AND OVERVIEW

The Equipment Services Division of the Board of Public Service will be pursuing a contract with Metro to service the City's fire engine equipment as well as other services that the City currently contracts out to private service providers. With an excess capacity at the current Metro facility it is hoped that an economy of scale can be realized and that this partnership will both improve services to the City's fleet as well as save operating costs. The budget includes \$600,000 as the estimated cost of Metro's contracted services and targets savings from outside vendor contractual amounts.

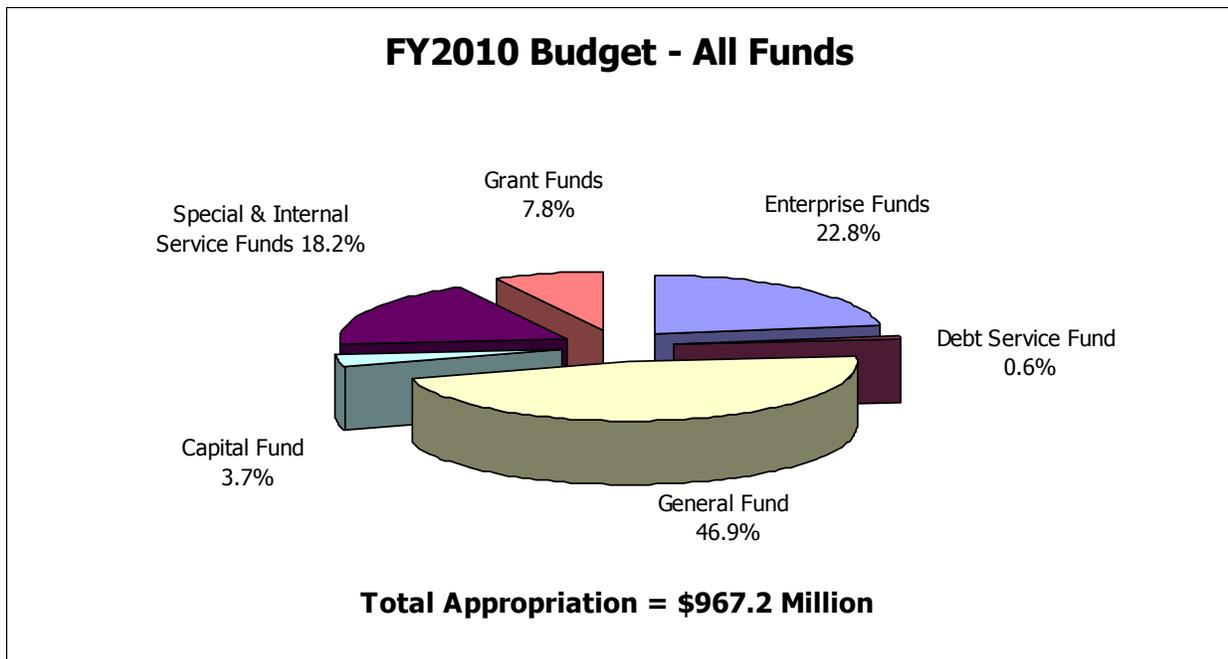
It is through initiatives such as these that the City seeks to realize savings in the costs of operations without negatively impacting essential City services.

SUMMARY AND OVERVIEW

Fund Groups

The total recommended budget for FY2010 is \$967.2M and is funded by a combination of local tax and fee collections, dedicated funds for enterprise functions and project specific grants. The vast majority of local taxes and fees collected are used in support of general fund activities. The remaining local collections are deposited in special accounts due to legal requirements and are used to augment the services provided by the general fund. These special funds include those

containing the Local Use Tax, revenues from gaming operations, the cable television gross receipts tax, the state subsidy for property tax assessment, building demolition, lead abatement and other special funds. In the budget, these amounts are further broken down by departmental activities using specific projects and accounts, with appropriate distinctions being made between operating and capital expenditures.



SUMMARY AND OVERVIEW

GENERAL FUND OPERATIONS

The general fund budget, in combination with a variety of special funds, supports those recurring activities necessary for the operation of City government. These activities are supported by a combination of revenues derived from taxes, fees, fines and intergovernmental transfer payments.

At \$453.9M, the FY2010 general fund budget is the largest of the City funding units. Of this total, the largest allocation under the general fund is for public safety at \$250.3M. Police services including police pension costs amount to \$140.7M. The remaining public safety allocation from the general fund provides for fire protection, pre-trial inmate housing, emergency medical services and various permitting, inspection and neighborhoods stabilization activities. The general fund budget also funds the majority of park and recreation operations at \$20.6M, streets, traffic and refuse collection at \$30.8M and general government and finance operations at \$32.5M. Functioning as both a City and County the general fund also includes appropriations for the 22nd judicial circuit of Missouri and a number of county office functions for \$54.8M. Debt service payments for large projects funded through lease arrangements are included in the general fund allocation in the amount of \$30.2M. Lease debt payments in FY10 include the annual lease payments on the Scottrade Center debt, St. Louis Marketplace and the Convention Center/Stadium complexes as well as contributions to the Capital Fund for Justice

Center and courthouse debt payments. The remainder of the general fund budget can be categorized as paying for engineering services, maintenance and operations of public buildings, and fleet services.

SPECIAL FUNDS

Federal and State Grants

The largest category of special funds is grant funds secured from agencies at both the State and Federal level. These funds are included in the proposed budget in the amount of \$75.7 million, a 20% increase from the current year. The largest portion of these grant funds are dedicated to health programs and social service programs administered by the Department of Health and the Department of Human Services respectively. In FY2010, the Department of Human Services will continue to administer grants related to HUD programs to end chronic homelessness. Combined with existing health grants, a total of \$32.7M in grant funds will be allocated for use by these two departments. Parts of the recently approved federal stimulus package include funds for additional COPS grants for maintaining uniformed Police officer strength as well as juvenile accountability grants (JAG) for other program specific public safety efforts. Public Safety grants are estimated to total \$12.3M in FY2010. The remaining grant funds support the City's efforts in the provision of job training services through the St. Louis Agency for Training and Employment and with providing administrative support for the Law

SUMMARY AND OVERVIEW

Department and the Community Development Agency.

Other Special Revenue Funds

The remaining special fund allocations in the budget come from revenues which are legally required to be accounted for separately from the general fund. This category includes the funds such as the 1/2 cent public safety sales tax fund, and the Employee Pension Trust Fund. Other funds include \$33.0M expected in FY2010 from the Local Use Tax. Programs funded by the Local Use Tax include health care, building demolition, affordable housing, police services, and neighborhood preservation. This budget also allocates \$12 million from gaming operations which is used for capital improvements and enhancing the safety of the public visiting the riverfront. Special revenue funds also allocated in this budget include the convention and tourism fund, the assessment fund, communications fund and other miscellaneous special funds for demolition of condemned buildings, and repair of sewer lines.

DEBT SERVICE FUND

The budget allocates \$5.7M in debt service payments on the City's outstanding general obligation debt. At the end of the current fiscal year, the City will have just under \$50M in general obligation debt outstanding. This outstanding debt relates to issues in 1999 for public safety building improvements and fire engine fleet replacements as well as an additional issue in

2006 targeted for financing matching grants for street and bridge projects as well as floodwall repairs and for public safety communications systems.

CAPITAL IMPROVEMENTS

The Capital Improvements Fund budget allocates \$35.5M in funds dedicated to equipment purchases and capital improvements. The sources of capital funds include a dedicated 1/2 cent sales tax, a portion of a 1/10 cent sales tax dedicated to Metro Parks, a portion of the state gasoline tax, gaming admissions receipts, and proceeds from sales of City assets. While the Capital Fund budget is shown to rise over \$4.0M from the previous fiscal year, this increase is due primarily to a one-time application of released debt service reserve funds in FY09 for payment of the City's Justice Center debt. In FY2010, receipts from the 1/2 cent sales tax are expected to be below prior year totals. This decline will be offset by an increase in revenues allocated from the gaming fund. Projects funded through Capital Fund revenues include infrastructure improvements to bridges, streets, and buildings, as well as debt service on previously approved projects such as the Justice Center and Civil Courts Building.

ENTERPRISE FUND OPERATIONS

The Water Division and the Airport are the City's two enterprise funds. Allocations for these departments are included in the FY2010 budget at \$57.8M and \$162.3M respectively. The Water

SUMMARY AND OVERVIEW

Division receives its income from the sale of water to residents of the City and recently from the sale of water to other municipalities in the metropolitan area. Approximately 8% of the Water Division's budget or \$4.4 million is devoted to retirement of revenue bonds issued for capital improvements to the divisions' two treatment facilities and an upgrade of the supporting infrastructure. With a budget of \$162.3M, the Airport is the City's largest cost center and is supported entirely by user fees paid by airlines and concessionaires, along with federal funds. Approximately 40% of the airport's budget is devoted to debt service payments on revenue bonds for Airport expansion and to facilitate repair and maintenance of the runways and terminals. The remaining budget amounts provide for the administration and daily operations of both the Airport and Water Division.

INTERNAL SERVICE FUNDS

The City's internal service funds are funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies. These include the City's mailroom and employee health benefits fund. Appropriations for these funds total \$0.8 million and \$37.2 million respectively.

SUMMARY

In summary, the total budget appropriation for FY2010 is \$967.2 million. The General Fund which serves as the main operating fund for

funding major City services totals \$453.9M. This represents about 47% of the total amount or just under half of the total budget. City general funds are supplemented by a total of \$75.7M in grants from State and Federal Sources. The remainder of the budget comes from a variety of special and enterprise funds maintained by the City in compliance with specific ordinances or agreements. The FY2010 Annual Operating Plan proposes a careful balance of cost reductions to address the current economic downturn while preserving most City services at existing levels. Cost saving efforts through pursuit of service efficiencies, the use of unpaid furlough days and targeted position reductions are designed to achieve this goal of reducing costs while minimizing the impact on service delivery. Despite these current challenges, the FY2010 plan continues its commitments to recently approved public safety initiatives, will promote the opening of two new recreation centers, and provide for continued upkeep of its many parks through dedicating new and existing funds for these purposes. It seeks to provide for health efforts on regional initiatives and focus on core health concerns and continues to make progress in addressing the problems of chronic homelessness. Finally it addresses the fixed obligations of running City government, including debt service requirements and the full funding of its pension obligations. It is through an efficient and effective allocation of the resources contained in this Annual Operating Plan that the City continually strives to carry forth its mission.

SUMMARY AND OVERVIEW

FY2010 Operating Plan Highlights

- \$3.4M in projected salary savings from implementing an employee furlough program
- \$8.0M increase in employee pension system costs
- \$1.5M net increase in first full year of 1/2 cent sales tax funds for financing Police and Fire pensions and pay, new Police officers and crime prevention programs
- Proposed COPS grant funding targeting \$3.0M to supplement police hiring effort
- \$1.7M reduction in Election Board costs due to no scheduled elections in FY10
- \$700,000 increase in costs of City sewer bill related to impervious surface charge initiative by MSD
- \$2.7M reduction in operating costs of Corrections Division due to lower inmate census counts
- \$250,000 estimated subsidy for first full year of operations of new Gateway Transportation Center
- \$200,000 increase to Regional Health Commission in support of a region wide Master Patient Index
- \$200,000 in estimated savings from contracting compost operations of Forestry Division
- \$350,000 reduction in Traffic Div. payments to DNR due to payoff of 1st LED traffic signal conversion loan
- \$300,000 increase in Traffic for implementing Dig Rite underground utility identification program
- \$1.4M in additional grant appropriations for communicable disease and environmental health efforts of the Health Division
- Move of Depts. Of Health & Human Services, City Courts and SLATE agencies to new City building at 1520 Market
- \$5.5M increase in gaming fund revenues allocated for police services and capital improvements
- \$600,000 in projected contractual services costs with Metro for servicing fire fleet vehicles and replacing outside contractual work
- Net decrease of 113 positions in all funds of which a net 69 are general fund positions

BUDGET FORMAT

The remainder of this budget document is divided into the following sections:

Budget Overview:

This section provides a more detailed discussion of the City's projected revenues and expenditures. The discussion includes an overall economic outlook for the City and includes summary tables illustrating projected revenues and appropriations for all funds. Also included is information regarding the City budget process, vision and goals.

Department and Program Budgets: This section is divided by major City departments. Each department begins with a summary of budget statistics and is followed by division and program budgets within each department.

The division and program budgets are presented in a format that contains narrative information about respective programs and identifies outputs and projected performance levels.

Capital Improvements: The City's FY2010 Capital Budget and Capital Improvement Plan are presented in this section. A detailed discussion of the five-year plan and description for each capital project are being submitted under a separate cover.

Appendix: The appendix includes supplemental information about the City and its budget including debt issues, trends in personnel, etc.

SUMMARY AND OVERVIEW

BUDGET OVERVIEW FY2010 ANNUAL OPERATING PLAN

BUDGET OVERVIEW

This section presents summary information on the FY2010 Annual Operating Plan for the City of St. Louis. The discussion that follows describes the economic outlook for the City and region in the context of both the national and state perspective and presents a comprehensive review of the general operating fund budget as well as for enterprise and special revenue funds. Also presented in this section are summary tables of sources and uses of funds for all fund groups and descriptions of the major sources of revenue for FY2010.

ECONOMIC OUTLOOK

U. S. Economic Outlook

Real gross domestic output as reported by the U.S. Bureau of Economic Analysis decreased at an annual rate of 6.3% in the fourth quarter of 2008. Meanwhile, the Bureau of Labor Statistics reported that non-farm payroll employment continued to decline sharply in March, 2009 with a loss of 663,000 jobs bringing the U.S. unemployment rate to 8.5%. It notes that since the recession began in December 2007, a total of 5.7 million jobs have been lost with 3.3 million of these job losses occurring in the last five months. Personal income declined 0.2% in February marking a string of

Key Economic Indicators

Change in U.S. GDP 4thQ'08	- 6.3%
Change in CPI 12 mos. ending March 2009	-0.4%
Unemployment	
U.S. (Mar '09)	8.5%
Missouri (Feb '09p)	8.3%
City (Feb '09p)	9.6%

Source: U.S. Bureau of Labor Statistics

several months of no growth or actual decline and corporate profits were reported to drop 10.1% in 2008. Coupled with the failure of several of the nation's largest investment banks, the stock market plunged at a rate of decline not seen in the last twenty years. In the past twelve months, national economic policy has consisted of unprecedented steps to both restore the integrity of the financial markets as well as overall economic conditions. These include large federal bailouts of financial institutions such as AIG and Citibank as well as a federal stimulus package intended to generate economic activity at the state and local levels. The Federal Reserve has kept interest rates at or near all time lows and energy prices have declined along with the decrease in economic activity. While many economic forecasts expect a return to growth in calendar 2010, economic prospects in

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the immediate future remain uncertain, and job growth which remains a lagging indicator could remain weak throughout FY2010.

The Missouri Economy and Outlook

The State of Missouri reports job losses and weak economic conditions similar to that of the nation. The state unemployment rate rose to 8.3% at the end of February and is at the highest it has been since the end of the 1982-83 recession. The state reports three straight quarterly declines in real personal income and continued declines in the housing construction and the automotive industries. The state projects total employment to decrease by 0.8% in 2009 with growth in personal income slowing to 2.0% over the same period. While the state projects a return to growth beginning in calendar 2010, it cites continued weakness in the automotive industry and contraction in housing related industries as major factors contributing to current downside risks.

City of St. Louis As Economic Center

The City of St. Louis is at the core of an eleven county metropolitan area covering parts of both Missouri and Illinois, and as such is the employment and entertainment center of an area containing a population of 2.6 million residents. It is also the office center of the region with over 24 million square feet of office space. The metropolitan area and the City are major industrial centers in the Eastern Missouri-Southwestern Illinois area with a broad range of industries. Although the distribution of jobs across industry

sectors has resulted in a decline in the City's share, the City remains a significant source of employment in the region with nearly 20% of all the jobs. In spite of the economic climate, new investment is still occurring in the City. The north riverfront is now viewed as a desirable location for manufacturing and warehousing. The \$24M Moonrise Hotel in the Delmar Loop is fostering residential development on Enright, Cates and Cabanne. Dogtown has taken off as a trendy neighborhood and the Ville is experiencing a new life. In downtown, Lumiere Place has generated both new jobs as well as millions in additional gaming revenues to the City. Downtown developments such as the Old Post Office District, Syndicate Trust Building and Roberts Tower confirm the status of downtown as a growing business as well as residential area. Two new office buildings are to be open soon at the Highlands at Forest Park and a new industrial park will be built at the former 40 acre Carondelet Coke plant adding much need product to the region's industrial market. The City's development agency, SLDC, was recently awarded its second allocation of \$45M in New Markets Tax Credits which will be used as gap financing for a variety of future development projects.

City Economic Outlook

The St. Louis Federal Reserve reports further weakening in consumer spending in the St. Louis District in the first quarter of 2009 with declines in retail and auto sales in both January and February compared to the year ago period. The unemployment rate in the City reached 9.2% in the

SUMMARY AND OVERVIEW

month of January with a decline in the labor force of just under 1%. The consumer price index actually declined 0.4% over the most recent twelve month period, the first time a decline has occurred over a similar time span in over fifty years. Each of these trends has a negative impact on City revenues as earnings and payroll taxes as well as City sales taxes rely on a growing economy. As such, with prospects for an economic recovery still months away, the impact on City revenues will be one where most major revenue sources can be expected to show little to no growth over the next twelve months.

GENERAL FUND OVERVIEW

SOURCES OF FUNDS

General fund revenues for FY2010 are forecast at \$453.5M, an increase of 0.8% over the current year's revised estimate of \$450.0 million. After adjusting for one-time telecommunications tax and other protested tax payments included in estimates for both years the base increase is just over 1%. This revenue estimate assumes virtually no increase in most of the major revenue sources save for nominal increases in property tax receipts. Modest increases can be found in areas such as franchise utility taxes and departmental receipts. These estimates reflect the current state of the economy where successive quarterly declines in sales tax receipts and recent negative trends in the City's employment based taxes will keep the

prospects for revenue growth quite limited in the next fiscal year.

Earnings and Payroll Tax

The Earnings tax, the largest single revenue producer, is predicted to exhibit no growth over the revised FY2009 estimate. While individual withholding taxes were up 1.6% through the first three quarters of FY2009, it is estimated that the increasing pace of job losses will negate this underlying growth trend. Declines in corporate earnings which comprise approximately 15% of Earnings Tax revenues are likewise expected to be a contributing negative factor. The Payroll tax which has a slightly different tax base is expected to finish at or slightly below prior year totals, with a projection for no increase in FY2010.

Property Tax

Property tax revenues in FY2009 are projected to end the year down slightly from FY2008. Previous fiscal year receipts contained a large amount of delinquent payments that skews this comparison. With FY2010 being a reassessment year, it is anticipated that while total assessed valuations may decline, real property tax receipts are likely to increase modestly at about 2% or close to the rate of inflation. Personal property tax receipts are projected to decline just under 1% reflecting both the recent decline in new automobile sales as well as a recent trend in fluctuating payments following every other year license renewals.

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Sales Tax

General fund sales tax revenues were the first source of revenue to show weakness with the economy. The sales tax has shown six successive quarterly declines going back to December 2007. Sales tax receipts in FY2009 are projected to finish the year down by 2.0%. Projections for FY2010 include no growth in sales tax revenues over the revised FY2009 estimate.

Intergovernmental Revenues

Revenues from the state of Missouri representing the city's share of state automobile sales taxes have declined the most dramatically, by 14% in FY2009. The significance of this decline is such that modest growth of 1.5% is anticipated in FY2010. Gasoline tax revenues which are based on a statewide tax and ultimately distributed to local government units have also declined in the current fiscal year by a projected 4.5% reflecting a reduction in gasoline usage over the period. No growth in gasoline tax revenue is anticipated in FY2010. The largest drop in this category receipts was in prisoner reimbursements from the state. A decline in inmate populations as well as the percentage eligible for reimbursement and the timing of release of these revenues to the general fund contributed to a decline of \$2.5M from the previous fiscal year. Prisoner reimbursement revenues are projected to increase \$1.9M in FY2010 as reimbursements return to a more normal pattern on a reduced inmate population base.

Franchise Utility Taxes

In the Franchise Tax category, one-time telecom tax settlement payments of \$16M were anticipated in the FY2009 revenue estimate. Of this amount, approximately \$15.6M was actually received with additional amounts still continuing to accrue and anticipated to be released in FY2010. These funds are the result of recent settlement agreements with telecommunications companies in the past fiscal year. In November, 2007, the City reduced its tax rate on phone companies from 10% to 7.5%. In exchange, the telecommunications companies which had previously protested the inclusion of receipts from wireless communications under the tax agreed to their inclusion. Once the remaining unsettled case is resolved, telecommunications franchises are estimated to be \$15.5M on an annual basis. Of this amount, \$13.5 million will be deposited into the employee pension trust fund to be used to pay for costs associated with City employee pensions. FY2010 estimates assume release of an additional \$5.4M during the fiscal year. In other franchise receipts, Ameren UE announced increased electric rates of 8% in March and this increase has been incorporated into the FY2010 estimate. Recent declines in natural gas rates have left the natural gas receipts projection flat for the next year. Of course, weather can play a dominant factor in receipts for both natural gas and electricity. Gross receipts revenues from sales of water are projected to increase by over 8% as a result of a second phase of recent rate increases by the City's Water Division to pay for the increased costs of water production.

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Tourism and Amusement Taxes

Restaurant and hotel taxes have defied the trend over the last twelve months and are tracking higher by over 4% and 7% respectively in the current fiscal year. Much of this growth can be attributed to new hotel properties that opened in the past year. It is anticipated that events such as the Major League Baseball all star game scheduled for St. Louis this summer will help maintain these tax revenues at slightly over current year levels. Projections for FY2010 restaurant tax receipts assume growth of 1.4% while hotel tax receipts are projected to increase by 2%. Amusement tax receipts are projected to end the FY2009 nearly flat with growth of less than 1% for the year. The largest contributors to this source of revenue are professional NFL football and NHL hockey games and revenue is projected to show a more moderate growth in FY2010.

Other License Fees

Cigarette taxes continued a pattern of gradual decline in FY2009 and are projected to be down 1.5% in FY2010. The largest category of license fees remains the graduated business license (GBL). Given the timing of receipts, mostly in May and June, the full impact of the current recession on the GBL is yet to be revealed. Receipts from the GBL are estimated to show a decline in the current fiscal year and exhibit no growth in FY2010. Total GBL receipts are estimated at \$7.8M.

Departmental Receipts

In FY2009, Departmental receipts offered a mixed bag of results. There were a certain number of positive increases to help offset declines elsewhere. Increases could be found in areas such as the Towing Division which assumed much of the towing activity from Police department earlier in the fiscal year. Projected receipts for Towing are expected to increase by \$800,000 in FY2009 and remain at about that level in the next fiscal year. EMS revenues were also up nearly \$1.2M in FY2009 and with an increase in both volume and rates are projected to increase \$450,000 in FY2010. City Court revenues from traffic violations are on pace to increase \$500,000 in FY2009, however red light camera enforcement revenues which are expected to total up to \$2.8M in the current year have recently shown signs of decline and are expected to drop in FY2010. While residential building permit activity was projected to slow in the past fiscal year, there remained a sufficient number of large commercial projects which ultimately increased permit fee revenues by \$1.0M. This level of revenue is projected into the next fiscal year. Declines in the housing market could be seen in continued declines in recording fee revenues, which dropped over \$800,000 in FY2009. FY2010 receipts are projected to recover only slightly. Another notable decline in departmental receipts was interest revenues where low prevailing rates have reduced the amount of receipts projected from City sources by over \$1.0M in the current fiscal year with only a modest amount of interest revenue projected in FY2010.

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Taking into account all the increases and decreases of the past year, departmental receipts are projected to increase 3.5% in the next fiscal year.

USES OF FUNDS

The FY2010 general fund budget is proposed at \$453.9M, a decrease of 1.4% from the budget for FY2009. After adjustment for a \$12.6M payment to the Employees Retirement System in FY2009 and adding back some debt payments which were funded through other sources the decrease falls below 1%. Of course, this allocation of funds is driven in large part by the revenue trends discussed above. The following are some of the highlights of the proposed general fund budget.

Employee Pay and Benefits

Due to revenue constraints and the generally weak economic environment, the proposed budget includes no provisions for cost of living increases for City employees in the next fiscal year. In addition, in order to minimize the impact on City services as well as the prospect of job cuts and layoffs, the budget proposes the use of unpaid furlough days. While details will need to be finalized within the ongoing pay negotiation process, the proposed budget allocates salary savings in the amount of two weeks unpaid leave for professional and management employees and one week for general service non-uniformed

employees. It is estimated that this cost saving measure will generate \$3.1M in direct savings to the General Fund alone with an additional \$0.3M in funds indirectly supported by the General Fund. Measures such as these become all the more necessary with the rise in pension costs. Excluding the one-time payment to ERS in the previous year, general fund pension costs of the Police and Fire retirement systems alone will increase by \$7.6M in FY2010. In the coming fiscal year, the costs of health insurance premiums are to increase a total of 11%. In FY2009, City employees were spared an increase in premiums as the City absorbed the entirety of the previous year's increase. The FY2010 plan allocates an approximate 5% increase in the City's costs with employees to assume the balance. Health insurance costs will increase \$0.6M in the general fund.

Police and Public Safety

The Police Department and other departments of Public Safety represent over 55% of the total general fund budget. The Police Department at over \$140M in operating and pension costs represents 31% of the budget and is the largest component unit of Public Safety. In FY2010, the first full year of revenues from the new public safety sales tax as well as a proposed COPS grant and increased allocation of gaming revenues will supplement existing efforts to maintain a Police force of 1,400 officers. In the Division of Corrections the past year has witnessed a significant decline in the inmate population at the

SUMMARY AND OVERVIEW

City's detention facilities. The proposed FY2010 budget assumes an average inmate population of 1,600 compared to 2,150 in the previous fiscal year. Much of this decline can be attributed to the increased pace of criminal trials moving inmates through the justice system. Combined with a reorganization of the probation and parole sections, the net total cost reduction at Corrections is approximately \$2.7M. An office of special events coordinating many of the departments response plans to major events has been established at a cost of \$170,000 with staff previously budgeted under the Board of Public Service.

Judicial Offices and County Offices

In County Offices, the largest change is in the budget for the Board of Elections. The Board's budget reflects a net reduction of \$1.7M from the previous year due primarily to the fact that there are no elections scheduled over the next twelve month period.

The Circuit Court offices including Juvenile Detention will see reduced costs in contractual services in custodial and maintenance contracts totaling approximately \$600,000.

City Wide Accounts

City-Wide Accounts refers to those items that are not department specific. As previously discussed, the City-Wide Accounts allocation in FY2010 reflects a \$12.6M reduction due to the one-time ERS payment in FY2009 but a resumption of the debt service costs that were funded elsewhere in

FY2009 for an increase of \$10.5M. Other changes include a \$250,000 subsidy for the City Gateway Transportation Center a \$400,000 decline in the required subsidy for the Assessor and a collective increase of \$100,000 in projected workers compensation and unemployment compensation costs.

Parks Department

In the Parks Department, the Forestry Division will realize close to \$250,000 in savings by contracting out its composting operation. This estimated savings does not include avoided equipment costs of this equipment-intensive operation. The Recreation Division will welcome the completion of the new south side recreation center complex as well as commencement of construction of the north side center. The centers are to be operated through contractual agreements with private agencies which will offer membership opportunities to City residents. The Recreation Division will seek closure of underutilized sites at Parkside and the Soulard gym and seek to transfer the West End Center operations to resident community groups.

Street Department

The Traffic Division of the Department of Streets will implement the Dig Rite program that identifies underground utilities in construction areas. The cost of this new program will be about \$150,000 to be offset with revenues generated by the program. The Traffic Division will see a reduction in debt payments to the state DNR of \$400,000 as an earlier loan for LED traffic signal replacement has been retired. The Streets Division proposes

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reductions in salt costs by pre-purchasing supplies in the current fiscal year thus pre-empting potential cost increases that may come with the next winter season's approach.

Health and Human Services

The Health and Human Services departments are funded primarily with local use tax special revenues and grant funds and thus do not represent a significant portion of the general fund budget.

Board of Public Service

The Board of Public Service has responsibility for providing engineering services as well as providing for the City's public buildings and fleet of rolling stock. The Equipment Services Division of the Board of Public Service will be pursuing a contract with Metro to service the City's fire engine equipment as well as other services that the City currently contracts out to private service providers.

With an excess capacity at the current Metro facility it is hoped that an economy of scale can be realized and that this partnership will both improve services to the City's fleet as well as save operating costs. The budget includes \$600,000 as the estimated cost of Metro's contracted services and targets savings from outside vendor contractual amounts.

General Government and Finance

In the area of General Government and Finance, the City anticipates occupation of the former federal building at 1520 Market Street (formerly the Abram building). In addition to serving as the

new home for the Departments of Health and Human Services the City will also be relocating several

agencies that are currently renting office space. These include both City Courts and the St. Louis Agency on Training and Employment, (SLATE). Rent for City Courts was previously over \$340,000 per year while SLATE spent nearly \$600,000 per year. The FY2010 budget eliminates the general fund subsidy for SLATE of nearly \$250,000 in anticipation of these annual savings to the agency.

The budget for the Comptroller's office includes an increase of \$700,000 to address recent increases in sewer charges to the City imposed by the Metropolitan Sewer District (MSD).

As required by state law, the proposed general fund budget is in balance with projected revenues. And while the proposed budget does rely on a number of one-time sources to keep this balanced state, it does not do so by drawing upon existing reserves.

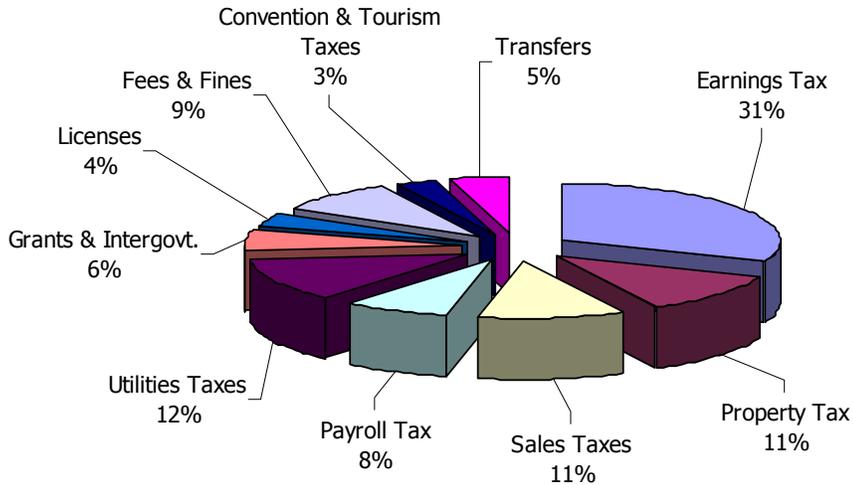
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FY2010 General Fund Budget Highlights

- \$3.1M in proposed savings from an employee furlough program
- \$0.6M increase for an approximate 5% increase in health insurance costs for City employees
- \$7.6M increase in Police and Firefighter pension costs
- \$2.1M net reduction in City Wide debt payments after one-time pension payment to Employee Retirement System and resumption of debt payments funded with other sources in previous year
- \$2.7M reduction in Corrections Division operating costs due to reduced inmate populations at City's detention facilities
- Establishment of Office of Special Events in Department of Public Safety
- \$1.7M decrease in Election Board costs due to election free schedule in fiscal year
- \$400,000 decrease in Traffic Div. payments to DNR after payoff of initial LED traffic signal conversion loan
- \$300,000 increase in personnel and supplies at Traffic for implementation of Missouri DIG RITE program and increased maintenance costs
- \$0.4M increase in operational costs of 1520 Market Building (Abram) as marking first full year of occupancy
- Elimination of \$240,000 subsidy to SLATE due to rent savings to be realized upon move to new building
- \$600,000 net reduction in contractual costs at Circuit Court and Juvenile divisions
- \$1.0M decrease in fuel supply costs of the Equipment Services Division
- \$600,000 budgeted for cooperative agreement with Metro to assume maintenance of firefighting fleet and other contractual fleet work.
- \$700,000 increase for estimated cost of increased payments to MSD for City sewer costs
- \$350,000 reduction in Assessor subsidy
- \$250,000 allocated as estimated portion of City operating subsidy for Gateway Transportation Center
- \$200,000 in estimated savings from contracting compost operations of Forestry Division
- Net decrease of 69 general fund positions

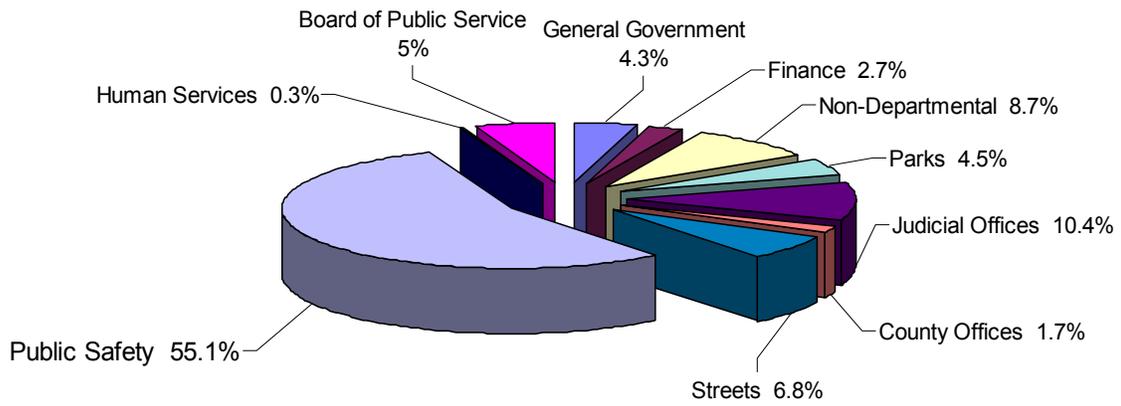
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FY2010 General Fund Revenues



Total General Fund Revenues = \$453.9 Million

FY2010 General Fund Budget by Department



Total General Fund Budget = \$453.9 Million

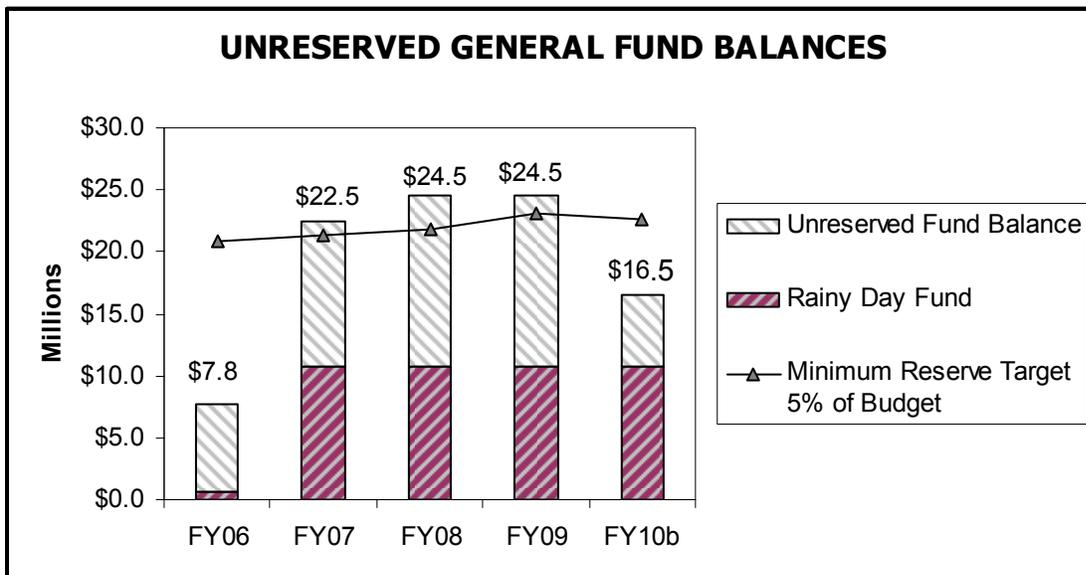
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Projected Operating Results

The adjacent table presents the projected general fund operating results for FY2010. The proposed general fund appropriation is balanced at \$453.9M. In FY2009, with revenues coming in below projections, efforts were taken to curb discretionary spending and maintain vacancies in non-essential positions. The unreserved general fund balance is projected to decline by approximately \$8M going into the next fiscal year. The proposed FY2010 budget is balanced without further drawing upon these reserve fund amounts.

FY2010	
General Fund Projected Operating Results	
Estimated Revenue	453,899,455
General Fund Appropriation	\$453,888,870
Operating Balance	<u>\$ 10,585</u>



SUMMARY AND OVERVIEW

OTHER FUNDS

Projected Operating Results

While much of the budgetary focus is placed on discretionary spending of the General Fund, the operating balances of other funds can also have an impact on budget development.

In the Special Funds category, Local Use Tax Fund exhibited a decline in its tax base over the past year. While overall use tax receipts were up in FY2009, this increase was due exclusively to the increase in the rate following passage of the ½ cent sales tax in the previous year. Adjusting for the rate increase, Local Use Tax receipts are projected to decline over 5%. Use tax allocations which previously relied on a beginning fund balance in this fund have been adjusted to assume no such balance in FY2010. In FY2010, it is estimated that a beginning fund balance in the Assessment fund as well as a reduction in the budget for that office will contribute to the reduction of \$400,000 in the amount of general fund subsidy for the assessor's office. Communications Fund revenues that are not budgeted for operations of the Communications Division are allocated as a supplement to General Fund revenues in the amount of \$350,000. Riverboat gaming fund revenues are exceeding original estimates in FY2009. With total projections of gaming revenues topping \$12M, gaming fund allocations will increase by a total of \$5M in the next fiscal year, providing additional

funds for capital projects, flood wall improvements and Police services.

In the Enterprise Funds, the Water Division's budget will benefit from the second phase of a two phased effort to adjust Water rates. This rate increase was necessary to meet the increased costs of water production. The Water Division budget is developed to balance with its projected revenues. The Airport generally formulates a budget that is less than projected revenues in order to address any contingencies or emergency expenditures that may arise during the fiscal year.

With projected shortfalls in sales tax revenues in FY2009, a number of accounts in the Capital Fund appropriations have been reduced to account for the negative beginning balances projected for FY2010. The proposed Capital Fund budget includes nearly \$900,000 in these negative adjustments.

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CAPITAL IMPROVEMENTS

The City of St. Louis Capital Committee has developed a five-year Capital Improvements Plan containing projects that have an estimated cost of \$320M. These projects will be funded through a combination of local, state and federal funds. Over the five year period, an estimated \$217M will be appropriated for cash payments and debt service requirements, and in some cases the local matching share for road and bridge repair projects and major flood protection projects. The FY2010 Capital Budget funds the first year of the plan with a recommended appropriation of \$35.5M. Sales taxes for capital improvement will generate \$17.4M in FY2010 or approximately 49% of the total revenue. Other revenues supporting the capital budget include \$8.4M from projected gaming revenues, \$6.2M in transfers from the General Fund, \$1.5M in courthouse restoration fees, \$630,000 in gasoline tax revenue and \$350,000 in projected proceeds from the sale of City assets.

Capital expenses planned for FY2010 include those for projects designed to further the City's goal of stabilizing neighborhoods as well as increasing the efficiency of service delivery through replacement of vital equipment required to deliver those services. Funding policy established by the Capital Committee sets a high priority on leveraging non-city funds to the maximum extent possible to effect major improvements to roads and bridges.

Ward Improvements - \$8.1M

Each of the City's 28 wards will be allocated \$291,000 in FY2010 revenues plus their portion of any interest earnings and the \$375,000 shortfall in revenues from the previous fiscal year. These funds will be allocated for projects such as neighborhood park improvements, street resurfacing, sidewalk replacement, and refuse container replacement. Actual projects are recommended by the ward alderman subject to approval by the Board of Estimate and Apportionment.

Parks and Recreation Centers - \$4.3M

The City's six major parks, Forest Park, Tower Grove, Carondelet, Fairgrounds, O'Fallon and Willmore will share \$2.8M in ½ cent sales tax and metro parks improvement tax funds. Planned projects include roadway repairs, equipment replacement and improvements to playgrounds. An additional \$1.0M in Metro parks funds will be allocated to neighborhoods parks for similar purposes. A total of \$0.5M in capital revenues will be allocated for recreation center purposes. In FY2010, this amount will supplement funds needed to complete construction of the new north side recreation center.

Facility Improvements - \$17.7M

Funds categorized as being for facility improvements will service previously incurred debt for construction and renovations of several City facilities. Major facilities include the City Justice Center, Civil Courthouse and Carnahan Courthouse

SUMMARY AND OVERVIEW

buildings, the Juvenile Detention Center as well as the renovated City building at 1520 Market St.

Equipment Replacement - \$3.0M

\$2.5M has been allocated to service debt payment requirements of existing rolling stock lease agreements necessary to replace vehicles in such areas as refuse collection, street cleaning, and animal regulation functions. In FY2009, a line of credit was obtained and has been used for a replacement of rolling stock up to the existing available balance. Replacement and upgrading of computer hardware and the 911 emergency response system is included.

FY2010 OPERATING PLAN

MAJOR FUND TYPES

GOVERNMENTAL FUNDS

Governmental funds are those through which most governmental functions are financed. Governmental fund categories include:

General Fund - the City's main operating fund through which the majority of City services such as police and fire protection, emergency medical services, and parks and streets maintenance are funded. Most tax receipts and other revenues not required to be accounted for in another fund are considered general revenue. General Fund expenditures account for about one-half of all City expenditures.

Special Revenue Funds - used to account for specified taxes, fees, grants or other sources of revenue that are dedicated by ordinance for a specific purpose. Funds contained in this category include government grants, the Local Use Tax fund, the Convention and Tourism fund, Gaming Fund, Assessment fund, Lateral Sewer Fund, Tax Increment Financing Funds, Transportation Fund and other miscellaneous special funds.

Debt Service Fund - used to account for revenues and expenses related to the City's existing general obligation (property tax supported) debt.

Capital Project Funds – used to account for revenues and expenditures related to capital equipment purchases, public infrastructure improvements or public projects. The sources of capital funds vary from a dedicated ½ cent sales tax, to proceeds from bond issues and appropriations from the general fund.

PROPRIETARY FUNDS

Proprietary funds are used to account for activities that are similar to those found in the private sector. Proprietary fund categories include:

Enterprise Funds – used to account for funds operated similar to private business type activities; this would include the Airport and City Water Division. The Meter Division is also operated as an enterprise fund and is separately appropriated.

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Internal Service Funds - used to account for activities that provide services for certain City programs and operations. These include the City mailroom, workers' compensation and employee health insurance programs.

FIDUCIARY FUNDS

Fiduciary Funds are used to account for resources held for the benefit of individuals or units outside of the City. The City serves as a trustee or has fiduciary responsibilities for the assets. These include the City's various pension funds. While contributions to these funds are appropriated, the activities of the funds themselves are not part of the appropriation process.

Detailed descriptions of funds within each of these fund groups can be found in the glossary in the Appendix of this document.

The tables on the following pages contain summary budget information for all funds. A more detailed discussion of the general fund budget and descriptions of trends in major sources of revenue follow.

FY10 REVENUE SUMMARY - ALL FUNDS (in millions)

Fund	FY08 Actual	FY09 Revised	FY10 Budget	% Change FY08-09
General Fund				
Earnings Tax	\$141.4	\$141.2	\$141.2	0.0%
Property Tax	52.2	51.5	52.3	1.5%
Sales Tax	49.1	48.1	48.1	0.0%
Payroll Tax	37.0	36.9	36.9	0.0%
Franchise (Utilities) Taxes	58.2	62.6	56.2	-10.2%
License Fees	18.0	17.9	18.0	0.3%
Grants & Intergovernmental Revenues	26.5	25.0	26.7	6.8%
Department User Fees and Fines	39.1	39.3	40.6	3.3%
Transfers	14.2	27.4	33.9	23.5%
	435.5	450.0	453.9	0.9%
Special Revenue Funds				
Property Tax	1.8	1.7	1.7	0.0%
Franchise (Utilities) Taxes	4.4	5.0	5.4	8.3%
Local Use Tax	28.0	32.2	33.5	4.2%
Sales Tax	4.4	18.4	21.8	18.7%
Other Taxes	20.4	18.3	18.5	0.9%
Grants & Intergovernmental Revenues	56.3	77.8	92.9	19.3%
Department User Fees and Fines	9.5	26.4	25.9	-2.1%
Transfers	2.9	3.5	3.2	-10.0%
Fund Balances and Other Resources	1.0	14.4	3.2	-77.4%
	128.8	197.7	206.1	4.2%
Debt Service Fund				
Property Tax	7.3	6.3	5.7	-9.2%
Capital Improvement Funds				
1/2 Cent Sales Tax	17.8	17.4	17.4	0.0%
Metro Parks Sales Tax	1.6	1.6	1.6	0.0%
Grants & Intergovernmental Revenues	0.6	0.6	0.6	0.0%
Department User Fees and Fines	1.4	1.5	1.5	4.1%
Transfers	13.8	5.8	14.5	152.7%
Other Resources	0.7	0.4	0.4	0.0%
Balances / Surpluses Previous Years	0.5	2.9	-0.6	-120.6%
	36.4	30.1	35.5	17.8%
Enterprise Funds				
Franchise (Utilities) Taxes	4.2	4.7	5.1	9.7%
Enterprise Revenues	211.6	213.5	217.8	2.0%
Balances / Surpluses Previous Years			0.6	
	215.8	218.1	223.5	2.5%
Internal Service Funds				
Department User Fees and Fines	32.0	38.0	42.8	12.9%
Total General Appropriation	\$855.9	\$940.2	\$967.5	2.9%
Funds Appropriated Separately				
Community Development & Housing Grants ¹	\$30.5	\$24.3	\$24.3	0.0%
Street Improvement Fund	5.0	4.5	4.4	-1.8%
Transportation Fund Revenues	27.1	26.5	29.2	10.2%
Parking Division Revenues	17.8	17.5	19.2	9.9%
	80.5	72.7	77.1	6.0%
Total All Sources	\$936.4	\$1012.9	\$1044.6	3.1%

¹ Excluding CDBG admin. portion

FY10 BUDGET SUMMARY - ALL FUNDS (in millions)

	FY08 Actual	FY09 Budget	FY10 Budget	% Change FY08-09
General Fund				
	\$437.1	\$460.5	\$453.9	-1.4%
Special Revenue Funds				
Assessment Fund	\$4.2	\$4.6	\$4.3	-5.2%
Convention and Tourism Fund	\$4.3	\$4.5	\$4.5	0.0%
Public Safety Trust Fund	\$5.2	\$18.2	\$20.5	12.4%
Neighborhood Parks Fund	\$7.6	\$8.1	\$8.1	0.9%
Convention and Sport Facility Trust Fund	\$5.6	\$5.9	\$6.2	5.3%
Lateral Sewer Fund	\$2.5	\$3.3	\$3.1	-3.4%
Cable Communications Fund	\$1.4	\$1.5	\$1.5	-1.0%
Port Authority	\$3.2	\$3.1	\$3.0	-3.8%
Riverfront Gaming Fund	\$6.2	\$10.0	\$15.6	55.4%
Local Use Tax Fund	\$30.1	\$37.8	\$33.5	-11.2%
Other Special Revenue Funds	\$21.5	\$45.1	\$32.9	-27.2%
	\$91.6	\$142.2	\$133.4	-6.2%
Grant Funds				
St. Louis Agency on Training and Employment	\$12.1	\$9.7	\$16.4	69.2%
Community Dev. Planning & Administration	\$3.1	\$3.8	\$3.3	-11.5%
Health and Human Services	\$23.8	\$33.3	\$32.8	-1.6%
Police Department	\$8.2	\$5.3	\$10.8	105.4%
Other Grants	\$12.7	\$11.0	\$12.4	12.4%
	\$60.0	\$63.1	\$75.7	20.1%
Debt Service Fund				
	\$6.3	\$6.3	\$5.7	-9.3%
Capital Funds				
	\$37.7	\$31.1	\$35.5	14.0%
Enterprise Funds				
Water Division	\$47.9	\$57.0	\$57.8	1.3%
Airport Authority	\$166.2	\$162.8	\$162.3	-0.3%
	\$214.1	\$219.8	\$220.1	0.1%
Internal Service Funds				
Mail Room	\$0.6	\$0.8	\$0.8	0.3%
Employee Benefits Fund	\$31.6	\$37.2	\$42.1	13.1%
	\$32.2	\$38.1	\$42.9	12.8%
Total General Appropriation	\$878.8	\$961.0	\$967.2	0.6%

FY10 BUDGET SUMMARY - ALL FUNDS BY DEPARTMENT

Department	General Fund	Special Funds Revenue	Grant	Enterprise Funds	Total Funds
GENERAL GOVERNMENT					
110 Board of Aldermen	2,677,769	-	-	-	2,677,769
120 Mayor's Office	1,910,009	-	-	-	1,910,009
121 St. Louis Agency on Training and Emp.	0	-	16,244,867	-	16,244,867
123 Department of Personnel	2,921,038	115,266	-	-	58,791,949
Employee Benefits Fund	-	42,255,645	-	-	-
Employee Pension Trust Fund	-	13,500,000	-	-	-
124 Register	168,563	-	-	-	168,563
126 Civil Rights Enforcement Agency	366,212	-	188,750	-	554,962
127 Information Technology Service Agency	5,576,675	150,679	-	-	5,727,354
137 Budget Division	441,089	-	-	-	441,089
139 City Counselor	5,516,593	527,832	868,776	-	6,913,201
141 Planning and Urban Design	129,968	-	1,647,664	-	1,777,632
142 Community Development Administration	-	-	3,325,032	-	3,325,032
143 Affordable Housing Commission	-	5,538,766	-	-	5,538,766
Subtotal	19,707,916	62,088,188	22,275,089	-	104,071,193
FINANCE					
160 Comptroller	10,188,853	-	-	-	24,000,399
Gateway Transportation Ctr.	-	1,164,193	-	-	-
Lateral Sewer Fund	-	55,650	-	-	-
Tax Increment Financings	-	2,893,406	-	-	-
Trustee Lease Fund	-	3,247,415	-	-	-
Grant and Other Funds	-	5,681,310	769,572	-	-
162 Municipal Garage	316,187	-	-	-	316,187
163 Microfilm	331,153	-	-	-	331,153
170 Supply Commissioner	644,167	-	-	-	644,167
171 Multigraph	913,969	-	-	-	913,969
172 Mail Room	0	816,006	-	-	816,006
180 Assessor	0	4,332,887	-	-	4,332,887
Subtotal	12,394,329	18,190,867	769,572	-	31,354,768
NON-DEPARTMENTAL					
190 City Wide Accounts	39,445,475	-	-	-	54,340,475
Convention and Tourism Fund	-	4,545,000	-	-	-
Riverfront Gaming Fund	-	10,350,000	-	-	-
Subtotal	39,445,475	14,895,000	-	-	54,340,475
PARKS, RECREATION & FORESTRY					
210 Director Parks, Recreation, and Forestr	391,057	7,842,482	-	-	8,233,539
213 Division of Recreation	1,985,815	113,231	-	-	2,099,046
214 Division of Forestry	7,210,483	243,901	-	-	7,454,384
220 Division of Parks	10,023,742	1,971,714	128,502	-	12,123,958
225 Soulard Market	226,101	-	-	-	226,101
250 Tower Grove Park	725,000	-	-	-	725,000
Subtotal	20,562,198	10,171,328	128,502	-	30,862,028
JUDICIAL OFFICES					
310 Circuit Clerk	996,030	-	-	-	996,030
311 Circuit Court	8,000,074	-	-	-	8,000,074
312 Circuit Attorney	6,519,859	2,901,790	766,784	-	10,188,433
313 Board of Jury Supervisors	1,607,785	-	-	-	1,607,785
314 Probate Court	67,505	-	-	-	67,505
315 Sheriff	8,910,132	-	-	-	8,910,132
316 City Courts	2,535,404	-	-	-	2,535,404
317 City Marshal	1,387,027	0	-	-	1,387,027
320 Probation and Juvenile Detention	16,930,006	356,686	44,099	-	17,330,791
321 Circuit Drug Court	325,825	-	-	-	325,825
Subtotal	47,279,647	3,258,476	810,883	-	51,349,006
COUNTY OFFICES					
330 Tax Equalization Board	12,400	-	-	-	12,400
331 License Collector	0	6,200,000	-	-	6,200,000
333 Recorder of Deeds	2,597,106	-	-	-	2,597,106

FY10 BUDGET SUMMARY - ALL FUNDS BY DEPARTMENT

Department	General Fund	Special Funds Revenue	Grant	Enterprise Funds	Total Funds
334 Board of Election Commissioners	2,441,786	-	-	-	2,441,786
335 Medical Examiner	1,806,066	-	225,000	-	2,031,066
340 Treasurer	721,538	-	-	-	721,538
Subtotal	7,578,896	6,200,000	225,000	-	14,003,896
PUBLIC UTILITIES					
401 Communications Division	-	1,364,585	-	-	1,364,585
415 Water Division	-	-	-	57,630,926	57,630,926
420 Airport Authority	-	-	-	162,305,185	162,305,185
Subtotal	0	1,364,585	-	219,936,111	221,300,696
STREETS					
510 Director of Streets	991,458	-	-	-	3,735,612
Lateral Sewer Fund	-	2,744,154	-	-	-
511 Traffic and Lighting	8,564,414	-	-	-	8,564,414
513 Auto Towing and Storage	1,556,018	-	-	-	1,556,018
514 Street Division	6,141,247	770,882	-	-	6,912,129
516 Refuse Division	13,580,115	1,146,453	470,460	-	15,197,028
520 Port Authority	-	3,022,085	-	-	3,022,085
Subtotal	30,833,252	7,683,574	470,460	-	38,987,286
PUBLIC SAFETY					
610 Director of Public Safety	687,384	1,999,250	18,364	-	2,704,998
611 Fire Department	53,016,716	705,000	-	-	53,721,716
612 Firefighter's Retirement System	10,504,590	5,500,000	-	-	16,004,590
614 Office of Special Events	170,575	-	-	-	170,575
616 Excise Commissioner	401,053	-	-	-	401,053
620 Building Commissioner	7,535,930	9,817,246	4,513,590	-	21,866,766
622 Neighborhood Stabilization	2,436,474	-	847,791	-	3,284,265
625 CEMA	278,593	-	250,000	-	528,593
632 Medium Security Institution	16,479,351	-	49,161	-	16,528,512
633 City Justice Center	17,739,556	-	-	-	17,739,556
650 Police Department	128,887,662	22,328,858	7,950,000	-	159,166,520
651 Police Retirement System	11,813,173	5,500,000	-	-	17,313,173
Subtotal	249,951,057	45,850,354	13,628,906	-	309,430,317
HEALTH AND HOSPITALS					
700 Director, Health and Hospitals	-	1,185,379	3,142,809	-	4,328,188
710 Health Commissioner	-	1,300,883	-	-	1,300,883
711 Communicable Disease Control	-	1,831,663	11,161,423	-	12,993,086
714 Animal Care and Control	-	1,192,469	15,001	-	1,207,470
715 Environmental Health Services	-	1,778,078	1,436,864	-	3,214,942
719 Family/ Community/ School Health	-	859,885	575,024	-	1,434,909
737 Health Care Trust Fund	-	5,000,000	-	-	5,000,000
Subtotal	-	13,148,357	16,331,121	-	29,479,478
HUMAN SERVICES					
800 Director of Human Services	1,346,412	301,523	19,113,593	-	20,761,528
Subtotal	1,346,412	301,523	19,113,593	-	20,761,528
BOARD OF PUBLIC SERVICE					
900 President, Board of Public Service	2,690,904	982,841	-	-	3,673,745
903 Facilities Management	9,861,117	-	-	-	9,861,117
910 Equipment Services Division	12,076,396	-	-	-	12,076,396
930 Soldier's Memorial	161,271	-	-	-	161,271
Subtotal	24,789,688	982,841	-	-	25,772,529
CAPITAL IMPROVEMENTS FUND					
	-	35,506,500	-	-	35,506,500
DEBT SERVICE FUND					
	-	5,681,310	-	-	5,681,310
TOTAL BUDGET					
	\$453,888,870	\$225,322,903	\$73,753,126	\$219,936,111	\$967,219,700

FY10 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund	Department	FY08 Actual	FY09 Budget	FY10 Budget	
General Fund					
1010	110	Board of Aldermen	2,399,175	2,714,166	2,677,769
1010	120	Mayor's Office	1,878,566	2,020,667	1,910,009
1010	121	St Louis Agency on Training & Employment	182,644	238,346	-
1010	123	Department of Personnel	3,220,820	3,531,388	2,921,038
1010	124	Register	160,548	182,220	168,563
1010	126	Civil Rights Enforcement Agency	303,244	359,073	366,212
1010	127	Information Technology Services Agency	5,176,657	5,493,557	5,576,675
1010	137	Division of the Budget	414,258	489,113	441,089
1010	139	City Counselor	5,533,275	5,843,719	5,516,593
1010	141	PDA	78,306	132,343	129,968
1010	160	Comptroller	7,158,191	9,356,466	10,188,853
1010	162	Municipal Garage	279,651	315,448	316,187
1010	163	Microfilm Section	297,347	344,174	331,153
1010	170	Supply Commissioner	602,020	639,754	644,167
1010	171	Multigraph Section	899,609	1,038,868	913,969
1010	190	City Wide Accounts	39,405,222	46,587,704	39,445,475
1010	210	Director, Parks, Recreation & Forestry	378,208	410,110	391,057
1010	213	Division of Recreation	1,975,609	2,086,265	1,985,815
1010	214	Division of Forestry	6,801,851	7,132,556	7,210,483
1010	220	Division of Parks	9,618,507	9,903,999	10,023,742
1010	225	Soulard Market	267,730	284,225	226,101
1010	250	Tower Grove Park	750,000	750,000	725,000
1010	310	Circuit Clerk	859,994	997,196	996,030
1010	311	Circuit Court (General)	7,232,330	8,148,655	8,000,074
1010	312	Circuit Attorney	6,128,381	6,497,530	6,519,859
1010	313	Board of Jury Supervisors (Cir. Judges)	1,421,432	1,477,879	1,607,785
1010	314	Probate Court (Probate Judge)	56,509	95,300	67,505
1010	315	Sheriff	8,132,181	8,916,201	8,910,132
1010	316	City Courts	2,798,057	2,784,792	2,535,404
1010	317	City Marshal	1,268,232	1,348,183	1,387,027
1010	320	Probation Dept. & Juvenile Detention Ctr	15,535,470	16,857,398	16,930,006
1010	321	Circuit Drug Court	235,598	395,000	325,825
1010	330	Tax Equalization Board	5,534	9,900	12,400
1010	333	Recorder of Deeds	2,413,169	2,648,354	2,597,106
1010	334	Election and Registration	2,260,137	4,064,891	2,441,786
1010	335	Medical Examiner	1,656,260	1,781,816	1,806,066
1010	340	Treasurer	694,680	723,459	721,538
1010	510	Director of Streets	998,263	957,319	991,458
1010	511	Traffic and Lighting Division	8,034,115	8,531,932	8,564,414
1010	513	Auto Towing and Storage	1,404,584	1,608,760	1,556,018
1010	514	Street Division	5,747,770	6,389,975	6,141,247
1010	516	Refuse Division	13,771,250	13,551,676	13,580,115
1010	610	Director of Public Safety	809,376	721,819	687,384
1010	611	Fire Department	51,630,054	53,162,933	53,016,716
1010	612	Firefighters Retirement System	6,257,407	6,396,073	10,504,590
1010	614	Office of Special Events	-	-	170,575
1010	616	Excise Commissioner	369,282	396,526	401,053
1010	620	Building Commissioner	7,107,641	7,445,823	7,535,930
1010	622	Neighborhood Stabilization	2,076,301	2,336,584	2,436,474
1010	625	CEMA	-	279,496	278,593
1010	632	Corrections / MSI	17,659,376	16,954,412	16,479,351
1010	633	City Justice Center	18,343,445	19,992,061	17,739,556
1010	650	Police Department	129,546,625	129,729,190	128,887,662

FY10 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund		Department	FY08 Actual	FY09 Budget	FY10 Budget
1010	651	Police Pension Fund	8,469,644	8,267,620	11,813,173
1010	700	Director, Health & Hospitals	-	-	-
1010	710	Health Commissioner	-	-	-
1010	800	Director of Human Services	1,312,532	1,365,135	1,346,412
1010	900	President, Board of Public Service	2,646,985	3,210,038	2,690,904
1010	903	Facilities Management	9,882,711	9,831,053	9,861,117
1010	910	Equipment Services Division	12,326,643	12,621,952	12,076,396
1010	930	Soldier's Memorial Building	199,650	195,181	161,271
Subtotal			437,073,056	460,546,273	453,888,870

Local Use Tax Fund

1110	123	Department of Personnel	109,572	118,527	115,266
1110	143	Affordable Housing Commission	5,714,814	5,523,929	5,538,766
1110	160	Comptroller	-	25,484	-
1110	516	Refuse Division - Bulky Pick-up	1,134,888	1,166,371	1,146,453
1110	620	Building Commissioner - Housing Conservation	1,849,182	2,570,668	2,338,497
1110	620	Building Commissioner - Building Demolition	3,065,131	3,000,000	3,000,000
1110	650	Police Department	5,025,999	11,073,000	7,950,000
1110	700	Director, Health & Hospitals	927,339	1,073,785	1,185,378
1110	710	Health Commissioner	1,277,419	1,486,154	1,300,883
1110	711	Communicable Disease Control	1,853,286	2,044,903	1,831,663
1110	713	Public Health Laboratory	9,054	-	-
1110	714	Rabies Control	1,409,944	1,361,880	1,192,469
1110	715	Community Sanitation and Vector Control	1,839,344	2,115,311	1,778,078
1110	716	Lead Poisoning Control	-	-	-
1110	719	Family / Community / School Health	551,682	864,959	859,885
1110	720	Food Control Section	-	-	-
1110	737	Health Care Trust Fund	5,000,000	5,000,000	5,000,000
1110	800	Director of Human Services	293,349	341,919	301,523
1110	900	President, Board of Public Service	-	-	-
Subtotal			30,061,003	37,766,890	33,538,861

Convention and Tourism Fund

1111	160	Convention and Tourism Fund	4,315,419	4,546,000	4,545,000
Subtotal			4,315,419	4,546,000	4,545,000

Convention and Sports Authority Trust Fund

1111	331	Convention & Sports Facility Trust Fund	5,616,156	5,890,000	6,200,000
Subtotal			5,616,156	5,890,000	6,200,000

Demolition Fund

1113	214	Division of Forestry	76,641	-	-
1113	620	Building Commissioner - Bldg. Demolition	1,833,592	-	-
Subtotal			1,910,233	-	-

Assessment Fund

1115	180	Assessor	4,191,287	4,568,377	4,332,887
Subtotal			4,191,287	4,568,377	4,332,887

FY10 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund		Department	FY08 Actual	FY09 Budget	FY10 Budget
Special Revenue Funds					
1116	120	Mayor's Office	-	-	-
1116	1231000	City Employees Pension Trust Fund	-	13,500,000	13,500,000
1116	139	City Counselor	205,540	257,378	259,421
1116	1600013	Comptroller-Abram Building Operations	1,572,216	-	-
1116	1600019	Comptroller-Gateway Transportation	24,713	1,081,690	1,164,193
1116	210	Director PRF - Forest Park Fund	1,593,838	3,100,000	1,667,000
1116	214	Division of Forestry	108,228	250,506	243,901
1116	312	Circuit Attorney (Inspire Me School)	10,415	27,451	27,451
1116	312	Circuit Attorney (Training Fund)	2,500	2,500	2,500
1116	312	Circuit Attorney (Tax Unit)	113,772	154,434	158,880
1116	312	Circuit Attorney (Child Support Unit)	1,689,206	2,114,023	2,116,323
1116	312	Circuit Attorney (HUD Unit)	57,277	62,363	63,288
1116	316	City Courts - Specialty Courts	-	-	-
1116	317	City Marshal	-	-	-
1116	320	Probation Dept. & Juvenile Detention	318,999	247,440	356,686
1116	510	Director of Streets - Excavation Restoration	354,218	189,178	162,188
1116	511	Traffic and Lighting Division	-	-	-
1116	514	Street Division-Excavation and Restoration	-	303,053	258,750
1116	520	Port Administration Division	2,562,158	3,141,892	3,022,085
1116	620	Building Commissioner - Code Enforcement	2,275,882	2,613,089	1,141,217
1116	620	Building Commissioner - Demolition & Board-Up	1,628,953	2,518,536	3,337,532
1116	650	Police Dept. - Peace Officer Training	66,400	100,000	100,000
1116	6500001	Police Dept.-Communications Support Fund	-	241,356	240,474
1116	700	Director, Health & Hospitals	-	128,000	128,000
1116	7000001	Health Provider Reimbursement	-	-	250,000
1116	714	Animal Care and Control	4,570	9,000	9,000
1116	716	Lead Poisoning Control	22,970	-	-
1116	800	Director of Human Services	335,094	308,000	408,000
1116	900	President, Board of Public Service	-	1,125,763	982,841
1413	160	Tax Increment Financing	7,530,061	2,307,572	2,893,406
1218	160	Trustee Lease Fund	1,005,785	14,353,715	3,247,415
Subtotal			21,482,795	48,136,939	35,740,551
Communications Fund					
1117	127	Information Technology Services Agency	97,415	153,415	150,679
1117	401	Communications Division	1,252,602	1,377,139	1,364,585
Subtotal			1,350,017	1,530,554	1,515,264
Lateral Sewer Fund					
1118	160	Comptroller - Lateral Sewer Line	67,267	55,166	55,650
1118	510	Director of Streets - Lateral Sewer	2,122,308	2,767,295	2,581,966
1118	514	Street Division	269,693	437,090	512,132
Subtotal			2,459,268	3,259,551	3,149,748

FY10 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund		Department	FY08 Actual	FY09 Budget	FY10 Budget
Other Special Revenue Funds - Special Authorizations					
1119	139	City Counselor	246,722	-	-
1119	210	Director PRF - Forest Park Fund	-	-	-
1119	213	Division of Recreation	24,985	-	-
1119	214	Division of Forestry	117,172	-	-
1119	220	Division of Parks	119,193	-	-
1119	312	Circuit Att. (Contingency & Tax Section)	42,469	-	-
1119	315	Sheriff - Auction Proceeds	-	-	-
1119	320	Probation Dept. & Juvenile Detention	233,321	-	-
1119	321	Circuit Drug Court	9,824	-	-
1119	334	Election and Registration	373,607	-	-
1119	511	Transportation and Traffic Division	144,963	-	-
1119	520	Port Administration Division	617,926	-	-
1119	611	Fire Department	11,069	-	-
1119	650	Police Department - Police Judgements	68,707	-	-
1119	711	Communicable Disease Control	8,595	-	-
1119	714	Animal Care and Control	7,680	-	-
1119	800	Director of Human Services	-	-	-
1119	930	Soldier's Memorial Building	47,795	-	-
Subtotal			2,074,028	-	-
Public Safety Fund					
1120	139	City Counselor	190,693	318,957	336,115
1120	312	Circuit Attorney	466,675	526,547	533,348
1120	650	Police-Public Safety Trust Fund	4,499,142	2,398,151	2,100,000
Subtotal			5,156,510	3,243,655	2,969,463
Riverboat Gaming Fund					
1121	190	City Wide Accounts - Riverfront Gaming	4,800,000	7,650,000	10,350,000
1121	611	Fire Department - Riverfront Gaming	21,184	25,000	25,000
1121	650	Police Department - Riverfront Gaming	1,350,000	2,350,000	5,200,000
Subtotal			6,171,184	10,025,000	15,575,000
Parks and Recreation Special Fund					
1122	210	Director of Parks-1/8 Cent Sales Tax Fund	3,511,460	4,416,782	4,575,482
1122	210	Director of Parks-Neighborhood Parks Fund	2,456,459	1,616,661	1,600,000
1122	220	Parks Division-Barnes/City Trust	1,616,127	2,039,117	1,970,357
Subtotal			7,584,046	8,072,560	8,145,839
Public Safety Sales Tax Fund					
1123	610	Public Safety-Crime Prevention	-	1,000,000	1,999,250
1123	6110023	Fire Department	-	450,000	680,000
1123	6120023	Firemen Public Safety Pension Trust	-	5,500,000	5,500,000
1123	6500023	Police Department	-	1,260,000	1,878,000
1123	6500123	Police Department	-	1,290,000	1,971,319
1123	6510023	Police Pension-Public Safety Pension Trust	-	5,500,000	5,500,000
Subtotal			-	15,000,000	17,528,569

FY10 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund		Department	FY08 Actual	FY09 Budget	FY10 Budget
Grant Funds					
1140	312	Circuit Attorney	-	82,135	-
1140	650	Police Department - Misc. Grants	8,245,337	5,277,263	10,839,065
		Subtotal	8,245,337	5,359,398	10,839,065
1162	121	St. Louis Agency on Training & Employment	12,028,203	9,567,229	16,244,867
1162	160	Comptroller	68,514	107,133	126,684
		Subtotal	12,096,717	9,674,362	16,371,551
1163	139	City Counselor	459,483	823,150	801,072
1163	141	Planning and Urban Design	758,150	1,639,869	-
1163	142	Community Development Administration	2,153,069	2,789,789	-
1163	160	Comptroller	305,564	429,280	445,349
1163	213	Division of Recreation	388,991	86,120	113,231
1163	316	City Courts - Problem Properties	23,225	-	-
1163	620	Building Commissioner	287,118	342,089	347,784
1163	622	Neighborhood Stabilization	14,317	10,545	10,708
1163	800	Director of Human Services	318,192	354,000	384,000
1163	900	President, Board of Public Service	-	-	-
		Subtotal	4,708,109	6,474,842	2,102,144
1164	142	Community Development Administration	963,918	969,314	1,105,700
1164	220	Division of Parks	459,313	-	-
1164	620	Building Commissioner	3,785,813	2,892,911	4,165,806
1164	700	Director, Health & Hospitals	2,465	905,027	1,575,305
1164	716	Lead Poisoning Control	501,091	-	-
1164	719	Family / Community / School Health	-	-	167,110
1164	900	President, Board of Public Service	120,232	-	-
		Subtotal	5,832,832	4,767,252	7,013,921
1165	141	Planning and Urban Design	-	-	1,647,664
1165	142	Community Development Administration	-	-	2,219,332
		Subtotal	-	-	3,866,996
1166	160	Comptroller - Health Grant Auditing	-	117,998	144,194
1166	700	Director, Health & Hospitals	842,552	1,700,275	1,189,504
1166	710	Health Commissioner	244,169	-	-
1166	711	Communicable Disease Control	7,837,353	9,244,204	11,161,423
1166	714	Animal Care and Control	-	4,853	6,001
1166	715	Environmental Health Services	1,027,953	1,610,833	1,436,864
1166	716	Lead Poisoning Control	531,915	-	-
1166	719	Family / Community / School Health	242,077	281,275	407,914
		Subtotal	10,726,019	12,959,438	14,345,900
1167	160	Comptroller	-	52,867	53,345
1167	632	Corrections/MSI	-	48,769	49,161
1167	800	Director of Human Services	13,053,925	20,246,978	18,321,593
		Subtotal	13,053,925	20,348,614	18,424,099
1168	126	Civil Rights Enforcement Agency	48,710	-	-
1168	126	CREA - EEOC Contract	36,615	52,769	51,361
1168	126	CREA-HUD Contract	38,323	135,220	137,389
1168	160	Comptroller	130,742	-	-
1168	214	Division of Forestry	8,713	-	-
1168	312	Circuit. Attorney - Domestic Violence	455,554	610,698	604,118
1168	320	Probation Dept. & Juvenile Det. Cntr.	639,282	-	-
1168	321	Circuit Drug Court	262,461	-	-
1168	334	Election and Registration	518,109	-	-
1168	335	Medical Examiner	12,321	125,000	225,000
1168	415	Water Division (Coulmbia Bottoms)	109,191	-	-
1168	516	Refuse Division - Recycling	289,514	470,460	470,460
1168	610	Director of Public Safety	49,341	-	-
1168	611	Fire Department	122,852	-	-
1168	620	Building Commissioner	10,674	-	-
1168	900	President, Board of Public Service	198,443	-	-
		Subtotal	2,930,845	1,394,147	1,488,328

FY10 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund	Department	FY08 Actual	FY09 Budget	FY10 Budget
1169	220	-	128,502	129,859
1169	312	-	434,906	162,667
1169	316	-	-	-
1169	320	261,941	49,531	44,099
1169	321	-	-	-
1169	335	6,546	-	-
1169	610	35,444	250,000	18,364
1169	611	62,315	-	-
1169	622	1,104,756	1,317,911	837,083
1169	625	24,977	-	250,000
Subtotal		1,495,979	2,180,850	1,442,072
Subtotal		59,089,763	63,158,903	75,894,076
Capital Funds				
1217	160	14,857,000	9,700,000	17,081,000
1219	160	917,691	1,705,750	1,617,800
1220	160	21,877,315	19,728,000	16,807,700
Subtotal		37,652,006	31,133,750	35,506,500
Debt Service Fund				
1311	160	6,324,428	6,260,935	5,681,310
Subtotal		6,324,428	6,260,935	5,681,310
Enterprise Funds				
1510	415	47,909,310	56,989,639	57,756,832
1511	420	166,173,375	162,815,404	162,305,185
Subtotal		214,082,685	219,805,043	220,062,017
Internal Service Funds				
1611	172	576,692	813,218	816,006
1613	123	4,820,222	6,107,903	6,783,070
1713	123	26,754,627	31,038,155	35,245,457
1719	123	-	100,154	101,212
Subtotal		32,151,541	38,059,430	42,945,745
Subtotal All Funds		\$878,745,425	\$961,003,860	\$967,219,700

FY10 BUDGET SOURCES AND USES OF FUNDS SUMMARY (in millions)

Sources and Uses	1010 General Fund	1110 Local Use Tax Fund	Tourism Fund	Conven- tion & Sports Facility	Assess- ment Fund	1116 Special Funds	Communi- cations Fund	Lateral Sewer Fund	Public Safety Trust Fund	Riverboat Gaming Fund	Special Park Funds	Public Safety Sales Tax Fund
Beginning Fund Balance	\$14.500	\$9.127	\$0.000	\$0.000	\$0.145	\$4.241	\$0.434	\$3.010	\$0.007	\$3.910	\$1.930	\$0.000
Revenues												
Earnings Tax	141.225	-	-	-	-	-	-	-	-	-	-	-
Property Tax	52.274	-	-	-	1.700	-	-	-	-	-	-	-
Sales & Use Taxes	48.245	33.085	-	-	-	-	-	-	-	-	4.388	17.551
Motor Vehicle Sales Tax	2.700	-	-	-	-	-	-	-	-	-	-	-
Gasoline Tax	9.650	-	-	-	-	-	-	-	-	-	-	-
Payroll Tax	36.912	-	-	-	-	-	-	-	-	-	-	-
Franchise (Utilities) Taxes	56.140	-	-	-	-	-	1.850	2.642	-	-	-	-
Restaurant Taxes	2.428	-	4.545	-	-	-	-	-	-	-	-	-
3.5% Hotel Sales Tax	-	-	-	6.200	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-	-
License Fees	17.938	-	-	-	-	-	-	-	-	-	-	-
Grants / Intergovernmental	8.028	-	-	-	0.083	-	-	-	2.830	11.922	-	-
User Fees, Fines & Other	39.560	-	-	-	0.890	28.459	-	-	-	-	-	-
Transfers In	38.800	-	-	-	1.550	1.141	-	-	-	-	1.600	-
Other Resources	0.000	-	-	-	-	-	-	0.075	-	-	2.000	-
Total Sources of Funds	\$453.900	\$33.085	\$4.545	\$6.200	\$4.223	\$29.600	\$1.850	\$2.717	\$2.830	\$11.922	\$7.988	\$17.551
Appropriations												
Personal Services	333.472	18.392	-	-	3.615	6.963	1.278	0.981	2.893	5.200	2.136	7.719
Materials & Supplies	19.150	0.254	-	-	0.038	0.761	0.040	0.037	0.024	0.010	0.128	0.000
Rental & Non Capital Leases	2.937	0.071	-	-	0.010	0.238	0.004	0.085	0.000	0.000	0.005	0.000
Non Capital Equipment	0.705	0.003	-	-	0.007	0.108	0.005	0.000	0.004	0.010	0.005	0.000
Capital Assets	0.463	0.000	-	-	0.000	0.037	0.020	0.142	0.006	0.000	0.000	0.000
Contractual & Other Services	62.982	14.818	0.235	-	0.663	21.293	0.169	1.905	0.042	1.005	2.596	1.999
Debt Service	23.935	0.001	-	-	-	-	-	-	-	-	3.276	7.810
Transfers Out :												
Capital Lease Payments	6.420	-	-	-	-	-	-	-	-	-	-	-
Other Transfers Out	3.825	-	4.310	6.200	-	0.200	0.400	-	-	9.350	-	-
Total Uses of Funds	\$453.889	\$33.539	\$4.545	\$6.200	\$4.333	\$29.600	\$1.916	\$3.150	\$2.969	\$15.575	\$8.146	\$17.528
Ending Fund Balance	\$14.511	\$8.674	\$0.000	\$0.000	\$0.035	\$4.241	\$0.369	\$2.577	(\$0.132)	\$0.257	\$1.772	\$0.023

FY10 BUDGET SOURCES AND USES OF FUNDS SUMMARY (in millions)

Sources and Uses	Police Grants	SLATE	1163-65 CDA*	1164-9 Grant Funds	Street Improvement Fund*	1217-22 Capital Improvements	General Obligation Debt Service	Tax Increment Financing	Water Division Enterprise Fund	Airport Enterprise Fund	Mail Internal Service Fund	Employee Health & Hospital Funds
Beginning Fund Balance	n/a	n/a	n/a	n/a	\$1.500	(\$0.542)	\$8.883	\$0.000	\$3.127	\$75.449	(\$0.281)	\$1.695
Revenues												
Property Tax	-	-	-	-	-	-	5.681	-	-	-	-	-
Sales & Use Taxes	-	-	-	-	-	19.018	-	-	-	-	-	-
Motor Vehicle Sales Tax	-	-	-	-	0.560	-	-	-	-	-	-	-
Gasoline Tax	-	-	-	-	-	0.630	-	-	-	-	-	-
Franchise (Utility) Taxes	-	-	-	-	3.800	-	-	-	5.050	-	-	-
Other Taxes	-	-	-	-	-	-	-	2.219	-	-	-	-
License Fees	-	-	-	-	-	-	-	-	-	-	-	-
Enterprise Revenues	-	-	-	-	-	-	-	-	52.532	170.410	-	-
Grants / Intergovernmental	10.839	16.371	5.971	42.696	-	-	-	-	-	-	-	-
User Fees, Fines & Other	-	-	-	-	-	1.520	-	-	-	-	0.816	42.130
Transfers In	-	-	-	-	-	14.531	-	0.675	-	-	-	-
Other Resources	-	-	-	-	0.035	0.350	-	-	-	-	-	-
Total Sources of Funds	\$10.839	\$16.371	\$5.971	\$42.696	\$4.395	\$36.049	\$5.681	\$2.894	\$57.582	\$170.410	\$0.816	\$42.130
Appropriations												
Personal Services	10.839	3.335	4.708	9.229	2.095	1.090	-	0.475	23.532	45.376	0.323	0.556
Materials & Supplies	-	0.253	0.013	0.529	1.666	-	-	0.015	12.445	5.942	0.007	0.007
Rental & Non Capital Leases	-	0.404	0.571	0.009	0.029	-	-	-	0.605	0.164	-	0.005
Non Capital Equipment	-	0.103	0.024	0.467	0.008	-	-	0.010	0.131	0.318	-	0.009
Capital Assets	-	0.000	0.044	0.077	0.130	-	-	0.005	0.620	1.164	0.003	0.000
Contractual & Other Services	-	12.276	0.611	32.385	1.072	10.971	-	0.008	15.994	44.630	0.483	41.553
Debt Service	-	-	-	-	-	23.446	5.681	2.381	4.430	64.711	-	-
Transfers Out :												
Capital Lease Payments	-	-	-	-	-	-	-	-	-	-	-	-
Other Transfers Out	-	-	-	-	-	-	-	-	-	-	-	-
Total Uses of Funds	\$10.839	\$16.371	\$5.971	\$42.696	\$5.000	\$35.507	\$5.681	\$2.894	\$57.757	\$162.305	\$0.816	\$42.130
Ending Fund Balance	\$0.000	\$0.000	\$0.000	\$0.000	\$0.895	\$0.000	\$8.883	\$0.000	\$2.952	\$83.554	(\$0.281)	\$1.695

* CDBG funds and Street Improvement funds are appropriated on a calendar year basis and are under separate appropriating ordinances. Fund balances rollover and do not require reappropriation.

**CITY OF ST. LOUIS
GENERAL FUND REVENUE ESTIMATE**

Revenue Category	Actual Receipts FY08	Projected Receipts FY09	Projected Receipts FY10	Percent Change
Earnings Tax	141,404,681	141,225,000	141,225,000	0.0%
Sales Taxes	49,060,636	48,108,000	48,108,000	0.0%
Property Tax	52,182,915	51,518,000	52,281,000	1.5%
Payroll Expense Tax	36,960,559	36,912,000	36,912,000	0.0%
Franchise / Utility Taxes:				
Electricity	23,517,484	23,000,000	24,780,000	7.7%
Natural Gas	11,112,921	11,903,000	11,900,000	0.0%
Telephone	12,151,676	15,873,000	7,320,000	-53.9%
Water	4,174,856	4,650,000	5,100,000	9.7%
Airport	6,081,190	6,203,000	6,110,000	-1.5%
All Other franchise fees	1,114,113	1,005,000	1,030,000	2.5%
Subtotal	58,152,240	62,634,000	56,240,000	-10.2%
Intergovernmental Revenues:				
Gasoline Tax	10,102,934	9,650,000	9,650,000	0.0%
Health Care Payments	3,760,535	5,200,000	5,500,000	5.8%
Prisoner Housing Reimbursement	7,071,542	4,580,475	6,330,000	38.2%
Juvenile Detention Reimbursements	2,335,005	2,279,500	2,277,500	-0.1%
Motor Vehicle Sales Tax	3,103,595	2,660,000	2,700,000	1.5%
Intangible Tax	104,062	630,000	250,000	-60.3%
Subtotal	26,477,673	24,999,975	26,707,500	6.8%
Licenses:				
Graduated Business License	7,936,195	7,750,000	7,750,000	0.0%
Cigarette Occupational License	1,866,507	1,848,400	1,820,400	-1.5%
Sports and Amusement	3,651,018	3,695,500	3,743,500	1.3%
Automobile	1,394,217	1,351,000	1,351,000	0.0%
Parking Garages and Lots	2,366,627	2,249,000	2,268,000	0.8%
Other Licenses	769,380	1,027,905	1,034,875	0.7%
Subtotal	17,983,944	17,921,805	17,967,775	0.3%
Departmental Revenues:				
Fines and Forfeits	8,442,263	8,412,000	8,122,000	-3.4%
Building and Occupancy Permits	6,674,267	7,796,800	8,062,800	3.4%
Departmental User Fees & Other	23,955,456	23,091,675	24,405,380	5.7%
Subtotal	39,071,986	39,300,475	40,590,180	3.3%

**CITY OF ST. LOUIS
GENERAL FUND REVENUE ESTIMATE**

Revenue Category	Actual Receipts FY08	Projected Receipts FY09	Projected Receipts FY10	Percent Change
Convention and Tourism Taxes:				
Hotel / Motel Gross Receipts ¹	5,616,156	6,070,000	6,200,000	2.1%
Restaurant Gross Receipts - 1 cent ¹	4,180,419	4,245,000	4,310,000	1.5%
Restaurant Gross Receipts - 1/2 cent	2,281,275	2,394,000	2,428,000	1.4%
Subtotal	12,077,850	12,709,000	12,938,000	1.8%
All other revenues and transfers	2,151,131	1,220,000	7,430,000	
Employee Pension Trust transfer	0	13,500,000	13,500,000	
Subtotal	2,151,131	14,720,000	20,930,000	
 TOTAL GENERAL FUND REVENUES	 \$435,523,615	 \$450,048,255	 \$453,899,455	 0.9%

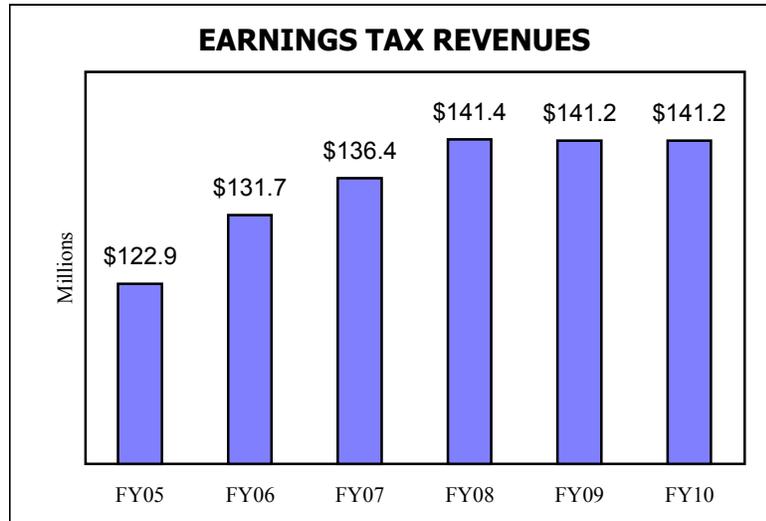
¹ Transfers from convention and sports facility trust fund and convention and tourism fund respectively

EARNINGS TAX

Definition

A one percent tax levied against employee gross compensation and business net profits.

The tax applies to all residents of the City of St. Louis regardless of where they work. It also applies to the earnings of non-residents who work within the city limits.



Discussion

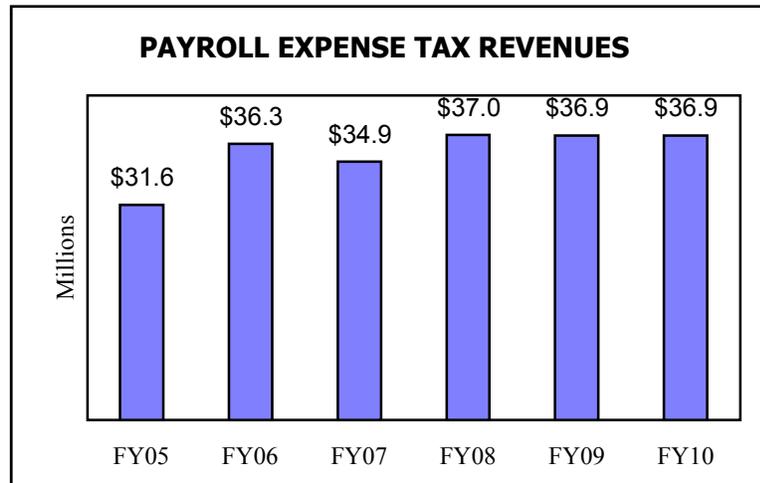
The city earnings tax is the most significant single source of general fund revenues, comprising approximately 30% of the total revenues. Receipts from individual taxpayers comprise about 85 percent of total earnings tax revenues, with businesses paying the remaining 15 percent. The Collector of Revenue is authorized by State law to retain a percentage of collections to pay for office operations. Funds not used for operations, including interest, are returned to the city.

One of the benefits of the earnings tax is that it grows with the economy, however in periods of recession revenues can also decline. Five and ten year growth rates of the earnings tax reflect average growth between 2.5% to 3% per year. In FY2009, with job losses and expected declines in corporate earnings, revenues from the earnings tax are projected to decline close to 1%. This is offset in part by an increase in the amount of surplus commissions returned to the general fund. No growth is assumed in the estimate for FY2010.

PAYROLL EXPENSE TAX

Definition

A tax of one-half of one percent of total compensation paid by a business to its employees for work performed in the City of St. Louis. Not-for-profit charitable or civic organizations are exempt from the payroll expense tax.



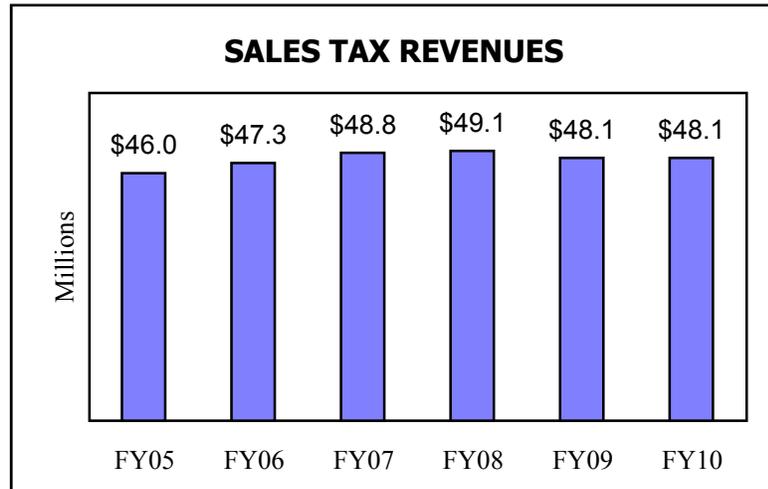
Discussion

The payroll expense tax was implemented in 1988 as part of an overall tax reform package, the aim of which was to redesign the city revenue base to be more attuned to changes in the economy. Payroll expense tax receipts follow trends in earnings tax collections, but can grow at a different rate, due to a somewhat different base and exemptions noted above. FY06 receipts in the graph above were impacted by late returns due from FY05. As with the Earnings tax, the Payroll tax is also susceptible to economic conditions. Payroll tax projections are expected to finish down slightly from the previous fiscal year with no growth projected for FY10.

SALES TAX

Definition

A one and three-eighths percent tax levied on retail sales in the City of St. Louis. Sales tax is not levied on certain items, including motor fuels, prescription drugs, food purchased with food stamps, all sales by or to not for profit organizations and residential utility charges.



Discussion

The sales tax has traditionally been more susceptible than other sources of revenue in times of economic downturns. FY09 revised projection estimate a 2% decline in sales tax receipts from the previous year. No growth is projected in FY10.

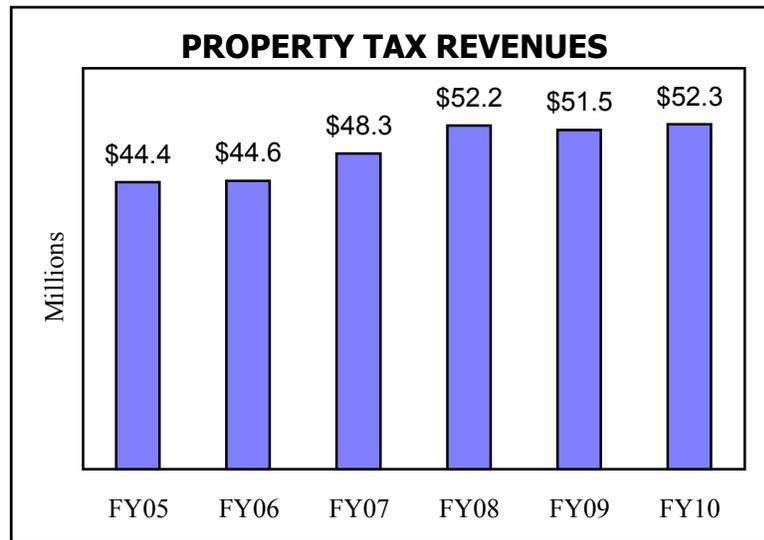
The City imposes other sales taxes for specific purposes with the most recent of these being a 1/2 cent sales tax for public safety approved in February, 2008. Combined with rates imposed by the State of Missouri and the Bd. Of Education the total sales tax rate as of July 1, 2008 can be illustrated as follows:

<u>Sales Tax Rate in City</u>	
City - General & Capital Funds	1.875%
City - Metro	0.750%
City - Regional Parks	0.100%
City - Local Parks	0.125%
City -Public Safety	<u>0.500%</u>
	3.350%
State Rates	4.225%
Bd. Of Education	<u>0.666%</u>
	4.891%
Total Sales Tax Rate:	<u>8.241%</u>

REAL AND PERSONAL PROPERTY TAXES

Definition

A tax levied on the assessed value of all real and personal property. The current tax rate is \$6.4695 per \$100 assessed value



Discussion

Real and personal property tax revenues are distributed to the following taxing jurisdictions.

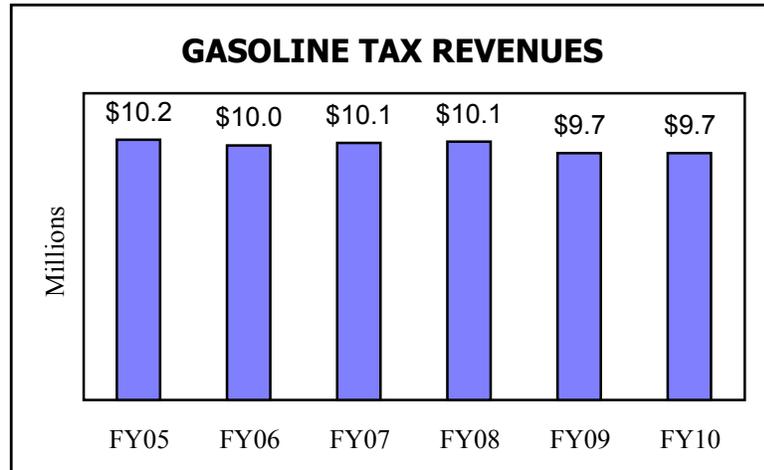
State	\$0.0300
Schools	3.8028
Community College	0.2013
Library	0.4938
Zoo, Museum, Garden District	0.2344
Sewer District	0.0000
Sheltered Workshop	0.1295
Community Mental Health	0.0777
Community Children's Services Fund	0.1775
City - General Purposes	1.2276
City - Public Debt	0.0949
TOTAL	\$6.4695

Taxes are levied on all real and personal property owned as of January 1 in each year. Tax bills are normally mailed in November and payment is due by December 31, after which taxes become delinquent. Assessment ratios are 19% for residential property, 32% for commercial property, and 12% for agricultural real estate. Personal property is assessed at 33.3% of the appraised market value. In addition to the rate shown, commercial real property is taxed at a rate of \$1.64 per \$100 assessed valuation, as a replacement for the Manufacturer's Inventory tax. A decline in estimated property tax revenues in FY09 is due to a large amount of delinquent payments from the previous year. Reassessment will occur in FY10. It is anticipated that revenues will continue to show modest inflationary growth.

GASOLINE TAX

Definition

A per unit tax levied on the sale of motor fuel purchased statewide. The gasoline tax is levied by the state and remitted monthly to local jurisdictions based on the proportionate share of the total population.



Discussion

The gasoline tax rate imposed by the State of Missouri is \$0.17 per gallon. The City receives distributions from the state both for its status as a city and a county. The formula for distribution for these revenues is based on the jurisdiction's population as a percentage of all jurisdictions.

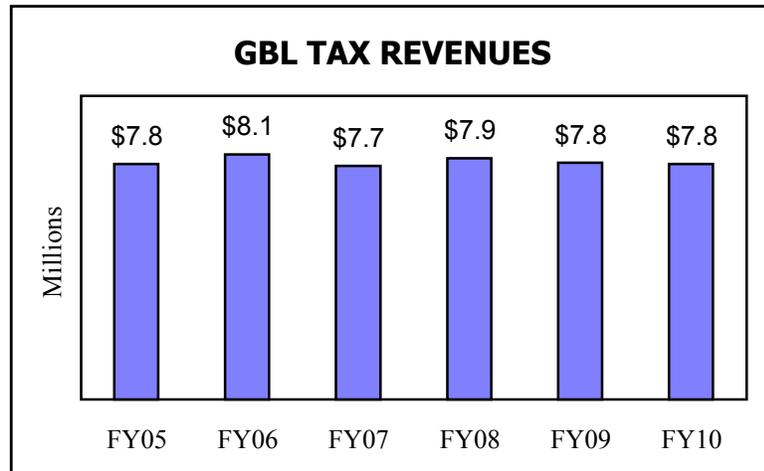
Amounts depicted in the chart above represent the city's allocation based on its status as a city and are deposited to the general fund to offset the cost of maintaining streets and highways. An additional \$0.6 million is received based on the city's status as a county and is deposited to the capital fund to offset the cost of road and bridge projects.

A projected decline in receipts in FY09 results from a reduction in gasoline usage. FY10 receipts are projected to continue at this reduced level.

GRADUATED BUSINESS LICENSE TAX

Definition

A flat rate tax on businesses based on the number of persons a business employs within the city limits. The tax rate ranges from \$200 for employers with two or fewer employees to \$37,500 for employers with more than five hundred employees. (Graph illustrates general fund only)



Discussion

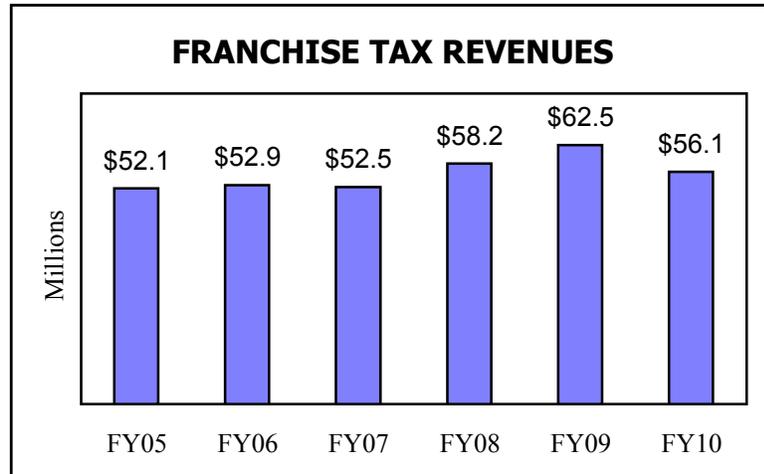
The graduated business license tax and provides a consistent source of revenue of just under \$8.0 million per year. As indicated by the chart above, the level of employment activity has remained relatively constant although recent job cutbacks are anticipated to result in less GBL revenue. In 2006, voters approved a new rate schedule with revenues allocated to a Public Safety Trust Fund. The current license fee schedule is as follows:

<u>Number of Employees</u>	<u>GBL Tax</u>
501 or more	\$37,500
401-500	\$34,500
301-400	\$30,000
201-300	\$25,500
151-200	\$20,250
101-150	\$15,000
76-100	\$11,250
51-75	\$7,500
41-50	\$4,500
31-40	\$3,000
21-30	\$2,250
11-20	\$1,500
6-10	\$675
3-5	\$325
2 or fewer	\$200

FRANCHISE TAX

Definition

A tax on the gross receipts of utility companies operating within the city, including sales of electricity, natural gas, telephone services, water and steam, and on the gross receipts of the Airport.



Discussion

The tax rate for companies supplying natural gas and electricity is 10% of the gross receipts from their commercial customers and 4% of the gross receipts from residential customers. Companies supplying steam and water are taxed at 10% of their gross receipts from all customers. The taxes are passed on to the ultimate consumers. As part of a new settlement agreement with telecommunication companies, the City reduced its tax on telecommunications from 10% to 7.5% effective November 1, 2007. In return the companies are agreeing to apply the new lower rate to wireless communications receipts previously protested under the old rate. Excluding settlement payments from previous years, the telecommunications tax is anticipated to generate an estimated \$15.5M in FY10. The largest category of the franchise taxes remains electric utilities which generate 36% of franchise tax revenues. An electric rate increase of 8% will contribute to franchise tax revenues in FY10

CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual Receipts FY08	Projected Receipts FY09	Projected Receipts FY10	Percent Change
SPECIAL AND OTHER FUND REVENUES:				
Local Use Tax Fund	\$27,613,059	\$32,150,000	\$33,050,000	2.8%
Interest	396,527	35,000	35,000	0.0%
Balances / Previous Year Surpluses			454,000	
	<u>28,009,586</u>	<u>32,185,000</u>	<u>33,539,000</u>	4.2%
Convention and Tourism Fund				
Restaurant Gross Receipts Tax (1%)	4,313,402	4,480,000	4,550,000	1.6%
	<u>4,313,402</u>	<u>4,480,000</u>	<u>4,550,000</u>	1.6%
Convention and Sports Facility Fund				
Hotel and Motel Sales Tax (3.5%)	5,616,156	6,066,000	6,200,000	2.2%
	<u>5,616,156</u>	<u>6,066,000</u>	<u>6,200,000</u>	2.2%
Assessment Fund				
Real Estate Tax	1,758,350	1,700,000	1,700,000	0.0%
State Reimbursements	827,172	827,000	827,000	0.0%
Other	76,955	86,500	86,500	0.0%
General Fund Subsidy	1,320,000	1,900,000	1,550,000	-18.4%
Balances / Previous Year Surpluses			110,000	
	<u>3,982,477</u>	<u>4,513,500</u>	<u>4,273,500</u>	-5.3%
Miscellaneous Special Funds (1116)				
City Employee Pension Trust Fund	0	13,500,000	13,500,000	0.0%
1520 Market Bldg (Abram) Fund	1,352,319	0	0	
Gateway Transportation Fund	0	0	1,164,000	
Forest Park Funds	1,523,210	1,398,500	1,668,500	19.3%
Circuit Attorney - Misc. Special Funds	239,208	276,700	276,700	0.0%
Circuit Attorney - Child Support Unit	1,246,163	2,150,000	2,120,000	-1.4%
Street Excavation Fund	254,092	305,000	260,000	-14.8%
Port Authority (incl. gaming lease)	2,480,000	2,716,000	3,022,000	11.3%
Building Commissioner - Lead Remediation	1,083,758	1,411,000	1,411,000	0.0%
Building Commissioner - Bldg. Demolition	1,477,786	1,792,000	1,792,000	0.0%
Police Officer Training Fund	71,498	69,000	69,000	0.0%
Health Division - Other Special Revenue	61,378	147,500	397,500	169.5%
Equitable Relief from Utility Tax	280,671	200,000	200,000	0.0%
Battered Persons / Domestic Viol. Funds	88,926	88,750	88,750	0.0%
Other Special Revenue Funds	557,104	4,456,000	1,840,000	-58.7%
	<u>10,716,113</u>	<u>28,510,450</u>	<u>27,809,450</u>	-2.5%
Communications Fund				
Cable Television Gross Receipts Tax	1,695,161	1,850,000	1,850,000	0.0%
Balances / Previous Year Surpluses			134,000	
	<u>1,695,161</u>	<u>1,850,000</u>	<u>1,984,000</u>	7.2%
Lateral Sewer Fund				
Tax receipts and interest	2,753,000	2,717,000	2,717,000	0.0%
Fund Balance	0	445,000	433,000	-2.7%
Balances / Previous Year Surpluses			293,000	
	<u>2,753,000</u>	<u>3,162,000</u>	<u>3,443,000</u>	8.9%

**CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE**

Revenue Category	Actual Receipts FY08	Projected Receipts FY09	Projected Receipts FY10	Percent Change
Public Safety Trust Fund				
Graduated Business License Tax	2,880,486	2,800,000	2,800,000	0.0%
	2,880,486	2,800,000	2,800,000	0.0%
Riverfront Gaming Revenues (excl. port lease)				
Adjusted Gross Receipts Tax (2%)	1,339,884	3,900,000	3,900,000	0.0%
Admissions Tax (\$1)	2,875,608	7,900,000	7,900,000	0.0%
Interest	13,673	16,000	16,000	0.0%
Balances / Previous Year Surpluses			3,910,000	
	4,229,165	11,816,000	15,726,000	33.1%
Local Parks Funds				
1/8 Cent Sales Tax	4,424,670	4,375,000	4,375,000	0.0%
Neighborhood Parks Fund (Gen Fund Trnsfr)	1,600,000	1,600,000	1,600,000	0.0%
BJC / City Trust Fund	43,953	2,035,000	2,035,000	0.0%
	6,068,623	8,010,000	8,010,000	0.0%
Public Safety Sales Tax Fund				
1/2 Cent Public Safety Sales Tax	0	13,990,000	17,422,000	24.5%
	0	13,990,000	17,422,000	24.5%
Government Grant Fund Revenues				
St. Louis Agency on Training & Employment	13,026,262	9,675,000	16,372,000	69.2%
Police Department Grants	8,412,914	5,277,000	10,764,000	104.0%
Community Development (admin. portion)	3,875,137	5,399,000	4,973,000	-7.9%
Other Government Grants	24,727,604	42,726,000	42,101,000	-1.5%
	50,041,917	63,077,000	74,210,000	17.6%
Capital Improvements Funds				
1/2 Cent Sales Tax	17,765,826	17,400,000	17,400,000	0.0%
Metro Parks Sales Tax	1,628,131	1,618,000	1,618,000	0.0%
Gasoline Tax	630,000	630,000	630,000	0.0%
Previous Year Surpluses	0	2,879,000	-867,000	-130.1%
Income From Sale Of City Assets & Other	89,264	350,000	350,000	0.0%
Transfers from General and Other Funds	13,830,223	5,750,000	14,531,000	152.7%
Courthouse Restoration Funds	1,354,423	1,460,000	1,520,000	4.1%
Previous Appropriation Rollover	529,000	0	275,000	
Interest Earnings	567,180	0	0	
	36,394,047	30,087,000	35,457,000	17.8%
Debt Service Fund				
Property Taxes	7,293,288	6,260,000	5,685,000	-9.2%
	7,293,288	6,260,000	5,685,000	-9.2%
Tax Increment Financing				
	7,530,061	2,932,000	2,893,000	-1.3%
Trustee Lease Fund - Interest & DSR Earnings				
	1,005,785	14,353,715	3,247,415	-77.4%

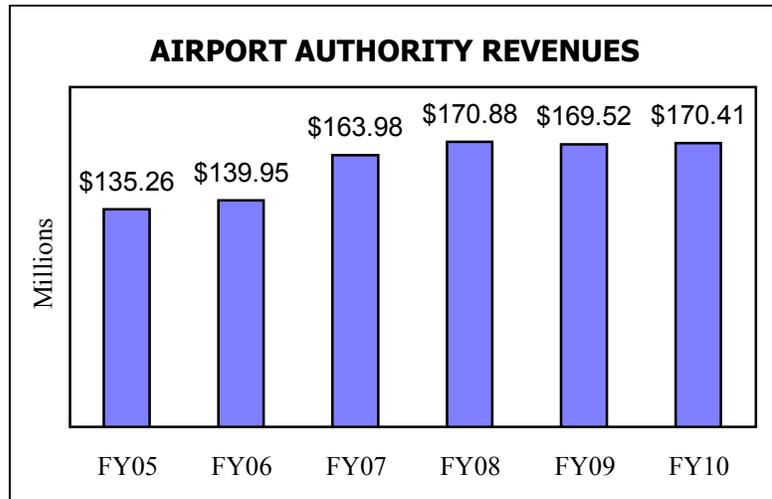
**CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE**

Revenue Category	Actual Receipts FY08	Projected Receipts FY09	Projected Receipts FY10	Percent Change
Mail Services Internal Service Fund	442,246	815,000	815,000	0.0%
Employee Benefits Funds	31,574,849	37,146,000	42,029,000	13.1%
	31,574,849	37,146,000	42,029,000	13.1%
Subtotal Special and Other Fund Revenues	204,546,362	272,053,665	290,093,365	6.6%
ENTERPRISE FUND REVENUES:				
Water Division				
Net Sales of Water	41,099,833	45,285,000	49,125,000	8.5%
All Other Income	3,833,382	3,322,500	3,406,500	2.5%
Balances / Previous Year Surpluses			553,000	
	44,933,215	48,607,500	52,531,500	8.1%
Lambert St. Louis Airport				
Landing Fees	70,640,000	72,262,000	70,755,000	-2.1%
Rents	25,881,000	29,448,000	29,992,000	1.8%
Utilities and Charges	487,000	506,000	526,000	4.0%
Concessions	24,413,000	23,897,000	23,517,000	-1.6%
Interest	5,715,000	2,895,000	3,240,000	11.9%
Parking and Miscellaneous	18,184,000	16,411,000	15,738,000	-4.1%
Pledged PFC Revenues	25,555,000	24,096,000	26,642,000	10.6%
	170,875,000	169,515,000	170,410,000	0.5%
Subtotal Enterprise Funds	215,808,215	218,122,500	223,494,500	2.5%
Total Special and Enterprise Revenues	\$420,354,577	\$490,176,165	\$513,587,865	4.8%
Revenues Appropriated Separately:				
Street Improvement Fund				
Motor Vehicle Sales Tax	754,364	640,000	560,000	-12.5%
Franchise (Utility) Taxes	4,108,606	3,800,000	3,800,000	0.0%
Interest	141,710	35,000	35,000	0.0%
	5,004,680	4,475,000	4,395,000	-1.8%
Community Dev. Block Grants / Housing Grants (excluding admin. listed above)	30,474,723	24,262,000	24,262,000	0.0%
Total All Special and Other Fund Revenues	\$455,833,980	\$518,913,165	\$542,244,865	4.5%

AIRPORT AUTHORITY (Lambert-St. Louis International Airport)

Definition

Airport revenue comes from Signatory Airline Fees, Concession Revenues, Interest Income and Parking fees, in addition to funds provided by the Federal Aviation Administration.



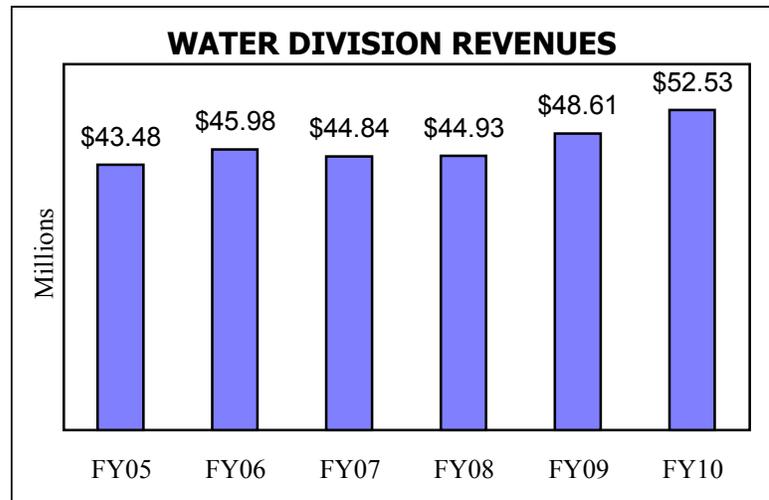
Discussion

Lambert - St. Louis International Airport receives just over half of its operating revenues from signatory airlines in the form of landing fees and terminal rents. Signatory airlines are those airlines serving the Airport who have signed use agreements and include: American, America West, Continental, Delta, Frontier, Northwest, USAir, Southwest, Trans States and United. The Airport also receives revenues from concessions that operate on Airport property. Concession fees include revenues from the following activities: food & beverage sales, gift shops, coin devices, ground transportation, public parking, car rentals, space rental, in-flight catering and other concession revenues. Other revenues include non-signatory airline fees, cargo, hangar, tenant improvement surcharges, employee lot, gain on sale of investments and other miscellaneous revenues. Some decline in concession and parking revenues are anticipated in the current fiscal year as well as a 2% decline in landing fees in FY10 reflecting a reduction in flight activity.

WATER DIVISION

Definition

Water Division revenues include sales of water to residential and commercial customers and to other jurisdictions, along with miscellaneous charges for service.



Discussion

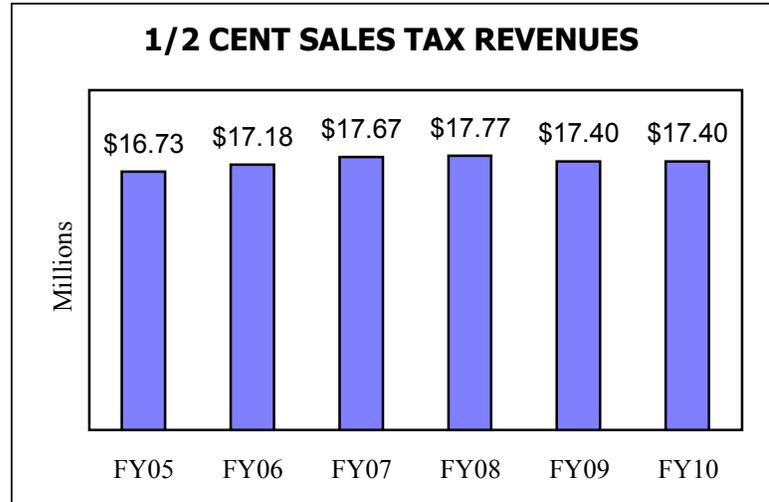
Revenues from net sales of Water include sales to flat-rate and metered customers and sales to other governmental jurisdictions. While the number of metered and unmetered customers has decreased reflecting the city's population decline, increases in the sales to other governmental jurisdictions has offset some of the decrease. The other miscellaneous income is mostly revenue from services the Water Division performs, such as repairing damaged fire hydrants or tapping water lines for new buildings and interest income from investments.

In 2008, the Water Division implemented the first phase of a two-tiered rate increase to meet increasing water production costs. The second phase of this increase is anticipated in 2009 and is projected in FY10 revenues.

1/2 CENT CAPITAL SALES TAX

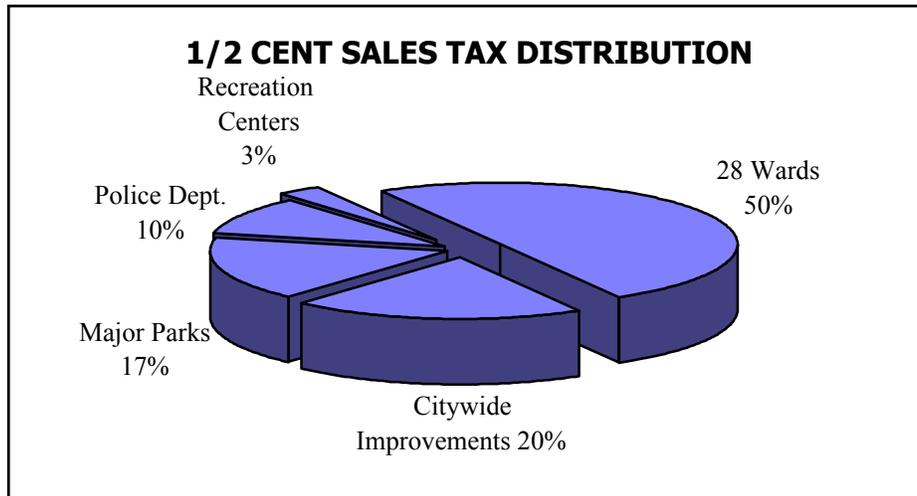
Definition

A one half percent tax levied on retail sales in the City of St. Louis is dedicated to Capital expenditures. The sales tax is not levied on certain items, including motor fuels, prescription drugs, food purchased with food stamps, all sales by or to not for profit organizations and residential utility charges.



Discussion

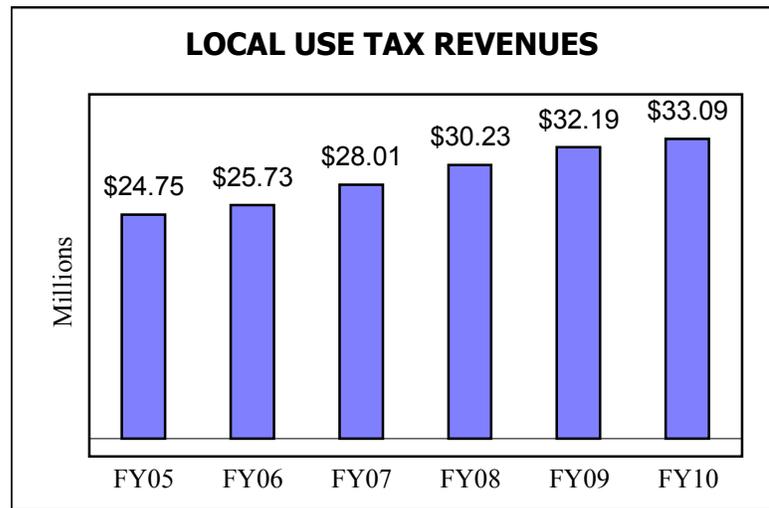
City voters approved the 1/2 cent sales tax for capital improvements in August, 1993. Projected revenue for FY08 is projected to total \$18.4 million. The City ordinance authorizing the 1/2 cent sales tax included a formula for allocating the proceeds among various capital spending areas. This allocation is illustrated in the pie chart below:



LOCAL USE TAX

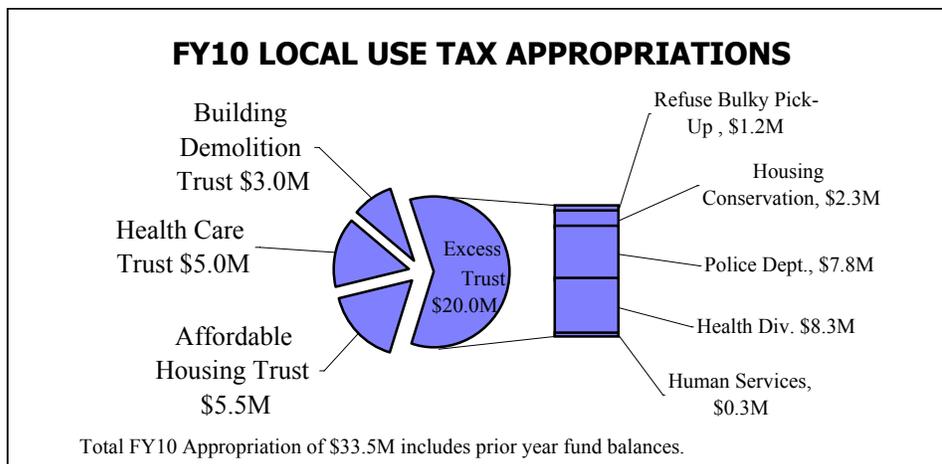
Definition

The Local Use Tax is a tax applied, in lieu of the local sales tax, on transactions that individuals and businesses conduct with out-of-state vendors, including catalog and direct market sales. The use tax rate is equal to the total local sales tax rate imposed by the City. With the passage of a new 1/2 cent sales tax, the local use rises from 2.85% to 3.35%



Discussion

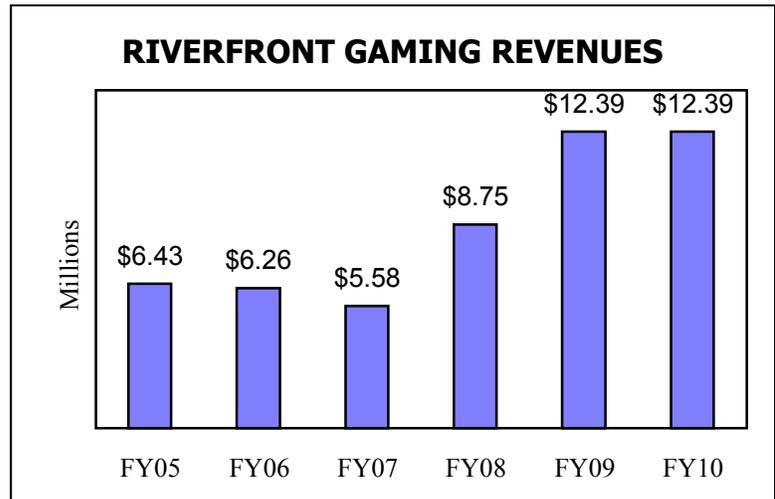
City voters approved the current Local Use Tax in November, 2002. Recent increases in the City's sales tax rate, 1/8 cent in 2007 and the 1/2 cent increase approved in February, 2008 have led to a higher level of local use tax revenues. City ordinance annually allocates \$5M each to the Health Care Trust Fund and Affordable Housing Trust Fund and \$3M for derelict building demolition. Amounts in excess of \$13M can be allocated collectively to any of the following: derelict building demolition, public safety, neighborhood preservation, development and preservation of affordable and accessible housing and public health care services. While FY09 receipts are up due to this rate increase, base use tax revenues adjusted for the rate have actually shown a modest decline. FY10 assumes a full year impact of the rate increase with no growth in the overall base.



RIVERFRONT GAMING

Definition

Riverfront Gaming revenues come primarily from three sources: 1) the local share of the state gaming tax, 2) the local share of the state admissions tax, and 3) the lease agreement with the City Port Authority



Discussion

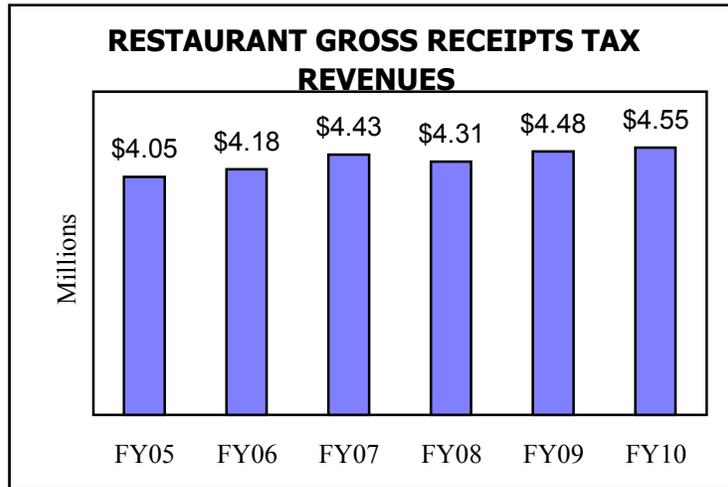
In December 2007, Lumiere Place, a new gaming facility operated by Pinnacle Casinos opened on Laclede's Landing. The new facility though not subject to Port lease payments due to its location has led to a more than doubling of gaming revenues from two years ago. In 2008, Missouri voters approved removing loss limits as well as a 1% increase in the state tax rate on adjusted gross receipts (AGR). Now at 21% of AGR, the City receives 10% of this amount, or 2.1% of AGR. In addition, the City continues to receive \$1 of the state imposed \$2 head tax on the number of admissions. The Admiral gaming facility continues to operate as well but at a much reduced level and with lower lease revenue payments. While the lifting of loss limits is expected to provide a boost in gaming receipts the economic downturn as well as the pending opening of another Pinnacle facility in 2010 outside City limits are expected to be offsetting factors. Gaming revenue is projected to remain at current levels in FY10.

RESTAURANT GROSS RECEIPTS TAX

Definition

A 1% tax levied on the gross receipts of restaurants, excluding the sale of alcoholic beverages.

Discussion



The 1% restaurant gross receipts tax serves as the source of revenue to the City's Convention and Tourism Fund. The fund was established to foster and promote the City's convention and tourism industry. Revenues from this source together with hotel tax receipts from the Convention and Sports Facility Fund are used to offset debt service payments on the Convention Center as well as minor subsidies to convention and tourism related organizations. Despite the economic downturn, gross receipts tax revenues have shown modest growth in FY09. In FY10, a large event such as the major league baseball all star game is projected to help maintain this revenue base in FY10.

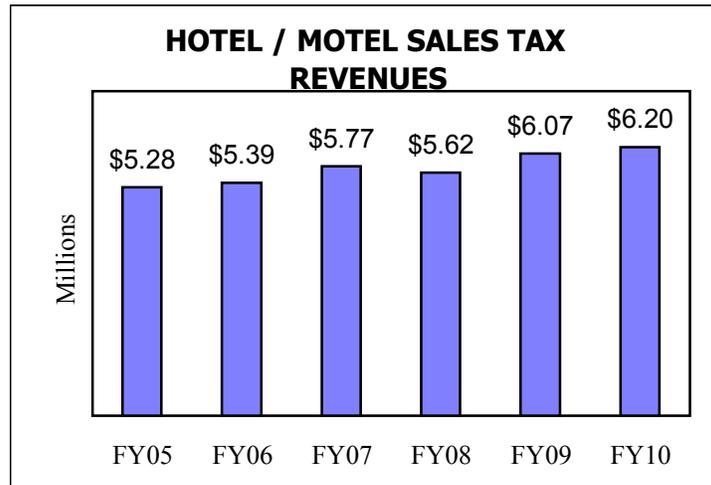
HOTEL / MOTEL SALES TAX

Definition

A 3.5% tax levied on the price of a hotel room.

Discussion

The change from a flat amount per occupied room to a gross receipts based tax has provided the opportunity for this source of revenue to grow with inflationary increases in the cost of a hotel room. Hotel Tax receipts have exhibited consistent growth with the addition of hotel developments in the downtown area. Proceeds from this tax are deposited into a Convention and Sports Facility trust fund and together with restaurant tax revenues are used to offset debt payments on the convention center. The City has added a significant number of hotel rooms in recent years adding to the growth of hotel tax receipts which has contributed to the increase in revenues despite the economic downturn. A large event such as the major league baseball all star game is projected to help maintain this revenue base in FY10.





FINANCIAL AND BUDGETARY POLICIES

CITY VISION AND PROGRAM VISIONS

CITY OF ST. LOUIS, MISSOURI

FINANCIAL AND BUDGETARY POLICIES

The budget document for the City is an Annual Operating Plan serving as the guidebook for the fiscal year. It sets policy, identifies new initiatives and allocates the resources necessary to maintain City services and meet the objectives of the fiscal year.

A summary of the new initiatives and how the budget allocates this year's resources is described in the Executive Summary section of the budget document. Financial and budgetary policies as well as a draft vision statement and summary of program missions are outlined on the following pages.

BUDGET PREPARATION AND ADMINISTRATION

- 1) Annual budgets will be developed for the general and special funds by the Budget Division for review by the Board of Estimate and Apportionment.
- 2) A five-year expense and revenue projection will be developed for the general fund and the capital improvements fund to match revenue capacity with expenditure needs as a planning and decision tool.
- 3) Appropriations will be based on reasonable estimates of revenue.
- 4) Revenues and expenditures will be accounted for on a modified accrual basis for budgetary services.
- 5) The City will prepare a Comprehensive Annual Financial Report which it believes will meet all of the guidelines necessary to receive the Certificate for Excellence in Financial Reporting from the Government Finance Officers Association.
- 6) Annual budget appropriations will be made in a timely manner. In accordance with the City Charter, the Board of Estimate and Apportionment shall submit a balanced budget proposal to the Board of Aldermen at least sixty days before the beginning of the new fiscal year.

FINANCIAL AND BUDGETARY POLICIES

GENERAL FUND BUDGET

- 1) Revenue estimates will be developed for the ensuing fiscal year by the Budget Division, with independent review and commentary provided by the staff of the City Comptroller.
- 2) A revenue manual will be developed and updated annually with information concerning the assumptions underlying the revenue projections.
- 3) The City will maintain the unreserved portion of the general Fund Balance at a minimum of 5% of the total General Fund Budget.
- 4) The general fund budget for ongoing operations will be developed to match recurring revenues.
- 5) Revenues will be monitored monthly with official review and updates provided to the Board of Estimate and Apportionment on a quarterly basis.
- 6) Apparent shortfalls in revenue will be analyzed for their impact on future years.
- 7) Expenditures will be monitored monthly and apparent overspending will be handled on a departmental basis.
- 8) Known cyclical costs such as the 27th pay, which occurs every eleven years, will be funded at an appropriate amount in each budget.
- 9) Appropriations will be made annually to cover the expenses of the self-insurance fund.
- 10) Each request for a new program must be accompanied by an analysis that shows the long term impact of the program on existing revenue sources and on existing programs.

FINANCIAL AND BUDGETARY POLICIES

CAPITAL IMPROVEMENTS

- 1) The City shall prepare a five-year Capital Improvements Plan and a Capital Budget annually, in accordance with its Policy and Procedures manual.
- 2) The five-year Capital Improvements Plan shall identify sources of funding.
- 3) For major capital projects, an analysis should accompany the proposed projects with information on expected annual operating costs, projected revenue benefits (if any) and other indirect costs or benefits to the City.
- 4) The City shall fund capital projects with resources made available to the Capital Fund including, but not limited to, the proceeds from the 1/2 cent sales tax.

CITY DEBT

- 1) Bonding should be used to finance / refinance only those long-term assets or projects that benefit a significant portion of citizens in the City and for which repayment sources have been identified.
- 2) The scheduled maturity of bond issues shall not exceed the expected useful life of the capital project or asset financed.
- 3) For property tax supported bonds, the Comptroller will strive for a debt service reserve in an amount not less than the succeeding year principal and interest requirements. Reserve requirements for other bonds will be set forth in respective bond covenants.
- 4) Long term debt shall be structured with prepayment options, except when alternative structures are more advantageous to the City. The City will consider prepayments when available resources are identified.
- 5) Bond refunding shall be considered if one or more following conditions exist:
 - A) present value savings of 3% of par value of the refunding bonds
 - B) bond covenants are restrictive or outdated
 - C) restructuring debt is deemed desirable; desire to keep debt payments level from year to year, opportunity to release excess debt service reserves etc.
- 6) Bond insurance shall be considered when present value of debt service savings is equal to or greater than the insurance premium.
- 7) The City will take all steps necessary to maintain its credit rating on outstanding debt and comply with bond covenants.
- 8) The Comptroller will select underwriters and bond counsel from a pre-qualified list to be revised at least every two years.

CITY VISION AND PROGRAM MISSIONS

The City of St. Louis is a city of safe neighborhoods, attractive parks and recreation, affordable housing, desirable neighborhoods, good schools and efficient transportation and utilities. The City is a home to citizens of good health and well being, a vibrant and diverse economy and an efficient government.

SAFE NEIGHBORHOODS

- 1) Pursue a community oriented policing strategy that protects the public from the occurrence of crime and increases public safety both in perception and reality.
- 2) Ensure the administration of justice through a fair and efficient judicial system.
- 3) Prepare the City's government, emergency responders, private agencies and citizens to prevent, respond to and recover from disasters and other emergency events.
- 4) Operate a community-based Fire Department that improves the quality of life in and around the City by protecting life, health, property, commerce and the environment.
- 5) Enforce the building codes and ordinances of the City honestly, fairly and efficiently.
- 6) Protect the safety of the public and preserve neighborhoods through the removal of structurally unsound and derelict buildings.
- 7) Protect the safety of the public through professional management of adult detention facilities and the delivery of comprehensive correctional and rehabilitative services.

ATTRACTIVE PARKS AND RECREATION

- 1) Provide a full range of recreational and educational activities to City residents, particularly City youth, through recreation centers, recreation outposts and summer day camps.
- 2) Ensure the attractiveness, safety and quality of parks and neighborhoods through the maintenance and care of the urban forest.
- 3) Provide safe, attractive and accessible parks and open spaces within the confines of a densely populated urban center conducive to a variety of active and passive recreational opportunities.

CITY VISION AND PROGRAM MISSIONS

AFFORDABLE HOUSING AND DESIRABLE NEIGHBORHOODS

- 1) Promote neighborhood preservation through building, environmental, health and nuisance laws.
- 2) Promote City living and neighborhood stabilization through the preservation of affordable and accessible housing and support services that enhance the quality of life for those in need.
- 3) Promote neighborhood preservation and enhanced quality of life through an aggressive program of weed and debris removal.
- 4) Remove derelict vehicles that are in violation of City ordinances.
- 5) Provide City residents with courteous and efficient collection and disposal of solid waste in an environmentally safe manner.
- 6) Promote conservation of housing stock via a comprehensive inspection program to enforce all applicable building codes.
- 7) Work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and other issues related to the delivery of City services.

EFFICIENT TRANSPORTATION AND UTILITIES

- 1) Efficiently provide a plentiful supply of the highest quality drinking water to City residents, businesses and other valued customers.
- 2) Provide an airport (Lambert-St. Louis International Airport) known for superior safety, operational efficiency and service to customers and one that meets both current and future air travel needs of the St. Louis metropolitan area.
- 3) Oversee and evaluate public right-of-way conditions for streets, sidewalks and ramps and provide for efficient repair and maintenance programs.
- 4) Manage the City's street signage, signals and lighting in a manner that efficiently and effectively moves traffic through the City.
- 5) Provide City commuters with safe, clean, and well-maintained streets, alleys and bridges in a cost effective manner.
- 6) Provide an efficient and well-maintained infrastructure for intermodal shipping through the City's port district.

CITY VISION AND PROGRAM MISSIONS

CITIZENRY OF GOOD HEALTH AND WELL BEING

- 1) Develop and maintain a world class EMS system to provide the best possible pre-hospital emergency medical care.
- 2) Provide the City with significant, proactive lead poisoning prevention services through inspection, abatement and clinical efforts.
- 3) Help City residents live longer, healthier and happier lives through health promotion and disease prevention efforts.
- 4) Protect the public from biting incidents, animal nuisances and the potential for the spread of disease through the enforcement of animal related ordinances.
- 5) Protect the public from insect and rodent borne disease through efficient prevention and treatment efforts.
- 6) Promote clean air through air monitoring and emissions inspection efforts.
- 7) Inspect food establishments, producers and retail outlets to prevent food borne illness and ensure that foods produced and distributed in the City are safe and wholesome.
- 8) Enhance the quality of life of citizens through the provision of social service programs to the aged, homeless, veterans, disabled, youth and families in need.

VIBRANT AND DIVERSE ECONOMY

- 1) Provide leadership and promote collaboration among public and private partners to develop a quality workforce that meets the economic and labor market needs of the St. Louis metropolitan area.
- 2) Enhance quality of life and economic vitality of the City through preparation of citywide neighborhood plans, preservation of cultural resources and provision of research graphics and design standard capabilities.
- 3) Promote neighborhood growth and or stabilization through federal funds administered by the U.S. Department of Housing and Urban Development (HUD).
- 4) Promote economic vitality through continued maintenance and preservation of the City's convention and sports related venues.
- 5) Promote a favorable environment for economic development through a judicious use of TIFs and other economic incentives.

CITY VISION AND PROGRAM MISSIONS

EFFICIENT AND EFFECTIVE GOVERNMENT

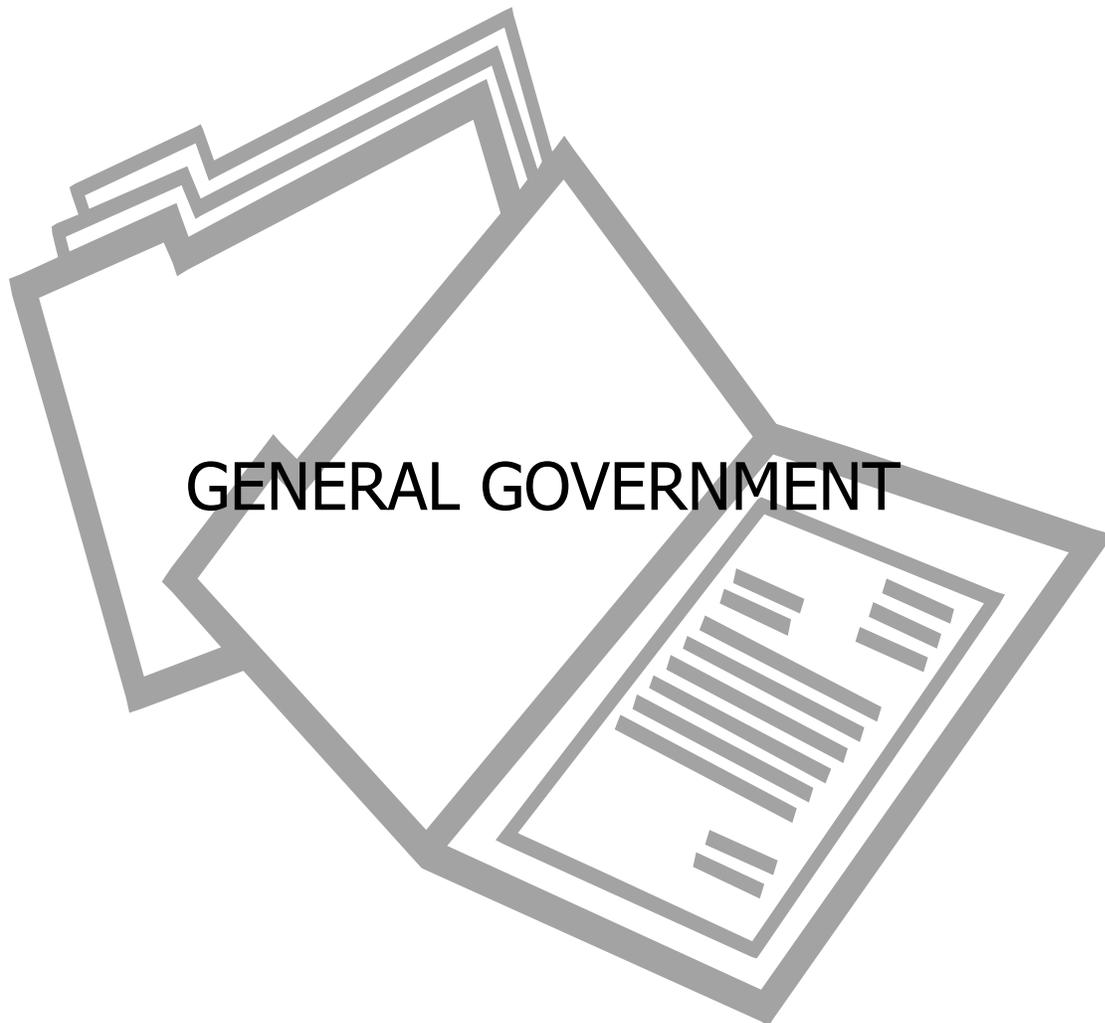
- 1) Provide a well-qualified, diverse City workforce utilizing progressive human resource programs based on merit and equal employment opportunity principles.
- 2) Utilize Information Technology to enhance the efficiency and effectiveness of City services.
- 3) Ensure effective legal representation of City departments and agencies.
- 4) Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll and auditing system.
- 5) Ensure a continuous and uninterrupted supply of materials, goods, services and equipment to support City departments and agencies.
- 6) Provide for an effective and efficient system for assessing and collecting City revenues.
- 7) Promote Citywide voter registration and ensure fair and well run public elections.
- 8) Effectively register and route City service requests in an efficient and customer friendly way and provide City departments with statistics as needed.
- 9) Ensure an equitable public contracting and procurement environment within City government in which ready, willing and able Minority / Women / Disadvantaged Business Enterprises are able to participate.
- 10) Provide for a well maintained public infrastructure.
- 11) Provide safe, comfortable, clean and well maintained City-owned facilities.
- 12) Ensure the service capabilities of City departments by repairing and maintaining an effective and efficient rolling stock and equipment fleet.

CITY VISION AND PROGRAM MISSIONS

MATRIX OF PRIMARY CITY GOALS BY DEPARTMENT

The table below provides an illustration of departmental responsibility for the implementation and reaching of FY2010 Goals. Please refer to the following corresponding Departmental Sections of this document for specific programmatic goals and activities being undertaken in support of these goals.

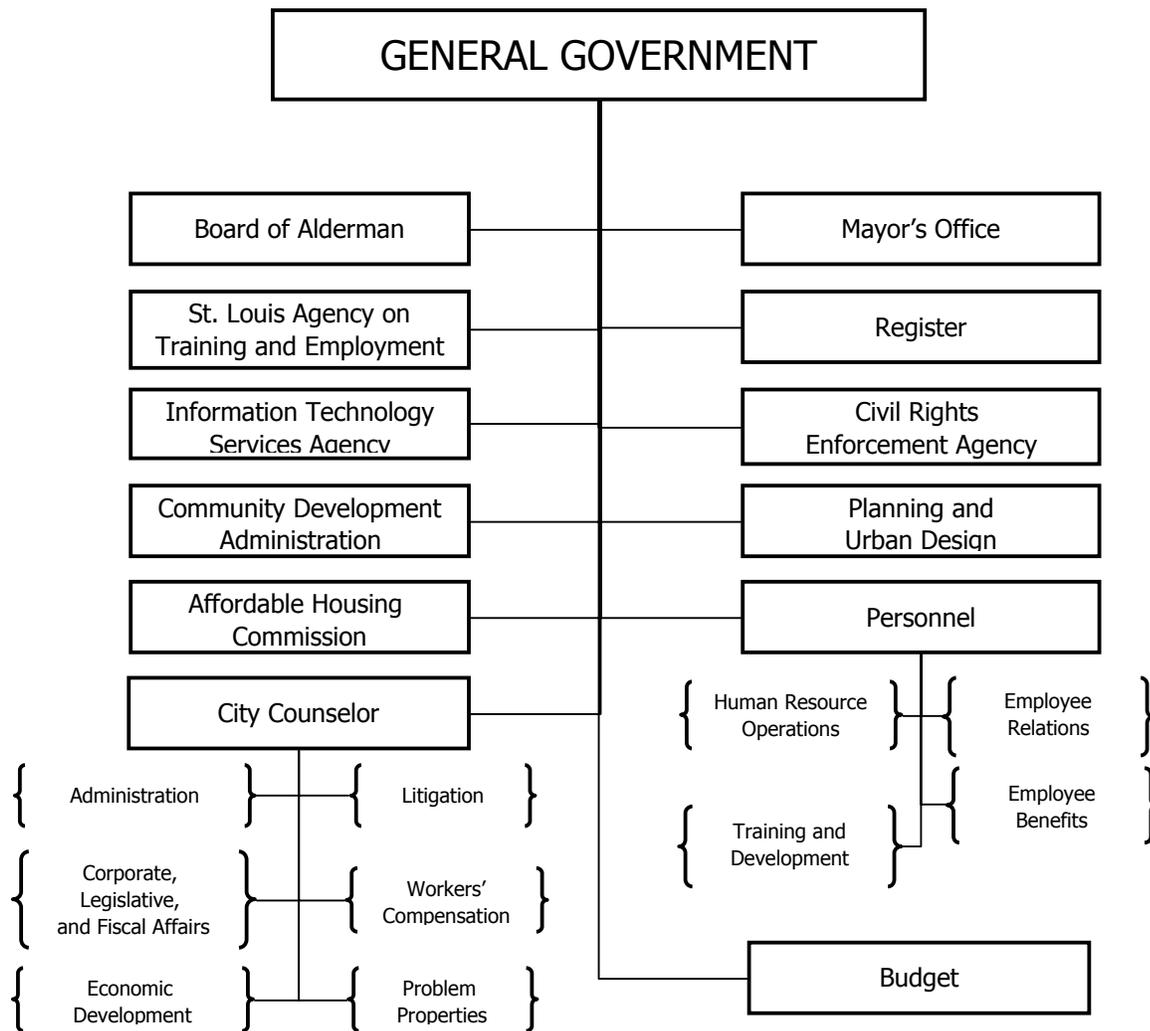
DEPARTMENT	<i>Safe Neighborhoods</i>	<i>Attractive Parks & Recreation</i>	<i>Affordable Housing & Desirable Neighborhoods</i>	<i>Efficient Transportation & Utilities</i>	<i>Citizenry of Good Health & Well Being</i>	<i>Vibrant and Diverse Economy</i>	<i>Efficient & Effective Government</i>
General Government			X			X	X
Finance							X
Parks, Recreation & Forestry		X					
Judicial Offices	X						X
County Offices							X
Public Utilities				X			
Streets				X			
Public Safety	X		X				
Health & Hospitals					X		
Human Services			X		X		
Board of Public Service				X			X



DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT AND EFFECTIVE GOVERNMENT

- Provide a well-qualified, diverse City workforce utilizing progressive human resource programs based on merit and equal employment opportunity principles.
- Utilize information technology to enhance the efficiency and effectiveness of City Services.
- Ensure effective legal representation of City departments and agencies.



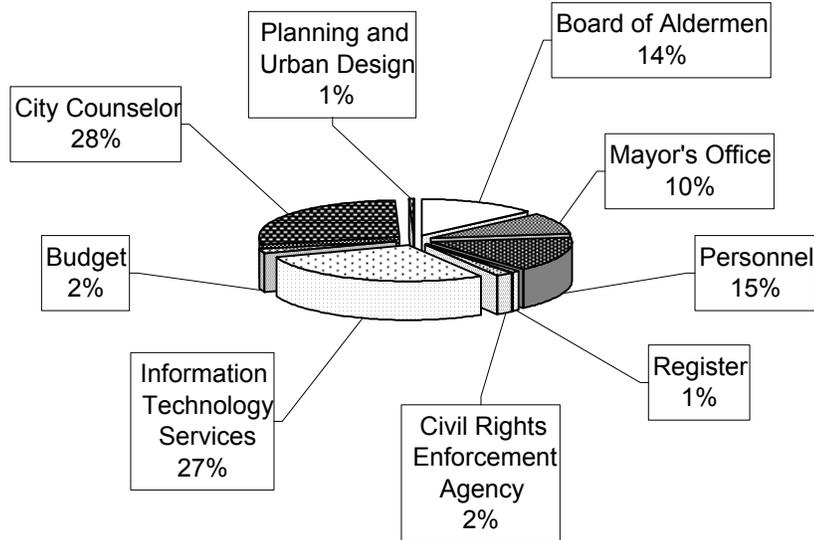
GENERAL GOVERNMENT

BUDGET BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
110 Board of Aldermen	2,399,175	2,714,166	2,677,769
120 Mayor's Office	1,878,566	2,020,667	1,910,009
121 St. Louis Agency on Training & Emp	182,644	238,346	0
123 Personnel	3,220,820	3,531,388	2,921,038
124 Register	160,548	182,220	168,563
126 Civil Rights Enforcement Agency	303,244	359,073	366,212
127 Information Technology Services	5,176,657	5,493,557	5,576,675
137 Budget	414,258	489,113	441,089
139 City Counselor	5,533,276	5,843,719	5,516,593
141 Planning and Urban Design	78,306	132,343	129,968
General Fund	\$19,269,188	\$21,004,592	\$19,707,916
141 Planning and Urban Design	758,150	1,639,869	1,647,664
142 Community Development Administra	3,116,987	3,759,103	3,325,032
143 Affordable Housing Commission	5,714,814	5,523,929	5,538,766
Grant and Other Funds	45,684,703	67,695,954	78,824,511
TOTAL DEPARTMENT ALL FUNDS	\$74,543,842	\$99,623,447	\$109,043,889

PERSONNEL BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
110 Board of Aldermen	45.0	45.0	45.0
120 Mayor's Office	23.0	24.0	24.0
121 St. Louis Agency on Training & Emp	5.0	5.0	0.0
123 Personnel	39.8	40.8	39.8
124 Register	3.0	3.0	3.0
126 Civil Rights Enforcement Agency	5.0	5.0	5.0
127 Information Technology Services	42.0	43.0	41.0
137 Budget	7.0	6.0	5.0
139 City Counselor	45.0	42.0	39.0
141 Planning and Urban Design	2.0	1.7	1.7
General Fund	214.8	213.8	201.8
141 Planning and Urban Design	20.0	18.3	18.3
142 Community Development Admin.	44.0	45.0	45.0
143 Affordable Housing Commission	4.0	4.0	5.0
Grant and Other Funds	76.2	76.2	80.9
TOTAL DEPARTMENT ALL FUNDS	359.0	357.3	351.0

GENERAL GOVERNMENT

FY10 GENERAL FUND BUDGET BY DIVISION



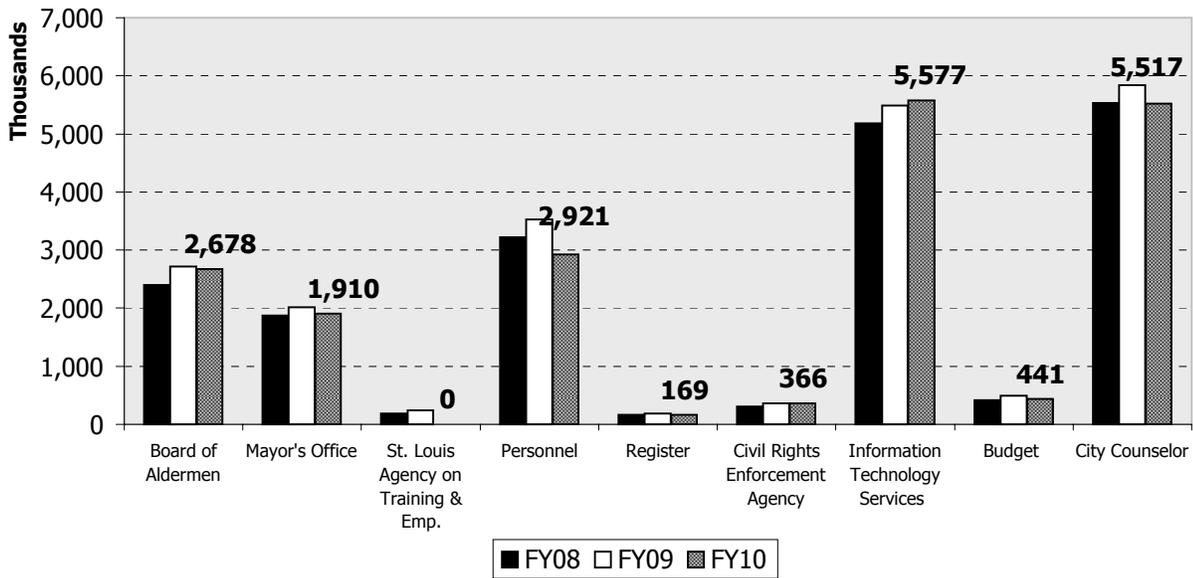
TOTAL GENERAL GOVERNMENT \$19.9M

DIVISION HIGHLIGHTS

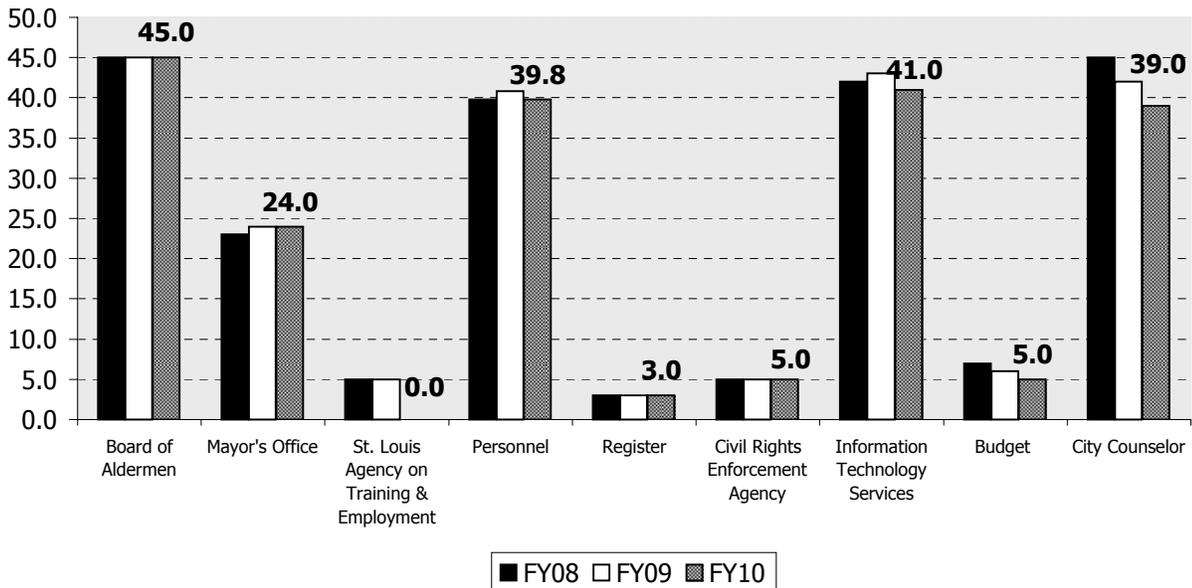
- City Counselor's Problem Properties Unit plans to complete the Vacant Building Registration Fee project involving the identification and recording of approximately 4,000 privately owned vacant properties.
- ITSA, in conjunction with the Citizen's Service Bureau will be completing the implementation of "City Works", a program employing new technology for tracking and reporting service requests of City departments.
- SLATE to administer summer jobs program with increased funding of \$6.6M from American Reinvestment and Recovery Act of 2009.
- In cooperation with SLDC, Economic Development will revise loan documentation requirements and other procedures to tighten loan documentation and lending standards.

GENERAL GOVERNMENT

FY08 - FY10 GENERAL FUND BUDGET HISTORY BY DIVISION



FY08 - FY10 GENERAL FUND PERSONNEL HISTORY BY DIVISION



Division: 110 Board of Aldermen
Program: Ø
Department: General Government

Division Budget **110**

MISSION & SERVICES

The Board of Aldermen is responsible for the approval and enactment of ordinances, the review of policy matters, and the review and passage of the annual budget. As the legislative body of the City of St. Louis, the Board of Aldermen is comprised of 28 elected members representing the City's 28 wards and a board president who is elected at-large.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	2,190,486	2,439,986	2,465,789
Materials and Supplies	57,151	48,000	48,000
Equipment, Lease, and Assets	18,029	34,500	24,500
Contractual and Other Services	133,509	191,680	139,480
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$2,399,175	\$2,714,166	\$2,677,769
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$2,399,175	\$2,714,166	\$2,677,769

FULL TIME POSITIONS

General Fund	45.0	45.0	45.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	45.0	45.0	45.0

Division: 120 Mayor's Office
Program: Ø
Department: General Government

Division Budget 120

MISSION & SERVICES

As the chief executive officer of the City, the Mayor's primary responsibilities include policy formulation and executive direction and coordination of the activities of City departments and agencies. The Mayor serves as chair of the three member Board of Estimate and Apportionment.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,685,913	1,784,064	1,709,909
Materials and Supplies	39,536	29,700	29,700
Equipment, Lease, and Assets	10,516	24,900	12,200
Contractual and Other Services	142,601	182,003	158,200
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$1,878,566	\$2,020,667	\$1,910,009
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,878,566	\$2,020,667	\$1,910,009

FULL TIME POSITIONS

General Fund	23.0	24.0	24.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	23.0	24.0	24.0

Division: 121 St. Louis Agency on Training and Employment
Program: Ø
Department: General Government

Division Budget 121

MISSION & SERVICES

The mission of the St. Louis Agency on Training and Employment (SLATE) is to provide leadership and promote collaboration among public and private partners to develop a quality workforce that meets the economic and labor market needs of the St. Louis region. SLATE administers and operates the Workforce Investment Act, a federal program to aid in the employment and training of unemployed and underemployed workers.

PROGRAM HIGHLIGHT

In FY10, SLATE will be administering Urban Force, a summer employment program for youths aged 14-24 funded by the American Reinvestment and Recovery Act (ARRA) of 2009. Additional funds of \$6.6M will support this program.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Unemployed Workers Trained	386	360	390
Unemployed Persons Placed in Jobs	3,505	3,075	2,870

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	182,644	238,346	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$182,644	\$238,346	\$0
Grant and Other Funds	\$12,028,203	\$9,567,229	\$16,244,867
All Funds	\$12,210,847	\$9,805,575	\$16,244,867

FULL TIME POSITIONS

General Fund	5.0	5.0	0.0
Other Funds	39.0	40.0	45.0
<hr/>			
All Funds	44.0	45.0	45.0

Division: 123 Personnel
Program: Ø
Department: General Government

Division Budget **123**

MISSION & SERVICES

The Division of Personnel's mission is to provide a well qualified, diverse workforce and support management's efforts to serve the citizens of St. Louis through progressive human resource programs based on merit and equal employment opportunity principles. The division is charged with the task of hiring, training, and maintaining the City's workforce.

In FY10, Personnel will see a reduction in contractual costs related to promotional in the Fire Department from FY09. A total of \$13.5M in telecommunications taxes is allocated by formula for employee retirement costs in the coming fiscal year.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	2,795,369	2,744,988	2,572,638
Materials and Supplies	20,004	26,500	23,500
Equipment, Lease, and Assets	16,048	32,900	26,400
Contractual and Other Services	389,399	727,000	298,500
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$3,220,820	\$3,531,388	\$2,921,038
Grant and Other Funds	\$31,574,849	\$37,370,337	\$42,255,645
Local Use Tax Fund	\$109,572	\$118,527	\$115,266
City Employee Pension Trust Fund	\$0	\$13,500,000	\$13,500,000
All Funds	\$34,905,241	\$54,520,252	\$58,791,949

FULL TIME POSITIONS

General Fund	39.8	40.8	39.8
Other Funds	12.2	12.2	11.2
<hr/>			
All Funds	52.0	53.0	51.0

Division: 123 Personnel
Program: 01 Human Res. Operations
Department: General Government

Program Budget **123-01**

MISSION & SERVICES

The Human Resource Operations program duties include recruitment, development and administration of examinations, administration of service rating systems, maintaining City personnel records, and administration of the classification and compensation functions.

PROGRAM HIGHLIGHT

In FY10, Human Resource Operations will select contracts for Fire Captain and Battalion Fire Chief examinations.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Requisitions	982	700	750
Applications Reviewed	17,096	11,000	16,000
Positions Filled	940	600	800

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,797,285	1,756,792	1,646,488
Materials and Supplies	11,340	15,022	13,321
Equipment, Lease, and Assets	8,500	17,425	13,982
Contractual and Other Services	179,819	335,720	137,844
Debt Service and Special Charges	0	0	0
General Fund	\$1,996,944	\$2,124,959	\$1,811,636
Grant and Other Funds	\$0	\$224,279	\$227,118
Local Use Tax Fund	\$109,572	\$118,527	\$115,266
All Funds	\$1,996,944	\$2,349,238	\$2,038,754

FULL TIME POSITIONS

General Fund	28.8	29.8	28.8
Other Funds	3.0	2.0	4.0
All Funds	31.8	31.8	32.8

Division: 123 Personnel
Program: 02 Employee Relations
Department: General Government

Program Budget **123-02**

MISSION & SERVICES

Employee Relations provides personnel policies and procedure guidelines to City management and employees so that they can fairly and consistently follow City policies. This program is responsible for receiving, investigating and responding to Family Medical Leave Act (FMLA) requests, Equal Employment Opportunity (EEO) complaints, and employee grievances.

<u>PERFORMANCE MEASURES</u>	Actual CY07	Actual CY08	Goal / Est. CY09
FMLA Requests	694	761	800
EEO Complaints	127	112	105
Grievances	26	29	35

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	726,796	713,697	668,886
Materials and Supplies	5,835	7,730	6,855
Equipment, Lease, and Assets	4,785	9,810	7,872
Contractual and Other Services	109,077	203,642	83,614
Debt Service and Special Charges	0	0	0
General Fund	\$846,493	\$934,879	\$767,227
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$846,493	\$934,879	\$767,227

FULL TIME POSITIONS

General Fund	6.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	6.0	6.0

Division: 123 Personnel
Program: 03 Training / Development
Department: General Government

Program Budget **123-03**

MISSION & SERVICES

The program's mission is to train and develop City employees to provide the best possible service to citizens. The program is responsible for most of the employee and supervisory training conducted for City employees.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Employees Trained	3,292	3,000	2,900
Student Training Hours	14,689	12,000	12,100

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	271,288	274,499	257,264
Materials and Supplies	2,829	3,748	3,324
Equipment, Lease, and Assets	2,763	5,666	4,546
Contractual and Other Services	100,503	187,638	77,043
Debt Service and Special Charges	0	0	0
General Fund	\$377,383	\$471,551	\$342,177
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$377,383	\$471,551	\$342,177

FULL TIME POSITIONS

General Fund	5.0	5.0	5.0
Other Funds	0.0	0.0	0.0
All Funds	5.0	5.0	5.0

Division: 123 Personnel
Program: 05 Employee Benefits
Department: General Government

Program Budget **123-05**

MISSION & SERVICES

The Employee Benefits program aims to reduce benefit costs by advocating good health and rebidding providers of benefit programs. This includes health insurance plan options along with life insurance and other optional and supplemental insurance plans.

PROGRAM HIGHLIGHT

In FY10, Employee Benefits will be administering the first year of a new health contract with United Healthcare to provide health insurance to City employees.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	502,595	573,220	455,082
Materials and Supplies	4,094	7,100	7,000
Equipment, Lease, and Assets	33	12,800	13,800
Contractual and Other Services	31,068,127	36,552,938	41,552,645
Debt Service and Special Charges	0	0	0
<hr/>			
Grant and Other Funds	\$31,574,849	\$37,146,058	\$42,028,527
General Fund	\$0	\$0	\$0
All Funds	\$31,574,849	\$37,146,058	\$42,028,527

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	9.2	10.2	7.2
<hr/>			
All Funds	9.2	10.2	7.2

Division: 124 Register
Program: Ø
Department: General Government

Division Budget **124**

MISSION & SERVICES

The primary functions of the Register's Office include maintaining original roles of city ordinances, contracts, bonds and other official records of the City. The Register's Office also administers oaths of office, publishes the City Journal, certifies elections and important documents.

The Register serves city agencies, governmental bodies and the general public by responding to requests for information pertaining to records and city ordinances. The office also provides for official registration of domestic partnerships with the City of St. Louis.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
City Journals Published	17,120	15,370	14,000
Information Requests	2,882	2,315	2,300

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	145,985	162,520	155,863
Materials and Supplies	7,081	15,000	8,000
Equipment, Lease, and Assets	60	200	200
Contractual and Other Services	7,422	4,500	4,500
Debt Service and Special Charges	0	0	0
General Fund	\$160,548	\$182,220	\$168,563
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$160,548	\$182,220	\$168,563

FULL TIME POSITIONS

General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

Division: 126 Civil Rights Enforcement Agency
Program: Ø
Department: General Government

Division Budget **126**

MISSION & SERVICES

The Civil Rights Enforcement Agency's (CREA) mission is to treat and eliminate discrimination in housing, employment, education, services, public accommodations, real property transaction and uses, while providing equal opportunity. CREA investigates alleged violations of the laws governing discrimination.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Employment Cases Opened	69	70	75
Housing Cases Opened	19	23	30
Employment Cases Closed	69	69	69
Housing Cases Closed	19	20	30

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	281,575	328,823	339,612
Materials and Supplies	12,325	13,500	12,500
Equipment, Lease, and Assets	0	0	3,000
Contractual and Other Services	9,344	16,750	11,100
Debt Service and Special Charges	0	0	0
General Fund	\$303,244	\$359,073	\$366,212
Grant and Other Funds	\$123,648	\$187,989	\$188,750
All Funds	\$426,892	\$547,062	\$554,962

FULL TIME POSITIONS

General Fund	5.0	5.0	5.0
Other Funds	2.0	2.0	2.0
All Funds	7.0	7.0	7.0

Division: 127 Information Technology Services Agency
Program: Ø
Department: General Government

Division Budget 127

MISSION & SERVICES

Information Technology Services Agency's (ITSA) mission is to provide mainframe and personal computer network support and programming along with web site development and maintenance.

In FY10, ITSA, in conjunction with the Citizen's Service Bureau will be completing the implementation of "City Works", a program employing new technology for tracking and reporting service requests of City departments.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Workstations Managed	1,640	1,640	1,600
Help Desk Calls	6,773	6,920	7,000

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	3,020,685	3,208,706	3,216,153
Materials and Supplies	50,192	55,500	68,000
Equipment, Lease, and Assets	3,574	3,900	3,574
Contractual and Other Services	2,102,206	2,225,451	2,288,948
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$5,176,657	\$5,493,557	\$5,576,675
Grant and Other Funds	\$97,415	\$153,415	\$150,679
All Funds	\$5,274,072	\$5,646,972	\$5,727,354

FULL TIME POSITIONS

General Fund	42.0	43.0	41.0
Other Funds	2.0	2.0	2.0
<hr/>			
All Funds	44.0	45.0	43.0

Division: 137 Budget
Program: Ø
Department: General Government

Division Budget **137**

MISSION & SERVICES

The Budget division serves under the Board of Estimate and Apportionment and is responsible for the development and monitoring of the City's annual budget and operating plan.

The Budget Division provides estimates of available City revenues and works closely with operating departments in reviewing budgetary requirements for supporting City services. Over the course of a year, this office may conduct a variety of fiscal analyses related to special projects such as bond issues, revenue and expenditure trend analyses and potential impact statements on proposed legislation.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Actual Revenue as % of Estimate	100%	98%	100%
Government Finance Officers Assoc.:			
Distinguished Budget Presentation Award	Yes	Yes	Yes

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	374,418	424,613	378,589
Materials and Supplies	2,176	5,400	5,400
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	37,664	59,100	57,100
Debt Service and Special Charges	0	0	0
General Fund	\$414,258	\$489,113	\$441,089
Grant and Other Funds	0	0	0
All Funds	\$414,258	\$489,113	\$441,089

FULL TIME POSITIONS

General Fund	7.0	6.0	5.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	6.0	5.0

Division: 139 City Counselor
Program: Ø
Department: General Government

Division Budget 139

MISSION & SERVICES

The City Counselor is the director and representative in all legal matters involving the City. The City Counselor directs the management of all litigation in which the City is a party, including service in the City Courts. Moreover, the City Counselor advises the Mayor, department heads, and other officers of the City.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	3,351,883	3,565,099	3,271,993
Materials and Supplies	77,287	96,500	91,000
Equipment, Lease, and Assets	14,250	14,200	13,200
Contractual and Other Services	2,089,856	2,167,920	2,140,400
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$5,533,276	\$5,843,719	\$5,516,593
Grant and Other Funds	\$1,102,438	\$1,399,485	\$1,396,608
All Funds	\$6,635,714	\$7,243,204	\$6,913,201

FULL TIME POSITIONS

General Fund	45.0	42.0	39.0
Other Funds	21.0	20.0	19.0
<hr/>			
All Funds	66.0	62.0	58.0

Division: 139 City Counselor
Program: 01 Administration
Department: General Government

Program Budget **139-01**

MISSION & SERVICES

The Administration program supports the City Counselor's office and provides legal support staff. Administrative personnel are responsible for tracking budget expenditures, entering case data into database, maintaining records for billable hours, vouchering, and providing general employee development and computer systems management.

PROGRAM HIGHLIGHT

In FY10, Administration plans to increase the number of in-house Continuing Legal Education hours provided to enhance employee development.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Database Entry:			
Claims / Cases Opened	589 / 213	500 / 200	500 / 200
Claims / Cases Closed or Denied	608 / 175	550 / 175	500 / 200
Vouchers Processed	803	800	800
Continuing Legal Education (CLE):			
Hours Provided In-House	0	12	15

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	559,706	581,973	567,353
Materials and Supplies	2,893	4,700	4,200
Equipment, Lease, and Assets	8,156	9,000	8,000
Contractual and Other Services	57,940	55,160	41,574
Debt Service and Special Charges	0	0	0
General Fund	\$628,695	\$650,833	\$621,127
Grant and Other Funds	\$246,722	\$0	\$0
All Funds	\$875,417	\$650,833	\$621,127

FULL TIME POSITIONS

General Fund	11.0	10.0	9.0
Other Funds	0.0	0.0	0.0
All Funds	11.0	10.0	9.0

Division: 139 City Counselor
Program: 02 Litigation
Department: General Government

Program Budget **139-02**

MISSION & SERVICES

The Litigation program represents the City in all litigation including damage suits, appellate court and equity matters. The program also handles the prosecution of cases in the City Courts and processes all claims presented against the City.

PROGRAM HIGHLIGHT

In FY10, Litigation will partner with the Department of Personnel to develop and present training relating to revised administrative regulations on discipline.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Claims / Cases Opened	589 / 213	500 / 200	500 / 200
Claims / Cases Closed or Denied	608 / 175	550 / 175	500 / 200
Damage Suits:			
Tried to verdict below last demand	77%	75%	75%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,769,525	1,875,389	1,682,561
Materials and Supplies	38,850	48,800	45,300
Equipment, Lease, and Assets	6,000	5,100	5,100
Contractual and Other Services	1,989,975	2,067,712	2,060,552
Debt Service and Special Charges	0	0	0
General Fund	\$3,804,350	\$3,997,001	\$3,793,513
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$3,804,350	\$3,997,001	\$3,793,513

FULL TIME POSITIONS

General Fund	21.0	20.0	18.0
Other Funds	0.0	0.0	0.0
All Funds	21.0	20.0	18.0

Division: 139 City Counselor
Program: 03 Corp., Legis., & Fiscal
Department: General Government

Program Budget **139-03**

MISSION & SERVICES

Corporate, Legislative, and Fiscal Affairs program represents the Board of Estimate and Apportionment and is responsible for all legal aspects of the financial transactions and contracts of the City.

The program reviews all City contracts, drafts and reviews legislation, represents the TIF Commission and all City administrative agencies.

PROGRAM HIGHLIGHT

In FY10, the Corporate Unit's legislative goal is to update and revise the City of St. Louis' Sign Code in an effort to reduce the number of appeals.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Contracts:			
Drafted/Reviewed/Approved to form	2,517	2,500	2,500
Board Bills:			
Drafted/Reviewed/Approved to form	535	540	540

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	873,832	943,213	868,588
Materials and Supplies	35,544	43,000	41,500
Equipment, Lease, and Assets	94	100	100
Contractual and Other Services	41,941	45,048	38,274
Debt Service and Special Charges	0	0	0
General Fund	\$951,411	\$1,031,361	\$948,462
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$951,411	\$1,031,361	\$948,462

FULL TIME POSITIONS

General Fund	11.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	11.0	10.0	10.0

Division: 139 City Counselor
Program: 04 Workers' Compensation
Department: General Government

Program Budget **139-04**

MISSION & SERVICES

This program defends, litigates, negotiates, and settles workers' compensation claims brought against the City for work related injuries.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Reports of Injury	1,596	1,500	1,450
Claims for Compensation Answered	432	400	400
Hearings, Mediations, Pre-Hearings, Conferences	237	225	212
Claim Costs	\$12,173,709	\$13,000,000	\$14,000,000

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	148,820	164,524	153,491
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$148,820	\$164,524	\$153,491
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$148,820	\$164,524	\$153,491

FULL TIME POSITIONS

General Fund	2.0	2.0	2.0
Other Funds	0.0	0.0	0.0
All Funds	2.0	2.0	2.0

Division: 139 City Counselor
Program: 05 Problem Properties
Department: General Government

Program Budget **139-05**

MISSION & SERVICES

The Problem Properties program's mission is to aggressively enforce building, environmental, health, and nuisance laws in order to promote public safety and to recover special tax bills when City services are provided to problem properties.

In conjunction with the City's Building Division and Neighborhood Stabilization Office, the unit identifies and locates owners of problem properties, seeks to evict nuisance tenants, condemns properties through an administrative process, and pursues liens on properties.

PROGRAM HIGHLIGHT

In FY10, Problem Properties plans to complete the Vacant Building Registration Fee project involving the identification and recording of approximately 4,000 privately owned vacant properties.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Priority Cases Heard	10,247	10,000	10,000
Open Behavioral Nuisance Files	2,492	2,279	2,200
Cease & Desist Letters Issued	1,933	1,759	1,900
Property Cases brought into compliance	424	609	600

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	565,579	805,688	800,180
Materials and Supplies	7,556	13,960	15,596
Equipment, Lease, and Assets	10,335	9,000	10,000
Contractual and Other Services	7,321	40,100	43,000
Debt Service and Special Charges	0	0	0
Grant and Other Funds	\$590,791	\$868,748	\$868,776
General Fund	\$0	\$0	\$0
All Funds	\$590,791	\$868,748	\$868,776

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	14.0	13.0	12.0
All Funds	14.0	13.0	12.0

Division: 139 City Counselor
Program: 06 Economic Development
Department: General Government

Program Budget **139-06**

MISSION & SERVICES

The Economic Development and Real Estate program provides legal representation for the St. Louis Development Corporation (SLDC) and the City's other development related agencies. The program reviews documents related to development, tax abatement / credits and acquisition.

PROGRAM HIGHLIGHT

In cooperation with SLDC, Economic Development will revise loan documentation requirements and other procedures to tighten loan documentation and lending standards.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Public Record Requests	22	25	25
Tax Abatements Processed	56	60	60
Public Record Req. filled \leq 2 weeks	77%	85%	85%
Tax Abatements Processed \leq 1 week	90%	95%	95%

EXPENDITURE CATEGORY	ACTUAL FY07	BUDGET FY09	BUDGET FY10
Personal Services	264,925	\$530,737	\$527,832
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
Grant and Other Funds	\$264,925	\$530,737	\$527,832
General Fund	\$0	\$0	\$0
All Funds	\$264,925	\$530,737	\$527,832

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	7.0	7.0	7.0
All Funds	7.0	7.0	7.0

Division:141 Planning and Urban Design
Program: Ø
Department: General Government

Division Budget 141

MISSION & SERVICES

The Planning and Urban Design Agency (PDA) was created in the summer of 1999 to focus on planning for the future of the City of St. Louis. The Agency provides staff support for the Planning Commission and is comprised of four divisions: Planning and Urban Design, Cultural Resources Office, Research and Graphics / Computer Mapping.

Services provided by PDA include but are not limited to: Chapter 99, 100 and 353 Development Plans that can convey tax abatement and eminent domain powers, modifications to the City's Zoning Ordinance and Zoning Maps, Neighborhood / Ward / City Project planning and mapping as well as maintaining the City's Geographic Information System (GIS).

PROGRAM HIGHLIGHT

In FY10, the Planning and Urban Design Agency will continue to integrate technology into Citywide and neighborhood planning activities.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	612,523	1,433,669	1,444,964
Materials and Supplies	715	4,000	4,000
Equipment, Lease, and Assets	118,905	187,000	185,500
Contractual and Other Services	26,007	15,200	13,200
Debt Service and Special Charges	0	0	0
<hr/>			
Grant and Other Funds	\$758,150	\$1,639,869	\$1,647,664
General Fund	\$78,306	\$132,343	\$129,968
All Funds	\$836,456	\$1,772,212	\$1,777,632

FULL TIME POSITIONS

General Fund	2.0	1.7	1.7
Other Funds	20.0	18.3	18.3
<hr/>			
All Funds	22.0	20.0	20.0

Division: 142 Community Development Administration
Program: Ø
Department: General Government

Division Budget 142

MISSION & SERVICES

The Community Development Administration's (CDA) primary goal is to promote neighborhood growth and stabilization.

The Community Development Administration (CDA) is responsible for the administration of federal funds for housing, community and economic development programs that strengthen the City of St. Louis and its neighborhoods. CDA is funded primarily through the federal Community Development Block Grant program. It also administers funds from the HOME Investment Partnership program, the Emergency Shelter Grant and Housing Opportunities for People with AIDS.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	2,106,410	2,918,622	2,345,937
Materials and Supplies	2,641	6,000	6,500
Equipment, Lease, and Assets	640,688	447,000	444,000
Contractual and Other Services	367,248	387,481	528,595
Debt Service and Special Charges	0	0	0
<hr/>			
Grant and Other Funds	\$3,116,987	\$3,759,103	\$3,325,032
General Fund	\$0	\$0	\$0
All Funds	\$3,116,987	\$3,759,103	\$3,325,032

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	44.0	45.0	45.0
<hr/>			
All Funds	44.0	45.0	45.0

Division: 143 Affordable Housing Commission
Program: Ø
Department: General Government

Division Budget 143

MISSION & SERVICES

The Affordable Housing Commission's mission is to promote City living and neighborhood stabilization through the preservation and production of affordable, accessible housing and support services that enhance the quality of life for those in need.

The Commission provides grants and loans to non-profit agencies and developers that provide housing related services or new construction / rehab housing for City residents earning 80% or below the area median income.

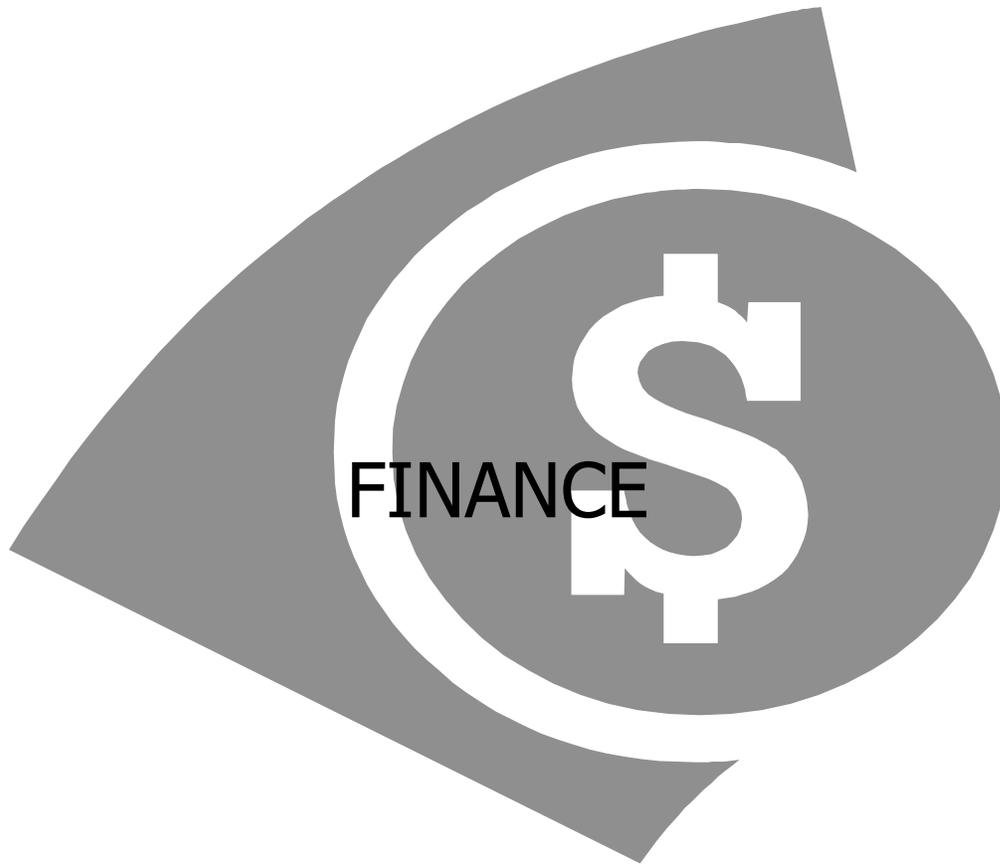
PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Rent / Mortgage / Utility Subsidies:			
Families Receiving	3,097	3,100	3,100
Meals Served	102,000	102,000	102,000
Persons Assisted w/ Transitional Housing	1,758	1,800	1,800
Affordable Housing Units Produced	45	71	75

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	272,163	326,905	365,752
Materials and Supplies	3,385	18,000	17,000
Equipment, Lease, and Assets	28,039	45,830	39,820
Contractual and Other Services	5,411,194	5,132,194	5,115,194
Debt Service and Special Charges	33	1,000	1,000
<hr/>			
Local Use Tax Fund	\$5,714,814	\$5,523,929	\$5,538,766
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$5,714,814	\$5,523,929	\$5,538,766

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Local Use Tax Fund	4.0	4.0	5.0
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All Funds	4.0	4.0	5.0



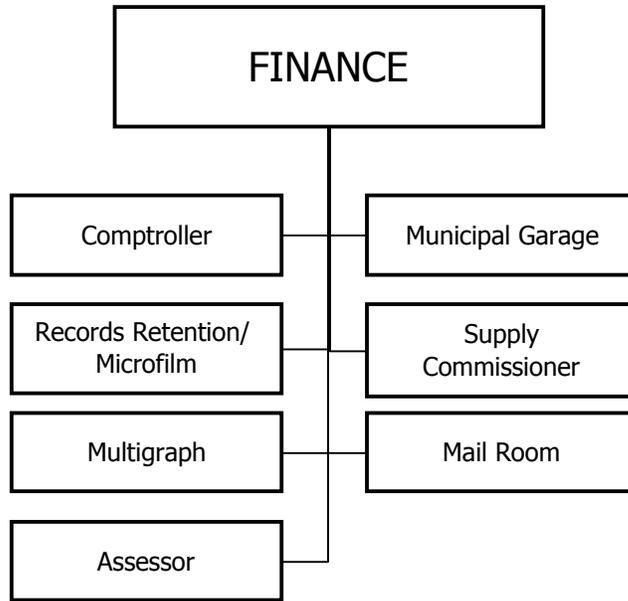
DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT AND EFFECTIVE GOVERNMENT

- Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll, and auditing system.
- Provide for an effective and efficient system for assessing and collecting City revenues.
- Ensure a continuous and uninterrupted supply of materials, goods, services, and equipment to support City departments and agencies.

GOAL: VIBRANT AND DIVERSE ECONOMY

- Promote a favorable environment for economic development through a judicious use of TIFs and other economic incentives.



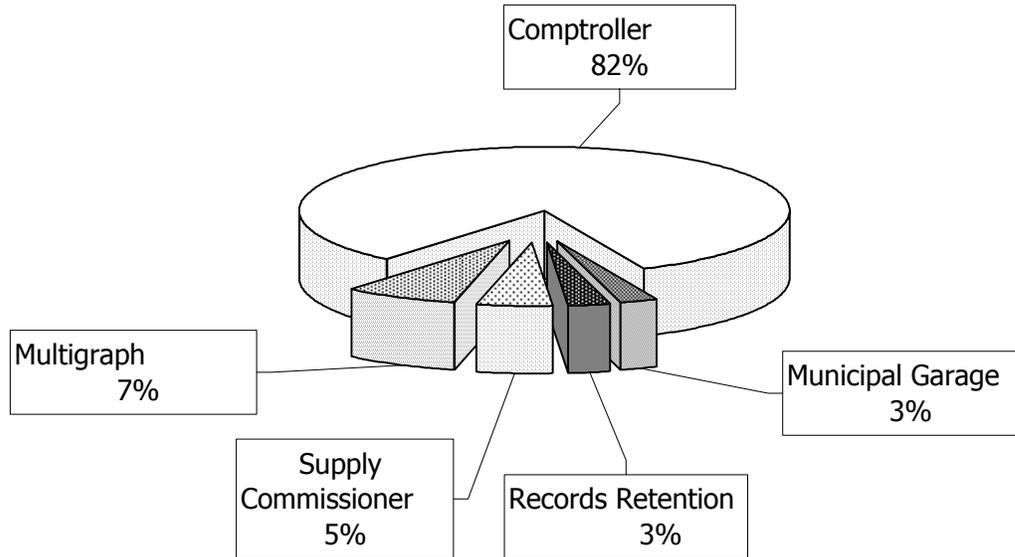
FINANCE

BUDGET BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
160 Comptroller	7,158,191	9,356,466	10,188,853
162 Municipal Garage	279,651	315,448	316,187
163 Records Retention	297,347	344,174	331,153
170 Supply Commissioner	602,020	639,754	644,167
171 Multigraph	899,609	1,038,868	913,969
General Fund	\$9,236,818	\$11,694,710	\$12,394,329
Lateral Sewer Fund	67,267	55,166	55,650
Tax Increment Financings	7,530,061	2,307,572	2,893,406
Trustee Lease Fund	1,005,785	14,353,715	3,247,415
Mail Room Service Fund	576,692	813,218	816,006
180 Assessor	4,191,287	4,568,377	4,332,887
Grant and Other Funds	2,994,727	1,126,200	769,572
TOTAL DEPARTMENT ALL FUNDS	\$25,602,637	\$34,918,958	\$24,509,265

PERSONNEL BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
160 Comptroller	59.7	61.9	63.7
162 Municipal Garage	7.0	7.0	7.0
163 Microfilm Section	7.0	7.0	
170 Supply Commissioner	9.7	9.7	9.7
171 Multigraph	10.0	10.0	10.0
General Fund	93.4	95.7	90.4
172 Mail Room	7.3	7.3	7.3
180 Assessor	71.0	71.0	69.0
Grant and Other Funds	29.4	31.1	30.3
TOTAL DEPARTMENT ALL FUNDS	201.0	205.0	197.0

FINANCE

FY10 GENERAL FUND BUDGET BY DIVISION



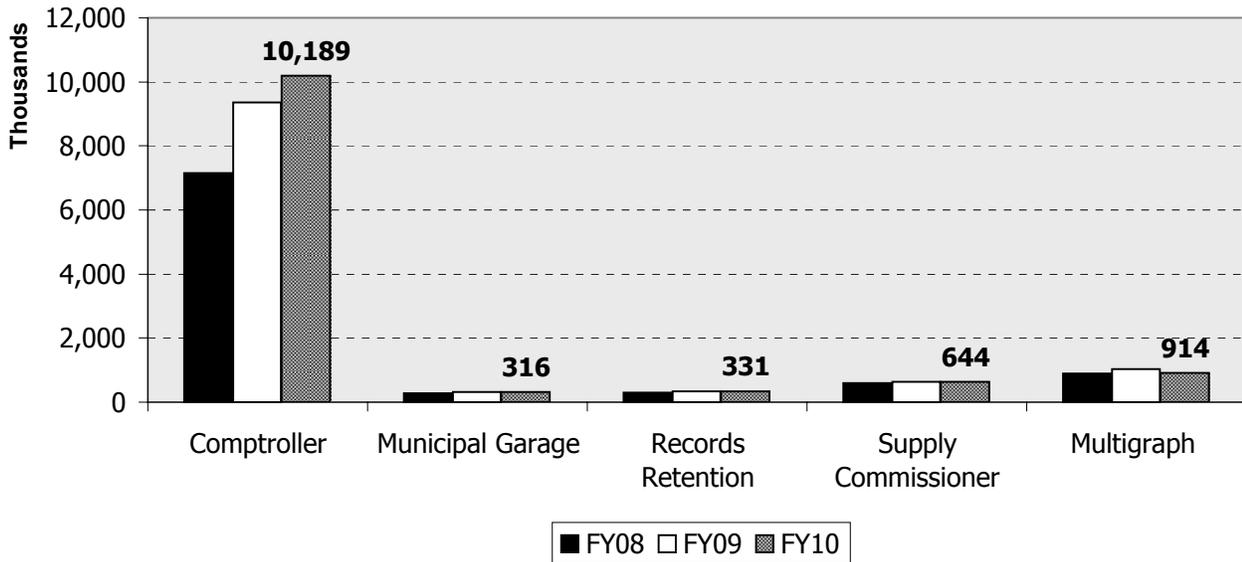
TOTAL FINANCE BUDGET \$12.6M

DIVISION HIGHLIGHTS

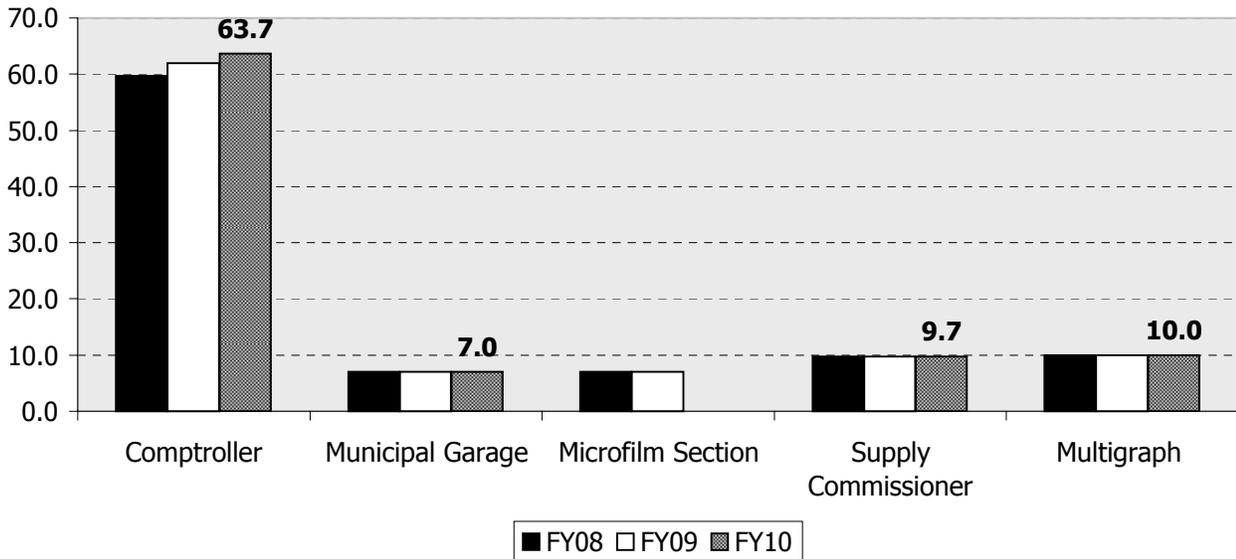
- Records Retention will implement new system allowing for the scanning and digital storage of all City Contracts.
- Following a successful rebid of Janitorial Supplies, in FY10 the Supply Commissioner will review additional City supply contracts to identify products that may have more sustainable or "green" substitutes.
- Mutigraph will relocate to 1520 Market Street. The new space will increase efficiency, allow for adequate storage and provide improved vehicle access via a loading dock.
- Increase of \$700,000 in Comptroller's Office budget for projected increase in sewer bill payment to the Metropolitan Sewer District

FINANCE

FY08 - FY10 GENERAL FUND BUDGET HISTORY BY DIVISION



FY08 - FY10 GENERAL FUND PERSONNEL HISTORY BY DIVISION



Division: 160 Comptroller
Program: Ø
Department: Finance

Division Budget **160**

MISSION & SERVICES

The Comptroller supervises the fiscal affairs of the City. The division is responsible for accounting, payroll, and auditing functions. The Comptroller's office manages the City's telecommunications services and oversees payment on such items as sewer bills. The Comptroller is one of three members of the Board of Estimate and Apportionment.

In FY10, a \$700,000 increase is projected in sewer bill payments to the Metropolitan Sewer District.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Audits / Special Projects Completed	109	206	221
Vouchers Processed	63,959	65,906	69,201
Government Finance Officers Assoc.:			
Excellence in Financial Reporting Award	Yes	Yes	Yes

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	3,604,686	3,954,045	4,039,825
Materials and Supplies	59,394	27,170	27,570
Equipment, Lease, and Assets	90,127	100,500	99,443
Contractual and Other Services	3,403,984	5,274,751	6,022,015
Debt Service and Special Charges	0	0	0
General Fund	\$7,158,191	\$9,356,466	\$10,188,853
Local Use Tax Fund	0	25,484	0
Lateral Sewer Fund	67,267	55,166	55,650
Gateway Transportation Center	24,713	1,081,690	1,164,193
Tax Increment Financings	7,530,061	2,307,572	2,893,406
Trustee Leases Fund	1,005,785	14,353,715	3,247,415
G.O. Bond Fund	6,324,428	6,260,935	5,681,310
Grant and Other Funds	2,994,727	1,126,200	769,572
All Funds	\$25,105,172	\$34,567,228	\$24,000,399

FULL TIME POSITIONS

General Fund	59.7	61.9	63.7
Other Funds	29.4	31.1	30.3
All Funds	89.0	93.0	94.0

Division: 162 Municipal Garage
Program: Ø
Department: Finance

Division Budget **162**

MISSION & SERVICES

The Municipal Garage is responsible for the loaning out of City owned vehicles for official City business and maintaining vehicle title records. The division is also responsible for the maintenance of the Municipal Garage that provides over 350 parking spaces to government employees.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Vehicles Maintained for City Use	13	13	13
Loaner Vehicles Total Trips	1,952	2,000	2,000

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	257,874	296,298	297,687
Materials and Supplies	11,411	9,150	9,000
Equipment, Lease, and Assets	1,964	2,500	2,500
Contractual and Other Services	8,402	7,500	7,000
Debt Service and Special Charges	0	0	0
General Fund	\$279,651	\$315,448	\$316,187
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$279,651	\$315,448	\$316,187

FULL TIME POSITIONS

General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	7.0

Division: 163 Records Retention
Program: Ø
Department: Finance

Division Budget **163**

MISSION & SERVICES

Microfilm is responsible for scanning documents and maintaining and providing records in the archival library. The division provides document reproduction and general copying services to some City departments, including the production of the City's Annual Operating Plan and accompanying budget documents. Microfilm also assists City residents and archivists with historical research.

PROGRAM HIGHLIGHT

In FY10, Records Retention plans to implement a new system enabling the division to scan and store digital copies of all City contracts.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Public Requests (Drop-in & Telephone)	NA	NA	New Measure
Internal / Departmental Requests	NA	NA	New Measure

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	234,861	279,174	269,153
Materials and Supplies	15,986	18,000	18,000
Equipment, Lease, and Assets	40,710	37,000	37,000
Contractual and Other Services	5,790	10,000	7,000
Debt Service and Special Charges	0	0	0
General Fund	\$297,347	\$344,174	\$331,153
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$297,347	\$344,174	\$331,153

FULL TIME POSITIONS

General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	7.0

Division: 170 Supply Commissioner
Program: Ø
Department: Finance

Division Budget **170**

MISSION & SERVICES

The Supply Commissioner is responsible for the procurement of all supplies, equipment, equipment maintenance and selected services for all City Departments. In addition to procurement duties, the Supply Commissioner handles disposal and recycling of City equipment that has ended its useful life. As the primary preparer of contracts for the City, the division processes nearly 7000 requisitions annually and administers over 200 purchase contracts.

PROGRAM HIGHLIGHT

Following a successful rebid of Janitorial Supplies, in FY10 the Supply Commissioner will review additional City supply contracts to identify products that may have more sustainable or "green" substitutes.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Purchase Orders Processed	3,681	3,978	3,830
% Minority Business Participation	3.47%	4.00%	25%
Revenue From Surplus Property Sales	\$547,228	\$490,000	\$518,614

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	587,229	620,654	626,067
Materials and Supplies	3,372	3,000	3,000
Equipment, Lease, and Assets	6,657	7,300	7,300
Contractual and Other Services	4,762	8,800	7,800
Debt Service and Special Charges	0	0	0
General Fund	\$602,020	\$639,754	\$644,167
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$602,020	\$639,754	\$644,167

FULL TIME POSITIONS

General Fund	9.7	9.7	9.7
Other Funds	0.0	0.0	0.0
All Funds	9.7	9.7	9.7

Division: 171 Multigraph
Program: Ø
Department: Finance

Division Budget **171**

MISSION & SERVICES

To provide quality printing and graphic design support services to all City agencies in a cost-effective and efficient manner.

Multigraph provides forms, brochures, letterheads, and information materials. Multigraph provides typesetting, graphic design, photography, press work, and bindery services. Multigraph is responsible for writing specifications and bids for specialized printing to private vendors.

PROGRAM HIGHLIGHT

In FY10, Mutigraph will relocate to 1520 Market Street. The new space will increase efficiency, allow for adequate storage and provide improved vehicle access via a loading dock.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Total Job Requests	2,804	2,900	2,900
% of Jobs Repeated Due to Error	0.08%	≤ 0.05%	≤ 0.05%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	527,264	562,017	559,596
Materials and Supplies	155,937	180,000	152,000
Equipment, Lease, and Assets	75,202	53,252	53,252
Contractual and Other Services	141,206	243,599	149,121
Debt Service and Special Charges	0	0	0
General Fund	\$899,609	\$1,038,868	\$913,969
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$899,609	\$1,038,868	\$913,969

FULL TIME POSITIONS

General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

Division: 172 Mail Room
Program: Ø
Department: Finance

Division Budget **172**

MISSION & SERVICES

The Mail Room strives to provide the most efficient total mail service at the maximum savings to our user departments

The Mail Room coordinates both outgoing City mail and mail between City offices. Services provided by the Mail Room include, but are not limited to: a mail inserting service, a parcel / courier delivery service with three drive routes running twice daily to most departments and "Rush" service.

PROGRAM HIGHLIGHT

In FY10, the Mail Room will continue it's efforts to reduce the handwritten piece count to improve efficiency and reduce costs.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Total Pieces Delivered	937,815	1,017,306	1,040,300
Handwritten Piece Count	48,758	41,100	43,155

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	240,050	320,018	322,806
Materials and Supplies	5,592	7,200	7,200
Equipment, Lease, and Assets	1,516	3,000	3,000
Contractual and Other Services	329,534	483,000	483,000
Debt Service and Special Charges	0	0	0
Mail Room Services Fund	\$576,692	\$813,218	\$816,006
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$576,692	\$813,218	\$816,006

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	7.3	7.3	7.3
All Funds	7.3	7.3	7.3

Division: 180 Assessor
Program: Ø
Department: Finance

Division Budget **180**

MISSION & SERVICES

The Assessor's mission is to assess all property to fairly reflect market value and to accurately record and provide real estate and personal property information to customers in a courteous manner. In every odd year the Assessor will assess all real property located within the City.

PROGRAM HIGHLIGHT

In FY10, the Assessor plans to add computer terminals to the Real Estate Records counter to improve customer service.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Residential Real Estate Inspections	36,160	22,000	36,000
Commercial Real Estate Inspections	5,161	4,564	4,564
% Residential Inspected on 4-yr Cycle	33.7%	20.0%	20.0%
% Commercial Inspected on 4-yr Cycle	31.7%	28.0%	28.0%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	3,518,761	3,813,017	3,614,563
Materials and Supplies	37,009	47,320	38,400
Equipment, Lease, and Assets	10,262	13,100	16,804
Contractual and Other Services	625,255	694,940	663,120
Debt Service and Special Charges	0	0	0
Assessment Fund	\$4,191,287	\$4,568,377	\$4,332,887
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$4,191,287	\$4,568,377	\$4,332,887

FULL TIME POSITIONS

Other Funds	71.0	71.0	69.0
All Funds	71.0	71.0	69.0



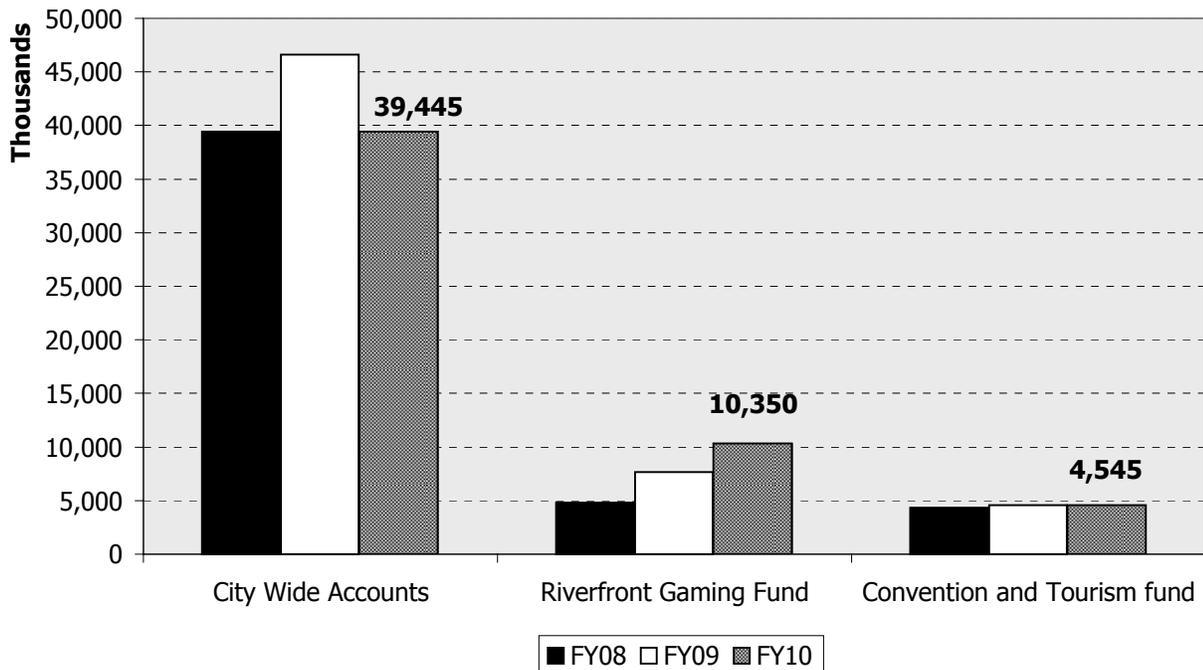
NON-DEPARTMENTAL

BUDGET BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
190 City Wide Accounts	39,405,222	46,587,704	39,445,475
General Fund	\$39,405,222	\$46,587,704	\$39,445,475
Riverfront Gaming Fund	4,800,000	7,650,000	10,350,000
Convention and Tourism fund	4,315,419	4,546,000	4,545,000
TOTAL DEPARTMENT ALL FUNDS	\$48,520,641	\$58,783,704	\$54,340,475

PERSONNEL BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
190 City Wide Accounts	0.0	0.0	0.0
TOTAL DEPARTMENT ALL FUNDS	0.0	0.0	0.0

NON-DEPARTMENTAL

FY08 - FY10 NON-DEPARTMENTAL BUDGET HISTORY



DIVISION HIGHLIGHTS

- Increase of \$8.9M in debt service payments following use of Justice Center reserve funds in FY09
- Resumption of \$1.6M in asset preservation payments for Convention Center which had been funded with Capital and bond funds in recent years
- \$250,000 as City's share of operating subsidy for Gateway Transportation Center
- \$500,000 as estimated cost of funding second year of state audit
- \$350,000 reduction in funds required to subsidize operations of Assessor's office
- \$2.7M increase in gaming revenues allocated to the City's Capital Fund

Division: 190 City Wide Accounts
Program: Ø
Department: Non-Departmental

Division Budget 190

MISSION & SERVICES

The City Wide Accounts include funding for general purpose items not specific to any one department. These include unemployment compensation, workers' compensation, various subsidies and lease debt payments. In FY09, a one-time settlement payment of \$12.6M to the Employee Retirement System was paritally offset by a reduction in debt service payments through a release of reserve funds related to the City Justice Center. In FY10, funding amounts return to prior year levels. The FY09 budget also contained \$5.0M in costs related to that year's pay increase and this amount has been incorporated into the payroll of respective departments in FY10. Another change includes \$1.6M in asset preservation costs of the City's convention center. These costs had been budgeted through capital and bond funds in recent years.

The City Wide accounts also will provide \$250,000 as the City's portion of the operating subsidy for the Gateway Transportation Center, will see a \$350,000 reduction in funds needed to subsidize the Assessor's office and will include \$500,0000 as the estimated cost for the second year of the state audit. The increase in gaming fund revenues has been allocated to meet the City's Capital fund obligations.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	4,418,460	21,910,000	4,400,000
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	1,600,000
Contractual and Other Services	2,171,156	3,377,356	3,260,500
Debt Service and Special Charges	32,815,606	21,300,348	30,184,975
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General Fund	\$39,405,222	\$46,587,704	\$39,445,475
Riverfront Gaming Fund	\$4,800,000	\$7,650,000	\$10,350,000
All Funds	\$44,205,222	\$54,237,704	\$49,795,475

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	0.0	0.0	0.0

Division: 160 Convention and Tourism Fund
Program: Ø
Department: Non-Departmental

Division Budget 160

MISSION & SERVICES

The Convention and Tourism Fund was established to foster and promote the City's convention and tourism industry. It is funded by a 1% tax on restaurant gross receipts. Expenditures from the fund are approved by members of the Convention and Tourism Board, which consists of the Mayor, Comptroller, and President of the Board of Alderman.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	4,315,419	4,546,000	4,545,000
Debt Service and Special Charges	0	0	0
<hr/>			
Grant and Other Funds	\$4,315,419	\$4,546,000	\$4,545,000
General Fund	\$0	\$0	\$0
All Funds	\$4,315,419	\$4,546,000	\$4,545,000

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	0.0	0.0	0.0

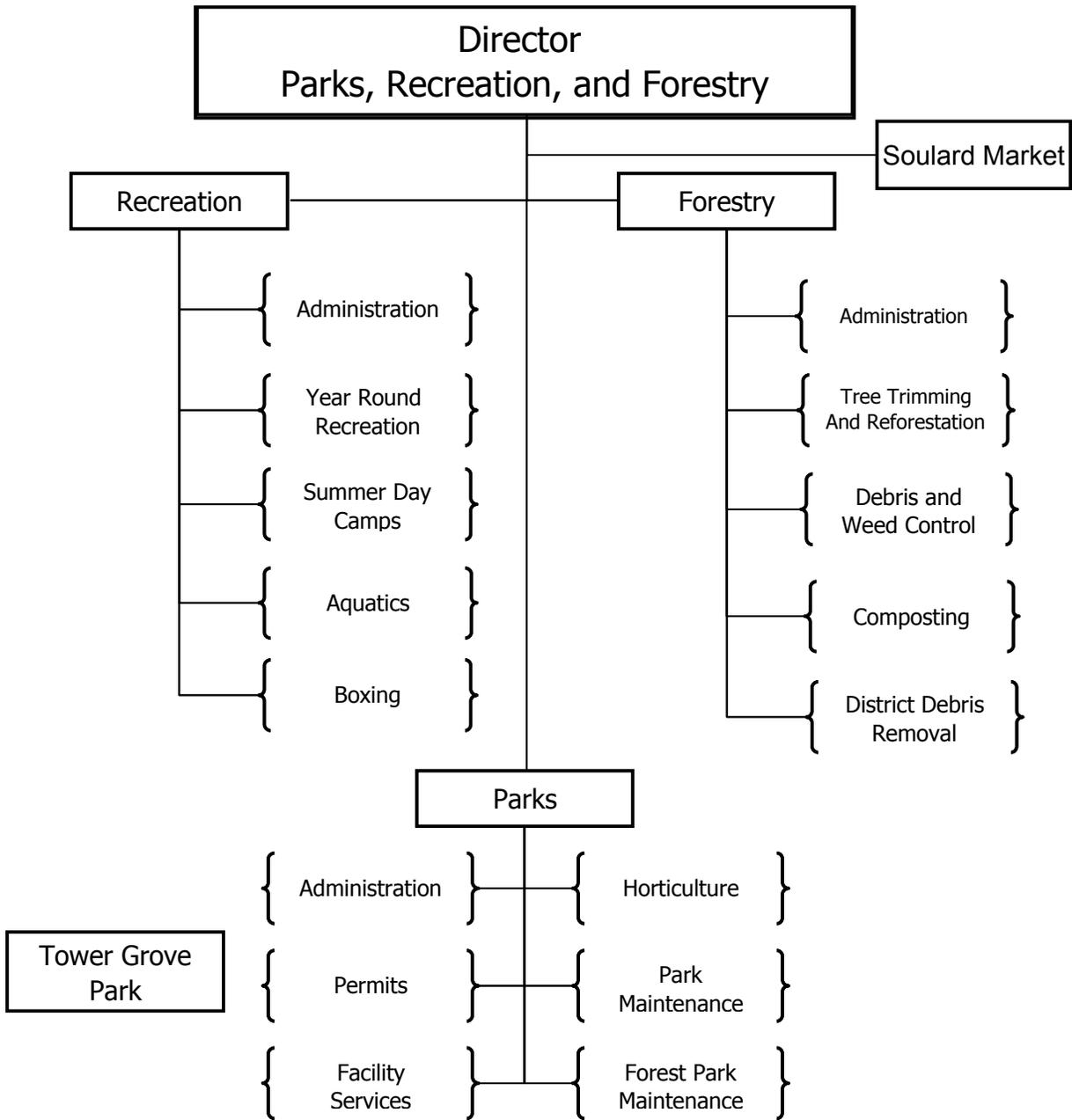


PARKS, RECREATION, AND FORESTRY

DEPARTMENTAL RESPONSIBILITIES

GOAL: ATTRACTIVE PARKS AND RECREATION

- Ensure the attractiveness, safety, and quality of parks and neighborhoods through the maintenance of the urban forest.
- Provide a full range of recreational and educational activities to City residents, particularly City youth, through recreation centers, recreation outposts and summer day camps.
- Provide safe, attractive, and accessible parks and open spaces.



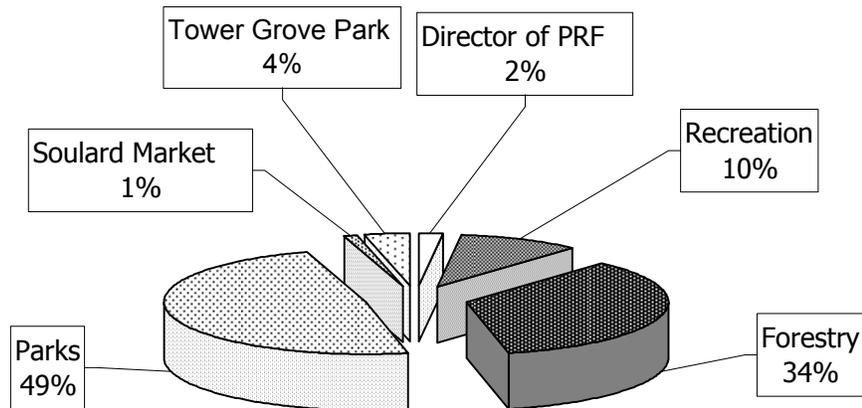
PARKS, RECREATION, AND FORESTRY

BUDGET BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
210 Director of PRF	378,208	410,110	391,057
213 Recreation	1,975,608	2,086,265	1,985,815
214 Forestry	6,801,850	7,132,556	7,210,483
220 Parks	9,618,507	9,903,999	10,023,742
225 Soulard Market	267,730	284,225	226,101
250 Tower Grove Park	750,000	750,000	725,000
General Fund	\$19,791,903	\$20,567,155	\$20,562,198
Grant and Other Funds	\$10,481,120	\$11,637,688	\$10,299,830
TOTAL DEPARTMENT ALL FUNDS	\$30,273,023	\$32,204,843	\$30,862,028

PERSONNEL BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
210 Director of PRF	4.0	4.0	4.0
213 Recreation	26.0	26.0	26.0
214 Forestry	119.0	115.0	107.0
220 Parks	142.0	141.0	139.0
225 Soulard Market	4.0	4.0	2.0
250 Tower Grove Park	0.0	0.0	0.0
General Fund	295.0	290.0	278.0
Grant and Other Funds	40.0	42.0	41.0
TOTAL DEPARTMENT ALL FUNDS	335.0	332.0	319.0

PARKS, RECREATION, AND FORESTRY

FY10 GENERAL FUND BUDGET BY DIVISION



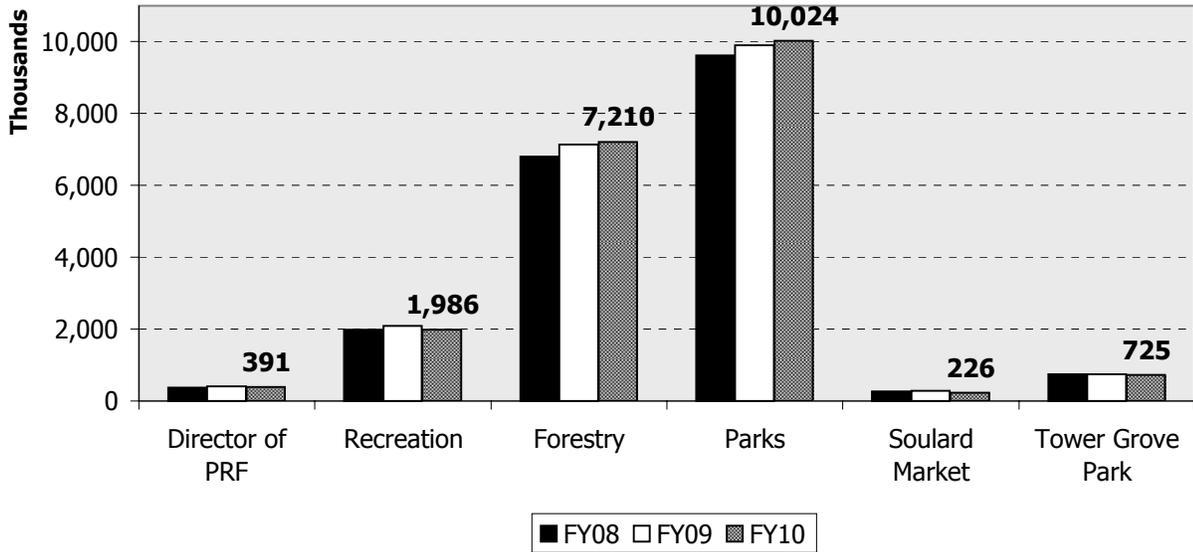
TOTAL PARKS, RECREATION, FORESTRY BUDGET \$20.6M

DIVISION HIGHLIGHTS

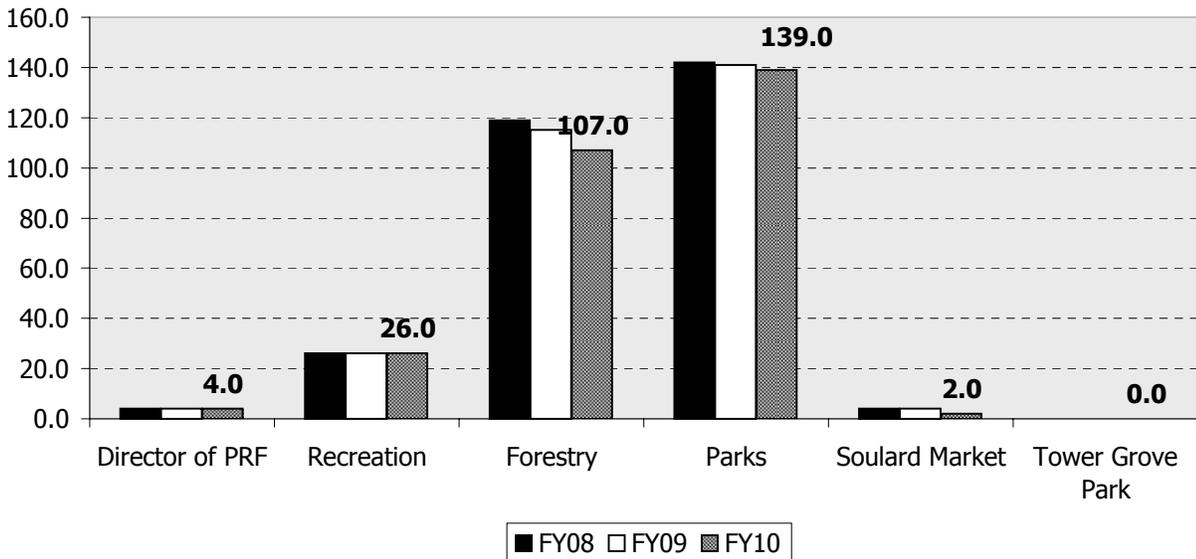
- Parks Administration program to oversee opening of new Southside Recreation Center and construction of Northside Recreation Center.
- \$2.0M in BJC / City Trust Fund revenues to support maintenance of Forest Park.
- Souldard Market to utilize more press releases as a source of free promotion of the market and continue presentations to private organizations.
- FY10 to see completion and opening to the public of the City Garden project in the Gateway mall.
- Forestry Division to pursue contracting for Composting Operation.
- Parks' Facility Services to install back up generators at three recreation centers, utilizing funds from the 1/8 cent sales tax and rehabilitate four playgrounds utilizing funds from the Neighborhood Parks Fund.

PARKS, RECREATION, AND FORESTRY

FY08 - FY10 GENERAL FUND BUDGET HISTORY BY DIVISION



FY08 - FY10 GENERAL FUND PERSONNEL HISTORY BY DIVISION



Division: 210 Director, PRF

Program: Ø

Department: Parks, Recreation, and Forestry

Division Budget **210**

MISSION & SERVICES

The Office of the Director of Parks, Recreation, and Forestry is responsible for the supervision and coordination of all activities in the division. The office works to coordinate efforts of community groups to maximize their positive impact on City parks, activities and programs. The department has oversight for the purchasing and accounts payable and receivable for the division.

PROGRAM HIGHLIGHT

In FY09, the Director's Office oversaw the beginning of construction of the City Garden project downtown. The project will be completed in FY10 and the garden's landscape will include a multitude of native plants, bushes, and trees. The City Garden will also have a wide array of artwork and a cafe with indoor and outdoor seating, as well as a large LED screen for artwork, interactive activities, movies and the possible broadcasting of sporting events.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	339,699	364,988	351,057
Materials and Supplies	27,026	28,722	28,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	11,483	16,400	12,000
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$378,208	\$410,110	\$391,057
Grants and Other Funds	\$7,561,757	\$9,133,443	\$7,842,482
All Funds	\$7,939,965	\$9,543,553	\$8,233,539

FULL TIME POSITIONS

General Fund	4.0	4.0	4.0
Other Funds	2.0	2.0	2.0
Operation Brightside	0.0	0.0	3.0
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All Funds	6.0	6.0	9.0

Division: 213 Recreation

Program: Ø

Department: Parks, Recreation, and Forestry

Division Budget

213

MISSION & SERVICES

The Recreation Division's mission is to utilize recreation centers by offering a wide variety of programs that reflect the needs and desires of the community, while providing a safe environment for youth during non-school hours.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,842,051	1,945,667	1,844,745
Materials and Supplies	78,473	80,438	86,370
Equipment, Lease, and Assets	548	600	375
Contractual and Other Services	54,536	59,560	54,325
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$1,975,608	\$2,086,265	\$1,985,815
Grant and Other funds	\$413,976	\$86,120	\$113,231
All Funds	\$2,389,584	\$2,172,385	\$2,099,046

FULL TIME POSITIONS

General Fund	26.0	26.0	26.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	26.0	26.0	26.0

Division: 213 Recreation
Program: 01 Administration
Department: Parks, Recreation, and Forestry

Program Budget **213-01**

MISSION & SERVICES

The mission of the Administration Program of the Recreation Division is to provide programs and services that foster social, health, and educational development leading to a stronger citizenry and neighborhoods.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	446,022	481,231	483,252
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	9,359	10,650	10,325
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$455,381	\$491,881	\$493,577
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$455,381	\$491,881	\$493,577

FULL TIME POSITIONS

General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	7.0	7.0	7.0

Division: 213 Recreation
Program: 02 Recreation Centers
Department: Parks, Recreation, and Forestry

Program Budget **213-02**

MISSION & SERVICES

The Year-Round Recreation Centers program offers a very wide and varying variety of leisure activities to the City. The program provides supervised sports and recreational activities and develops partnerships with other services providers.

PROGRAM HIGHLIGHT

Construction began on the Southside Recreation Center in FY09 and will be completed and open to the public in FY10. The design of the Northside Recreation Center is complete and the construction will begin in FY10.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Cost per Registrant	\$ 94.23	\$ 87.00	\$ 90.00
Residents Registered (No Duplicate Registrants)	13,123	13,500	15,000

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,135,851	1,196,563	1,095,507
Materials and Supplies	45,293	47,700	43,200
Equipment, Lease, and Assets	548	600	375
Contractual and Other Services	33,753	35,910	34,000
Debt Service and Special Charges	0	0	0
General Fund	\$1,215,445	\$1,280,773	\$1,173,082
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,215,445	\$1,280,773	\$1,173,082

FULL TIME POSITIONS

General Fund	19.0	19.0	19.0
Other Funds	0.0	0.0	0.0
All Funds	19.0	19.0	19.0

Division: 213 Recreation
Program: 03 Summer Day Camps
Department: Parks, Recreation, and Forestry

Program Budget **213-03**

MISSION & SERVICES

The division aims to maximize camp participation through efforts with other public and private service providers. Approximately twelve day camp sites are offered through Summer Day Camp Program, with an expected increase in the upcoming FY10.

PROGRAM HIGHLIGHT

In FY09, the Summer Day Camps program offered a wide variety of camps and programs to children from ages 4-12 including crafts, games, archery, obstacle courses, face painting, field trips, contests, finger painting, dodge ball, kick ball and special organized events. These camps and programs are to continue in FY10 and remain at no cost to City residents. □

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Registrants	1,230	1,275	1,325
Camps Offered	11	12	14

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$0	\$0	\$0
Grant and Other Funds	\$413,976	\$86,120	\$113,231
All Funds	\$413,976	\$86,120	\$113,231

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 213 Recreation

Program: 05 Aquatics

Department: Parks, Recreation, and Forestry

Program Budget **213-05**

MISSION & SERVICES

The Aquatics program is responsible for maintaining the City's three outdoor pools and five indoor pools and organizes activities and programs for City residents.

PROGRAM HIGHLIGHT

In FY09, the Aquatics program offered special swimming events such as water aerobics, senior citizens swim events, lap swimming and certain times that are open to adults only. In FY10, Aquatics will continue to offer these programs and they will remain at no cost to City residents.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Cost per Registrant	\$ 75.02	\$ 80.00	\$ 94.00
Registrants	3,116	3,000	2,500

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	202,598	205,611	212,443
Materials and Supplies	31,600	30,938	41,370
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
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General Fund	\$234,198	\$236,549	\$253,813
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$234,198	\$236,549	\$253,813

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
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All Funds	0.0	0.0	0.0

Division: 213 Recreation

Program: 06 Boxing

Department: Parks, Recreation, and Forestry

Program Budget **213-06**

MISSION & SERVICES

The Boxing program's mission is to foster development of youth through an organized amateur boxing program. The boxing coaches instruct young males and females in the self discipline, sporting spirit, individual integrity, character, and physical and mental fitness needed to become responsible adults.

PROGRAM HIGHLIGHT

In FY09, the Boxing program is projecting to train 75% more boxers than anticipated at the beginning of FY09. In FY10, Boxing will continue to develop volunteer programs and to work with the community to promote boxing programs, activities and tournaments.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Cost per Boxer	\$ 363	\$ 385	\$ 385
Tournaments Attended	5	3	3

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	57,580	62,262	53,543
Materials and Supplies	1,580	1,800	1,800
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	11,424	13,000	10,000
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$70,584	\$77,062	\$65,343
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$70,584	\$77,062	\$65,343

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	0.0	0.0	0.0

Division: 214 Forestry

Program: Ø

Department: Parks, Recreation, and Forestry

Division Budget

214

MISSION & SERVICES

The Forestry Division's mission is to enhance public safety and appearance of the urban forest by responding to service requests and managing the systematic tree maintenance plan. The division works to beautify neighborhoods and provide a safe environment by maintaining public and private properties on a scheduled or as requested basis.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	6,567,038	6,840,637	6,675,955
Materials and Supplies	115,145	128,819	143,733
Equipment, Lease, and Assets	39,650	57,600	66,200
Contractual and Other Services	80,017	105,500	324,595
Debt Service and Special Charges	0	0	0
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General Fund	\$6,801,850	\$7,132,556	\$7,210,483
Grant and Other Funds	\$310,754	\$250,506	\$243,901
All Funds	\$7,112,604	\$7,383,062	\$7,454,384

FULL TIME POSITIONS

General Fund	119.0	115.0	107.0
Other Funds	4.0	6.0	6.0
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All Funds	123.0	121.0	113.0

Division: 214 Forestry
Program: 01 Administration
Department: Parks, Recreation, and Forestry

Program Budget **214-01**

MISSION & SERVICES

The Administration program is responsible for coordinating all policies, procedures, and activities of the Forestry division. The program manages the computerized billing system which issues Forestry division charges, building demolition and board-up charges.

PROGRAM HIGHLIGHT

In FY09, Forestry implemented a GPS/GIS system for all park tree inventories to better maintain and manage the City's urban forest in FY10 and the years going forward. Forestry also received its 27th National Arbor Day Foundation Award, being recognized for its innovative community forestry programs.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Work Orders Processed	53,736	28,000	30,000
Average Monthly Revenue	\$ 63,546	\$ 70,000	\$ 80,000

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	283,998	313,010	300,199
Materials and Supplies	25,108	25,312	26,032
Equipment, Lease, and Assets	6,664	8,000	8,000
Contractual and Other Services	29,063	22,702	28,202
Debt Service and Special Charges	0	0	0
General Fund	\$344,833	\$369,024	\$362,433
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$344,833	\$369,024	\$362,433

FULL TIME POSITIONS

General Fund	4.0	4.0	4.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	4.0	4.0

Division: 214 Forestry
Program :02 Tree Trimming / Planting
Department: Parks, Recreation, and Forestry

Program Budget **214-02**

MISSION & SERVICES

The program is responsible for the maintenance of trees located between curbs and sidewalks. The program provides regular maintenance and responds to citizens' requests. On-call personnel are available to respond to all public safety related emergencies.

PROGRAM HIGHLIGHT

In FY09, Forestry completed a STRATUM (Street Tree Resource Analysis Tool for Urban Forestry Managers). STRATUM provides a cost/benefit ratio analysis of the City's street tree population. This was funded through a Missouri Department of Conservation TRIM (Tree Resource Improvement and Management) grant. Forestry will use this new tool in FY10 to more effectively manage and maintain the City's Urban Forest.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Service Request Trims	4,395	3,022	8,000
Hazardous Requests			
Completed in less than 48 hrs.	85%	80%	90%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,745,784	1,879,893	1,944,401
Materials and Supplies	24,812	37,700	44,130
Equipment, Lease, and Assets	1,666	2,000	1,400
Contractual and Other Services	16,129	12,598	9,598
Debt Service and Special Charges	0	0	0
General Fund	\$1,788,391	\$1,932,191	\$1,999,529
Grant and Other Funds	\$310,754	\$250,506	\$243,901
All Funds	\$2,099,145	\$2,182,697	\$2,243,430

FULL TIME POSITIONS

General Fund	40.0	40.0	40.0
Other Funds	4.0	6.0	6.0
All Funds	44.0	46.0	46.0

Division: 214 Forestry
Program: 03 Debris & Weed Control
Department: Parks, Recreation, and Forestry

Program Budget **214-03**

MISSION & SERVICES

The program is responsible for maintaining vacant and occupied properties. Work crews remove weeds and debris from vacant building and lots. This program responds to all Citizens' Service Bureau requests for grass/weed maintenance and debris removal services. Approximately 8 vacant lot rotations and 4 vacant building rotations are completed annually from April-September on any properties in violation. This section also completes an annual 28 ward debris removal rotation on all vacant buildings, lots and alleys that are in violation.

PROGRAM HIGHLIGHT

In FY09, the Debris & Weed Control Program along with District Debris Removal realized a 27% decrease in Vacant Lot and Building Citizens' Service Bureau (CSB) complaints. Debris & Weed control also saw a drop in Occupied Debris CSB complaints of 39% as compared to FY08. In FY10, the Debris & Weed Control Program plans to increase the total amount of debris loads removed while realizing a reduction in work hours per service.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Debris Loads Removed	31,927	31,966	45,000
Work Hours per Service	1.64	2.26	1.5

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	3,316,148	3,324,177	3,591,943
Materials and Supplies	43,935	44,327	62,911
Equipment, Lease, and Assets	30,820	47,000	56,800
Contractual and Other Services	30,728	27,000	35,795
Debt Service and Special Charges	0	0	0
General Fund	\$3,421,631	\$3,442,504	\$3,747,449
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$3,421,631	\$3,442,504	\$3,747,449

FULL TIME POSITIONS

General Fund	45.0	42.0	44.0
Other Funds	0.0	0.0	0.0
All Funds	45.0	42.0	44.0

Division: 214 Forestry
Program: 05 Composting

Program Budget **214-05**

Department: Parks, Recreation, and Forestry

MISSION & SERVICES

The Composting program recycles organic wastes generated by the Forestry division and leaves generated during fall leaf collection.

PROGRAM HIGHLIGHT

In FY10, the Composting Program of Forestry Division will be outsourced to a private contractor as a more economical alternative of meeting the City's composting needs.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	394,190	431,799	0
Materials and Supplies	10,724	10,820	0
Equipment, Lease, and Assets	500	600	0
Contractual and Other Services	2,817	42,200	250,000
Debt Service and Special Charges	0	0	0
General Fund	\$408,231	\$485,419	\$250,000
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$408,231	\$485,419	\$250,000

FULL TIME POSITIONS

General Fund	8.0	8.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	8.0	0.0

Division: 214 Forestry
Program: 06 District Debris Removal
Department: Parks, Recreation, and Forestry

Program Budget **214-06**

MISSION & SERVICES

The District Debris Removal program maintains all vacant properties, alleys, easements, and right of ways on a 28 ward rotation. This program is scheduled in such a way that each district is serviced at least once annually.

PROGRAM HIGHLIGHT

In FY09, along with the Debris & Weed Control Program, District Debris Removal saw a 27% decrease in Vacant Lot/Building Citizens' Service Bureau (CSB) Complaints. In FY09, Cityworks established a CSB/Forestry coordination to increase work order system efficiency and improve customer service. Forestry plans to utilize and research the new system in FY10 in order to more efficiently and effectively remove debris from the City.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Debris Loads Removed	7,002	7,148	6,000
Daily Loads Removed per Crew	5.5	5.7	6.0

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	826,918	891,758	839,412
Materials and Supplies	10,566	10,660	10,660
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	1,280	1,000	1,000
Debt Service and Special Charges	0	0	0
General Fund	\$838,764	\$903,418	\$851,072
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$838,764	\$903,418	\$851,072

FULL TIME POSITIONS

General Fund	22.0	21.0	19.0
Other Funds	0.0	0.0	0.0
All Funds	22.0	21.0	19.0

Division: 220 Parks

Program: Ø

Department: Parks, Recreation, and Forestry

Division Budget

220

MISSION & SERVICES

The mission of the Parks division is to provide attractive, open space and to offer a variety of recreational opportunities. Facilities, programs, and open space areas shall be accessible and safe.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	7,304,459	7,574,287	7,640,815
Materials and Supplies	346,126	338,667	338,667
Equipment, Lease, and Assets	21,624	23,000	23,000
Contractual and Other Services	1,946,298	1,968,045	2,021,260
Debt Service and Special Charges	0	0	0
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General Fund	\$9,618,507	\$9,903,999	\$10,023,742
Grant and Other Funds	\$2,194,633	\$2,167,619	\$2,100,216
All Funds	\$11,813,140	\$12,071,618	\$12,123,958

FULL TIME POSITIONS

General Fund	142.0	141.0	139.0
Other Funds	34.0	34.0	33.0
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All Funds	176.0	175.0	172.0

Division: 220 Parks
Program: 01 Administration
Department: Parks, Recreation, and Forestry

Program Budget **220-01**

MISSION & SERVICES

The Administration program is responsible for the management and operation of the Parks Division. The program's responsibilities include preparing the Parks division budget, establishing goals and objectives, responding to citizen inquiries, and monitoring expenditures.

PROGRAM HIGHLIGHT

In FY10, the Parks Department will oversee completion of the new Southside Community Center in Carondelet Park (September 2009).

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	408,326	435,381	422,068
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	42,139	44,785	46,950
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$450,465	\$480,166	\$469,018
Grant and Other Funds	\$578,506	\$128,502	\$129,859
All Funds	\$1,028,971	\$608,668	\$598,877

FULL TIME POSITIONS

General Fund	5.0	5.0	5.0
Other Funds	2.0	2.0	2.0
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All Funds	7.0	7.0	7.0

Division: 220 Parks
Program: 02 Horticulture

Program Budget **220-02**

Department: Parks, Recreation, and Forestry

MISSION & SERVICES

The Horticulture program is responsible for greenhouse operations. Responsibilities include operation of the Jewel Box. The program also provides plants to Operation Brightside for neighborhood plantings.

PROGRAM HIGHLIGHT

In FY10, the Horticulture program will continue to more effectively and efficiently achieve its mission to beautify the City by continuing the planting and maintenance of the City's over 2000 individual plantings and plant beds.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Plants Propagated	11,002	11,000	12,000
Planters	708	715	715
Average Cost per Planter	\$ 98.80	\$ 98.80	\$ 98.75

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	68,100	64,969	64,378
Materials and Supplies	5,087	4,977	4,977
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$73,187	\$69,946	\$69,355
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$73,187	\$69,946	\$69,355

FULL TIME POSITIONS

General Fund	1.0	1.0	1.0
Other Funds	0.0	0.0	0.0
All Funds	1.0	1.0	1.0

Division: 220 Parks
Program: 03 Permits

Program Budget **220-03**

Department: Parks, Recreation, and Forestry

MISSION & SERVICES

The Permit program is responsible for all use permits issued by the department. Permits are issued for athletic fields, picnics, vending and concession, and for major functions such as weddings at the Jewel Box. The program arranges for delivery and set up of equipment requested for special events.

PROGRAM HIGHLIGHT

In FY09, the Permits Section developed a Master Special Events Calendar for permits issued by the Parks Division and distributed to all Parks Division field personnel and all Forest Park Institutions for maximum efficiency in the permit process. In FY10, the program will strengthen its website presence by providing online reservations through a new Permit Request System.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Permits Issued	3,149	3,200	3,200
Avg. Cost per Permit Issued	\$ 48.33	\$ 47.57	\$ 47.57
Total Revenue Generated (General and Forest Park Funds)	\$ 1,009,296	\$ 1,100,000	\$ 1,100,000

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	156,936	163,742	165,107
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	1,924	2,045	2,045
Debt Service and Special Charges	0	0	0
General Fund	\$158,860	\$165,787	\$167,152
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$158,860	\$165,787	\$167,152

FULL TIME POSITIONS

General Fund	3.0	3.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	3.0

Division: 220 Parks
Program: 04 Park Maintenance
Department: Parks, Recreation, and Forestry

Program Budget **220-04**

MISSION & SERVICES

The Park Maintenance program mows and trims medians, park strips, and the City parks system. The program's duties include litter and debris removal, restroom maintenance, athletic field preparation, trash collection, playground inspection, lake cleaning, and set up of special events equipment.

PROGRAM HIGHLIGHT

In FY09, the Park Maintenance Program developed a Park Inspection program within the department to increase efficiency in the maintenance of the City's Parks. In FY10, the implemented Inspection Program will be utilized to reduce the number of citizen complaints and help to facilitate safer, cleaner and overall more enjoyable Parks for the City's citizens.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Acres Cut per Hour	2	2.5	2.5
% Cut Within 15 Day Cycle	95%	100%	100%
Total Acres Cut	1,765	1,945	1,945

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	3,212,696	3,305,233	3,365,543
Materials and Supplies	60,289	58,990	58,990
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	941	1,000	1,000
Debt Service and Special Charges	0	0	0
General Fund	\$3,273,926	\$3,365,223	\$3,425,533
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$3,273,926	\$3,365,223	\$3,425,533

FULL TIME POSITIONS

General Fund	63.0	62.0	61.0
Other Funds	0.0	0.0	0.0
All Funds	63.0	62.0	61.0

Division: 220 Parks
Program: 05 Facility Services
Department: Parks, Recreation, and Forestry

Program Budget **220-05**

MISSION & SERVICES

Facility Services program is responsible for maintaining all facilities within the City's parks. The program maintains all water sewer lines, removes graffiti, and winterizes the park system.

PROGRAM HIGHLIGHT

In FY09, this program rehabilitated three playgrounds in Benton, Minnie Wood and Tilles Parks and replaced the Summer and Winter Lighting in the Milles Fountain at Aloe Plaza. In FY10, Facility Services plans to install three back-up generators in City Recreation Centers using funds from the 1/8 cent sales tax, as well as rehabilitating an additional four playgrounds utilizing funding from the Neighborhood Parks Fund.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Average Cost per Work Order	\$ 991	\$ 819	\$ 879
Work Orders Received	2,881	3,200	3,250
Work Orders Completed	2,881	3,200	3,250

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	3,458,401	3,604,962	3,623,719
Materials and Supplies	280,750	274,700	274,700
Equipment, Lease, and Assets	21,624	23,000	23,000
Contractual and Other Services	301,294	320,215	371,265
Debt Service and Special Charges	0	0	0
General Fund	\$4,062,069	\$4,222,877	\$4,292,684
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$4,062,069	\$4,222,877	\$4,292,684

FULL TIME POSITIONS

General Fund	70.0	70.0	69.0
Other Funds	0.0	0.0	0.0
All Funds	70.0	70.0	69.0

Division: 220 Parks
Program: 06 Neighborhood Parks Fund
Department: Parks, Recreation, and Forestry

Program Budget **220-06**

MISSION & SERVICES

The responsibilities of the program include mowing and trimming, litter and debris removal, comfort station cleaning, collecting trash, preparing athletic fields, posting of permits, and cleaning catch basins and lakes.

PROGRAM HIGHLIGHT

In FY09, this program completed rehabilitation projects in Barrett Brothers, Benton, Fr. Filipiak, Handy, Ivory Perry, Sister Marie Charles, Sublette and Terry Parks, totaling \$701,200 in renovations. In FY10, this program will complete eleven additional park rehabilitation projects totaling \$1.2M utilizing funding from the Neighborhood Parks Fund.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Total Acres Cut	1,293	1,043	1,043
Average Acres Cut per Hour	2.0	2.5	2.6
Average Cost per Planter	\$ 0.26	\$ 0.27	\$ 0.29

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
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Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	1,600,000	1,600,000	1,600,000
Debt Service and Special Charges	0	0	0

General Fund	\$1,600,000	\$1,600,000	\$1,600,000
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Grant and Other Funds	\$1,616,127	\$2,039,117	\$1,970,357
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All Funds	\$3,216,127	\$3,639,117	\$3,570,357
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FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	32.0	32.0	31.0

All Funds	32.0	32.0	31.0
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Division: 225 Soulard Market
Program: Ø
Department: Public Utilities

Division Budget **225**

MISSION & SERVICES

Soulard Market's mission is to provide a safe, inviting, efficient, and customer friendly market for the citizens of St. Louis and its visitors.

PROGRAM HIGHLIGHT

In FY09, Soulard Market was moved to the Parks, Recreation and Forestry Division. The market completely removed all lead paint from the Northwest Wing, decreased the vacancy rate from 8% to less than 1% by adding twelve new vendors which resulted in an increase in overall revenue of 3% and generated local and national media coverage resulting in over \$1M in advertising at no cost to the City. In FY10, the Market plans to utilize more press releases to promote the Market and will continue making presentations to schools, private organizations and business groups.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Total Revenue	\$ 252,486	\$ 260,000	\$ 281,000
Leased Stands (147 total)	140	146	147

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	178,158	191,795	125,421
Materials and Supplies	9,242	10,800	11,800
Equipment, Lease, and Assets	0	100	100
Contractual and Other Services	80,330	81,530	88,780
Debt Service and Special Charges	0	0	0
General Fund	\$267,730	\$284,225	\$226,101
Convention & Sports Facility Fund	\$0	\$0	\$0
All Funds	\$267,730	\$284,225	\$226,101

FULL TIME POSITIONS

General Fund	4.0	4.0	2.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	4.0	2.0

Division: 250 Tower Grove Park

Program: Ø

Department: Parks, Recreation, and Forestry

Division Budget **250**

MISSION & SERVICES

The budget presented below for Tower Grove Park represents only the City's general fund subsidy. The park also benefits from the 1/2 cent sales tax for capital improvements and the metro parks 1/10 tax for park purposes.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	750,000	750,000	725,000
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$750,000	\$750,000	\$725,000
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$750,000	\$750,000	\$725,000

FULL TIME POSITIONS

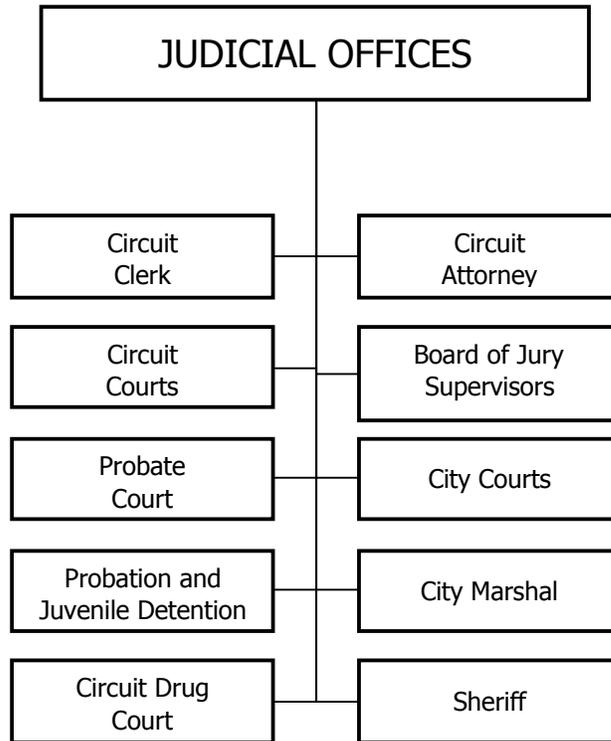
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
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All Funds	0.0	0.0	0.0



DEPARTMENTAL RESPONSIBILITIES

GOAL: SAFE NEIGHBORHOODS

- Ensure the administration of justice through a fair and efficient judicial system.



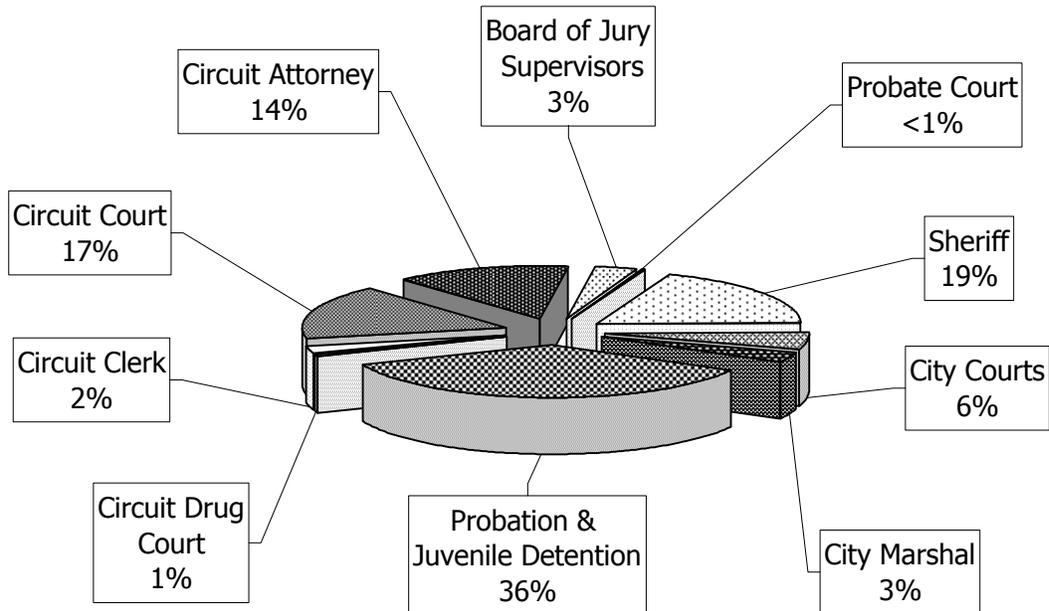
JUDICIAL OFFICES

BUDGET BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
310 Circuit Clerk	859,994	997,196	996,030
311 Circuit Court	7,232,330	8,148,655	8,000,074
312 Circuit Attorney	6,128,381	6,497,530	6,519,859
313 Board of Jury Supervisors	1,421,432	1,477,879	1,607,785
314 Probate Court	56,509	95,300	67,505
315 Sheriff	8,132,181	8,916,201	8,910,132
316 City Courts	2,798,057	2,784,792	2,535,404
317 City Marshal	1,268,232	1,348,183	1,387,027
320 Probation & Juvenile Detention	15,535,470	16,857,398	16,930,006
321 Circuit Drug Court	235,598	395,000	325,825
General Fund	\$43,668,184	\$47,518,134	\$47,279,647
Grant and Other Funds	\$4,586,921	\$4,312,028	\$4,069,359
TOTAL DEPARTMENT ALL FUNDS	\$48,255,105	\$51,830,162	\$51,349,006

PERSONNEL BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
310 Circuit Clerk	1.0	1.0	1.0
311 Circuit Court	72.0	73.0	72.0
312 Circuit Attorney	94.0	95.5	95.5
313 Board of Jury Supervisors	10.0	10.0	10.0
314 Probate Court	0.0	0.0	0.0
315 Sheriff	180.0	183.0	180.0
316 City Courts	36.0	36.0	35.0
317 City Marshal	25.0	26.0	25.0
320 Probation & Juvenile Detention	237.1	236.1	236.2
321 Circuit Drug Court	0.0	0.0	0.0
General Fund	655.1	660.6	654.7
Grand and Other Funds	61.9	60.4	54.3
TOTAL DEPARTMENT ALL FUNDS	717.0	721.0	709.0

JUDICIAL OFFICES

FY10 GENERAL FUND BUDGET BY DIVISION



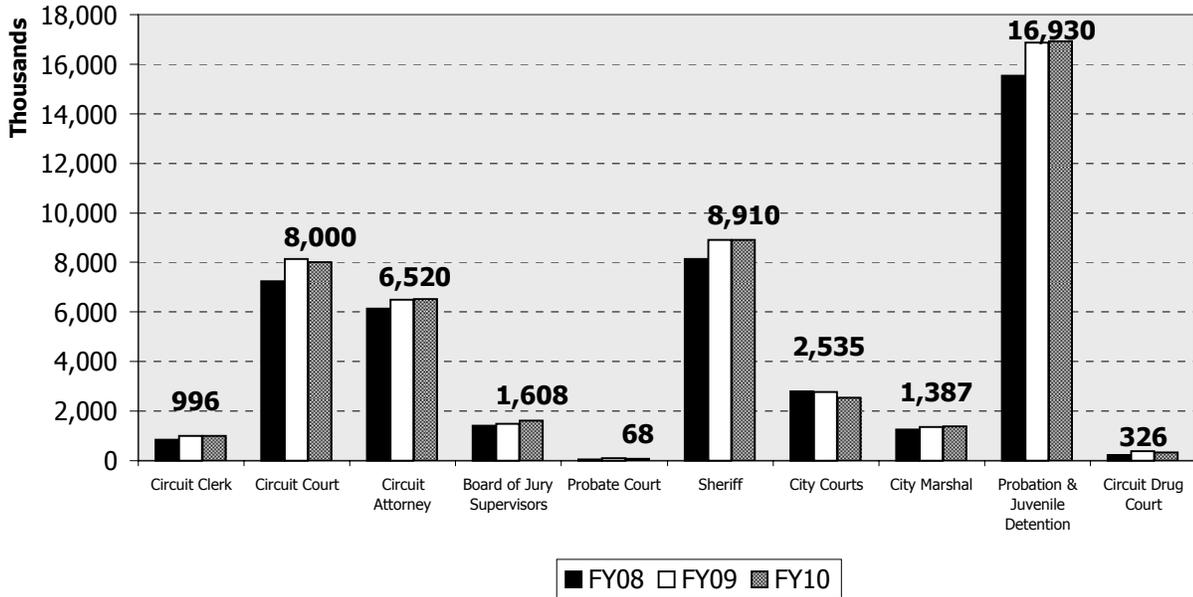
TOTAL JUDICIAL BUDGET \$47.2M

DIVISION HIGHLIGHTS

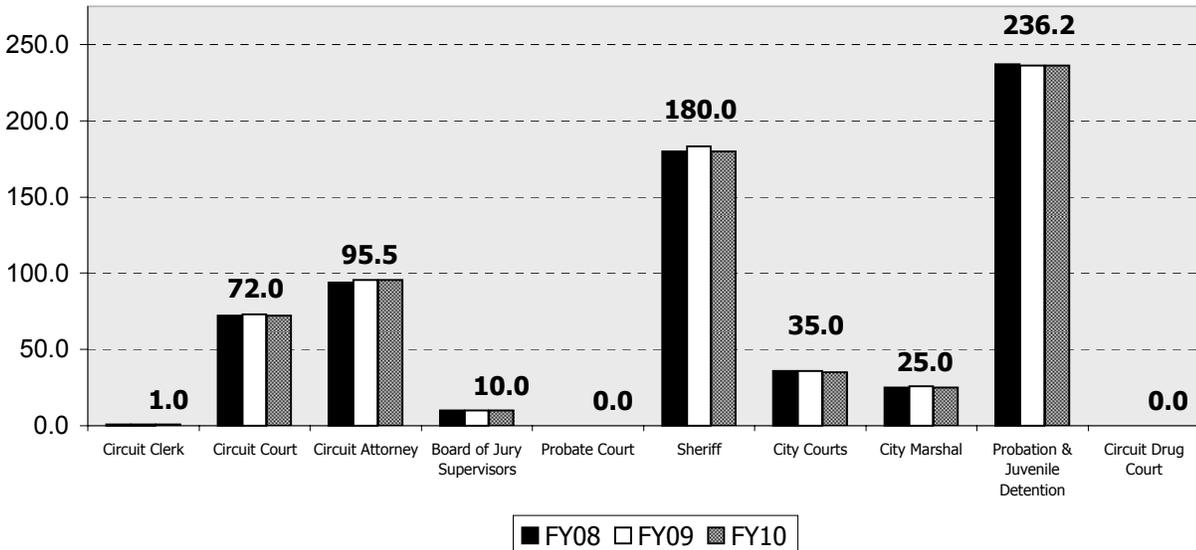
- Circuit Court will further reduce its backlog of cases due to improved docketing system.
- City Courts to relocate to 1520 Market Street building.
- City Courts to continue implementation of improved collection efforts on overdue court fines.

JUDICIAL OFFICES

FY08 - FY10 GENERAL FUND BUDGET HISTORY BY DIVISION



FY08 - FY10 GENERAL FUND PERSONNEL HISTORY BY DIVISION



Division: 310 Circuit Clerk
Program: Ø
Department: Judicial Offices

Division Budget **310**

MISSION & SERVICES

The Circuit Clerk is responsible for recording the judgments, rules, orders, and other proceedings of the Circuit Court En Banc. The Circuit Clerk handles and accounts for funds generated from Circuit Court fees. The budget for personal services contains only those salary costs of the position of the Circuit Clerk, as employees of the office are employed by the state.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	139,169	137,591	141,615
Materials and Supplies	282,000	385,780	324,374
Equipment, Lease, and Assets	262,830	246,500	223,016
Contractual and Other Services	175,995	227,325	307,025
Debt Service and Special Charges	0	0	0
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General Fund	\$859,994	\$997,196	\$996,030
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$859,994	\$997,196	\$996,030

FULL TIME POSITIONS

General Fund	1.0	1.0	1.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	1.0	1.0	1.0

Division: 311 Circuit Court (General)
Program: Ø
Department: Judicial Offices

Division Budget **311**

MISSION & SERVICES

The division's duties include budget preparation, personnel management, data processing, and pretrial release functions.

<u>PERFORMANCE MEASURES</u>	Actual FY07	Actual FY08	Estimate FY09
Civil Cases Filed	30,998	33,668	35,175
Civil Cases Disposed	30,558	33,643	40,000
Criminal Cases Filed	16,805	13,264	11,550
Criminal Cases Disposed	16,284	15,849	14,000

Circuit Courts does not prepare public estimates for years beyond current budget.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	3,890,993	4,434,510	4,504,835
Materials and Supplies	288,616	272,748	251,118
Equipment, Lease, and Assets	52,636	104,455	58,550
Contractual and Other Services	3,000,085	3,336,942	3,185,571
Debt Service and Special Charges	0	0	0
General Fund	\$7,232,330	\$8,148,655	\$8,000,074
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$7,232,330	\$8,148,655	\$8,000,074

FULL TIME POSITIONS

General Fund	72.0	73.0	72.0
Other Funds	0.0	0.0	0.0
All Funds	72.0	73.0	72.0

Division: 312 Circuit Attorney
Program: Ø
Department: Judicial Offices

Division Budget **312**

MISSION & SERVICES

The Circuit Attorney's office is responsible for the prosecution of all felony and misdemeanor crimes. The division enforces child support obligations on behalf of dependent children living with the City.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	5,683,277	6,044,820	6,074,749
Materials and Supplies	124,891	90,200	100,200
Equipment, Lease, and Assets	60,530	63,860	61,860
Contractual and Other Services	259,683	298,650	283,050
Debt Service and Special Charges	0	0	0
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General Fund	\$6,128,381	\$6,497,530	\$6,519,859
Grant and Other Funds	\$2,837,868	\$4,015,057	\$3,668,574
All Funds	\$8,966,249	\$10,512,587	\$10,188,433

FULL TIME POSITIONS

General Fund	94.0	95.5	95.5
Other Funds	54.0	56.5	50.5
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All Funds	148.0	152.0	146.0

Division: 313 Board of Jury Supervisors
Program: Ø
Department: Judicial Offices

Division Budget **313**

MISSION & SERVICES

The Board of Jury Supervisors exercises general supervisory control over the Jury Commissioner and the method of obtaining jurors from the Circuit Court. The division budget includes funds for payment of juror fees and expenses.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Jurors Summoned	74,450	74,000	74,000
Jurors Reported	23,874	23,500	23,500
Jury Panels	465	450	450
% Prospective Jurors Assigned to Jury Pool	85%	90%	90%
Juror Expense Per Trial	\$2,060	\$2,100	\$2,125

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	508,372	550,663	569,589
Materials and Supplies	37,962	44,160	45,210
Equipment, Lease, and Assets	5,021	4,886	7,240
Contractual and Other Services	870,077	878,170	985,746
Debt Service and Special Charges	0	0	0
General Fund	\$1,421,432	\$1,477,879	\$1,607,785
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,421,432	\$1,477,879	\$1,607,785

FULL TIME POSITIONS

General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

Division: 314 Probate Court
Program: Ø
Department: Judicial Offices

Division Budget **314**

MISSION & SERVICES

The Probate Court is responsible for hearing cases and making orders pertaining to the appointment of guardians and conservators for incapacitated, disabled, and minor persons. The division provides for the appointment of personal representatives for decedent estates, the oversight of estates, guardianships, and involuntary civil commitments.

PERFORMANCE MEASURES

	Actual FY07	Actual FY08	Estimate FY09
Cases Filed	1,158	946	1,120
Cases Disposed	1,675	1,108	1,000

Probate Court does not prepare public estimates for years beyond current budget year.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	0	0	0
Materials and Supplies	27,558	56,775	36,075
Equipment, Lease, and Assets	15,347	20,000	15,000
Contractual and Other Services	13,604	18,525	16,430
Debt Service and Special Charges	0	0	0
General Fund	\$56,509	\$95,300	\$67,505
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$56,509	\$95,300	\$67,505

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
All Funds	0.0	0.0	0.0

Division: 315 Sheriff
Program: Ø
Department: Judicial Offices

Division Budget **315**

MISSION & SERVICES

The Sheriff's office is responsible for the courtroom security of the Circuit Court and the transportation of prisoners between the courts and detention facilities. The Sheriff's office has the duty of serving court papers and eviction notice and issuing jury summons and gun permits.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	7,889,361	8,622,001	8,617,282
Materials and Supplies	60,768	81,000	69,100
Equipment, Lease, and Assets	14,155	8,000	11,250
Contractual and Other Services	167,897	205,200	212,500
Debt Service and Special Charges	0	0	0
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General Fund	\$8,132,181	\$8,916,201	\$8,910,132
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$8,132,181	\$8,916,201	\$8,910,132

FULL TIME POSITIONS

General Fund	180.0	183.0	180.0
Other Funds	0.0	0.0	0.0
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All Funds	180.0	183.0	180.0

Division: 316 City Courts
Program: Ø
Department: Judicial Offices

Division Budget **316**

MISSION & SERVICES

The City Courts' mission is to expediently deal with cases, bring restitution to victims, and refer defendants to treatment and assistance. Court functions include Community Court, Alcohol/Drug Court, Earnings Tax Court, Truancy Court, and Problem Property Court.

In FY10, City Courts will relocate to 1520 Market and continue to manage the Red-Light Camera Traffic Enforcement Program initiated in FY08.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,648,032	1,807,292	1,811,992
Materials and Supplies	71,757	67,000	66,412
Equipment, Lease, and Assets	453,698	279,500	23,000
Contractual and Other Services	624,570	631,000	634,000
Debt Service and Special Charges	0	0	0
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General Fund	\$2,798,057	\$2,784,792	\$2,535,404
Grant and Other Funds	\$23,225	\$0	\$0
All Funds	\$2,821,282	\$2,784,792	\$2,535,404

FULL TIME POSITIONS

General Fund	36.0	36.0	35.0
Other Funds	0.0	0.0	0.0
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All Funds	36.0	36.0	35.0

Division: 317 City Marshal
Program: Ø
Department: Judicial Offices

Program Budget **317**

MISSION & SERVICES

The mission of the St. Louis Marshal's Office is to protect the Municipal Courts, Municipal property, and conduct operations as dictated by the Municipal Judicial System. The strength of the Marshal's Office has always been unity among its entire staff.

Services provided by the City Marshal include but are not limited to: a protective service program for person's designated by the City Marshal or Mayor's Office, contraband seizure management at City Hall and the courthouse, as well as a fugitive investigation and apprehension program.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,222,402	1,302,383	1,343,227
Materials and Supplies	24,804	13,500	13,500
Equipment, Lease, and Assets	1,771	5,600	5,600
Contractual and Other Services	19,255	26,700	24,700
Debt Service and Special Charges	0	0	0
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General Fund	\$1,268,232	\$1,348,183	\$1,387,027
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,268,232	\$1,348,183	\$1,387,027

FULL TIME POSITIONS

General Fund	25.0	26.0	25.0
Other Funds	1.0	0.0	0.0
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All Funds	26.0	26.0	25.0

Division: 320 Probation & Juvenile Detention Center
Program: Ø
Department: Judicial Offices

Program Budget 320

MISSION & SERVICES

The division's purpose is to facilitate the care, protection, and discipline of children who come under the jurisdiction of the Juvenile Court.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	13,302,816	14,712,981	15,178,175
Materials and Supplies	317,699	192,400	189,875
Equipment, Lease, and Assets	345,150	134,492	125,000
Contractual and Other Services	1,569,805	1,817,525	1,436,956
Debt Service and Special Charges	0	0	0
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General Fund	\$15,535,470	\$16,857,398	\$16,930,006
Grant and Other Funds	\$1,453,543	\$296,971	\$400,785
All Funds	\$16,989,013	\$17,154,369	\$17,330,791

FULL TIME POSITIONS

General Fund	237.1	236.1	236.2
Other Funds	6.9	3.9	3.8
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All Funds	244.0	240.0	240.0

Division: 321 Circuit Drug Court
Program: Ø
Department: Judicial Offices

Division Budget **321**

MISSION & SERVICES

The purpose of the Circuit Drug Court is to address defendants repeatedly appearing before the court on drug offenses and intervene with a system of counseling and treatment.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	0	0	0
Materials and Supplies	18,396	37,500	37,300
Equipment, Lease, and Assets	0	1,825	6,000
Contractual and Other Services	217,202	355,675	282,525
Debt Service and Special Charges	0	0	0
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General Fund	\$235,598	\$395,000	\$325,825
Grant and Other Funds	\$272,285	\$0	\$0
All Funds	\$507,883	\$395,000	\$325,825

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	0.0	0.0	0.0

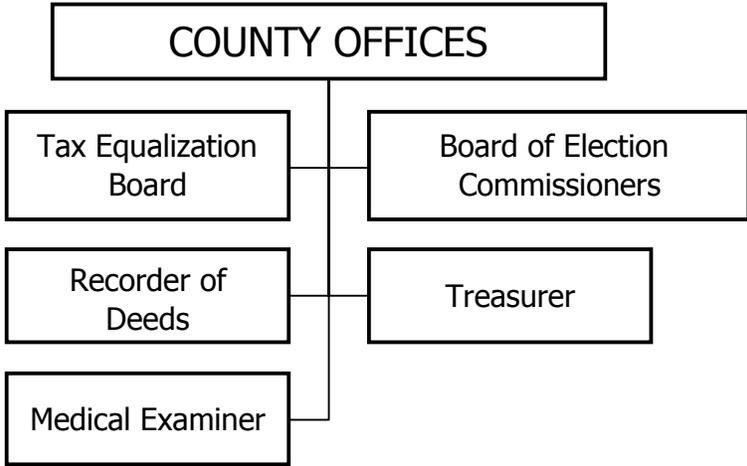


COUNTY OFFICES

DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT AND EFFECTIVE GOVERNMENT

- Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll, and auditing system.
- Promote City-wide voter registration and ensure fair and well run public elections.



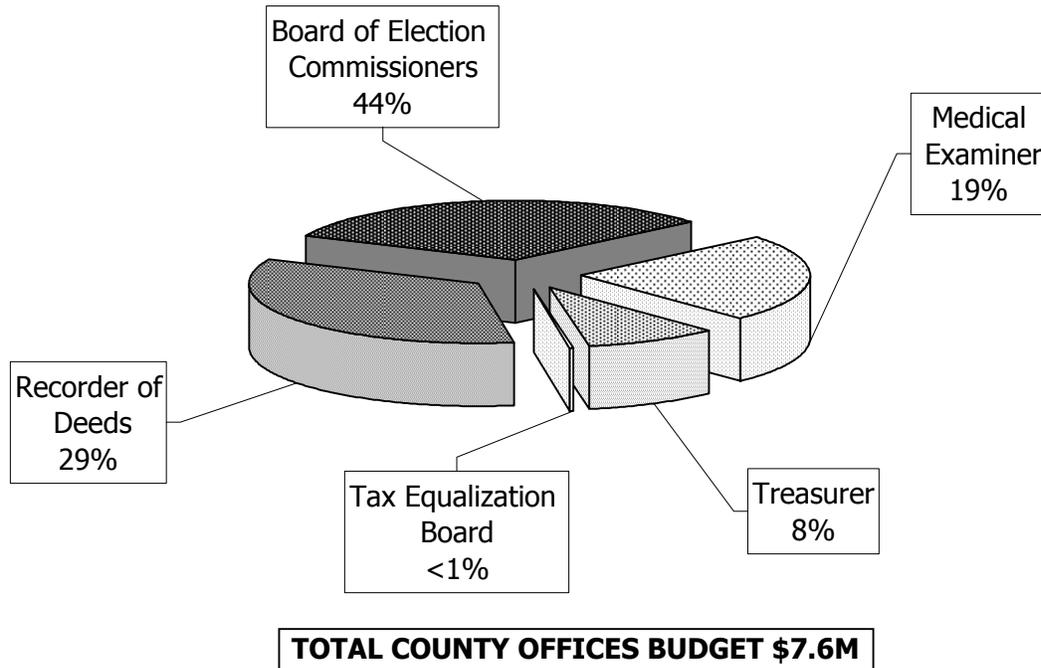
COUNTY OFFICES

BUDGET BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
330 Tax Equalization Board	5,534	9,900	12,400
333 Recorder of Deeds	2,413,169	2,648,354	2,597,106
334 Board of Election Commissioners	2,260,137	4,064,891	2,441,786
335 Medical Examiner	1,656,260	1,781,816	1,806,066
340 Treasurer	694,680	723,459	721,538
General Fund	\$7,029,780	\$9,228,420	\$7,578,896
Grant and Other Funds	\$910,583	\$125,000	\$225,000
Convention and Sports Facility Trust	5,616,156	5,890,000	6,200,000
TOTAL DEPARTMENT ALL FUNDS	\$13,556,519	\$15,243,420	\$14,003,896

PERSONNEL BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
330 Tax Equalization Board	0.0	0.0	0.0
333 Recorder of Deeds	45.0	47.0	46.0
334 Board of Election Commissioners	32.0	32.0	30.0
335 Medical Examiner	12.0	12.0	12.0
340 Treasurer	10.0	10.0	10.0
General Fund	99.0	101.0	98.0
Grant and Other Funds	0.0	0.0	0.0
TOTAL DEPARTMENT ALL FUNDS	99.0	101.0	98.0

COUNTY OFFICES

FY10 GENERAL FUND BUDGET BY DIVISION

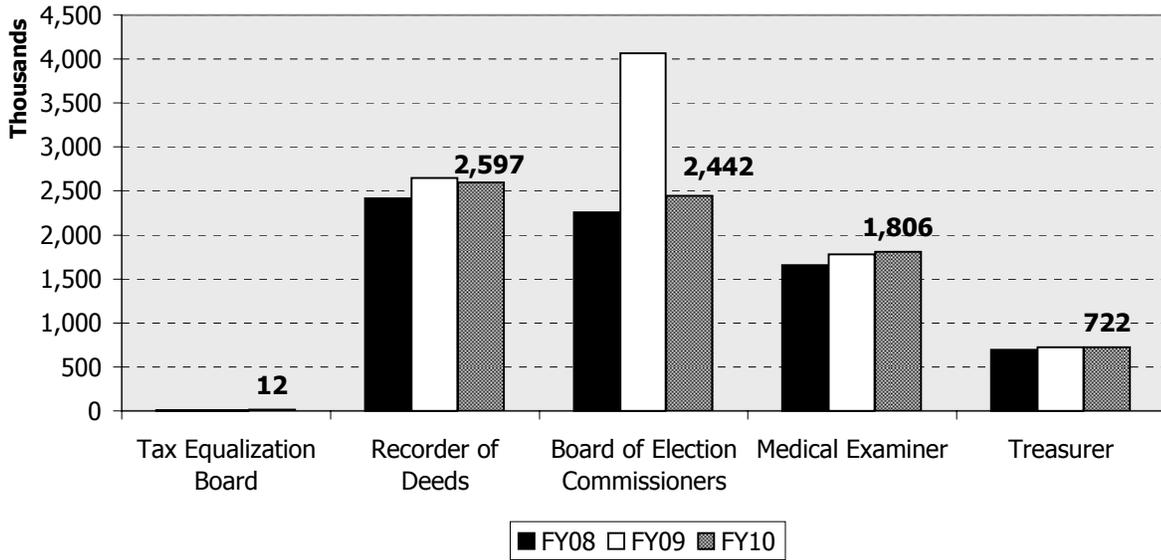


DIVISION HIGHLIGHTS

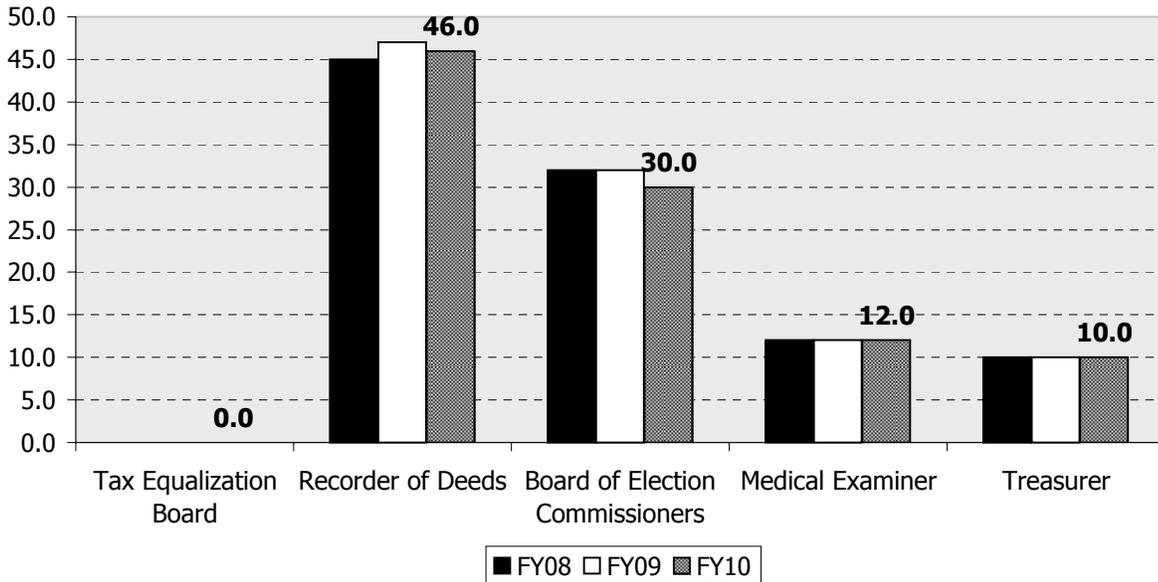
- In FY10, the Board of Election Commissioners will complete its biennial verification of registered voters' addresses.
- Recorder of Deeds will continue increasing the number of recordings completed electronically in the City of St. Louis to comply with state and federal regulations, as well as improve office efficiency.
- Medical Examiner to continue archiving and coding past coroner records to improve records management.
- Treasurer to oversee completion of a new parking garage at the corner of Tucker and Clark streets in Downtown St. Louis.
- Board of Election Commissioners costs to decline \$1.7M in off election year.

COUNTY OFFICES

FY08 - FY10 GENERAL FUND BUDGET HISTORY BY DIVISION



FY08 - FY10 GENERAL FUND PERSONNEL HISTORY BY DIVISION



Division: 330 Tax Equalization Board
Program: Ø
Department: County Offices

Division Budget 330

MISSION & SERVICES

The Tax Equalization Board has the power to adjust, review, and correct license tax books, determine whether all required persons are listed and have made correct returns.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	5,478	9,500	12,000
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	56	400	400
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$5,534	\$9,900	\$12,400
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$5,534	\$9,900	\$12,400

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	0.0	0.0	0.0

Division: 331 License Collector - Convention & Sports Facility Trust Funds
Program: Ø
Department: County Offices

Division Budget 331

MISSION & SERVICES

The Convention and Sports Facility Trust Fund was authorized by state statute to facilitate debt payments on the City's convention center. The source of revenue is the 3.5% tax on hotel room sales and is collected monthly by the License Collector. Proceeds from the tax are deposited in the trust fund before being transferred to the general fund for purposes of retiring convention center related debt. Payments on the debt move through Division 190: City Wide Accounts.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$0	\$0	\$0
Convention & Sports Facility Fund	\$5,616,156	\$5,890,000	\$6,200,000
All Funds	\$5,616,156	\$5,890,000	\$6,200,000

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	0.0	0.0	0.0

Division: 333 Recorder of Deeds
Program: Ø
Department: County Offices

Division Budget **333**

MISSION & SERVICES

The Recorder of Deeds is the public library of marriage licenses, birth, death, and real estate records for the City. The division preserves and provides public access to personal and property records. The office accepts filings which affect title of commercial personal property, and microfilms all recorded documents.

PERFORMANCE MEASURES

	Actual FY06	Actual FY07	Actual FY08
Death Certificates Issued	8,803	27,041	20,679
Birth Certificates Issued	40,246	43,315	31,602
Land Records Processed	98,048	92,463	55,392
Marriage Licenses Issued	2,489	2,456	2,023
Revenue From Recorded Instruments	\$3,752,479	\$3,246,519	\$2,699,707

The Recorder of Deeds does not provide estimates for certificates / licenses issued.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	2,168,316	2,375,159	2,345,706
Materials and Supplies	37,131	43,900	38,500
Equipment, Lease, and Assets	34,844	32,095	34,000
Contractual and Other Services	172,878	197,200	178,900
Debt Service and Special Charges	0	0	0
General Fund	\$2,413,169	\$2,648,354	\$2,597,106
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$2,413,169	\$2,648,354	\$2,597,106

FULL TIME POSITIONS

General Fund	45.0	47.0	46.0
Other Funds	0.0	0.0	0.0
All Funds	45.0	47.0	46.0

Division: 334 Board of Election Commissioners
Program: Ø
Department: County Offices

Division Budget **334**

MISSION & SERVICES

The Board of Election Commissioners is a state mandated agency which conducts all public elections within the City. The division is responsible for the registration of voters and maintenance of voter registration records. The budget follows election year cycles.

PROGRAM HIGHLIGHT

In FY10, the Board of Election Commissioners will complete its biennial verification of registered voters' addresses.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
New Voters Registered	20,984	35,000	20,000
Cost Per Registering New Voter	New Measure	\$0.75	\$0.60
% New Voters Info Processed \leq 6 Days	New Measure	90%	90%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,639,555	2,631,222	1,773,284
Materials and Supplies	140,306	650,105	145,324
Equipment, Lease, and Assets	253,692	329,845	298,908
Contractual and Other Services	226,584	453,719	224,270
Debt Service and Special Charges	0	0	0
General Fund	\$2,260,137	\$4,064,891	\$2,441,786
Grant and Other Funds	\$891,716	\$0	\$0
All Funds	\$3,151,853	\$4,064,891	\$2,441,786

FULL TIME POSITIONS

General Fund	32.0	32.0	30.0
Other Funds	0.0	0.0	0.0
All Funds	32.0	32.0	30.0

Division: 335 Medical Examiner
Program: Ø
Department: County Offices

Division Budget **335**

MISSION & SERVICES

The Medical Examiner's primary responsibility is to investigate deaths in the City that occur under unusual or suspicious circumstances, as well as for certain deaths that, by law, fall under its jurisdiction.

Investigations requiring post-mortem examinations may include one or more of the following: radiology, toxicology, histology, chemistry, microbiology and other medical exams.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Cases Investigated	2,675	2,800	2,800
Personnel Cost per Case (Avg.)	\$273	\$275	\$275

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	692,039	765,471	805,131
Materials and Supplies	25,318	22,500	22,500
Equipment, Lease, and Assets	7,650	13,000	10,500
Contractual and Other Services	931,253	980,845	967,935
Debt Service and Special Charges	0	0	0
General Fund	\$1,656,260	\$1,781,816	\$1,806,066
Grant and Other Funds	\$18,867	\$125,000	\$225,000
All Funds	\$1,675,127	\$1,906,816	\$2,031,066

FULL TIME POSITIONS

General Fund	12.0	12.0	12.0
Other Funds	0.0	0.0	0.0
All Funds	12.0	12.0	12.0

Division: 340 Treasurer
Program: Ø
Department: County Offices

Division Budget **340**

MISSION & SERVICES

The Treasurer's office controls and monitors all bank accounts of the City. The office provides a check for the Comptroller's office by daily reconciling accounts. The division issues all payroll deductions and is responsible for making all investments for the City.

PROGRAM HIGHLIGHT

In FY10, the Treasurer will oversee completion of a new parking garage at the corner of Tucker and Clark streets in Downtown St. Louis.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	677,236	700,296	698,843
Materials and Supplies	5,473	5,420	5,620
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	11,971	17,743	17,075
Debt Service and Special Charges	0	0	0
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General Fund	\$694,680	\$723,459	\$721,538
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$694,680	\$723,459	\$721,538

FULL TIME POSITIONS

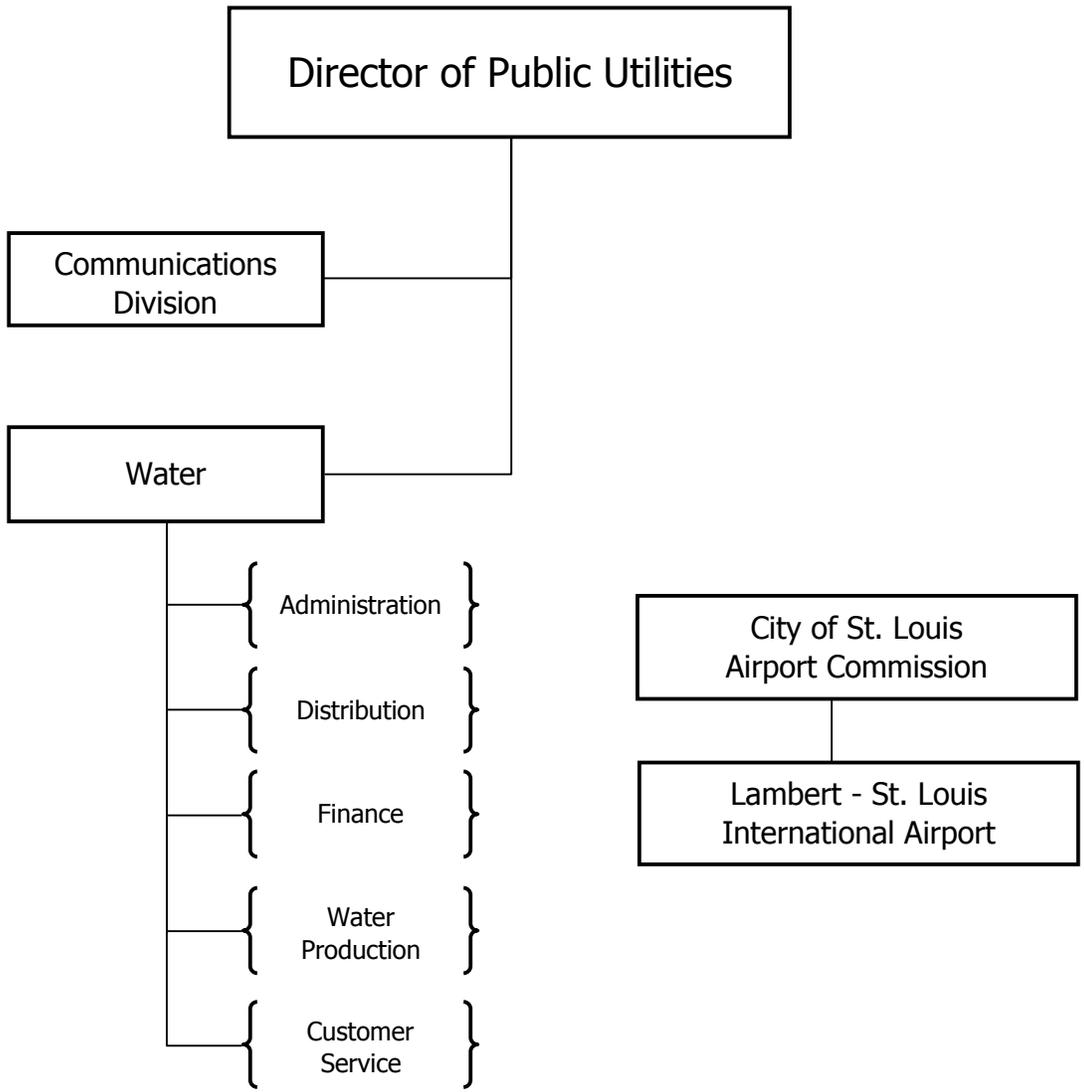
General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
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All Funds	10.0	10.0	10.0



DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT TRANSPORTATION AND UTILITIES

- Efficiently provide a plentiful supply of the highest quality drinking water to City residents, businesses, and other valued customers.
- Provide an airport known for superior safety, operational efficiency, and service to customers and one that meets both current and future air travel needs of the St. Louis region.



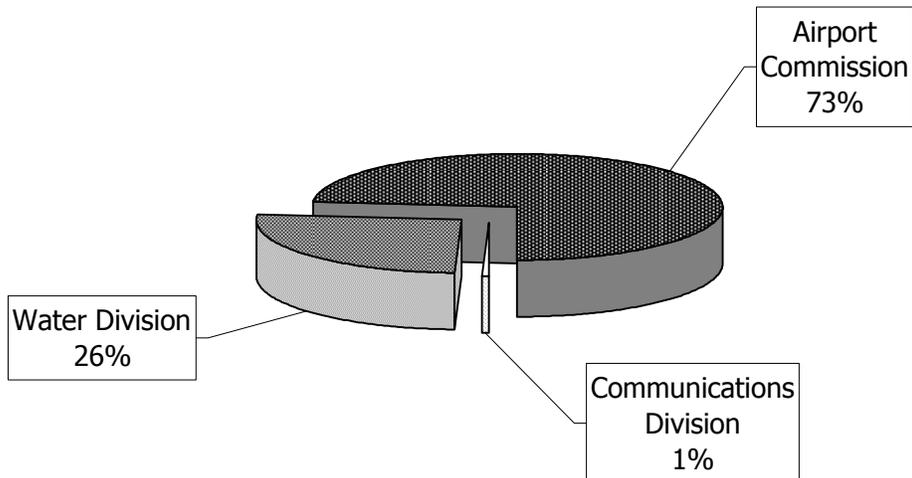
PUBLIC UTILITIES

BUDGET BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
401 Communications Division	1,252,602	1,377,139	1,364,585
415 Water Division	48,018,501	56,775,293	57,630,926
420 Airport Commission	166,173,375	162,486,703	162,305,185
TOTAL DEPARTMENT ALL FUNDS	\$215,444,478	\$220,639,135	\$221,300,696

PERSONNEL BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
401 Communications Division	17.0	16.0	16.0
415 Water Division	376.0	380.0	380.0
420 Airport Commission	637.0	637.0	633.0
TOTAL DEPARTMENT ALL FUNDS	1,030.0	1,033.0	1,029.0

PUBLIC UTILITIES

FY10 DEPARTMENT FUND BUDGET BY DIVISION



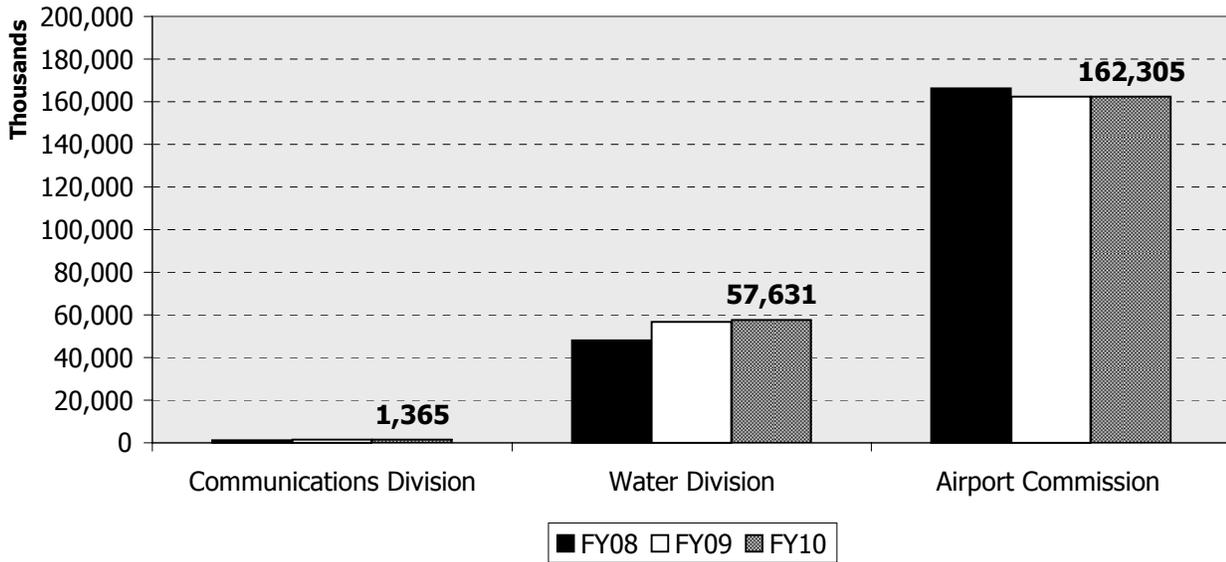
TOTAL PUBLIC UTILITIES BUDGET \$221.7M

DIVISION HIGHLIGHTS

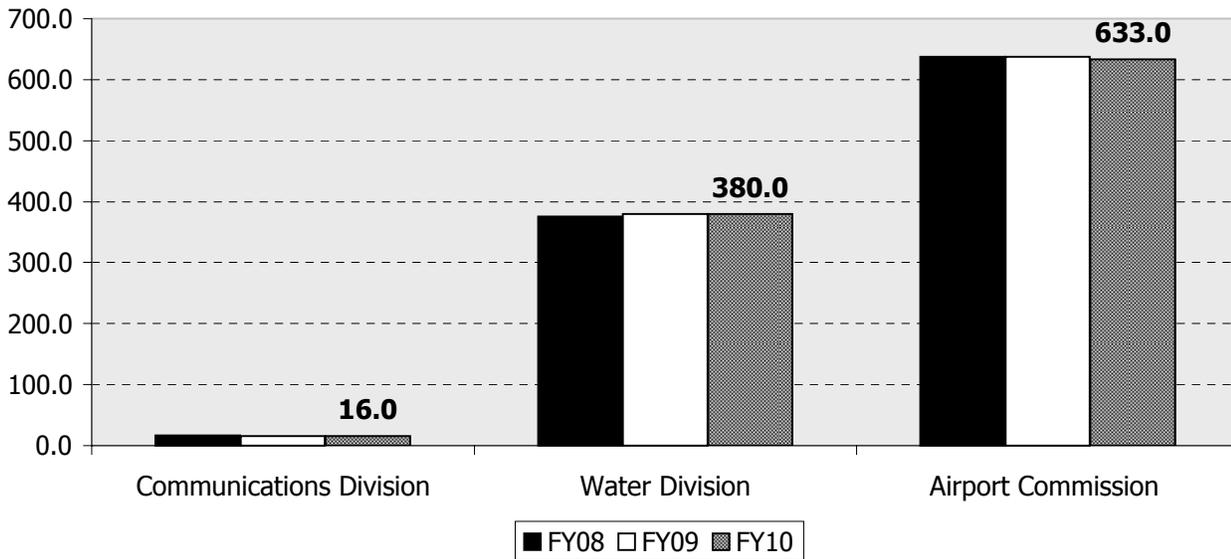
- Water Division's Water Production Section to collect, analyze and report all compliance samples following EPA and MODNR requirements.
- Communications Division to offer web streaming of channel programming and continue to pursue partnerships and produce the highest quality programs possible.
- Communications Division to offer more programs than ever before, while increasing both quality and viewership.
- The Water Division will implement the second phase of an approved rate increase, with an additional 11% increase scheduled to take affect in July of FY10.
- Total Enplanements for the Airport are projected to be down by approximately 1.7 million in FY10 as compared to projected enplanements at the end of FY09.

PUBLIC UTILITIES

FY08 - FY10 DEPARTMENT BUDGET HISTORY BY DIVISION



FY08 - FY10 PERSONNEL HISTORY BY DIVISION



Division: 401 Communications Division
Program: Ø
Department: Public Utilities

Division Budget **401**

MISSION & SERVICES

The Communications division enforces the cable franchise ordinances, and monitors the performance of the cable franchise grantee, resolving complaints received from subscribers. The division inspects cable installations and plant construction, enforces ordinances pertaining to telecommunications networks built by private businesses and institutions, maintains a television studio, and produces programming for government access channels.

PROGRAM HIGHLIGHT

In FY09, the Communications Division replaced obsolete studio cameras and equipment without experiencing an interruption in service and completing the overhaul in less than five days. In FY10, the Division plans to produce more programs than ever before while increasing both the quality of programming and number of viewers.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Studio Productions	192	225	250
Field Productions	263	275	300
Programs Completed	498	600	625

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,100,189	1,115,539	1,127,585
Materials and Supplies	38,094	38,700	39,700
Equipment, Lease, and Assets	-29,346	49,500	28,500
Contractual and Other Services	143,665	173,400	168,800
Debt Service and Special Charges	0	0	0
Cable Fund	\$1,252,602	\$1,377,139	\$1,364,585
General Fund	\$0	\$0	\$0
All Funds	\$1,252,602	\$1,377,139	\$1,364,585

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	17.0	16.0	16.0
All Funds	17.0	16.0	16.0

Division: 415 Water
Program: Ø
Department: Public Utilities

Division Budget **415**

MISSION & SERVICES

The Water division's mission is to efficiently provide a plentiful supply of the highest quality water and outstanding service. The Water division operates as an enterprise fund, that is that funds for providing water and related functions are derived from revenues that are generated by the division through both flat-rate and metered sales of water.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	21,111,818	23,264,543	23,406,536
Materials and Supplies	10,163,873	11,121,500	12,445,000
Equipment, Lease, and Assets	1,573,319	1,574,900	1,355,640
Contractual and Other Services	10,979,949	16,383,350	15,993,750
Debt Service and Special Charges	4,080,351	4,431,000	4,430,000
Total	\$47,909,310	\$56,775,293	\$57,630,926
Grant and Other Funds	\$109,191	\$0	\$0
All Funds	\$48,018,501	\$56,775,293	\$57,630,926
FULL TIME POSITIONS			
Total	376.0	380.0	380.0

Division: 415 Water
Program: 01 Administration
Department: Public Utilities

Program Budget **415-01**

MISSION & SERVICES

The Administration program provides overall direction and human resources support of the various operational sections of the Water division. The program is responsible for the Kingshighway facility, division wide telephone systems, and office management functions for office of the Water Commissioner and Director of Public Utilities.

PROGRAM HIGHLIGHT

In FY09, the Water Division implemented a 19% rate increase which went into affect on April 1 of 2008. The Division will also now allows users to pay their water bills online in order to reduce waste, maximize efficiency and increase customer service going forward into FY10.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Avg. Monthly Residential Bill	\$ 16.51	\$ 19.61	\$ 20.00
Metered Accounts	13,381	13,360	13,340
Flat-rate Accounts	81,951	81,400	81,250

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,624,404	2,321,341	1,845,497
Materials and Supplies	72,763	66,500	58,000
Equipment, Lease, and Assets	94,599	52,000	40,040
Contractual and Other Services	633,069	977,000	908,000
Debt Service and Special Charges	0	0	0
Total	\$2,424,835	\$3,416,841	\$2,851,537
Grant and Other Funds	\$109,191	\$0	\$0
All Funds	\$2,534,026	\$3,416,841	\$2,851,537

FULL TIME POSITIONS

Total	13.0	14.0	13.0
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Division: 415 Water
Program: 02 Distribution
Department: Public Utilities

Program Budget **415-02**

MISSION & SERVICES

The Distribution program maintains and services valves, fire hydrants, and water mains. The program includes leak inspection, engineering, metering and tap services.

PROGRAM HIGHLIGHT

In FY09, the Water Division completed Phase I of the Columbia Bottoms Alluvial Well Supply with Phase II slated to begin in FY10. The Division plans to pursue several Capital Improvements Projects using funding from the scheduled rate increase in July while continuing to maintain a water turbidity level well below the industry standard in FY10.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Work Hours per hydrant maint.	4.6	4.1	3.9
Work Hours per stop box repaired / replaced	3.3	3.2	2.8
No. of feet - water main replaced	12,076	16,000	20,000

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	7,250,642	7,915,187	8,149,266
Materials and Supplies	2,962,746	3,392,000	3,710,500
Equipment, Lease, and Assets	894,181	799,500	827,100
Contractual and Other Services	605,181	1,048,000	920,000
Debt Service and Special Charges	0	0	0
Total	\$11,712,750	\$13,154,687	\$13,606,866

FULL TIME POSITIONS

Total	146.0	146.0	147.0
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Division: 415 Water
Program: 03 Finance
Department: Public Utilities

Program Budget **415-03**

MISSION & SERVICES

The Finance program mission is to provide financial coordination and review to other Water Division programs. All invoices are paid through the Finance program and all billing, other than water consumption, is invoiced through the program.

PROGRAM HIGHLIGHT

In FY09, the Finance Program completed a draft of the "Red Flag" policy in order to better protect customers' personal information, while billing over \$3M in miscellaneous charges and processing over 8,800 invoices in a timely and accurate manner. In FY10, the Finance program will implement an 11% rate increase scheduled to go into affect in July and perform internal rate sufficiency analysis.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Cost per Invoice processed	\$ 16.90	\$ 17.09	\$ 17.00
Cost per Misc. Invoice Billed	\$ 11.53	\$ 11.94	\$ 11.80
Invoices Paid	8,500	8,812	8,700

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	637,488	713,253	740,546
Materials and Supplies	63,654	22,500	26,000
Equipment, Lease, and Assets	26,210	22,000	10,000
Contractual and Other Services	4,665,921	7,180,250	7,288,450
Debt Service and Special Charges	4,080,351	4,431,000	4,430,000
Total	\$9,473,624	\$12,369,003	\$12,494,996

FULL TIME POSITIONS

Total	11.0	11.0	11.0
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Division: 415 Water
Program: 04 Water Production
Department: Public Utilities

Program Budget **415-04**

MISSION & SERVICES

The Water Production program operates two water treatment plants. At the Chain of Rocks and Howard Bend plants, large pumps deliver river water for treatment. The program maintains full compliance with federal, state, and local regulations concerning water quality, environmental impacts, and public health.

PROGRAM HIGHLIGHT

In FY09, the Supply and Purifying Program supplied sufficient quantities of high quality water to exceed all the needs of customers and the citizens of the City of St. Louis. In FY10, the program plans to continue the production of the highest quality water possible to exceed the needs of its customers and citizens.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Requisitions Processed	244	275	300
% Documents/Transactions Processed without error	95%	98%	100%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	10,295,872	10,938,374	11,266,112
Materials and Supplies	7,033,050	7,612,000	8,631,500
Equipment, Lease, and Assets	513,224	672,400	455,000
Contractual and Other Services	4,513,964	6,372,300	5,869,000
Debt Service and Special Charges	0	0	0
Total	\$22,356,110	\$25,595,074	\$26,221,612

FULL TIME POSITIONS

Total	177.0	180.0	180.0
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Division: 415 Water
Program: 05 Customer Service
Department: Public Utilities

Program Budget **415-05**

MISSION & SERVICES

Customer Service's mission is to provide professional and friendly services while meeting fiscal and legal requirement of the Water division. The program is responsible for billing and collecting payments for water service from flat rate and metered customers. The program handles the investigation of damage claims against the Water division, including main breaks and vehicle and injury claims.

PROGRAM HIGHLIGHT

In FY09, the Customer Service Section of the Water division accurately billed over \$40M in water usage and answered over 80,000 calls for information or a change in service. In FY10, the Section plans to decrease lost call volume to below 5% and develop a better meter routing schedule in order to reduce backtracking on meter reading and improve overall efficiency.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Lost Call Volume	5.7%	5.0%	4.9%
Sites Visited for Delinquency	22,079	23,000	23,000

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,303,412	1,376,388	1,405,115
Materials and Supplies	31,660	28,500	19,000
Equipment, Lease, and Assets	45,105	29,000	23,500
Contractual and Other Services	561,814	805,800	1,008,300
Debt Service and Special Charges	0	0	0
Total	\$1,941,991	\$2,239,688	\$2,455,915

FULL TIME POSITIONS

Total	29.0	29.0	29.0
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Division: 420 Airport Commission
Program: Ø
Department: Public Utilities

Division Budget 420

MISSION & SERVICES

Lambert-St. Louis International Airport recognizes its role in maintaining the City of Saint Louis' status as a world-class city and is committed to providing an Airport known for its superior safety, operational efficiency and service to its customers. The Airport's vision includes providing a passenger friendly facility capable of meeting the current and future air travel needs of the St. Louis region.

PROGRAM HIGHLIGHT

In FY10, the Airport will be opening new restaurants including Starbuck's, Mosaic, Brioche Doree Bakery and a sandwich shop. New roadway signage will also be installed as part of the Airport Experience program. The Airport is receiving over \$5M in federal stimulus funds to assist in airfield improvements. The FAA is also supplying funding to begin work on a new Master Plan and Part 150 Study. This project will ensure that Lambert will have optimal airside and landside facilities to meet aviation needs while mitigating noise impact.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
O&D Enplanements	5,843,037	6,271,000	5,298,259
Connecting Enplanements	1,762,273	1,873,000	1,136,301
Total Enplanements	7,605,310	8,144,000	6,434,560

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	40,913,946	44,602,087	45,375,325
Materials and Supplies	6,567,158	5,616,067	5,942,158
Equipment, Lease, and Assets	3,694,138	2,511,411	1,646,072
Contractual and Other Services	42,097,854	46,271,138	44,630,459
Debt Service and Special Charges	72,900,279	63,486,000	64,711,171
Total	\$166,173,375	\$162,486,703	\$162,305,185

FULL TIME POSITIONS

Total	637.0	637.0	633.0
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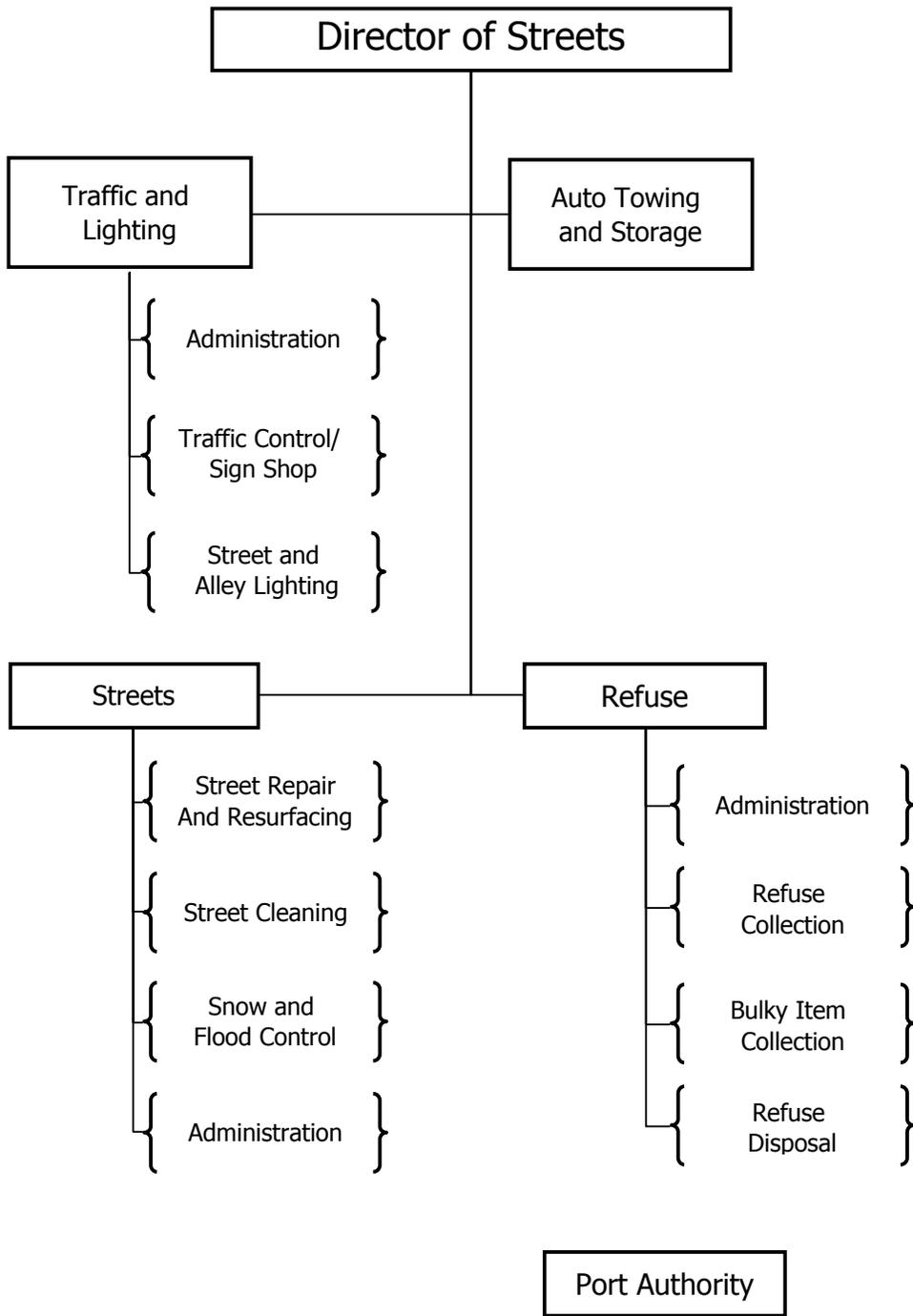
DEPARTMENTAL RESPONSIBILITIES

GOAL: AFFORDABLE HOUSING AND DESIRABLE NEIGHBORHOODS

- Provide City residents with courteous and efficient collection and disposal of solid waste in an environmentally safe and responsible manner.

GOAL: EFFICIENT TRANSPORTATION AND UTILITIES

- Provide an efficient and well maintained infrastructure for intermodal shipping through the City's port district.
- Oversee and evaluate public right-of-way conditions for streets, sidewalks, and ramps and provide for efficient and cost effective programs for their repair and maintenance.
- Provide City commuters with safe, clean, and well maintained streets, alleys, and bridges in a cost effective manner.

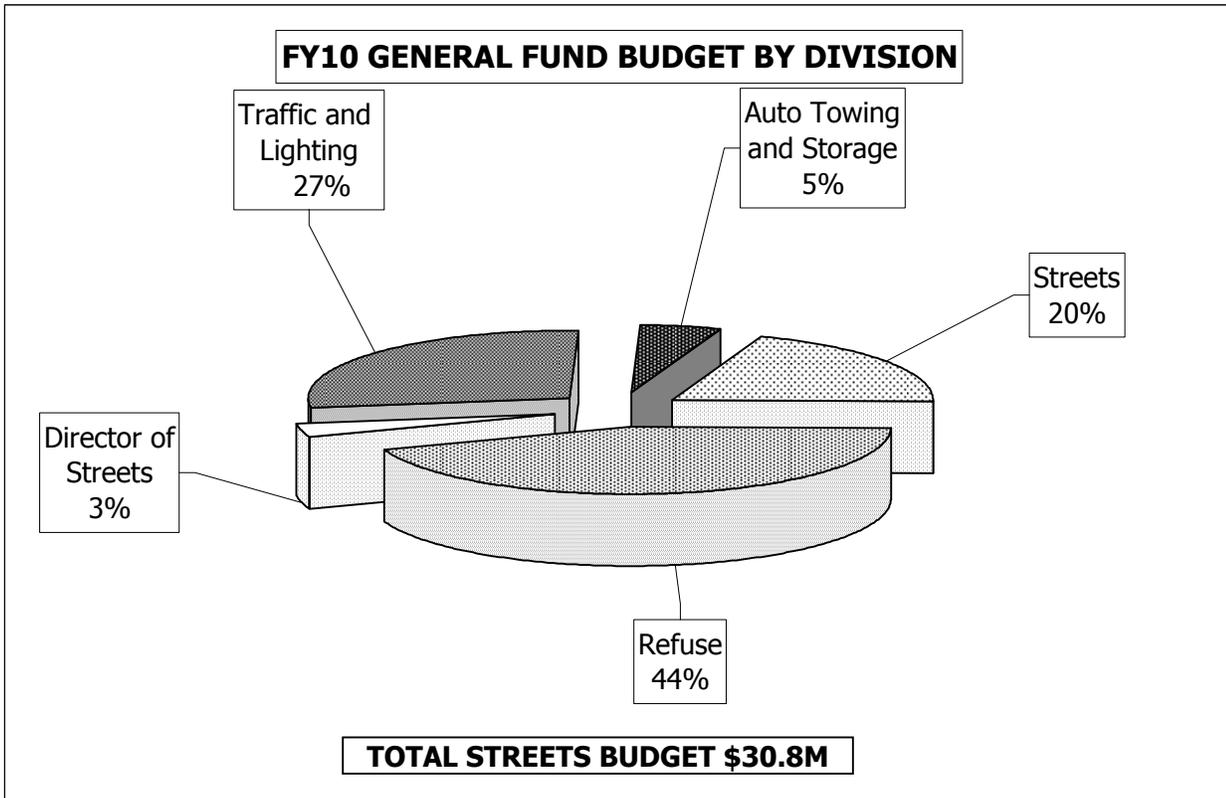


STREETS

BUDGET BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
510 Director of Streets	998,263	957,319	991,458
511 Traffic and Lighting	8,034,116	8,531,932	8,564,414
513 Auto Towing and Storage	1,404,584	1,608,760	1,556,018
514 Streets	5,747,770	6,389,975	6,141,247
516 Refuse	13,771,249	13,551,676	13,580,115
General Fund	\$29,955,982	\$31,039,662	\$30,833,252
Port Authority	3,180,084	3,141,892	3,022,085
Lateral Sewer Repair Fund	2,122,308	2,767,295	2,581,966
Grant and Other Funds	2,193,276	2,566,152	2,549,983
TOTAL DEPARTMENT ALL FUNDS	\$37,451,650	\$39,515,001	\$38,987,286

PERSONNEL BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
510 Director of Streets	13.5	13.7	13.7
511 Traffic and Lighting	86.0	87.0	91.0
513 Auto Towing and Storage	30.0	29.0	28.0
514 Streets	112.0	111.0	112.0
516 Refuse	144.0	145.0	143.0
General Fund	385.5	385.7	387.7
Port Authority	0.0	0.0	0.0
Local Use Tax	21.0	21.0	21.0
Grant and Other Funds	72.5	77.3	55.3
TOTAL DEPARTMENT ALL FUNDS	479.0	484.0	464.0

STREETS

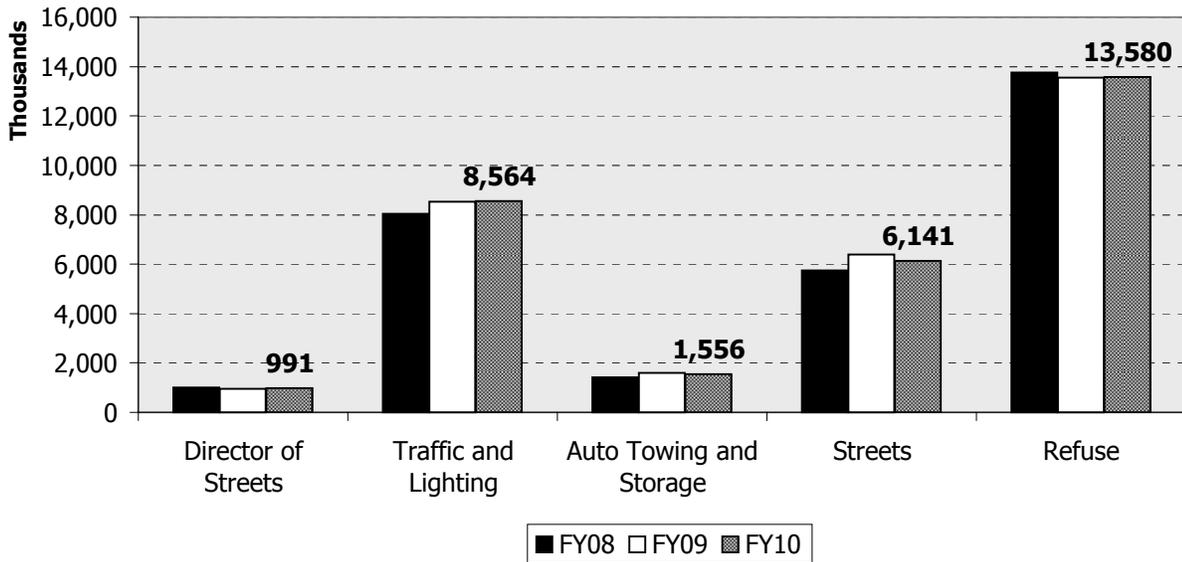


DIVISION HIGHLIGHTS

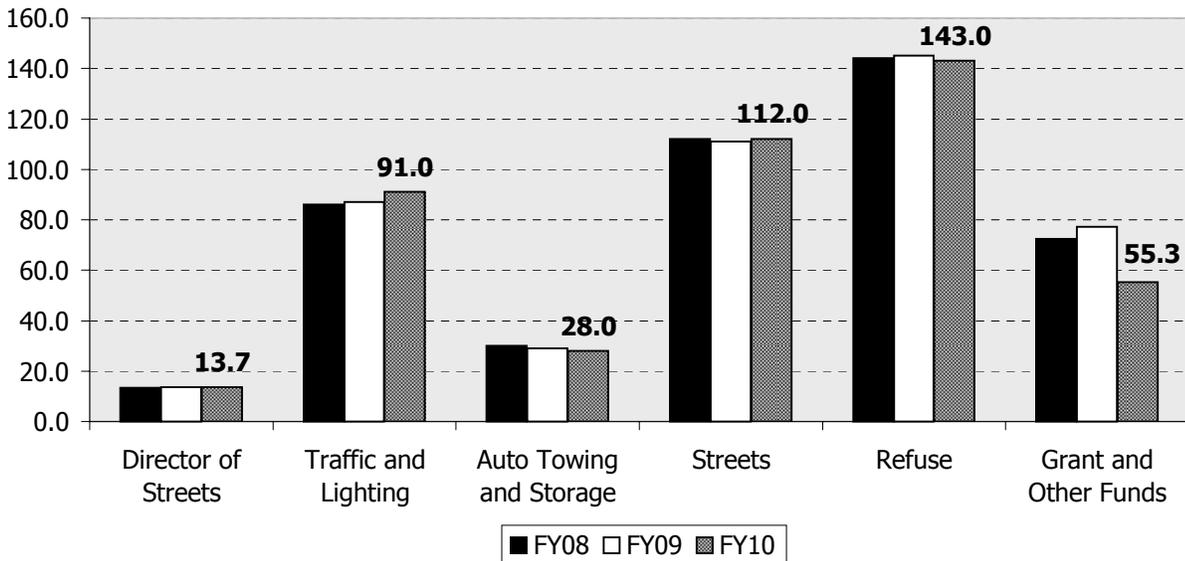
- The Traffic Division will implement a new state required program called the Missouri-One-Call (1-800-Dig-Rite) program in FY10.
- The Streets Division installed G.P.S. tracking devices on fleet vehicles to more efficiently manage the fleet, which will become operational in FY10.
- The Streets Division to reduce costs in FY10 by pre-purchasing salt supplies in FY09 to avoid almost certain price increases in the winter months of FY10.
- Refuse division to implement Phase II of pilot dumpster recycling program.
- The first phase of the DNR Loan for L.E.D. traffic signal connection was repaid in FY09 reducing the Traffic Division costs by \$360,000 in FY10.
- Auto Towing and Storage to continue efforts to reduce traffic issues with the closure of the eastern portion of the I-64 project.

STREETS

FY08 - FY10 GENERAL FUND BUDGET HISTORY BY DIVISION



FY08 - FY10 PERSONNEL HISTORY BY DIVISION



Division: 510 Director of Streets
Program: Ø
Department: Streets

Division Budget **510**

MISSION & SERVICES

The Director of Streets is responsible for overseeing the repair, cleaning, and maintenance of all public alleys, streets, and right of ways, along with the collection and disposal of refuse. The Director's office oversees the Lateral Sewer Repair program and manages the 50/50 Sidewalk program.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	959,958	935,379	969,518
Materials and Supplies	5,870	14,600	14,600
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	32,435	7,340	7,340
Debt Service and Special Charges	0	0	0
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General Fund	\$998,263	\$957,319	\$991,458
Grant and Other Funds	\$354,218	\$189,178	\$162,188
Lateral Sewer Fund	\$2,122,308	\$2,767,295	\$2,581,966
All Funds	\$3,474,789	\$3,913,792	\$3,735,612
FULL TIME POSITIONS			
General Fund	13.5	13.7	13.7
Other Funds	11.5	12.3	12.3
<hr/>			
All Funds	25.0	26.0	26.0

Division: 510 Director of Streets
Program: 01 Administration
Department: Streets

Program Budget **510-01**

MISSION & SERVICES

The Administration program is responsible for overseeing all permits, plans, and ordinances pertaining to right of way use. The program issues permits for street blockages, parades, parking, transportation, and sidewalks and driveways. The program supervises the school crossing guard activities and 50/50 Sidewalk program billing.

PROGRAM HIGHLIGHT

In FY09, the Director of Streets oversaw a reduction of almost 400% in the amount of addresses on the waiting list for the 50/50 Sidewalk Program, completing over 2800 projects. This Program will continue to reduce both the amount of addresses on the list and wait times for the 50/50 Sidewalk program in FY10.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Permits Issued	9,660	9,153	9,250
% of Accounts Delinquent	2.14%	1.98%	1.00%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	756,496	756,479	763,142
Materials and Supplies	4,456	12,600	12,600
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	31,643	7,190	7,190
Debt Service and Special Charges	0	0	0
General Fund	\$792,595	\$776,269	\$782,932
Grant and Other Funds	\$354,218	\$189,178	\$162,188
All Funds	\$1,146,813	\$965,447	\$945,120

FULL TIME POSITIONS

General Fund	9.3	9.5	9.5
Other Funds	1.0	1.0	1.0
All Funds	10.3	10.5	10.5

Division: 510 Director of Streets
Program:02 Right of Way Management
Department: Streets

Program Budget **510-02**

MISSION & SERVICES

The program maintains the right of way safety on streets, alleys, and sidewalks for both motorists and pedestrians.

PROGRAM HIGHLIGHT

In FY09, the Right of Way Management brought 85% of the City's sidewalks to compliance with standards set forth by the A.D.A. In FY10, the Management Program plans to achieve 100% compliance with wheel chair ramp guidelines on City sidewalks.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Cost per Completed Item	\$ 342	\$ 340	\$ 345
Location Visits	40,253	23,517	20,000

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	203,462	178,900	206,376
Materials and Supplies	1,414	2,000	2,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	792	150	150
Debt Service and Special Charges	0	0	0
General Fund	\$205,668	\$181,050	\$208,526
Lateral Sewer Repair Fund	\$2,122,308	\$2,767,295	\$2,581,966
All Funds	\$2,327,976	\$2,948,345	\$2,790,492

FULL TIME POSITIONS

General Fund	4.2	4.2	4.2
Other Funds	10.5	11.3	11.3
All Funds	14.7	15.5	15.5

Division: 511 Traffic and Lighting
Program: Ø
Department: Streets

Division Budget **511**

MISSION & SERVICES

The Traffic and Lighting Division manages the City's traffic and lighting needs. It is responsible for maintenance and repair of traffic signals, traffic signs, street painting, etc.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	4,339,945	4,647,609	4,787,607
Materials and Supplies	859,708	1,030,450	1,230,450
Equipment, Lease, and Assets	3,079	4,900	4,900
Contractual and Other Services	2,303,761	2,321,350	2,346,350
Debt Service and Special Charges	527,623	527,623	195,107
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General Fund	\$8,034,116	\$8,531,932	\$8,564,414
Grant and Other Funds	\$144,963	\$0	\$0
All Funds	\$8,179,079	\$8,531,932	\$8,564,414

FULL TIME POSITIONS

General Fund	86.0	87.0	91.0
Other Funds	1.0	1.0	1.0
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All Funds	87.0	88.0	92.0

Division: 511 Traffic and Lighting
Program: 01 Administration
Department: Streets

Program Budget **511-01**

MISSION & SERVICES

All work orders and Citizen Service Bureau requests are monitored under this program. The program provides payroll supervision and purchasing.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
CSB Complaints	11,130	19,749	20,000

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	908,380	979,437	839,674
Materials and Supplies	28,510	23,450	23,450
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	40,012	37,250	37,250
Debt Service and Special Charges	0	0	25,000
General Fund	\$976,902	\$1,040,137	\$925,374
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$976,902	\$1,040,137	\$925,374

FULL TIME POSITIONS

General Fund	15.0	14.0	13.0
Other Funds	0.0	0.0	0.0
All Funds	15.0	14.0	13.0

Division: 511 Traffic and Lighting
Program: 02 Traffic Control
Department: Streets

Program Budget **511-02**

MISSION & SERVICES

The program maintains signalized intersections, manufactures and installs street signs, and inspects and repairs school crosswalks.

PROGRAM HIGHLIGHT

In FY09, the Traffic Control program began operation of a state-of-the-art signal system with a Traffic Control Center to remedy traffic situations as they arise in real time. In FY10, Traffic Control will continue to work with St. Louis County and the Missouri Department of Transportation to minimize the affects of the I-64/Hwy. 40 construction and subsequent closures of the interstate.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Street Miles Striped and Painted	1,941	1,950	2,100
Scheduled Work Hours	140,936	163,500	162,000
Actual Hours Worked	131,749	151,104	152,000

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,803,026	2,039,168	1,975,572
Materials and Supplies	529,712	703,500	553,500
Equipment, Lease, and Assets	817	1,300	1,300
Contractual and Other Services	34,696	31,000	145,000
Debt Service and Special Charges	0	0	0
General Fund	\$2,368,251	\$2,774,968	\$2,675,372
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$2,368,251	\$2,774,968	\$2,675,372

FULL TIME POSITIONS

General Fund	36.0	40.0	40.0
Other Funds	1.0	1.0	1.0
All Funds	37.0	41.0	41.0

Division: 511 Traffic and Lighting
Program: 03 Street and Alley Lighting
Department: Streets

Program Budget **511-03**

MISSION & SERVICES

The Street and Alley Lighting Program provides the repair and maintenance of the City's over 53,000 street and over 16,000 alley lights.

PROGRAM HIGHLIGHT

In FY09, the first phase of the DNR Loan for the LED Traffic Signal installation was repaid, reducing FY10 expenditures approximately \$360,000 in FY10, compared to FY09. In FY10, Traffic Division will implement, by state mandate, the Missouri One Call (Dig-Rite) Program, resulting in increased staffing and expenditures, to be offset by expected increase in revenues from the Program. The FY10 allocation also reflects an expected increase in costs for street light repair/maintenance supply costs.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Scheduled Work Hours	20,540	21,000	22,000
Actual Hours Worked	19,513	20,000	19,800

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
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Personal Services	1,628,539	1,629,004	1,972,361
Materials and Supplies	301,486	303,500	653,500
Equipment, Lease, and Assets	2,262	3,600	3,600
Contractual and Other Services	2,229,053	2,253,100	2,164,100
Debt Service and Special Charges	527,623	527,623	170,107

General Fund	\$4,688,963	\$4,716,827	\$4,963,668
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Grant and Other Funds	\$144,963	\$0	\$0
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All Funds	\$4,833,926	\$4,716,827	\$4,963,668
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FULL TIME POSITIONS

General Fund	35.0	33.0	38.0
Other Funds	0.0	0.0	0.0

All Funds	35.0	33.0	38.0
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Division: 513 Auto Towing and Storage
Program: Ø
Department: Streets

Division Budget **513**

MISSION & SERVICES

The purpose of the Auto Towing and Storage Division is to clear the right of ways and improve neighborhood appearance and safety by removing, storing and selling vehicles as requested by the St. Louis City Police and other City agencies.

PROGRAM HIGHLIGHT

In FY10, Auto Towing will continue to work with the Missouri Department of Transportation, as well as other City Departments to mitigate the effects of the Interstate 64 Project and the resulting closure of I-64/Hwy. 40.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Vehicles Towed	8,829	12,000	13,000
Vehicles Auctioned	3,476	4,500	5,000
% of Police Tows Responded to in less than 30 minutes	85%	90%	95%
Revenue - Towed Vehicles	\$ 1,129,947	\$ 1,800,000	\$ 1,800,000
Revenue - Auctioned Vehicles	\$ 1,390,220	\$ 1,500,000	\$ 1,500,000

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,263,914	1,428,460	1,400,718
Materials and Supplies	4,873	8,250	8,250
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	135,797	172,050	147,050
Debt Service and Special Charges	0	0	0
General Fund	\$1,404,584	\$1,608,760	\$1,556,018
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,404,584	\$1,608,760	\$1,556,018

FULL TIME POSITIONS

General Fund	30.0	29.0	28.0
Other Funds	0.0	0.0	0.0
All Funds	30.0	29.0	28.0

Division: 514 Streets
Program: Ø
Department: Streets

Division Budget **514**

MISSION & SERVICES

The Streets division is responsible for the maintenance of streets and alley within the City. The division performs street resurfacing and repair, street cleaning, snow removal, and wharf cleaning and maintenance.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	4,567,685	5,118,975	4,945,247
Materials and Supplies	986,204	1,083,000	1,073,000
Equipment, Lease, and Assets	27,421	33,000	33,000
Contractual and Other Services	166,460	155,000	90,000
Debt Service and Special Charges	0	0	0
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General Fund	\$5,747,770	\$6,389,975	\$6,141,247
Grant and Other Funds	\$269,693	\$740,143	\$770,882
All Funds	\$6,017,463	\$7,130,118	\$6,912,129

FULL TIME POSITIONS

General Fund	112.0	111.0	112.0
Other Funds	39.0	43.0	42.0
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All Funds	151.0	154.0	154.0

Division: 514 Streets
Program: 01 Repair and Resurfacing
Department: Streets

Program Budget **514-01**

MISSION & SERVICES

The Repair and Resurfacing program performs the majority of street maintenance on streets and alleys. Maintenance efforts include pothole repairs, crack sealing, curb repairs, and bridge maintenance.

PROGRAM HIGHLIGHT

In FY09, the Repair and Resurfacing Program began using "Enviro-pave" in all asphalt mix, which is a recycled asphalt, in order to become a greener operation. Also in FY09, GPS systems were installed on all vehicles in order to aid in routing and more efficiently manage the fleet. This system will officially go online in FY10.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Total sq. yds. Paved	872,301	579,242	500,000
Arterial Pothole Requests	222	220	240
Pothole Requests Filled < 2days	221	220	240

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	2,671,938	3,538,005	3,484,269
Materials and Supplies	735,757	676,860	536,956
Equipment, Lease, and Assets	16,137	19,420	19,420
Contractual and Other Services	160,670	147,870	82,870
Debt Service and Special Charges	0	0	0
General Fund	\$3,584,502	\$4,382,155	\$4,123,515
Grant and Other Funds	\$269,693	\$740,143	\$770,882
All Funds	\$3,854,195	\$5,122,298	\$4,894,397

FULL TIME POSITIONS

General Fund	71.4	82.0	84.0
Other Funds	14.0	16.0	16.0
All Funds	85.4	98.0	100.0

Division: 514 Streets
Program: 02 Street Cleaning
Department: Streets

Program Budget **514-02**

MISSION & SERVICES

Street Cleaning is responsible for cleaning all City streets and responding to accidents and oils spills to reduce hazardous road conditions. The Downtown Business District receives special emphasis and is swept nightly.

PROGRAM HIGHLIGHT

In FY09, all Street Sweepers were fitted with GPS equipment to study route efficiency and to more cost effectively keep the City's over 1,100 miles of streets clean, safe and free of debris. The GPS devices and information transmitted will continue to be studied in FY10, to establish the most efficient and cost-effective way to clean the streets of the City.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Total Curb Miles Cleaned	51,716	57,126	60,250
Complaints	269	300	275

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	829,633	1,053,720	1,009,777
Materials and Supplies	31,948	33,950	154,950
Equipment, Lease, and Assets	8,027	9,660	9,660
Contractual and Other Services	1,080	1,330	1,330
Debt Service and Special Charges	0	0	0
General Fund	\$870,688	\$1,098,660	\$1,175,717
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$870,688	\$1,098,660	\$1,175,717

FULL TIME POSITIONS

General Fund	20.2	22.0	22.0
Other Funds	0.0	0.0	0.0
All Funds	20.2	22.0	22.0

Division: 514 Streets

Program: 03 Snow Removal & Flood Control

Department: Streets

Program Budget **514-03**

MISSION & SERVICES

The Snow Removal and Flood Control program removes snow and ice from major and secondary arterial streets. The program maintains floodwalls, levees, and flood relief wells which protect the City from flooding.

PROGRAM HIGHLIGHT

In FY09, the Snow Removal Program began pre-treating roadways prior to winter storms with a salt brine solution which added to the effectiveness of fighting winter storms and enhanced public safety. Based on the effectiveness of the solution and the approach of pre-treatment, this Program will increase the use of this product and the pre-treatment approach to winter weather in FY10.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
\$'s spent in OT per inch of snow	\$ 11,148	\$ 4,612	\$ 4,000
CSB calls-snow/ice related	467	243	200

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	784,178	209,333	212,467
Materials and Supplies	215,511	369,015	377,919
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	2,355	2,900	2,900
Debt Service and Special Charges	0	0	0
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General Fund	\$1,002,044	\$581,248	\$593,286
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,002,044	\$581,248	\$593,286

FULL TIME POSITIONS

General Fund	16.4	3.0	3.0
Other Funds	0.0	0.0	0.0
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All Funds	16.4	3.0	3.0

Division: Streets
Program: 04 Administration
Department: Streets

Program Budget **514-04**

MISSION & SERVICES

The Administration program provides all budgeting, planning, management, custodial, and administrative work for the Streets division. The Administration Program also manages the St. Louis Works street improvement program, which is funded through a separate appropriation.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	281,936	317,917	238,734
Materials and Supplies	2,988	3,175	3,175
Equipment, Lease, and Assets	3,257	3,920	3,920
Contractual and Other Services	2,355	2,900	2,900
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$290,536	\$327,912	\$248,729
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$290,536	\$327,912	\$248,729

FULL TIME POSITIONS

General Fund	4.0	4.0	3.0
Other Funds	25.0	27.0	26.0
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All Funds	29.0	31.0	29.0

Division: 516 Refuse
Program: Ø
Department: Streets

Division Budget **516**

MISSION & SERVICES

The Refuse Division is responsible for collection and disposal of residential waste for citizens of the City of St. Louis. The Refuse Division also coordinates efforts to reduce the amount of waste going to landfills, such as recycling, composting, and waste reduction.

PROGRAM HIGHLIGHT

In FY09, Phase I of Refuse Division's "Alley Dumpster/Curbside Rollcart Recycling Pilot" was completed with Phase II slated to begin in FY10. Redesigned features include staging two to three dumpsters in each alley (rather than only one), collecting trash once a week and recycling once a week (rather than just trash twice a week) and U.S. mailing print materials (rather than hand delivery). The Phase II pilot will begin in the City's 7th Ward.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	6,525,477	7,003,186	7,034,355
Materials and Supplies	125,724	149,800	148,300
Equipment, Lease, and Assets	9,959	0	
Contractual and Other Services	7,110,089	6,398,690	6,397,460
Debt Service and Special Charges	0	0	0
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General Fund	\$13,771,249	\$13,551,676	\$13,580,115
Local Use Tax Fund	\$1,134,888	\$1,166,371	\$1,146,453
Grant and Other Funds	\$289,514	\$470,460	\$470,460
All Funds	\$15,195,651	\$15,188,507	\$15,197,028

FULL TIME POSITIONS

General Fund	144.0	145.0	143.0
Local Use Tax Fund	21.0	21.0	21.0
Other Funds	0.0	0.0	0.0
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All Funds	165.0	166.0	164.0

Division: 516 Refuse
Program: 01 Administration
Department: Streets

Program Budget **516-01**

MISSION & SERVICES

The Administration program manages and supervises the collection and disposal of the City's waste. It is accountable for all division records pertaining to tons collected, citizen complaints, personnel files, and expenditures.

PROGRAM HIGHLIGHT

In FY09, Refuse implemented an innovative pilot program to reduce workplace injury and promote safety. Employees in the select group who are injury free for one month are entered into a monthly drawing, as well as at the end of each year a trophy is awarded to the section with the fewest injuries. Since the implementation, the pilot group has been injury free and because of the effectiveness of the pilot program, Refuse plans to increase the number of employees involved in the program in FY10.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Aldermanic Service Calls	549	525	500
Citizen Service Bureau Calls	1,112	1,066	1,010
Citizen Service Calls	13,608	12,920	12,285

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	664,827	708,384	747,636
Materials and Supplies	32,740	40,675	40,675
Equipment, Lease, and Assets	9,959	0	0
Contractual and Other Services	203,596	182,190	180,520
Debt Service and Special Charges	0	0	0
General Fund	\$911,122	\$931,249	\$968,831
Grant and Other Funds	\$289,514	\$470,460	\$470,460
All Funds	\$1,200,636	\$1,401,709	\$1,439,291

FULL TIME POSITIONS

General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

Division: 516 Refuse
Program: 02 Refuse Collection
Department: Streets

Program Budget **516-02**

MISSION & SERVICES

The Refuse Collection program is responsible for the collection of household waste from all City residents.

PROGRAM HIGHLIGHT

In FY09, GPS devices were installed on City Refuse trucks in order to study and evaluate drivers' routes and maximize efficiency using a telematic system. In FY10, Refuse will implement a grant funded Household Hazardous Waste Collection System.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Work Hours per Route	15.05	15.25	15.37
Overtime Hours per Route	1.02	1.33	1.44
Average Tonnage per Route	12.42	12.75	13.00

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	5,710,857	6,099,199	6,108,464
Materials and Supplies	89,497	104,770	103,270
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	20,547	16,500	16,940
Debt Service and Special Charges	0	0	0
General Fund	\$5,820,901	\$6,220,469	\$6,228,674
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$5,820,901	\$6,220,469	\$6,228,674

FULL TIME POSITIONS

General Fund	130.0	130.0	128.0
Other Funds	0.0	0.0	0.0
All Funds	130.0	130.0	128.0

Division: 516 Refuse
Program: 03 Bulky Item Collection
Department: Streets

Program Budget **516-03**

MISSION & SERVICES

The Bulky Item Collection program provides monthly bulk/large item collection. The program also assists in the retrieval and repair of damaged refuse containers.

PROGRAM HIGHLIGHT

In FY10, Bulk Item Collection will continue to explore different means to increase efficiency as the bulk item tonnage continues to increase each fiscal year.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Average Work Hours per Route	71.64	73.43	75.22
Average Work Hours per ton	8.09	8.49	8.91
Average Tonnage per Route	9.66	9.85	10.05

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,117,320	1,147,289	1,127,371
Materials and Supplies	15,174	14,082	14,082
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	2,394	5,000	5,000
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	\$1,134,888	\$1,166,371	\$1,146,453
General Fund	\$0	\$0	\$0
All Funds	\$1,134,888	\$1,166,371	\$1,146,453

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Local Use Tax Fund	21.0	21.0	21.0
All Funds	21.0	21.0	21.0

Division: 516 Refuse
Program: 04 Resident and Bulk Waste
Department: Streets

Program Budget **516-04**

MISSION & SERVICES

The Resident and Bulk Waste program monitors the waste disposal contract for the City's two transfer stations.

PROGRAM HIGHLIGHT

In FY09, as well as in FY10, Refuse will continue to explore new and innovative ways to reduce the amount of the City's landfill waste while striving to make St. Louis a "greener" City.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Tonnage from Refuse Collection	134,575	134,000	133,000
Tonnage from City Departments	24,348	24,000	23,000
Tonnage - Yard Waste Delivered	17,506	17,500	17,500

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	149,793	195,603	178,255
Materials and Supplies	3,487	4,355	4,355
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	6,885,946	6,200,000	6,200,000
Debt Service and Special Charges	0	0	0
General Fund	\$7,039,226	\$6,399,958	\$6,382,610
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$7,039,226	\$6,399,958	\$6,382,610

FULL TIME POSITIONS

General Fund	4.0	5.0	5.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	5.0	5.0

Division: 520 Port Authority
Program: Ø
Department: Streets

Division Budget 520

MISSION & SERVICES

City of St. Louis Port Authority personnel coordinates with individuals or corporations for initial preparation and negotiation of land and mooring leases for development of property owned by the City of St. Louis within the Port District. Supervises the operation of all floating equipment owned by the Port Authority and works with the staff of the U.S. Army Corps of Engineers and the U.S. Coast Guard on all river related matters within the Port District. Coordinates all permits for mooring privileges on the improved wharf with the Director of the Street Department. The Port Authority also processes Lease Agreements through the City of St. Louis-Port Authority Commission, Board of Public Service and the Board of Aldermen.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	355,773	9,000	9,000
Contractual and Other Services	2,824,311	3,132,892	3,013,085
Debt Service and Special Charges	0	0	0
Port Authority Fund	\$3,180,084	\$3,141,892	\$3,022,085

FULL TIME POSITIONS

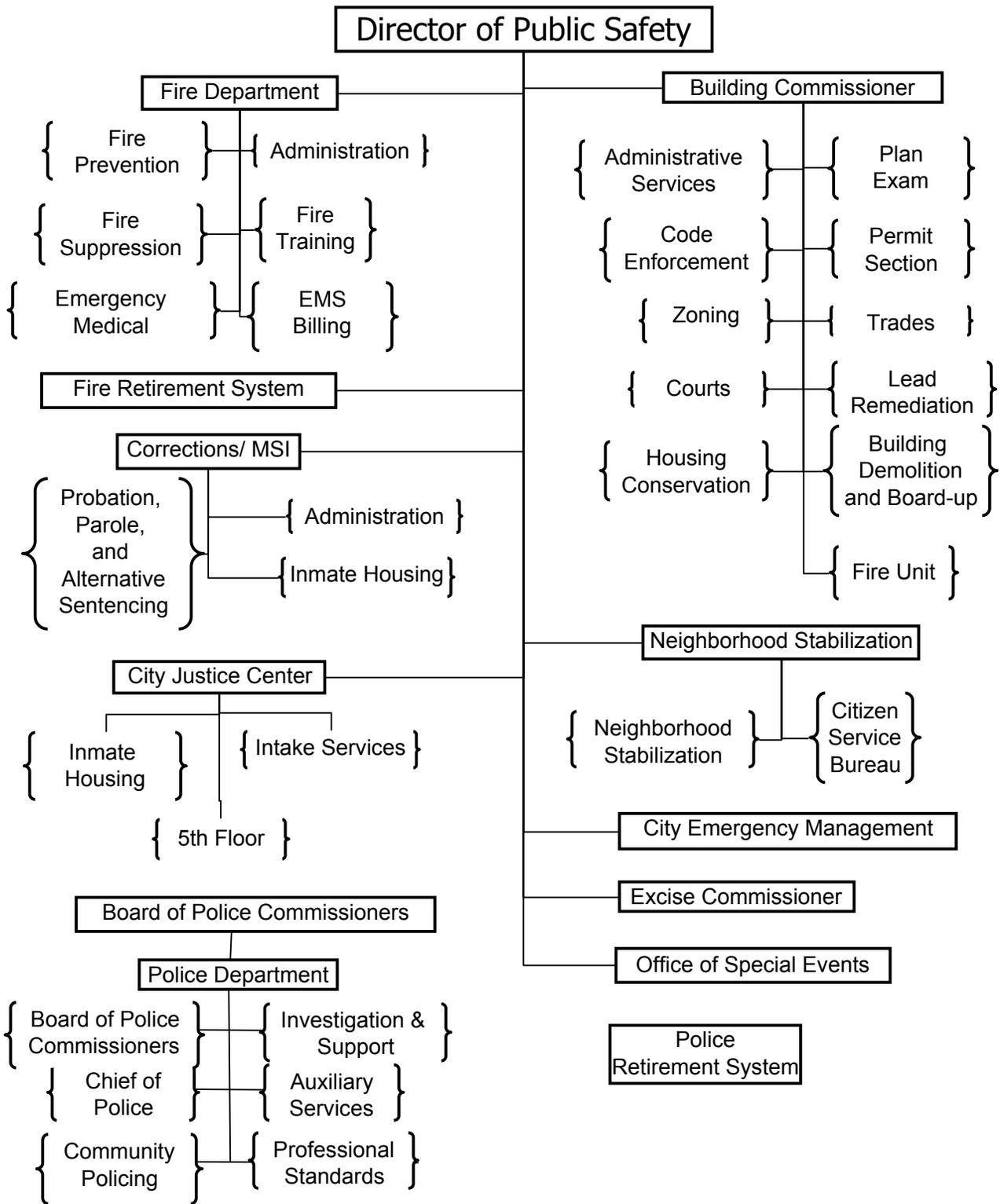
Total	0.0	0.0	0.0
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DEPARTMENTAL RESPONSIBILITIES

GOAL: SAFE NEIGHBORHOODS

- Enforce the building codes and ordinances of the City honestly, fairly and efficiently.
- Operate a community based Fire Department that improves the quality of life in and around the City by protecting life, health, property, commerce, and the environment.
- Prepare the City's government, emergency responders, private agencies, and citizens to prevent, respond to, and recover from disasters and other emergency events.
- Protect the safety of the public through professional management of adult detention facilities and the delivery of comprehensive correctional and rehabilitative services.
- Pursue a community oriented policing strategy that protects the public from the occurrence of crime and increase public safety both in perception and reality.



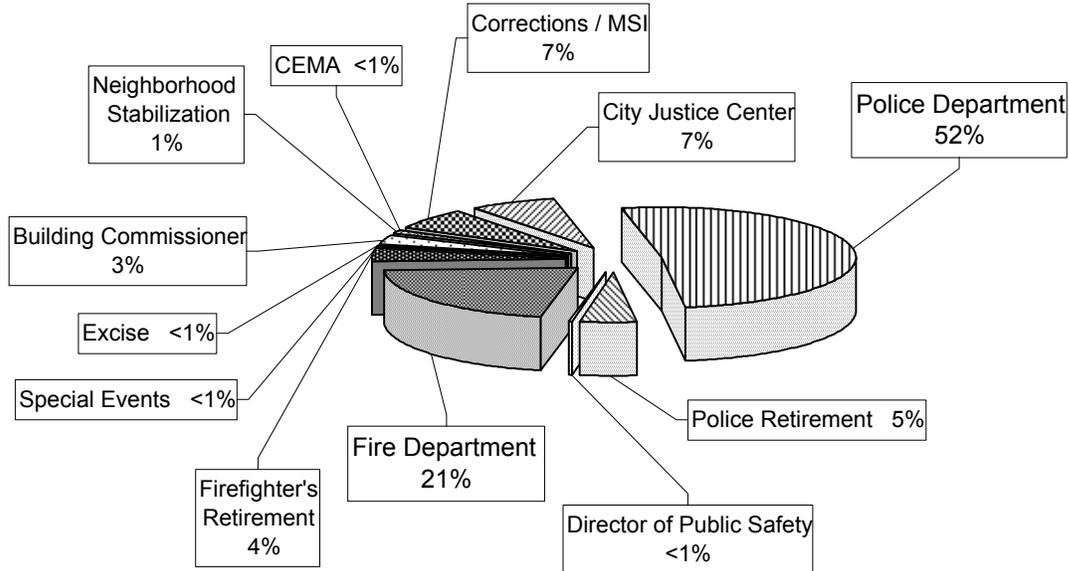
PUBLIC SAFETY

BUDGET BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
610 Director of Public Safety	809,376	721,819	687,384
611 Fire	51,630,055	53,162,933	53,016,716
612 Firefighter's Retirement System	6,257,407	6,396,073	10,504,590
614 Office of Special Events	0	0	170,575
616 Excise Commissioner	369,282	396,526	401,053
620 Building Commissioner	7,107,638	7,445,823	7,535,930
622 Neighborhood Stabilization	2,076,301	2,336,584	2,436,474
625 City Emergency Mgmt Agency	24,977	279,496	528,593
632 Corrections/ MSI	17,659,376	16,954,412	16,479,351
633 City Justice Center	18,343,445	19,992,061	17,739,556
650 Police	129,546,625	129,729,190	128,887,662
651 Police Retirement System	8,469,644	8,267,620	11,813,173
General Fund	\$242,294,126	\$245,682,537	\$250,201,057
Local Use Tax Fund	\$9,940,312	\$16,643,668	\$13,288,497
Grant and Other Funds	\$15,721,268	\$14,682,001	\$45,940,763
TOTAL DEPARTMENT ALL FUNDS	\$405,971,975	\$277,008,206	\$309,430,317

PERSONNEL BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
610 Director of Public Safety	10.6	8.6	8.7
611 Fire	830.0	830.0	830.0
612 Firefighter's Retirement System	0.0	0.0	0.0
614 Office of Special Events	0.0	0.0	2.0
616 Excise Commissioner	6.0	6.0	6.0
620 Building Commissioner	128.0	123.0	121.0
622 Neighborhood Stabilization	38.8	40.8	40.8
625 City Emergency Mgmt Agency	0.0	5.0	4.0
632 Corrections/ MSI	235.0	230.0	227.0
633 City Justice Center	280.0	277.0	252.0
650 Police (Commissioned)	1,348.0	1,400.8	1,400.0
650 Police (Civilian)	534.0	534.0	534.0
651 Police Retirement System	0.0	0.0	0.0
General Fund	3,410.4	3,455.1	3,425.4
Local Use Tax Fund	35.0	46.0	40.0
Grant and Other Funds - Commissioned	56.0	57.3	52.0
Grant and Other Funds - All Other	70.6	77.6	80.6
TOTAL DEPARTMENT ALL FUNDS	3,572.0	3,636.0	3,598.0

PUBLIC SAFETY

FY10 GENERAL FUND BUDGET BY DIVISION

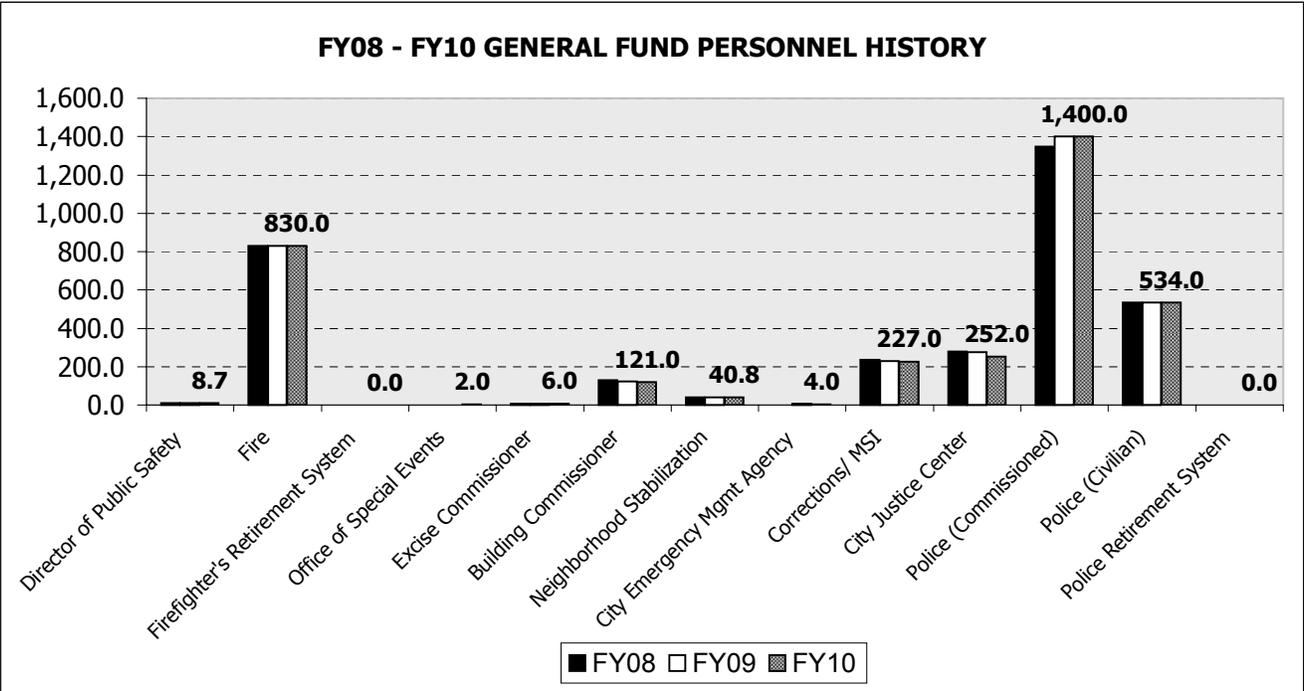
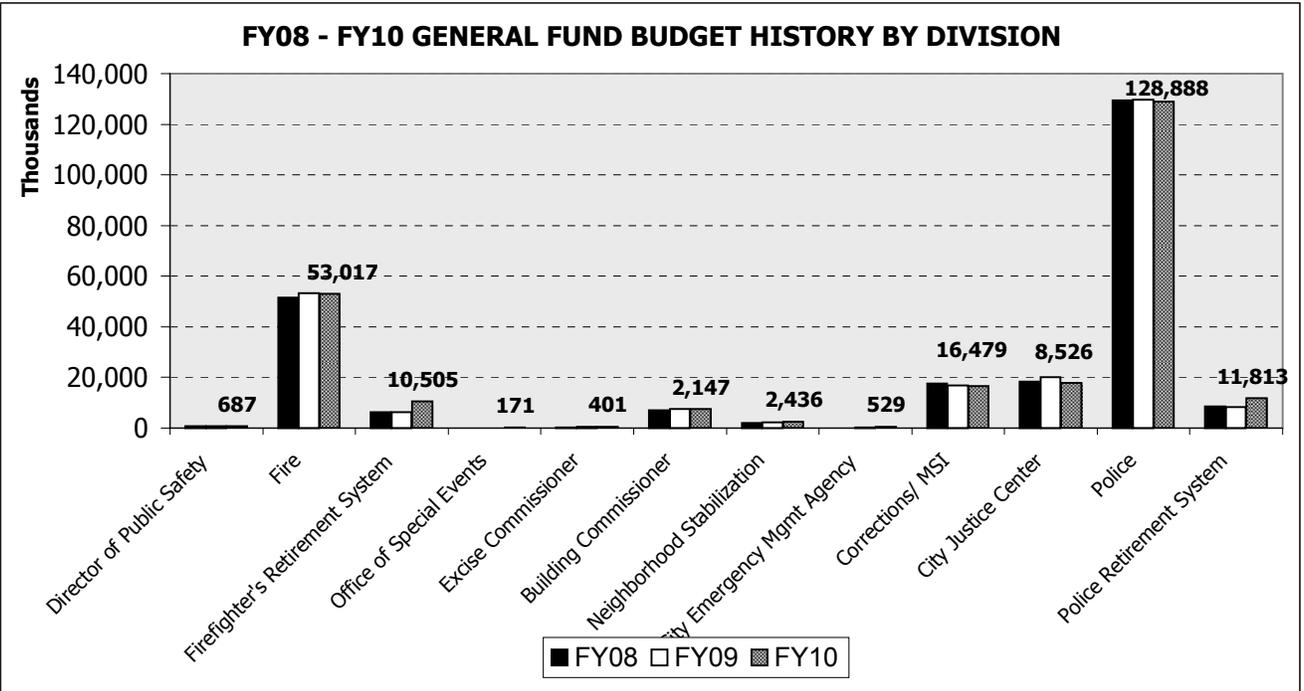


TOTAL PUBLIC SAFETY BUDGET \$250.2M

DIVISION HIGHLIGHTS

- Police Department to apply for Community Oriented Policing Services (COPS) hiring grant made available through the American Recovery & Reinvestment Act.
- \$2.7M reduction in Corrections Division costs reflecting reduction in inmate populations at MSI and City Justice Center.
- Excise to complete the scanning of its files to provide more accessible, electronic copies of records and improve office efficiency.
- Establishment of Office of Special Events, previously under the Board of Public Service, to coordinate Public Safety response to major events.
- \$7.6M increase in general revenue funding to support the Fire and Police Retirement Systems.

PUBLIC SAFETY



Division: 610 Director of Public Safety
Program: Ø
Department: Public Safety

Division Budget 610

MISSION & SERVICES

The Director of Public Safety oversees the operation of the public safety divisions including the Building Division, Division of Corrections, Excise Division, Fire Department, City Emergency Management Agency, and Neighborhood Stabilization Division.

PROGRAM HIGHLIGHT

In FY10, the Director of Public Safety in cooperation with the Board of Aldermen will oversee the dispersal of \$2M in crime prevention program proceeds from the 1/2 cent Public Public Safety Sales Tax. This amount represents both the \$1M in sales tax receipts to be allocated over the coming fiscal year as well as the \$1M in funds that remain unspent from FY09.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	781,725	690,419	655,184
Materials and Supplies	11,946	9,300	9,300
Equipment, Lease, and Assets	2,481	5,800	5,800
Contractual and Other Services	13,224	16,300	17,100
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$809,376	\$721,819	\$687,384
Grant and Other Funds	\$84,785	\$1,250,000	\$2,017,614
All Funds	\$894,161	\$1,971,819	\$2,704,998

FULL TIME POSITIONS

General Fund	10.6	8.6	8.7
Other Funds	0.0	0.0	0.3
<hr/>			
All Funds	10.6	8.6	9.0

Division: 611 Fire
Program: Ø
Department: Public Safety

Division Budget 611

MISSION & SERVICES

The St. Louis Fire Department is committed to the preservation of life, property, and the environment by effectively and efficiently meeting the emerging public safety and welfare needs of our diverse community. STLFD accomplishes our goals by maintaining the highest standards of professional service through continued training, education, and living up to our motto of being "Justifiably Proud."

Services of the St. Louis Fire Department are administered through its six programs: Administration, Fire Prevention, Fire Suppression, Fire Training, Emergency Medical Services (EMS) and EMS Billing. These programs provide a wide array of services to the citizens of St. Louis.

In FY10, an additional allocation of \$680,000 from the 1/2 cent Public Safety Sales Tax will continue to help fund the cost of firefighter pay increases implemented in FY09.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	49,955,286	51,142,637	50,853,898
Materials and Supplies	969,486	1,222,555	1,218,955
Equipment, Lease, and Assets	58,502	76,512	53,786
Contractual and Other Services	646,781	721,229	890,077
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$51,630,055	\$53,162,933	\$53,016,716
Grant and Other Funds	\$196,236	\$0	\$0
Riverfront Gaming Fund	\$21,184	\$25,000	\$25,000
Public Safety Sales Tax	\$0	\$450,000	\$680,000
All Funds	\$51,847,475	\$53,637,933	\$53,721,716

FULL TIME POSITIONS

General Fund	830.0	830.0	830.0
Other Funds	0.0	0.0	0.0
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All Funds	830.0	830.0	830.0

Division: 611 Fire
Program: 01 Fire Prevention
Department: Public Safety

Program Budget **611-01**

MISSION & SERVICES

Fire Prevention has four major divisions: code enforcement, fire investigation, firefighter safety and health, and public education.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Suspicious Fire Investigations	354	382	382
Fires with Cause / Origin Determined	77%	72%	75%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,152,994	1,196,195	1,324,007
Materials and Supplies	5,661	7,200	8,100
Equipment, Lease, and Assets	0	0	500
Contractual and Other Services	10,272	11,900	18,600
Debt Service and Special Charges	0	0	0
General Fund	\$1,168,927	\$1,215,295	\$1,351,207
Grant and Other Funds	\$73,384	\$0	\$0
All Funds	\$1,242,311	\$1,215,295	\$1,351,207

FULL TIME POSITIONS

General Fund	17.0	17.0	20.0
Other Funds	0.0	0.0	0.0
All Funds	17.0	17.0	20.0

Division: 611 Fire
Program: 02 Fire Suppression
Department: Public Safety

Program Budget **611-02**

MISSION & SERVICES

Fire Suppression maintains fire companies, a marine unit, and heavy duty rescue squads to meet the City's fire suppression needs. Fire Suppression also responds to rescue situations and incidents involving the containment of hazardous materials.

<u>PERFORMANCE MEASURES</u>	Actual CY06	Actual CY07	Actual CY08
Response Calls: Fires	17,215	16,276	15,914
Medical	30,967	32,591	34,939
HazMat	2,013	1,852	1,705
False	2,379	2,107	2,153
Other	24,474	24,669	25,845
Total	77,048	77,495	80,556

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	38,449,000	39,057,808	38,299,139
Materials and Supplies	529,191	571,369	557,369
Equipment, Lease, and Assets	17,447	20,700	750
Contractual and Other Services	347,420	418,429	577,877
Debt Service and Special Charges	0	0	0
General Fund	\$39,343,058	\$40,068,306	\$39,435,135
Grant and Other Funds	\$0	\$0	\$0
Riverfront Gaming Fund	\$21,184	\$25,000	\$25,000
All Funds	\$39,343,058	\$40,068,306	\$39,435,135

FULL TIME POSITIONS

General Fund	624.0	624.0	620.0
Other Funds	0.0	0.0	0.0
All Funds	624.0	624.0	620.0

Division: 611 Fire
Program: 03 Administration
Department: Public Safety

Program Budget **611-03**

MISSION & SERVICES

The Administration program provides management and support for payroll services, financial and budgeting services, information systems, fire prevention, fire suppression, emergency medical service, EMS billing, and fire training.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	483,371	506,476	575,153
Materials and Supplies	5,323	6,300	6,300
Equipment, Lease, and Assets	9,622	13,561	13,751
Contractual and Other Services	11,308	13,100	13,600
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$509,624	\$539,437	\$608,804
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$509,624	\$539,437	\$608,804

FULL TIME POSITIONS

General Fund	9.0	9.0	10.0
Other Funds	0.0	0.0	0.0
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All Funds	9.0	9.0	10.0

Division: 611 Fire
Program: 04 Fire Training
Department: Public Safety

Program Budget **611-04**

MISSION & SERVICES

Fire Training program provides training for St. Louis firefighters. Training activities include certifying recruits for active duty as firefighters, and training Fire Department personnel on response procedures for fire incidents, hazardous waste spills, medical emergencies, and other emergencies.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
First Responder Training Hours	5,400	5,400	5,400
EMT Training Hours	3,000	6,000	6,000
Other Training Hours	15,140	17,748	21,878
Recruits Certified	38	36	40
Training Cost per Hour	\$25.19	\$20.58	\$20.48

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	530,454	541,700	553,034
Materials and Supplies	16,475	13,500	17,000
Equipment, Lease, and Assets	8,547	9,851	9,851
Contractual and Other Services	36,686	39,000	38,400
Debt Service and Special Charges	0	0	0
General Fund	\$592,162	\$604,051	\$618,285
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$592,162	\$604,051	\$618,285

FULL TIME POSITIONS

General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	7.0	7.0	7.0

Division: 611 Fire

Program: 05 Emergency Medical Serv.

Department: Public Safety

Program Budget **611-05**

MISSION & SERVICES

Emergency Medical Services provides emergency medical care and transportation to citizens and City visitors who are stricken with sudden illness or injury. Each ambulance is equipped as a mobile intensive care unit and is staffed with state licensed paramedics and emergency medical technicians.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Calls for Service	60,674	62,682	62,500
Transports	42,144	42,554	42,500
Billable Responses	44,244	44,654	44,600
Response Time = \leq 10 minutes	38%	40%	41%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	8,958,602	9,296,762	9,642,887
Materials and Supplies	407,513	617,886	623,886
Equipment, Lease, and Assets	20,767	29,400	26,967
Contractual and Other Services	134,057	114,800	111,900
Debt Service and Special Charges	0	0	0
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General Fund	\$9,520,939	\$10,058,848	\$10,405,640
Grant and Other Funds	\$122,852	\$0	\$0
All Funds	\$9,643,791	\$10,058,848	\$10,405,640

FULL TIME POSITIONS

General Fund	164.0	163.0	163.0
Other Funds	0.0	0.0	0.0
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All Funds	164.0	163.0	163.0

Division: 611 Fire
Program: 06 EMS Billing
Department: Public Safety

Program Budget **611-06**

MISSION & SERVICES

Emergency Medical Services (EMS) Billing collects revenue for the emergency medical transport services provided by the Fire Department.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Amount Billed	\$21,524,370	\$26,028,328	\$27,000,000
Amount Receivable	16,566,340	21,021,688	21,800,000
Amount Received	6,669,194	7,841,314	8,127,880
Billing Cost (Operating \$ / Billable Trips)	7.60%	8.60%	7.20%
Revenue Received vs. Receivable	43%	40%	> 40%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	380,865	543,696	459,678
Materials and Supplies	5,323	6,300	6,300
Equipment, Lease, and Assets	2,119	3,000	1,967
Contractual and Other Services	107,038	124,000	129,700
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$495,345	\$676,996	\$597,645
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$495,345	\$676,996	\$597,645

FULL TIME POSITIONS

General Fund	9.0	10.0	10.0
Other Funds	0.0	0.0	0.0
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All Funds	9.0	10.0	10.0

Division: 612 Firefighter's Retirement System
Program: Ø
Department: Public Safety

Division Budget 612

MISSION & SERVICES

The Firefighter's Retirement System (FRS) is one of the three pension systems funded by the City of St. Louis. The Firefighter's Retirement System is governed by a Board of Trustees, comprised of 3 elected firefighters, 1 elected retired firefighter, the Chief of the Fire Department, the Comptroller or designee, and 2 individuals appointed by the Mayor.

Over the last two years the City has issued bonds to retire \$62.9M in obligations to the FRS system. With the passage of a half cent sales tax in 2008, a total of \$5.5M was allocated to help meet the increased funding requirements to the system. Actuarial losses to the system over the past plan year are smoothed over a three year period. An increase of \$4.1M in general revenue funding is required in FY2010. It is anticipated that contribution requirements will continue to rise as recent market losses are fully recognized over the next several years.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,336,770	6,396,073	10,504,590
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	4,920,637	0	0
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General Fund	\$6,257,407	\$6,396,073	\$10,504,590
Grant and Other Funds	\$0	\$0	\$0
Public Safety Pension Trust	\$0	\$5,500,000	\$5,500,000
All Funds	\$6,257,407	\$11,896,073	\$16,004,590

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	0.0	0.0	0.0

Division: 614 Office of Special Events
Program: Ø
Department: Public Safety

Division Budget 614

MISSION & SERVICES

The mission of the Office of Special events is to attract more visitors to downtown and all City neighborhoods by enhancing existing events and helping to create new events, serve as the central calendar for all event listings in the City, provide guidance and assistance in coordinating the permitting for all special events held in the City, and maintain accurate and complete communication with all City agencies.

The Office of Special Events is responsible for the permitting and scheduling the use of the City Hall Rotunda and Soldier's Memorial for public and private events and represents the City on various local organizing committees.

PROGRAM HIGHLIGHTS

Formerly a program within the Board of Public Service, in FY09 the Office of Special Events was established as it's own Division under the Department of Public Safety. In FY10, the Office of Special Events in conjunction with the CVC and the City of St. Louis will be hosting the 2009 MLB All-Star Game, Fair St. Louis, the 2010 Soulard Mardi Gras, Big Muddy Blues Festival, Tour of Missouri, Taste of St. Louis and many other festivals, events, and parades.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	0	0	161,575
Materials and Supplies	0	0	5,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	4,000
Debt Service and Special Charges	0	0	0
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General Fund	\$0	\$0	\$170,575
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$0	\$0	\$170,575

FULL TIME POSITIONS

General Fund	0.0	0.0	2.0
Other Funds	0.0	0.0	0.0
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All Funds	0.0	0.0	2.0

Division: 616 Excise Commissioner
Program: Ø
Department: Public Safety

Division Budget 616

MISSION & SERVICES

The Excise Division is charged by City Charter with the regulation and control of liquor within the City of St. Louis. The Division is responsible for determining licensing in accordance with the City Liquor code, authorizing issuance of all liquor and non-intoxicating beer licenses, enforcement of City Liquor Laws and Ordinances and initiation of civil action to suspend, cancel or revoke licenses when violations to statutes occur.

PROGRAM HIGHLIGHT

In FY10, Excise hopes to complete the scanning of its files to provide more accessible, electronic copies of records and improve office efficiency.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Liquor Licenses Applied For / Issued	177 / 153	150 / 110	154 / 120
Investigations & Inspections	663	252	283
Complaints re: Licensed Establishments	27	25	25

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	356,280	379,848	383,573
Materials and Supplies	5,153	4,750	5,450
Equipment, Lease, and Assets	2,427	3,446	3,447
Contractual and Other Services	5,422	8,482	8,583
Debt Service and Special Charges	0	0	0
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General Fund	\$369,282	\$396,526	\$401,053
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$369,282	\$396,526	\$401,053

FULL TIME POSITIONS

General Fund	6.0	6.0	6.0
Other Funds	0.0	0.0	0.0
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All Funds	6.0	6.0	6.0

Division: 620 Building Commissioner
Program: Ø
Department: Public Safety

Division Budget 620

MISSION & SERVICES

The Building division is responsible for ensuring that residents and businesses comply with the City building code. The Building Division issues building permits, conducts building inspections, demolishes vacant buildings, and enforces zoning ordinances. The division also operates the Housing Conservation Program designed to preserve the City's housing stock.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	6,727,473	7,031,953	7,134,710
Materials and Supplies	83,417	91,100	96,200
Equipment, Lease, and Assets	17,880	45,000	30,000
Contractual and Other Services	278,868	277,770	275,020
Debt Service and Special Charges	0	0	0
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General Fund	\$7,107,638	\$7,445,823	\$7,535,930
Local Use Tax Fund	\$4,914,313	\$5,570,668	\$5,338,497
Grant and Other Funds	\$9,822,032	\$8,366,625	\$8,992,339
All Funds	\$21,843,983	\$21,383,116	\$21,866,766

FULL TIME POSITIONS

General Fund	128.0	123.0	121.0
Local Use Tax Fund	35.0	46.0	40.0
Other Funds	69.0	76.0	70.0
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All Funds	232.0	245.0	231.0

Division: 620 Building Commissioner
Program: 01 Administrative Services
Department: Public Safety

Program Budget **620-01**

MISSION & SERVICES

Administrative Services' primary mission is to ensure that citizens receive service in a customer friendly and respectful manner. The program coordinates and monitors budgets, expenditures, and all financial transactions along with managing payroll and personnel matters.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	485,174	542,544	502,963
Materials and Supplies	13,763	16,100	16,100
Equipment, Lease, and Assets	1,192	3,000	2,000
Contractual and Other Services	10,497	7,500	7,500
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$510,626	\$569,144	\$528,563
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$510,626	\$569,144	\$528,563

FULL TIME POSITIONS

General Fund	9.0	9.0	8.0
Other Funds	0.0	0.0	0.0
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All Funds	9.0	9.0	8.0

Division: 620 Building Commissioner
Program: 02 Code Enforcement
Department: Public Safety

Program Budget **620-02**

MISSION & SERVICES

Code Enforcement's purpose is to protect public safety via a comprehensive inspection program of new construction, rehab of existing structures, and safe occupancy of residential and commercial structures.

PROGRAM HIGHLIGHT

In FY10, Code Enforcement will complete a cost / benefit analysis to explore the feasibility of possible information technology upgrades.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Inspections: Construction	62,610	60,000	65,000
Occupancy	32,453	35,000	45,000
Service Request	53,393	50,000	50,000
Work Hours per Inspection	0.62	0.50	0.50
Avg. No. Days from Request to Inspection	3	3	3

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	2,495,664	2,605,344	2,702,567
Materials and Supplies	29,550	28,500	28,500
Equipment, Lease, and Assets	6,691	16,840	11,227
Contractual and Other Services	169,580	183,250	181,750
Debt Service and Special Charges	0	0	0
General Fund	\$2,701,485	\$2,833,934	\$2,924,044
Grant and Other Funds	\$4,081,247	\$2,978,378	\$1,489,001
All Funds	\$6,782,732	\$5,812,312	\$4,413,045

FULL TIME POSITIONS

General Fund	49.0	48.0	48.0
Other Funds	40.0	23.0	20.0
All Funds	89.0	71.0	68.0

Division: 620 Building Commissioner
Program: 03 Zoning
Department: Public Safety

Program Budget **620-03**

MISSION & SERVICES

The Zoning program's purpose is to protect public safety via the review of all building and occupancy permit applications for compliance with existing land-use ordinances and responding to Zoning change requests. To this end, the program processes Conditional Use hearings as well as Board of Adjustment hearings.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Board of Adjustment Hearings	250	304	300
Conditional-Use hearings	453	400	450

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	427,141	449,919	451,638
Materials and Supplies	3,875	5,100	5,100
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	6,638	4,460	4,460
Debt Service and Special Charges	0	0	0
General Fund	\$437,654	\$459,479	\$461,198
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$437,654	\$459,479	\$461,198

FULL TIME POSITIONS

General Fund	8.0	8.0	8.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	8.0	8.0

Division: 620 Building Commissioner
Program: 04 Courts
Department: Public Safety

Program Budget **620-04**

MISSION & SERVICES

The Courts' purpose is to provide effective prosecution of building code violations for noncompliant landlords and owner occupants. The program files cases in housing court, processes administrative fee letters, provides administrative hearing officer capability for administrative fee appeals.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Admin. Fee Letters processed	10,734	12,000	13,000
Avg. No. Days to Court Docket	8	8	7
Administrative Fee Revenue	\$233,940	\$305,000	\$350,000

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	180,836	187,844	189,543
Materials and Supplies	1,938	2,600	2,600
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	3,859	2,500	5,000
Debt Service and Special Charges	0	0	0
General Fund	\$186,633	\$192,944	\$197,143
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$186,633	\$192,944	\$197,143

FULL TIME POSITIONS

General Fund	4.0	4.0	4.0
Other Funds	0.0	0.0	0.0
All Funds	4.0	4.0	4.0

Division: 620 Building Commissioner
Program: 05 Housing Conservation
Department: Public Safety

Program Budget **620-05**

MISSION & SERVICES

The Housing Conservation's purpose is to protect public safety via comprehensive inspection program to preserve the quality of the City's housing stock and protect its neighborhoods from deterioration while providing significant, proactive lead prevention services.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Work Hours per Inspection	0.62	0.58	0.50
Certificate of Inspection Revenue	\$1,079,105	\$1,200,000	\$1,475,000
Buildings Brought into HCD Compliance	17,376	20,900	23,750

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,754,854	2,428,402	2,209,520
Materials and Supplies	28,823	37,500	27,500
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	65,505	104,766	101,477
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	\$1,849,182	\$2,570,668	\$2,338,497
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,849,182	\$2,570,668	\$2,338,497

FULL TIME POSITIONS

Local Use Tax Fund	35.0	46.0	40.0
Other Funds	0.0	0.0	0.0
All Funds	35.0	46.0	40.0

Division: 620 Building Commissioner
Program: 06 Fire Safety
Department: Public Safety

Program Budget **620-06**

MISSION & SERVICES

Fire Safety's purpose is to protect public safety via enforcement of selected provisions of the Fire Prevention Code.

Fire Safety is responsible for conducting out Complaint Inspections, Annual Fire Safety Inspections and Night Life Inspections.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Fire Safety Inspections	8,017	8,770	9,000
Safety Complaint Inspections	51	55	55
Complaints Responded to \leq 3 Days	100%	99%	100%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	389,415	409,367	391,275
Materials and Supplies	9,392	10,200	10,200
Equipment, Lease, and Assets	3,179	8,000	5,333
Contractual and Other Services	926	900	900
Debt Service and Special Charges	0	0	0
General Fund	\$402,912	\$428,467	\$407,708
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$402,912	\$428,467	\$407,708

FULL TIME POSITIONS

General Fund	8.0	8.0	7.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	8.0	7.0

Division: Building Division
Program: 07 Plan Exam
Department: Public Safety

Program Budget **620-07**

MISSION & SERVICES

Plan Exam's purpose is to protect public safety via comprehensive plan reviews to ensure code compliance.

Plan Exams is responsible for conducting Plan Reviews, Preliminary Project Reviews, Structural Safety Inspections and processing appeals through the Board of Building Appeals.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Structural / Safety Inspections	64	52	52
Preliminary Project Reviews	611	784	650
Plan Reviews	5,660	5,000	5,700
Total Cost / Reviews	\$82	\$92	\$85

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	487,032	507,780	507,132
Materials and Supplies	4,844	6,400	6,400
Equipment, Lease, and Assets	596	1,500	1,000
Contractual and Other Services	24,506	16,060	12,310
Debt Service and Special Charges	0	0	0
General Fund	\$516,978	\$531,740	\$526,842
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$516,978	\$531,740	\$526,842

FULL TIME POSITIONS

General Fund	6.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	6.0	6.0

Division: Building Division
Program: 08 Permits
Department: Public Safety

Program Budget **620-08**

MISSION & SERVICES

Also known as the One-Stop-Shop, the purpose of the Permits program is to increase customer satisfaction in the permit process, providing a climate conducive to development. This program has an ongoing goal of issuing $\geq 85\%$ of permits on a one day, over-the-counter (OTC) basis.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Permits Issued	5,669	6,000	6,000
% of Permits Issued in 1 Day, OTC	80%	80%	85%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	454,204	483,646	490,855
Materials and Supplies	8,332	11,000	11,000
Equipment, Lease, and Assets	3,409	8,580	5,720
Contractual and Other Services	13,121	9,500	9,500
Debt Service and Special Charges	0	0	0
General Fund	\$479,066	\$512,726	\$517,075
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$479,066	\$512,726	\$517,075

FULL TIME POSITIONS

General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

Division: Building Division
Program: 09 Trades
Department: Public Safety

Program Budget **620-09**

MISSION & SERVICES

Trades will protect public safety via a comprehensive inspection/ licensing program for ensuring compliance with mechanical, plumbing, and electrical ordinances.

PROGRAM HIGHLIGHT

In FY10, updates to the prevailing electrical permit fee schedule will provide for additional revenue.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Inspections: Mechanical	19,924	20,300	20,000
Electrical	15,227	17,426	18,000
Plumbing	11,005	11,400	12,000
Work Hours per Inspection	1.1	1.2	1.0
Total Trade Inspection Revenue	\$2,132,783	\$1,998,600	\$3,000,000

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,808,007	1,845,509	1,898,737
Materials and Supplies	11,723	11,200	16,300
Equipment, Lease, and Assets	2,813	7,080	4,720
Contractual and Other Services	49,741	53,600	53,600
Debt Service and Special Charges	0	0	0
General Fund	\$1,872,284	\$1,917,389	\$1,973,357
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,872,284	\$1,917,389	\$1,973,357

FULL TIME POSITIONS

General Fund	30.0	30.0	30.0
Other Funds	0.0	0.0	0.0
All Funds	30.0	30.0	30.0

Division: Building Division
Program: 10 Demolition & Board-up
Department: Public Safety

Program Budget **620-10**

MISSION & SERVICES

The purpose of the Demolition & Board-up program is to enhance public safety and neighborhood stabilization by demolishing or boarding up the entrances to unsound, unsightly, abandoned buildings. The program provides Demolition and Structural Condemnation Inspections, "on call" emergency demolition and board-up service, and manages the licensing and bidding processes for demolition contractors in the City.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Derelict Buildings Demolished	645	800	800
Derelict Building Board-Ups	1,845	1,900	2,000
Demolition Revenue	\$1,134,537	\$1,200,000	\$1,400,000
Avg. No. Days: Permit to Demo Completion	23.9	19.8	< 30

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$0	\$0	\$0
Local Use Tax Fund	\$3,065,131	\$3,000,000	\$3,000,000
Grant and Other Funds	\$3,462,545	\$2,518,536	\$3,337,532
All Funds	\$6,527,676	\$5,518,536	\$6,337,532

FULL TIME POSITIONS

General Fund	0.0	0.0	0.0
Other Funds	19.0	33.0	30.0
All Funds	19.0	33.0	30.0

Division: Building Division
Program: 11 Lead Abatement
Department: Public Safety

Program Budget **620-11**

MISSION & SERVICES

Lead Abatement's purpose is to provide the City with significant, pro-active lead prevention services via remediation and inspection programs.

PROGRAM HIGHLIGHT

In FY10, Lead Abatement will continue aggressive recruitment of large-scale multi-family rehabilitation projects into program.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Housing Units Remediated	748	778	775
Cost per Remediation	\$4,361	\$5,000	\$5,000
Housing Units Designated Lead Safe	1,730	1,534	1,600

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	0	1,026,936	1,058,527
Materials and Supplies	0	100,000	45,904
Equipment, Lease, and Assets	0	9,600	48,828
Contractual and Other Services	0	1,733,175	3,012,547
Debt Service and Special Charges	0	0	0
General Fund	\$0	\$0	\$0
Grant and Other Funds	\$2,278,240	\$2,869,711	\$4,165,806
All Funds	\$2,278,240	\$2,869,711	\$4,165,806

FULL TIME POSITIONS

General Fund	4.0	0.0	0.0
Other Funds	10.0	20.0	20.0
All Funds	14.0	20.0	20.0

Division: 622 Neighborhood Stabilization
Program: Ø
Department: Public Safety

Division Budget 622

MISSION & SERVICES

The purpose of Neighborhood Stabilization is to work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and delivery of City services.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,971,644	2,230,301	2,316,971
Materials and Supplies	6,183	5,100	5,100
Equipment, Lease, and Assets	13,843	13,563	14,163
Contractual and Other Services	84,631	87,620	100,240
Debt Service and Special Charges	0	0	0
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General Fund	\$2,076,301	\$2,336,584	\$2,436,474
Grant and Other Funds	\$1,119,073	\$1,328,456	\$847,791
All Funds	\$3,195,374	\$3,665,040	\$3,284,265

FULL TIME POSITIONS

General Fund	38.8	40.8	40.8
Other Funds	0.6	0.6	0.3
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All Funds	39.4	41.4	41.0

Division: 622 Neighborhood Stabilization
Program: 01 Neighborhood Stabilization Team
Department: Public Safety

Program Budget 622-01

MISSION & SERVICES

The purpose of Neighborhood Stabilization Team (NST) is to work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and delivery of City services. The NST is staffed with 28 Neighborhood Stabilization Officers (NSO's).

PROGRAM HIGHLIGHT

In FY10, the NST plans to increase block contacts throughout the City and coordinate efforts with the City Emergency Management Agency. Full implementation of the new service request system (Cityworks) will be utilized to improve the reporting and tracking capabilities of NSO's.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Community Problems Identified	26,124	22,000	22,000
Community Issues Resolved	22,901	20,000	22,000

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,544,273	1,755,045	1,843,476
Materials and Supplies	4,139	3,000	3,000
Equipment, Lease, and Assets	11,237	11,010	11,010
Contractual and Other Services	76,455	78,820	91,040
Debt Service and Special Charges	0	0	0
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General Fund	\$1,636,104	\$1,847,875	\$1,948,526
Grant and Other Funds	\$1,119,073	\$1,328,456	\$847,791
All Funds	\$2,755,177	\$3,176,331	\$2,796,317

FULL TIME POSITIONS

General Fund	27.8	29.8	29.8
Other Funds	0.6	0.6	0.3
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All Funds	28.4	30.4	30.0

Division: 622 Neighborhood Stabilization
Program: 02 Citizen Service Bureau
Department: Public Safety

Program Budget 622-02

MISSION & SERVICES

Citizens Service Bureau's (CSB) purpose is to effectively and efficiently register and route city service requests, answer citizen requests for information, and provide City departments with statistics as needed. The CSB is staffed with eight Customer Service Representatives.

PROGRAM HIGHLIGHTS

In FY10, CSB will begin tracking and classifying all information calls received through its new service request system, "Cityworks."

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Total Responses	175,339	170,000	165,000
Cost per Response	\$1.92	\$1.50	\$1.50
Customer Service Representatives:			
Audits - Accuracy of Information Score	99.06%	98%	99%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	427,371	475,256	473,495
Materials and Supplies	2,044	2,100	2,100
Equipment, Lease, and Assets	2,606	2,553	3,153
Contractual and Other Services	8,176	8,800	9,200
Debt Service and Special Charges	0	0	0
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General Fund	\$440,197	\$488,709	\$487,948
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$440,197	\$488,709	\$487,948

FULL TIME POSITIONS

General Fund	11.0	11.0	11.0
Other Funds	0.0	0.0	0.0
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All Funds	11.0	11.0	11.0

Division: 625 City Emergency Management Agency (CEMA)

Program: Ø

Department: Public Safety

Division Budget

625

MISSION & SERVICES

CEMA's mission is to coordinate, cooperate and communicate with all agencies that have a responsibility in the area of Emergency Management and Homeland Security for the City of St. Louis. Those responsibilities include, but are not limited to: mitigation, prevention, preparedness, response and recovery from any manmade or natural disaster affecting the City of St. Louis.

Services provided by CEMA include, but are not limited to: operation and maintenance of an outdoor warning siren system, emergency operations planning, emergency reporting of essential information to government offices, resource management, training and education.

PROGRAM HIGHLIGHT

In FY10, CEMA will meet with the American Red Cross as part of their "Ready Rating" program to improve preparedness in all large City buildings through guidance, tools and support. In addition, \$250,000 in Homeland Security grant funding will support the purchase of equipment, supplies, and contractual services.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Off-Site Training Exercises	10	10	10
On-Site Training Exercises	30	30	30

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	0	262,196	260,193
Materials and Supplies	0	10,300	10,800
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	7,000	7,600
Debt Service and Special Charges	0	0	0
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General Fund	\$0	\$279,496	\$278,593
Grant and Other Funds	\$24,977	\$0	\$250,000
All Funds	\$24,977	\$279,496	\$528,593

FULL TIME POSITIONS

General Fund	0.0	5.0	4.0
Other Funds	0.0	0.0	0.0
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All Funds	0.0	5.0	4.0

Division: 632 Corrections / MSI
Program: Ø
Department: Public Safety

Division Budget **632**

MISSION & SERVICES

The mission of Corrections / MSI is to enhance public safety throughout the community and within the Medium Security Institution. The division enhances public safety by conducting investigations, supervising offenders, and establishing programs serving as alternatives to incarceration.

PROGRAM HIGHLIGHT

Cost reductions in contractual services at the Medium Security Institution reflect a declining inmate population.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	11,358,387	11,522,761	11,384,633
Materials and Supplies	265,302	322,677	279,177
Equipment, Lease, and Assets	26,369	24,000	24,000
Contractual and Other Services	6,009,318	5,084,974	4,791,541
Debt Service and Special Charges	0	0	0
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General Fund	\$17,659,376	\$16,954,412	\$16,479,351
Grant and Other Funds	\$0	\$48,769	\$49,161
All Funds	\$17,659,376	\$17,003,181	\$16,528,512

FULL TIME POSITIONS

General Fund	235.0	230.0	227.0
Other Funds	1.0	1.0	1.0
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All Funds	236.0	231.0	228.0

Division: 632 Corrections/ MSI
Program: 01 Inmate Housing
Department: Public Safety

Program Budget **632-01**

MISSION & SERVICES

The MSI inmate housing program provides facilities and staff to house and provide for the basic needs of pre-trial inmates.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Average Daily Population	1,112	1,205	950
Inmate Meal Costs	\$1,594,833	\$1,200,000	\$1,220,200
Inmate Medical Costs	\$4,198,241	\$3,670,887	\$3,330,104

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	9,329,615	9,637,665	9,648,933
Materials and Supplies	242,752	298,968	263,468
Equipment, Lease, and Assets	15,820	14,199	14,199
Contractual and Other Services	5,963,102	5,046,951	4,755,118
Debt Service and Special Charges	0	0	0
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General Fund	\$15,551,289	\$14,997,783	\$14,681,718
Grant and Other Funds	\$0	\$48,769	\$49,161
All Funds	\$15,551,289	\$15,046,552	\$14,730,879

FULL TIME POSITIONS

General Fund	195.0	193.0	192.0
Other Funds	1.0	1.0	1.0
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All Funds	196.0	194.0	193.0

Division: 632 Corrections/ MSI

Program: 02 Probation, Parole, Alt. Sentencing

Department: Public Safety

Program Budget **632-02**

MISSION & SERVICES

Probation, Parole, and Alternative Sentencing provide supervision and services to state and municipal court offenders as a sentencing alternative to incarceration.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	807,901	750,308	740,426
Materials and Supplies	3,979	3,919	2,919
Equipment, Lease, and Assets	10,549	9,801	9,801
Contractual and Other Services	40,969	34,135	33,735
Debt Service and Special Charges	0	0	0
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General Fund	\$863,398	\$798,163	\$786,881
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$863,398	\$798,163	\$786,881
 FULL TIME POSITIONS			
General Fund	15.0	14.0	14.0
Other Funds	0.0	0.0	0.0
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All Funds	15.0	14.0	14.0

Division: 632 Corrections/ MSI
Program: 03 Administration
Department: Public Safety

Program Budget **632-03**

MISSION & SERVICES

Administration ensures that pre-trial detention facilities, along with parole and probation services are efficiently and professionally managed.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,220,871	1,134,788	995,274
Materials and Supplies	18,571	19,790	12,790
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	5,247	3,888	2,688
Debt Service and Special Charges	0	0	0
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Total General Fund	\$1,244,689	\$1,158,466	\$1,010,752
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,244,689	\$1,158,466	\$1,010,752

FULL TIME POSITIONS

General Fund	25.0	23.0	21.0
Other Funds	0.0	0.0	0.0
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All Funds	25.0	23.0	21.0

Division: 633 City Justice Center
Program: Ø
Department: Public Safety

Division Budget 633

MISSION & SERVICES

The City Justice Center is responsible for providing housing and basic needs for pretrial inmates along with processing individuals under jurisdiction of the SLMPD and the Division of Corrections.

PROGRAM HIGHLIGHT

Cost reductions in contractual services at the City Justice Center reflect a declining inmate population.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	10,511,390	12,976,893	12,046,166
Materials and Supplies	379,004	390,051	355,000
Equipment, Lease, and Assets	39,280	35,000	35,000
Contractual and Other Services	7,413,771	6,590,117	5,303,390
Debt Service and Special Charges	0	0	0
Total General Fund	\$18,343,445	\$19,992,061	\$17,739,556
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$18,343,445	\$19,992,061	\$17,739,556

FULL TIME POSITIONS

General Fund	280.0	277.0	252.0
Other Funds	0.0	0.0	0.0
All Funds	280.0	277.0	252.0

Division: 633 City Justice Center
Program: 01 Inmate Housing
Department: Public Safety

Program Budget **633-01**

MISSION & SERVICES

The Inmate Housing program provides facilities and staff to house and provide for the basic needs of pretrial inmates.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Average Daily Population	894	948	650
Inmate Meal Costs	\$1,278,819	\$1,300,000	\$712,120
Inmate Medical Costs	\$5,416,720	\$4,615,367	\$3,870,000

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	4,308,242	5,340,567	5,435,461
Materials and Supplies	306,784	316,719	286,890
Equipment, Lease, and Assets	39,280	35,000	35,000
Contractual and Other Services	7,049,473	6,206,557	4,972,960
Debt Service and Special Charges	0	0	0
<hr/>			
Total General Fund	\$11,703,779	\$11,898,843	\$10,730,311
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$11,703,779	\$11,898,843	\$10,730,311

FULL TIME POSITIONS

General Fund	112.0	111.0	110.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	112.0	111.0	110.0

Division: 633 City Justice Center
Program: 02 Intake Services
Department: Public Safety

Program Budget **633-02**

MISSION & SERVICES

Intake Services processes individuals held and released at the City Justice Center. The program is responsible for all individuals held by St. Louis Metropolitan Police Department and the Division of Corrections.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	4,467,002	5,391,728	5,228,648
Materials and Supplies	72,220	73,332	68,110
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	364,298	383,560	330,430
Debt Service and Special Charges	0	0	0
Total General Fund	\$4,903,520	\$5,848,620	\$5,627,188
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$4,903,520	\$5,848,620	\$5,627,188

FULL TIME POSITIONS

General Fund	117.0	115.0	111.0
Other Funds	0.0	0.0	0.0
All Funds	117.0	115.0	111.0

Division: 633 City Justice Center
Program: 03 5th Floor
Department: Public Safety

Program Budget **633-03**

MISSION & SERVICES

The 5th Floor holds detainees accused of more serious crimes. The segregation of the 5th Floor lends itself well to these operations.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,736,146	2,244,598	1,382,057
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
Total General Fund	\$1,736,146	\$2,244,598	\$1,382,057
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$1,736,146	\$2,244,598	\$1,382,057

FULL TIME POSITIONS

General Fund	51.0	51.0	31.0
Other Funds	0.0	0.0	0.0
All Funds	51.0	51.0	31.0

Division: 650 Police Department
Program: Ø
Department: Public Safety

Division Budget 650

MISSION & SERVICES

The mission of the Metropolitan Police Department is to protect, serve and assist citizens when conditions arise that may affect the well-being of the individual or the community. Cooperating with others in the community, police will work to prevent and detect crime, protect life and property, and achieve a peaceful society, free from the fear of crime and disorder. Members of the Department will strive continually for excellence and maintain the peace through service, integrity, leadership and fair treatment to all.

In FY2010, the St. Louis Police Department will utilize receipts from the new public safety sales tax supplemented by COPS grant funding to maintain a goal of 1,400 uniformed police officers.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	111,749,480	112,504,470	110,882,131
Materials and Supplies	5,821,791	6,389,887	6,326,355
Equipment, Lease, and Assets	2,895,397	969,196	970,488
Contractual and Other Services	9,079,957	9,865,637	10,708,688
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$129,546,625	\$129,729,190	\$128,887,662
Police Communications Support Fund	\$0	\$241,356	\$240,474
Public Safety Tax - Salaries	\$0	\$1,260,000	\$1,878,000
Public Safety Tax - New Officers	\$0	\$1,290,000	\$1,971,319
Riverfront Gaming Fund	\$1,350,000	\$2,350,000	\$5,200,000
Local Use Tax	\$5,025,999	\$11,073,000	\$7,950,000
Public Safety Trust Fund	\$4,499,142	\$2,398,151	\$2,100,000
Grant and Other Funds	\$8,380,444	\$5,377,263	\$10,939,065
All Funds	\$148,802,210	\$153,718,960	\$159,166,520

FULL TIME POSITIONS

Commissioned	1348.0	1400.8	1400.0
Commissioned - Other Funds	56.0	57.3	52.0
Civilian	534.0	534.0	534.0
Civilian - Other Funds	0.0	0.0	6.0
<hr/>			
All Funds	1938.0	1992.0	1992.0

Division: 650 Police

Program: 01 Board of Police Commissioners

Department: Public Safety

Program Budget **650-01**

MISSION & SERVICES

The City of St. Louis Police Department is governed by a Board of Police Commissioners who are appointed by the Governor of the State of Missouri. The Mayor is an ex-officio member of the board and the City appropriates the funds necessary to operate the department.

The Board of Police Commissioners is responsible for establishing the rules, regulations, discipline, and promotions of the Police Department's commissioned and civilian employees. It is also responsible for licensing and regulation of licensed watchmen in the City.

This section of the department includes the Divisions of Budget & Finance, Supply, Legal, Purchasing, and Internal Auditor.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	8,840,106	11,638,009	8,122,745
Materials and Supplies	0	1,000	1,226,470
Equipment, Lease, and Assets	532,095	0	195,043
Contractual and Other Services	286,697	345,804	1,327,918
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$9,658,898	\$11,984,813	\$10,872,176
Grant and Other Funds	\$68,707	\$0	\$0
All Funds	\$9,727,605	\$11,984,813	\$10,872,176

FULL TIME POSITIONS

Commissioned	1.0	1.0	2.0
Civilian	17.0	19.0	34.0
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All Funds	18.0	20.0	36.0

Division: 650 Police
Program: 02 Chief of Police
Department: Public Safety

Program Budget **650-02**

MISSION & SERVICES

The Chief of Police is responsible for the efficient and effective operation of the Department and implementation of all policies established by the Board of Police Commissioners.

This section of the department includes the Intelligence Division, Operational Planning, Information Technology, Public Affairs and Planning & Research.

PROGRAM HIGHLIGHT

In FY10, the Chief of Police will continue implementation of the Metropolitan Police Department - City of St. Louis' Strategic Plan. Split into four categories: Managing the Business, Technology, Decentralization and Career Development, the purpose of the plan is to create a sustainable structure for the department and to provide identifiable action steps that move the department toward the fulfillment of its mission.

PERFORMANCE MEASURES

	Actual CY06	Actual CY07	Actual CY08
City of St. Louis Crime Index:			
Total Reported Crimes	49,743	41,965	38,150

The Police Department does not provide estimates of future reported crimes.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	26,515,786	28,958,844	5,276,284
Materials and Supplies	159,068	162,587	144,319
Equipment, Lease, and Assets	1,970,338	703,950	698,000
Contractual and Other Services	5,472,610	5,764,278	4,194,066
Debt Service and Special Charges	0	0	0
General Fund	\$34,117,802	\$35,589,659	\$10,312,669
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$34,117,802	\$35,589,659	\$10,312,669

FULL TIME POSITIONS

Commissioned	51.0	47.8	32.0
Civilian	66.0	64.0	49.0
All Funds	117.0	111.8	81.0

Division: 650 Police
Program: 03 Community Policing
Department: Public Safety

Program Budget **650-03**

MISSION & SERVICES

The mission of the Bureau of Community Policing is to provide uniformed patrol services to the citizens of St. Louis. It does this by responding to citizen requests and interacting with neighborhood groups. The Bureau is comprised of the nine Patrol Districts, Crime Suppression Unit, Crime Analysis Unit, Housing Authority Unit, Circuit Attorney Investigators, and Problem Property Unit.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Property Crime Rate per 1,000	91	83	90
Violent Crime Rate per 1,000	21	20	22
Avg. Response Time - Priority 1 Calls	CY07: 5.0 Minutes	CY08: 5.4 Minutes	CY09: 5.3 Minutes

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	42,800,417	36,168,454	39,315,944
Materials and Supplies	103,723	36,705	48,600
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	764	750	750
Debt Service and Special Charges	0	0	0
General Fund	\$42,904,904	\$36,205,909	\$39,365,294
Local Use Tax Fund	\$5,025,999	\$11,073,000	\$7,950,000
Grant and Other Funds	\$8,311,737	\$5,377,263	\$10,939,065
Riverfront Gaming Fund	\$1,350,000	\$2,350,000	\$5,200,000
Public Safety Fund	\$4,499,142	\$2,398,151	\$2,100,000
All Funds	\$51,216,641	\$57,404,323	\$65,554,359

FULL TIME POSITIONS

Commissioned - General Fund	1011.0	1060.2	1023.0
Commissioned - Riverfront Gaming Fund	0.0	0.0	0.0
Commissioned - Grant and Other Funds	56.0	57.3	52.0
Civilian	33.0	36.0	38.0
Civilian - Other Funds	0.0	0.0	6.0
All Funds	1100.0	1153.4	1119.0

Division: 650 Police

Program: 04 Bureau of Investigation & Support

Program Budget

650-04

Department: Public Safety

MISSION & SERVICES

The Bureau of Investigation conducts criminal investigations concerning crimes of homicide, sex crimes, child abuse, domestic abuse, fraud, auto theft, bombing, arson, vice, and narcotics.

This Bureau includes the Homicide Unit, Sex Crimes Unit, Bombing and Arson Unit, Narcotics, Warrant & Fugitive, Anti-Crime Unit, Prisoner Processing, Property Custody, Support Operations Unit, Traffic Safety / Mounted, Emergency Management, Canine and the Aviation Unit.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Part I Violent Crimes Cleared	2,801	2,409	2,800
Part I Property Crimes Cleared	3,442	2,814	3,200

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	12,764,883	13,142,818	14,569,006
Materials and Supplies	557,965	574,941	158,455
Equipment, Lease, and Assets	39,652	26,082	9,353
Contractual and Other Services	260,755	436,412	90,821
Debt Service and Special Charges	0	0	0
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General Fund	\$13,623,255	\$14,180,253	\$14,827,635
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$13,623,255	\$14,180,253	\$14,827,635

FULL TIME POSITIONS

Commissioned	149.8	151.8	193.0
Civilian	116.0	115.0	85.0
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All Funds	265.8	266.8	278.0

Division: 650 Police
Program: 05 Patrol Support
Department: Public Safety

Program Budget **650-05**

MISSION & SERVICES

In the process of reorganization in FY09, Patrol Support was eliminated as a stand-alone Bureau with the majority of it's former activiites being administered under the Bureau of Investigation and Support.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	5,714,816	5,671,470	0
Materials and Supplies	90,456	81,171	0
Equipment, Lease, and Assets	40,010	27,181	0
Contractual and Other Services	88,779	70,121	0
Debt Service and Special Charges	0	0	0
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General Fund	\$5,934,061	\$5,849,943	\$0
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$5,934,061	\$5,849,943	\$0

FULL TIME POSITIONS

Commissioned	94.3	96.1	0.0
Civilian	7.0	7.0	0.0
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All Funds	101.3	103.1	0.0

Division: 650 Police
Program: 06 Auxiliary Services
Department: Public Safety

Program Budget **650-06**

MISSION & SERVICES

The Bureau of Auxiliary Service provides technical services, transportation, building maintenance, records maintenance, and supplies to the SLMPD.

This Bureau includes the Communications Division, Fleet Services, Buildings and Records.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	10,788,277	11,711,618	15,158,273
Materials and Supplies	4,652,525	5,226,007	4,276,574
Equipment, Lease, and Assets	303,420	211,983	68,092
Contractual and Other Services	2,754,460	2,972,972	2,791,661
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$18,498,682	\$20,122,580	\$22,294,600
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$18,498,682	\$20,122,580	\$22,294,600

FULL TIME POSITIONS

Commissioned	8.0	8.0	37.0
Civilian	280.0	278.0	303.0
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All Funds	288.0	286.0	340.0

Division: 650 Police
Program: 07 Professional Standards
Department: Public Safety

Program Budget **650-07**

MISSION & SERVICES

The Bureau of Professional Standards is responsible for investigating complaints brought against department members, and for all department training needs.

This Bureau includes the Training Academy, Internal Affairs, Audit Advisory Unit and the Commission on Accreditation for Law Enforcement Agencies (CALEA) Unit.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Academy Graduates	116	182	140
In-Service Classroom Hours	39,000	50,000	60,000
Internal Affairs Investigations Completed	251	200	200

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	4,325,195	5,213,257	28,439,879
Materials and Supplies	258,054	307,476	471,937
Equipment, Lease, and Assets	9,882	0	0
Contractual and Other Services	215,892	275,300	2,303,472
Debt Service and Special Charges	0	0	0
General Fund	\$4,809,023	\$5,796,033	\$31,215,288
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$4,809,023	\$5,796,033	\$31,215,288

FULL TIME POSITIONS

Commissioned	33.0	36.0	113.0
Civilian	15.0	15.0	25.0
All Funds	48.0	51.0	138.0

Division: 651 Police Retirement System
Program: Ø
Department: Public Safety

Division Budget 651

MISSION & SERVICES

The Police Retirement System (PRS) is one of three pension systems funded by the City of St. Louis. The PRS is governed by a Board of Trustees charged with oversight of the system.

Over the last two years the City has issued bonds to retire \$35.8M in obligations to the PRS system. With the passage of a half cent sales tax in 2008, a total of \$5.5M was allocated to help meet the increased funding requirements to the system. Actuarial losses to the system over the past plan year are smoothed over a five year period. An increase of \$3.5M in general revenue funding is required in FY2010. It is anticipated that contribution requirements will continue to rise as recent market losses are fully recognized over the next several years.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	7,117,260	8,267,620	11,813,173
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	1,352,384	0	0
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General Fund	\$8,469,644	\$8,267,620	\$11,813,173
Public Safety Pension Trust	\$0	\$5,500,000	\$5,500,000
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$8,469,644	\$13,767,620	\$17,313,173

FULL TIME POSITIONS

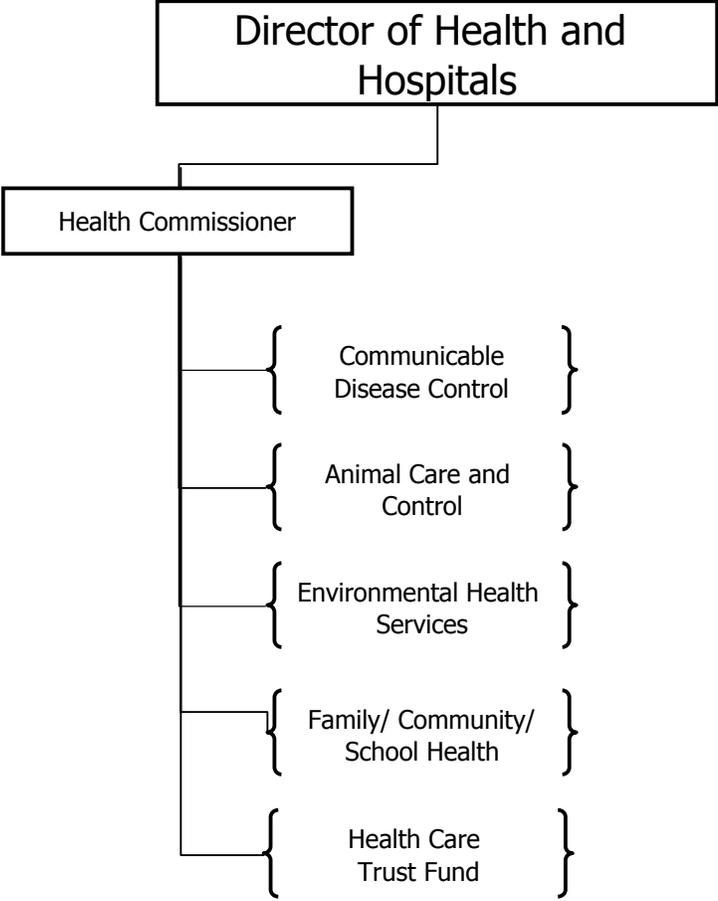
General Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
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All Funds	0.0	0.0	0.0



DEPARTMENTAL RESPONSIBILITIES

GOAL: CITIZENRY OF GOOD HEALTH AND WELL BEING

- Provide the City with significant, proactive, lead poisoning prevention services through inspection, abatement, and clinical efforts.
- Help City residents live longer, healthier, and happier lives through health promotion and disease prevention efforts.
- Promote clean air through air monitoring and emissions inspection efforts.
- Protect the public from biting incidents, animal nuisances, and the potential for the spread of disease through the enforcement of animal related ordinances.



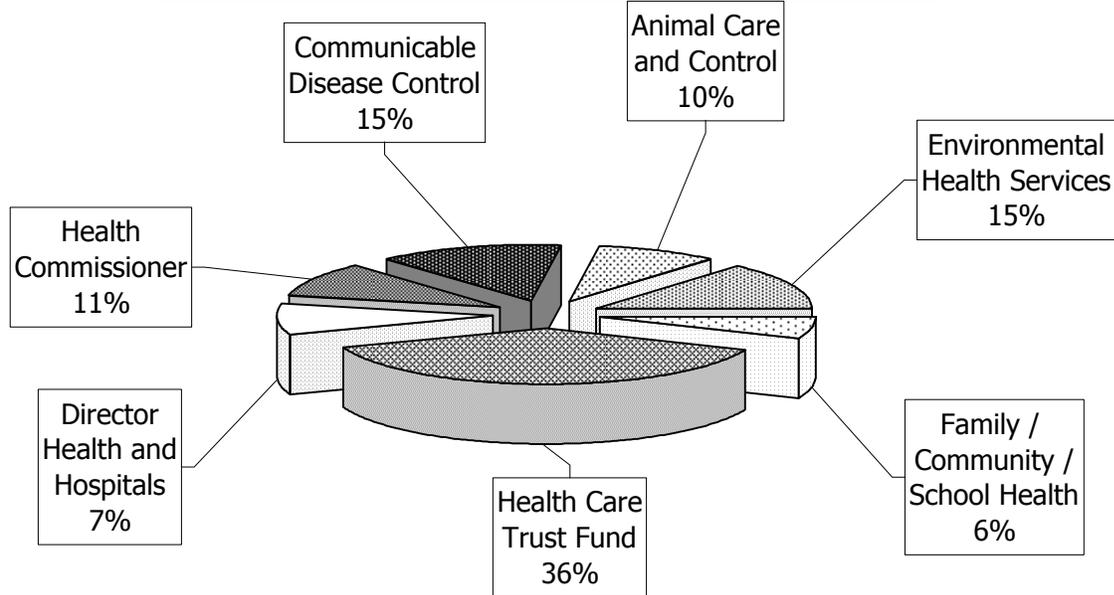
HEALTH AND HOSPITALS

BUDGET BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
700 Director, Health and Hospitals	927,339	1,073,785	1,185,379
710 Health Commissioner	1,277,419	1,486,154	1,300,883
711 Communicable Disease Control	1,862,340	2,044,903	1,831,663
714 Animal Care and Control	1,409,944	1,361,880	1,192,469
715 Environmental Health Services	1,839,344	2,115,311	1,778,078
719 Family/ Community/ School Health	551,682	864,959	859,885
737 Health Care Trust Fund	5,000,000	5,000,000	5,000,000
Local Use Tax Fund	12,868,068	13,946,992	13,148,357
General Fund	0	0	0
General & Local Use Tax Funds	\$12,868,068	\$13,946,992	\$13,148,357
Grant and Other Funds	11,273,390	13,883,467	16,331,121
TOTAL DEPARTMENT ALL FUNDS	\$24,141,458	\$27,830,459	\$29,479,478

PERSONNEL BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
700 Director, Health and Hospitals	11.0	10.0	9.0
710 Health Commissioner	19.0	21.0	15.0
711 Communicable Disease Control	23.0	21.0	22.0
714 Animal Care and Control	29.0	26.9	23.9
715 Environmental Health Services	35.5	34.0	31.0
719 Family/ Community/ School Health	11.0	18.0	13.3
737 Health Care Trust Fund	0.0	0.0	0.0
Local Use Tax Fund	128.5	130.9	114.2
General Fund	0.0	0.0	0.0
General & Local Use Tax Funds	128.5	130.9	114.2
Grant and Other Funds	82.5	83.1	77.8
TOTAL DEPARTMENT ALL FUNDS	211.0	214.0	192.0

HEALTH AND HOSPITALS

FY10 LOCAL USE TAX FUND BUDGET BY DIVISION



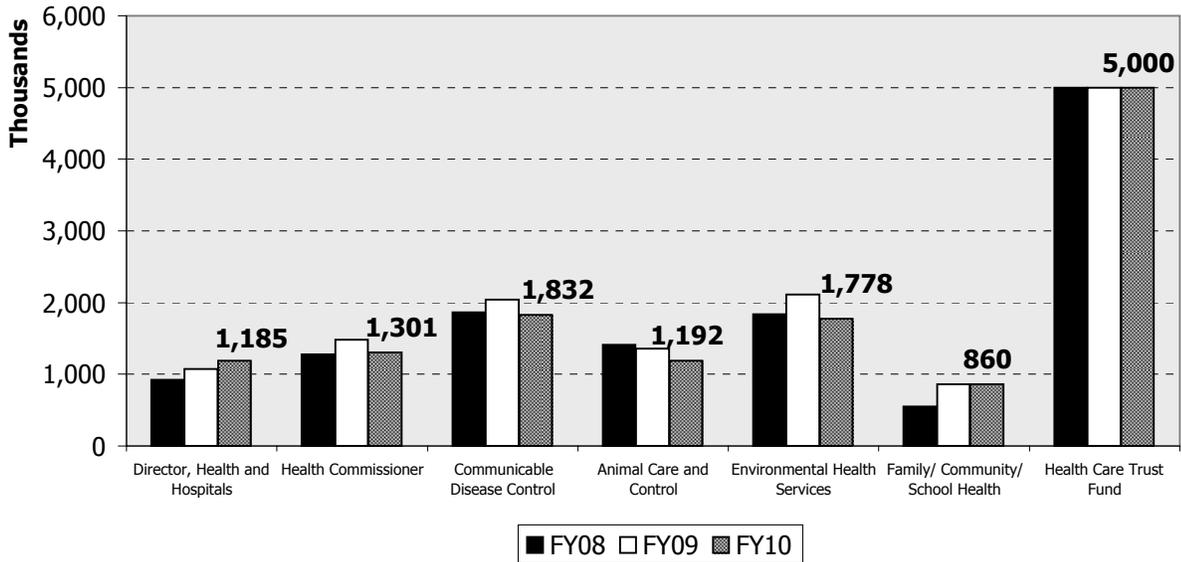
TOTAL HEALTH & HOSPITALS BUDGET \$13.1M

DIVISION HIGHLIGHTS

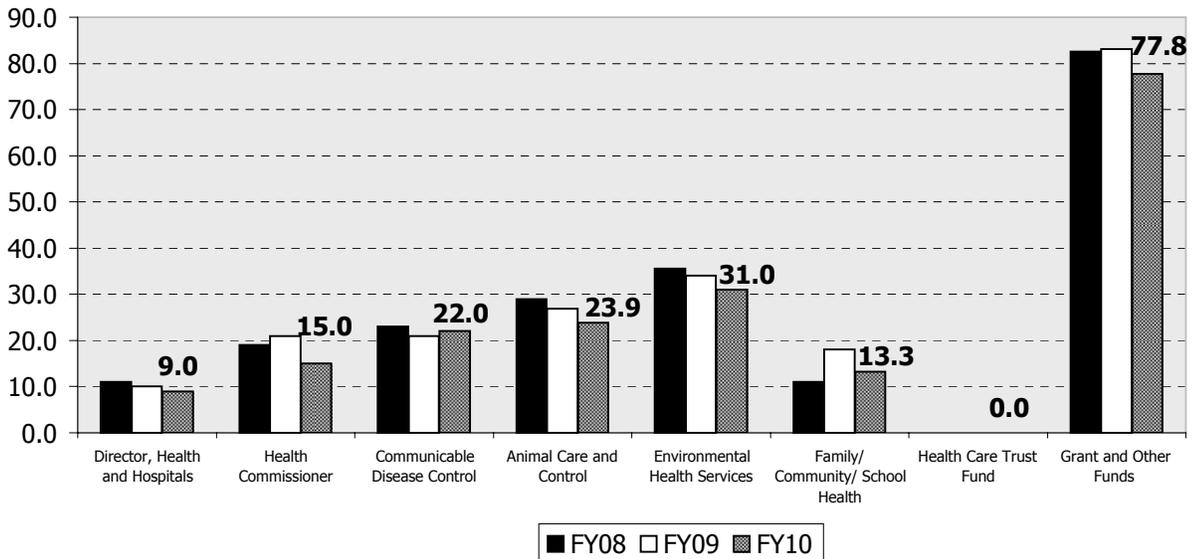
- Animal Care and Control will partner with the Animal House in an Open House to raise awareness of services available.
- With additional funding in FY10, Communicable Disease will significantly increase the number of STD tests in outreach settings and case interviews.
- Director of Health and Hospitals will continue to reduce the prevalence rate of lead poisoning in children throughout the City.
- The Regional Health Coalition to receive \$200,000 in support of a region wide Master Patient Index.

HEALTH AND HOSPITALS

FY08 - FY10 LOCAL USE TAX BUDGET HISTORY BY DIVISION



FY08 - FY10 LOCAL USE TAX PERSONNEL HISTORY BY DIVISION



Division: 700 Director of Health and Hospitals
Program: Ø
Department: Health and Hospitals

Division Budget

700

MISSION & SERVICES

The Director of Health and Hospitals is responsible for providing leadership and direction to the Department of Health by establishing strategic goals and objectives for planning, developing, implementing and evaluating programs and services provided.

Services provided by the Director of Health and Hospitals include, but are not limited to: representing the department at community and governmental meetings to garner support for and increase awareness of public health issues, forging partnerships with other agencies and community organizations to undertake joint public health projects and identifying areas that City departments can collaborate to tackle issues affecting cross sections of City departments. In addition, the City's Lead Remediation Program is now operated through this division.

PROGRAM HIGHLIGHT

In FY10, there is a \$200,000 increase to Regional Health Commission in support of a region wide Master Patient Index.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	499,188	536,085	558,979
Materials and Supplies	10,746	21,500	52,100
Equipment, Lease, and Assets	39,106	56,000	30,000
Contractual and Other Services	378,299	460,200	544,300
Debt Service and Special Charges	0	0	0
<hr/>			
Local Use Tax Fund	\$927,339	\$1,073,785	\$1,185,379
Grant and Other Funds	\$1,900,993	\$2,733,302	\$3,142,809
General Fund	\$0	\$0	\$0
All Funds	\$2,828,332	\$3,807,087	\$4,328,188

FULL TIME POSITIONS

Local Use Tax Fund	11.0	10.0	9.0
General Fund	0.0	0.0	0.0
Other Funds	28.0	26.0	24.0
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All Funds	39.0	36.0	33.0

Division: 710 Health Commissioner
Program: Ø
Department: Health and Hospitals

Division Budget **710**

MISSION & SERVICES

The Health Commissioner is responsible for implementing the strategic goals and objectives established by the Director of Health and Hospitals, in addition to providing administrative support to the other divisions of the Department of Health: Communicable Disease Control, Animal Care and Control, Environmental Health Services, and Family / Community / School Health.

Services provided by the Health Commissioner include, but are not limited to: personnel management, budget preparation, grant administration, development and marketing of preventive programs and public information initiatives that are instrumental to improving the health of St. Louis citizens.

PROGRAM HIGHLIGHT

In FY10, the Health Commissioner will receive an additional \$134,000 to support marketing efforts.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	981,326	1,248,254	922,073
Materials and Supplies	21,681	11,500	11,500
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	274,412	226,400	367,310
Debt Service and Special Charges	0	0	0
<hr/>			
Local Use Tax Fund	\$1,277,419	\$1,486,154	\$1,300,883
Grant and Other Funds	\$244,169	\$0	\$0
General Fund	\$0	\$0	\$0
All Funds	\$1,521,588	\$1,486,154	\$1,300,883

FULL TIME POSITIONS

Local Use Tax Fund	19.0	21.0	15.0
General Fund	0.0	0.0	0.0
Other Funds	0.0	1.0	0.0
<hr/>			
All Funds	19.0	22.0	15.0

Division: 711 Communicable Disease Control
Program: Ø
Department: Health and Hospitals

Division Budget **711**

MISSION & SERVICES

Communicable Disease Control is dedicated to providing effective monitoring, protection, prevention, and promotion of public health to the citizens of St. Louis with regards to communicable diseases.

Services provided by Communicable Disease Control include, but are not limited to: prevention programs, diagnostic testing, treatment, follow-up, and contact investigations for all reported communicable diseases in accordance with state standards. In addition, case management, housing and medication funding is provided to those diagnosed with HIV or AIDS.

PROGRAM HIGHLIGHT

In FY10, increased grant funding will support increased Health Education and Risk Reduction (HERR) programs as well as fund a new initiative to address HIV/AIDS prevalence among minority women.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
STD Tests in Outreach Settings	6,334	8,072	9,500
Cases Interviewed	441	415	745

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,370,443	1,234,903	1,310,163
Materials and Supplies	45,174	13,000	14,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	446,723	797,000	507,500
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	\$1,862,340	\$2,044,903	\$1,831,663
Grant and Other Funds	\$7,845,948	\$9,244,204	\$11,161,423
All Funds	\$9,708,288	\$11,289,107	\$12,993,086

FULL TIME POSITIONS

Local Use Tax Fund	23.0	21.0	22.0
Other Funds	28.0	29.0	29.0
Total	51.0	50.0	51.0

Division: 714 Animal Care and Control
Program: Ø
Department: Health and Hospitals

Division Budget **714**

MISSION & SERVICES

Animal Care and Control (ACC) is dedicated to providing an array of animal control, health and pet-owner services to promote responsible pet ownership and humane treatment of animals among the citizens of St. Louis and to protect citizens against insect and animal borne diseases.

Services provided by Animal Care and Control include, but are not limited to: apprehension of stray animals, public education, vaccinations, adoption services, containment and elimination of mosquito populations and disease testing / monitoring of mosquitoes and birds.

PROGRAM HIGHLIGHT

In the Fall of FY10, ACC will partner with the Animal House in an Open House to raise awareness of services available.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
CSB Work Orders Closed	5,603	4,960	6,000
Animal Bites Investigated	508	560	600
Animals Adopted / Returned to Owner	1,623	1,450	1,500

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,067,116	1,155,230	1,032,619
Materials and Supplies	137,451	165,400	102,000
Equipment, Lease, and Assets	106,110	0	0
Contractual and Other Services	99,267	41,250	57,850
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	\$1,409,944	\$1,361,880	\$1,192,469
Grant and Other Funds	\$12,250	\$13,853	\$15,001
All Funds	\$1,422,194	\$1,375,733	\$1,207,470

FULL TIME POSITIONS

Local Use Tax Fund	29.0	26.9	23.9
Other Funds	0.0	0.1	0.1
Total	29.0	27.0	24.0

Division: 715 Environmental Health Services
Program: Ø
Department: Health and Hospitals

Division Budget **715**

MISSION & SERVICES

Environmental Health Services (EHS) strives to ensure the citizens of St. Louis have a safe and sanitary environment. The division carries out the initiatives of the Clean Air Act in conjunction with the Missouri Dept. of Natural Resources, and the EPA. In addition, the division also provides for the inspection and education of St. Louis food service establishments to help ensure food is of high quality and handled properly.

Environmental Health Services provides various services in mosquito control, rat control, hazardous materials management, water quality monitoring, sanitation control, and air pollution control through a variety of programs.

PROGRAM HIGHLIGHT

In FY10, Environmental Health Services will focus on core health issues while relegating less health-related functions such as daycare licensure to the state.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Permanent Establishment Inspections	8,766	10,017	10,000
Temporary Establishment Inspections	975	1,107	1,000
Restaurants Inspected ≤ 180 Days	91%	95%	95%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,784,877	2,052,816	1,690,182
Materials and Supplies	8,914	13,500	9,800
Equipment, Lease, and Assets	2,197	0	0
Contractual and Other Services	43,356	48,995	78,096
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	\$1,839,344	\$2,115,311	\$1,778,078
Grant and Other Funds	\$1,027,953	\$1,610,833	\$1,436,864
All Funds	\$2,867,297	\$3,726,144	\$3,214,942

FULL TIME POSITIONS

Local Use Tax Fund	35.5	34.0	31.0
Other Funds	23.5	24.0	21.0
Total	59.0	58.0	52.0

Division: 719 Family/ Community/ School Health
Program: Ø
Department: Health and Hospitals

Division Budget **719**

MISSION & SERVICES

Family/ Community/ School Health (FCH) works toward reaching the highest risk populations for contracting chronic and communicable diseases including youth, refugee, immigrant, and incarcerated populations in an effort to help them get the care they need.

Division services include, but are not limited to: school health screenings and referrals, immunization audits, community outreach, infant mortality initiatives and other prenatal care services.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Quality Assurance/Immunization Audits	40,892	23,283	30,321
Children Compliance w/ Immunizations	96%	95%	97%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	504,546	840,059	834,985
Materials and Supplies	4,704	3,000	3,000
Equipment, Lease, and Assets	6,511	1,500	1,500
Contractual and Other Services	35,921	20,400	20,400
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	\$551,682	\$864,959	\$859,885
Grant and Other Funds	\$242,077	\$281,275	\$575,024
All Funds	\$793,759	\$1,146,234	\$1,434,909

FULL TIME POSITIONS

Local Use Tax Fund	11.0	18.0	13.3
Other Funds	3.0	3.0	3.7
Total	14.0	21.0	17.0

Division: 737 Health Care Trust Fund
Program: Ø
Department: Health and Hospitals

Division Budget 737

MISSION & SERVICES

The Health Care Trust Fund was established in 2001, from a portion of local use tax receipts, as a means for funding health care for uninsured and under insured City residents.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	0	0	0
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	5,000,000	5,000,000	5,000,000
Debt Service and Special Charges	0	0	0
<hr/>			
Local Use Tax Fund	\$5,000,000	\$5,000,000	\$5,000,000
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$5,000,000	\$5,000,000	\$5,000,000

FULL TIME POSITIONS

Local Use Tax Fund	0.0	0.0	0.0
Other Funds	0.0	0.0	0.0
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Total	0.0	0.0	0.0

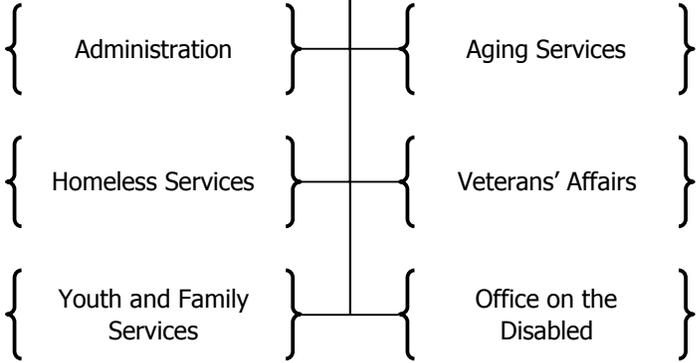


DEPARTMENTAL RESPONSIBILITIES

GOAL: CITIZENRY OF GOOD HEALTH AND WELL BEING

- Enhance the quality of life of citizens through the provision of social service programs to the aged, homeless, veterans, disabled, youth, and families in need.
- Promote City living and neighborhood stabilization through the preservation of affordable and accessible housing and support services that enhance the quality of life for those in need.

Director of
Human Services



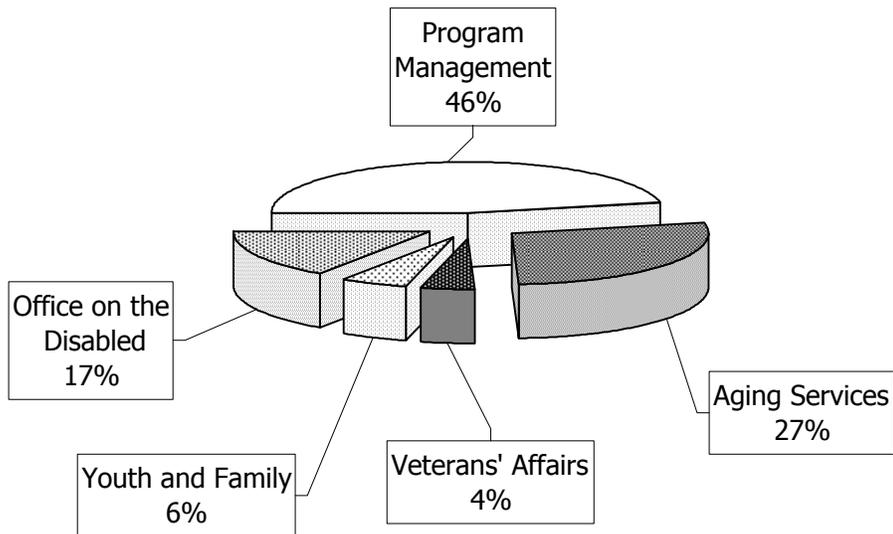
HUMAN SERVICES

BUDGET BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
800 Director of Human Services	1,312,532	1,365,135	1,346,412
General Fund	\$1,312,532	\$1,365,135	\$1,346,412
Local Use Tax Fund	293,349	341,919	301,523
General & Local Use Tax Funds	\$1,605,881	\$1,707,054	\$1,647,935
Grant and Other Funds	13,707,210	20,908,978	19,113,593
TOTAL DEPARTMENT ALL FUNDS	\$15,313,091	\$22,616,032	\$20,761,528

PERSONNEL BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
800 Director of Human Services	17.0	18.0	17.0
General Fund	17.0	18.0	17.0
Local Use Tax Fund	6.0	6.0	5.0
General & Local Use Tax Funds	23.0	24.0	22.0
Grant and Other Funds	24.0	24.0	25.0
TOTAL DEPARTMENT ALL FUNDS	47.0	48.0	47.0

HUMAN SERVICES

FY10 GENERAL FUND BUDGET BY PROGRAM

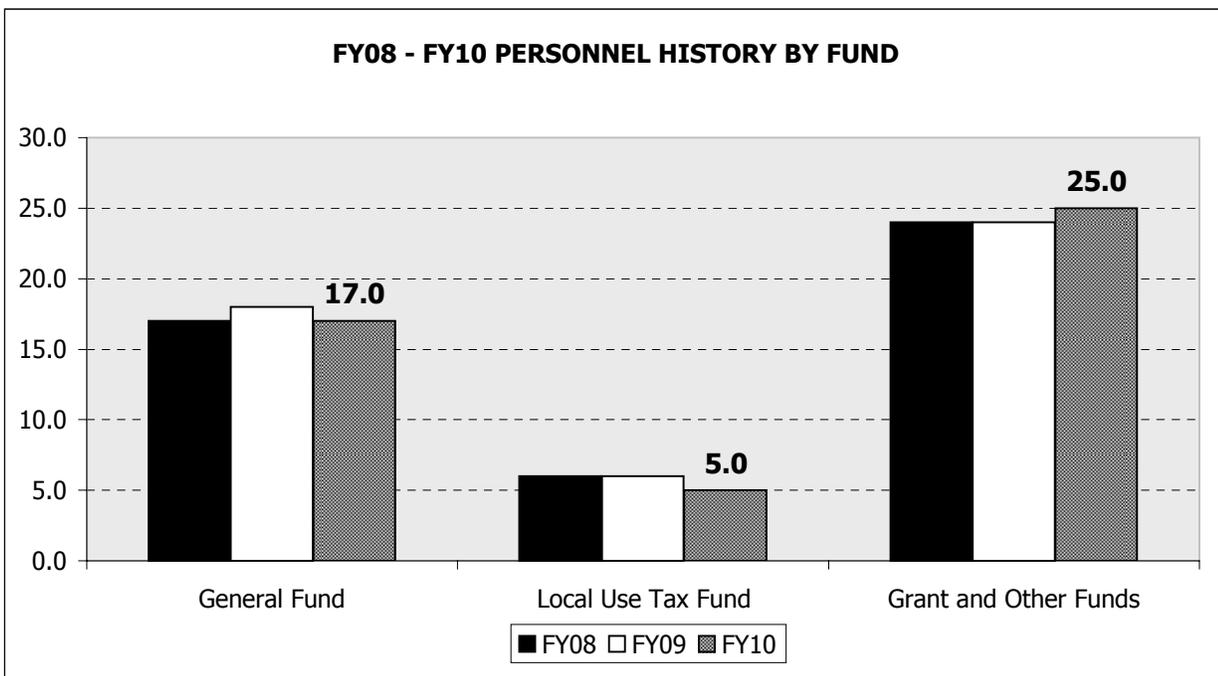
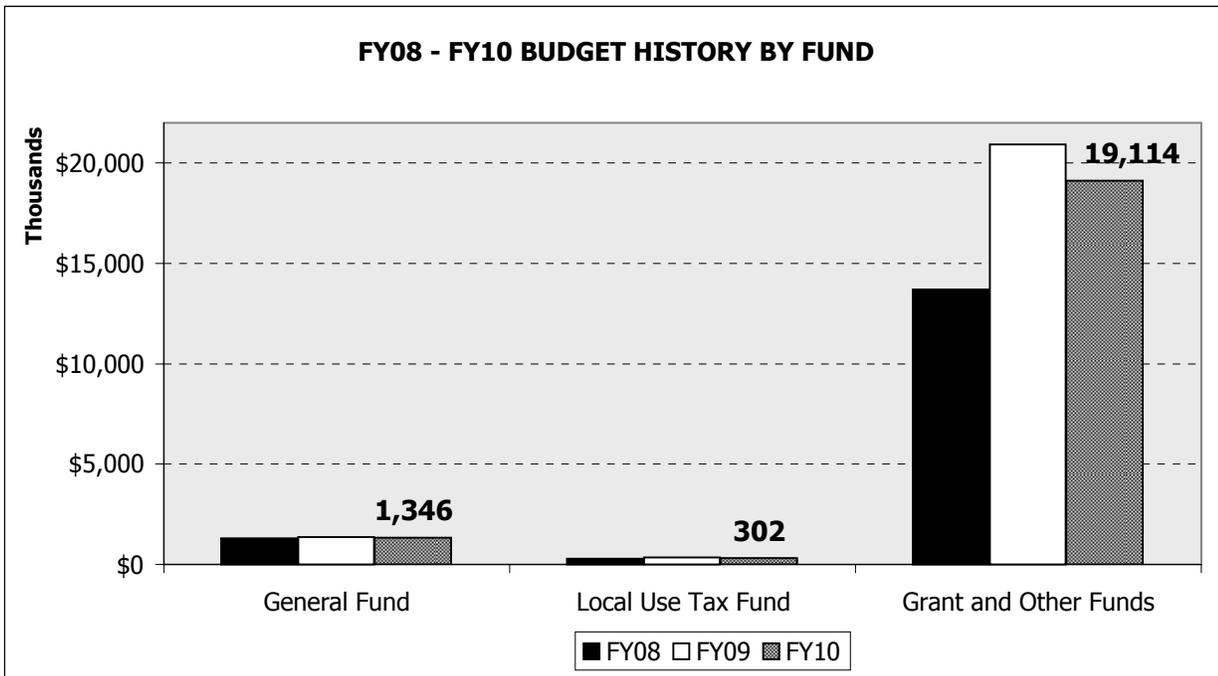


TOTAL HUMAN SERVICES BUDGET \$1.3M

DIVISION HIGHLIGHTS

- Homeless Service will complete its biennial census of the City homeless population to gauge the success of recent programmatic efforts and effects of the economic downturn.
- Youth and Family Services to increase number of sites participating in the SFSP and CACFP in an effort to increase the total number of youth fed.
- Aging Services to increase health awareness, disease prevention and nutrition services offered to seniors.
- Office on the Disabled to complete a Self Evaluation Plan and Transition Plan for the City, as required by the ADA.

HUMAN SERVICES



Division: 800 Director of Human Services
Program: Ø
Department: Human Services

Division Budget **800**

MISSION & SERVICES

The Department of Human Services strives to enhance the quality of life for the citizens of St. Louis through the provision of social services via subcontracts, direct services, and partnerships with public and private entities.

The Department of Human Services is mandated by the City of St. Louis Charter to administer social welfare programs and does this through it's six programs: Program Management, Aging Services, Homeless Services, Veterans' Affairs, Youth and Family Services, and Office on the Disabled.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,183,527	1,212,403	1,196,889
Materials and Supplies	15,455	17,399	17,005
Equipment, Lease, and Assets	10,716	11,250	11,250
Contractual and Other Services	102,834	124,083	121,268
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$1,312,532	\$1,365,135	\$1,346,412
Local Use Tax Fund	\$293,349	\$341,919	\$301,523
Grant and Other Funds	\$13,707,210	\$20,908,978	\$19,113,593
All Funds	\$15,313,091	\$22,616,032	\$20,761,528

FULL TIME POSITIONS

General Fund	17.0	18.0	17.0
Local Use Tax Fund	6.0	6.0	5.0
Other Funds	24.0	24.0	25.0
<hr/>			
All Funds	47.0	48.0	47.0

Division: 800 Director of Human Services
Program: 01 Program Management
Department: Human Services

Program Budget **800-01**

MISSION & SERVICES

Program Management strives to ensure the effective and efficient operation of all DHS divisions by providing administrative guidance and support.

Program Management engages in legislative and budgetary advocacy to increase available resources for services and issues facing all clients served by DHS. In addition, the program works to increase coordination and collaboration with the city and community organizations in planning and program development processes related to a wide array of social issues including, but not limited to: successful childhood and youth development, aging and disabled services, veterans services, homelessness, marital and relationship initiatives, human trafficking and the mentally ill.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	548,236	577,110	580,327
Materials and Supplies	3,620	3,816	3,707
Equipment, Lease, and Assets	2,809	2,800	2,800
Contractual and Other Services	32,891	42,134	43,154
Debt Service and Special Charges	0	0	0
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General Fund	\$587,556	\$625,860	\$629,988
Grant and Other Funds	\$773,103	\$847,684	\$1,010,886
All Funds	\$1,360,659	\$1,473,544	\$1,640,874

FULL TIME POSITIONS

General Fund	7.0	7.0	7.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	7.0	7.0	7.0

Division: 800 Director of Human Services
Program: 02 Aging Services
Department: Human Services

Program Budget **800-02**

MISSION & SERVICES

Aging Services' purpose is to provide a comprehensive and coordinated system of community-based services for older adults and persons with disabilities living in the City of St. Louis through the St. Louis Area Agency on Aging (SLAA).

Funded through this program, SLAA's services include, but are not limited to: transportation, nutrition, home modifications and repairs, legal services, respite, personal care services and case management. In addition, SLAA provides opportunities for employment, socialization, and other activities in the community.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
Meals Home-Delivered	565,966	552,792	544,224
Transportation Trips Provided	102,270	175,368	150,000
Home Repairs & Modifications	2,766	3,010	3,100
Administrative to Program Costs	12.3%	11.8%	12.9%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	317,295	335,725	338,170
Materials and Supplies	6,570	7,128	6,912
Equipment, Lease, and Assets	3,329	3,200	3,200
Contractual and Other Services	23,197	25,040	24,113
Debt Service and Special Charges	0	0	0
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General Fund	\$350,391	\$371,093	\$372,395
Grant and Other Funds	\$5,999,256	\$6,571,297	\$6,140,817
All Funds	\$6,349,647	\$6,942,390	\$6,513,212

FULL TIME POSITIONS

General Fund	5.0	5.0	5.0
Other Funds	15.5	15.5	15.5
<hr/>			
All Funds	20.5	20.5	20.5

Division: 800 Director of Human Services
Program: 03 Homeless Services
Department: Human Services

Program Budget **800-03**

MISSION & SERVICES

Homeless Services program mission is to effectively promote systematic changes that will positively impact people's lives and move them from homelessness to independence and self-sufficiency by increasing the availability of resources and services, eliminating barriers, and strengthening the continuum of care.

Homeless Services has contractual agreements to assist non-profit agencies in providing services to homeless residents and those at-risk of becoming homeless. These services include, but are not limited to: emergency shelter, transitional housing, permanent housing for the disabled, safe havens, assessment and outreach.

PROGRAM HIGHLIGHT

In FY10, Homeless Service will complete its biennial census of the City homeless population to gauge the success of recent programmatic efforts and effects of the economic downturn.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Homeless Population	1,322	1,350	1,300
Requests for Shelter	3,040	4,599	4,000
Permanent Supportive Housing Units	855	917	1,260

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	279,642	315,701	275,096
Materials and Supplies	2,585	3,401	3,195
Equipment, Lease, and Assets	3,745	2,600	2,600
Contractual and Other Services	7,377	20,217	20,632
Debt Service and Special Charges	0	0	0
Local Use Tax Fund	\$293,349	\$341,919	\$301,523
Grant and Other Funds	\$4,791,561	\$10,932,009	\$8,986,663
All Funds	\$5,084,910	\$11,273,928	\$9,288,186

FULL TIME POSITIONS

Local Use Tax Fund	6.0	6.0	5.0
Other Funds	4.0	4.0	5.0
All Funds	10.0	10.0	10.0

Division: 800 Director of Human Services
Program: 04 Veterans' Affairs
Department: Human Services

Program Budget **800-04**

MISSION & SERVICES

The Office of Veterans' Affairs is committed to providing quality, comprehensive services so veterans can work and educate themselves to achieve and maintain a better quality of life and self-sufficiency.

Veterans' Affairs advocates for military veterans residing within the City of St. Louis, particularly those at risk because of poverty, homelessness or poor living conditions. The Office administers programs funded by grants derived from federal, local, and private sources. Services available include, but are not limited to: transportation, legal services, benefits counseling, recognition activities and linking veterans to other available resources and organizations.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	53,552	56,923	56,823
Materials and Supplies	325	357	347
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	2,653	2,774	2,729
Debt Service and Special Charges	0	0	0
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General Fund	\$56,530	\$60,054	\$59,899
Grant and Other Funds	\$384,608	\$439,048	\$445,048
All Funds	\$441,138	\$499,102	\$504,947

FULL TIME POSITIONS

General Fund	1.0	1.0	1.0
Other Funds	0.0	0.0	0.0
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All Funds	1.0	1.0	1.0

Division: 800 Director of Human Services
Program: 05 Youth and Family
Department: Human Services

Program Budget **800-05**

MISSION & SERVICES

The Youth and Family Services program advocates for and provides a wide range of programs for youth and families who are exposed to negative risk factors, including social and economic deprivation, family conflict, and low academic achievement.

Youth and Family Services provides administrative oversight of programs that provide meals to youth (ages 1-18) through the Child & Adult Care Food Program (CACFP) and the Summer Food Service Program (SFSP). In addition, Youth and Family is charged with implementing the Mentoring, Instruction, Nutrition, Esteem (MINE) Program for youth (ages 10-17) under the supervision of the Family / Juvenile Courts.

PROGRAM HIGHLIGHT

In FY10, Youth and Family plans to increase the number of sites participating in its two food programs, the CACFP and SFSP, in an effort to increase the number of youths receiving meals.

<u>PERFORMANCE MEASURES</u>	Actual FY08	Estimate FY09	Goal / Est. FY10
CACFP Meals Served	515,187	423,909	470,000
SFSP Meals Served	261,512	210,042	278,200
MINE Graduation Rate	85%	59%	85%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	59,254	62,807	62,656
Materials and Supplies	2,223	2,098	2,039
Equipment, Lease, and Assets	1,457	1,750	1,750
Contractual and Other Services	9,342	9,135	8,872
Debt Service and Special Charges	0	0	0
General Fund	\$72,276	\$75,790	\$75,317
Grant and Other Funds	\$1,758,682	\$2,118,940	\$2,500,179
All Funds	\$1,830,958	\$2,194,730	\$2,575,496

FULL TIME POSITIONS

General Fund	1.0	1.0	1.0
Other Funds	4.5	4.5	4.5
All Funds	5.5	5.5	5.5

Division: 800 Director of Human Services
Program: 06 Office on the Disabled
Department: Human Services

Program Budget **800-06**

MISSION & SERVICES

The mission of the Office on the Disabled is to assist the City of St. Louis in complying with the Americans with Disabilities Act (ADA) and making the City one that welcomes people of all disabilities as full and equal participants in the community.

Services available include, but are not limited to: plan reviews for public / private construction projects, accessibility site visits, interpreter for the deaf services, disabled parking programs, emergency management planning, ADA compliance training and advocacy.

PROGRAM HIGHLIGHT

In FY10, Office on the Disabled will complete a Self Evaluation Plan and Transition Plan for the City, as required by the ADA.

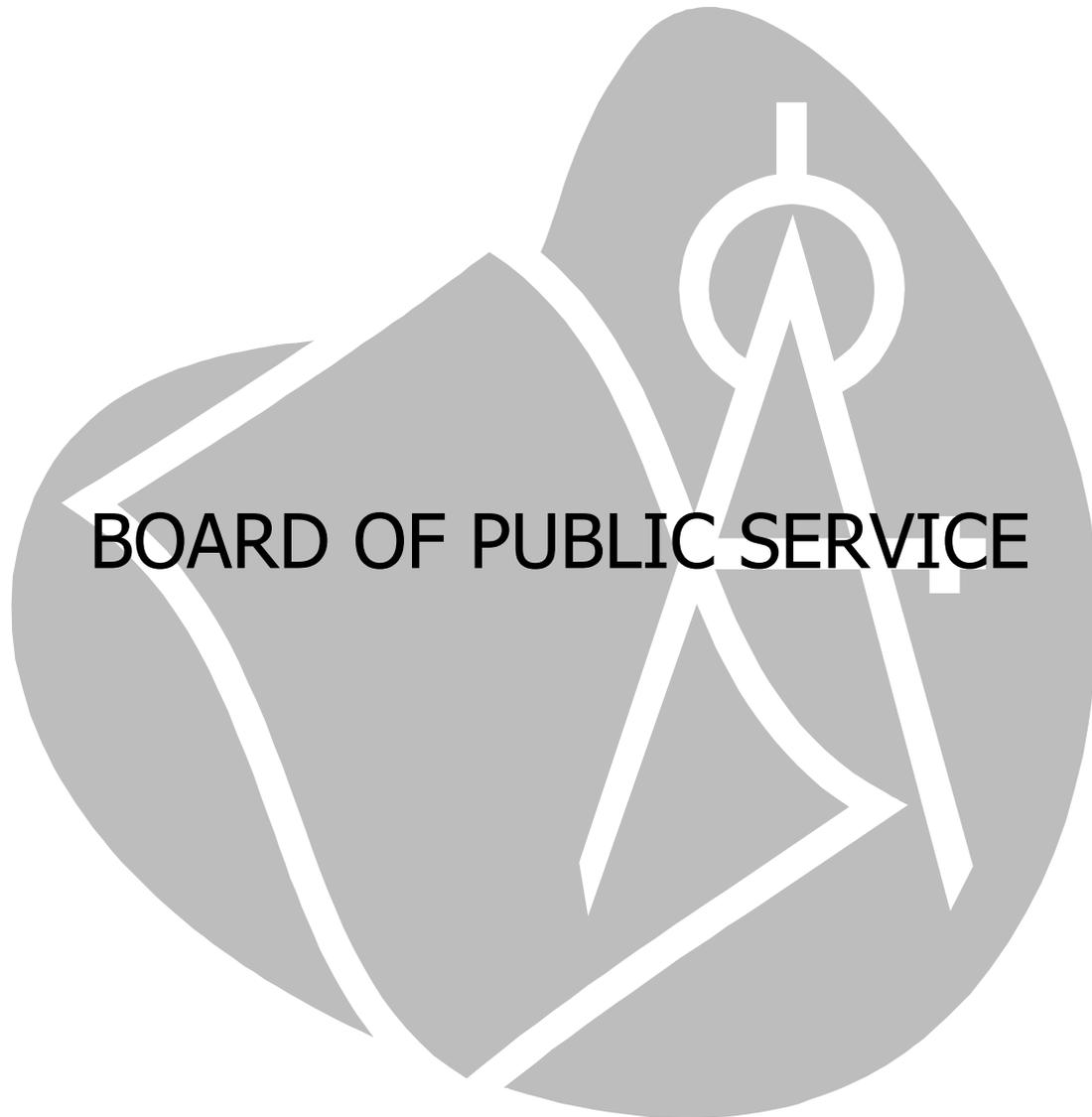
PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Occupancy Permit Reviews	New Measure	160	200
ADA Complaints Received	New Measure	40	50

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	205,190	179,838	158,913
Materials and Supplies	2,717	4,000	4,000
Equipment, Lease, and Assets	3,121	3,500	3,500
Contractual and Other Services	34,751	45,000	42,400
Debt Service and Special Charges	0	0	0
General Fund	\$245,779	\$232,338	\$208,813
Grant and Other Funds	\$0	\$0	\$30,000

FULL TIME POSITIONS

General Fund	3.0	4.0	3.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	4.0	3.0

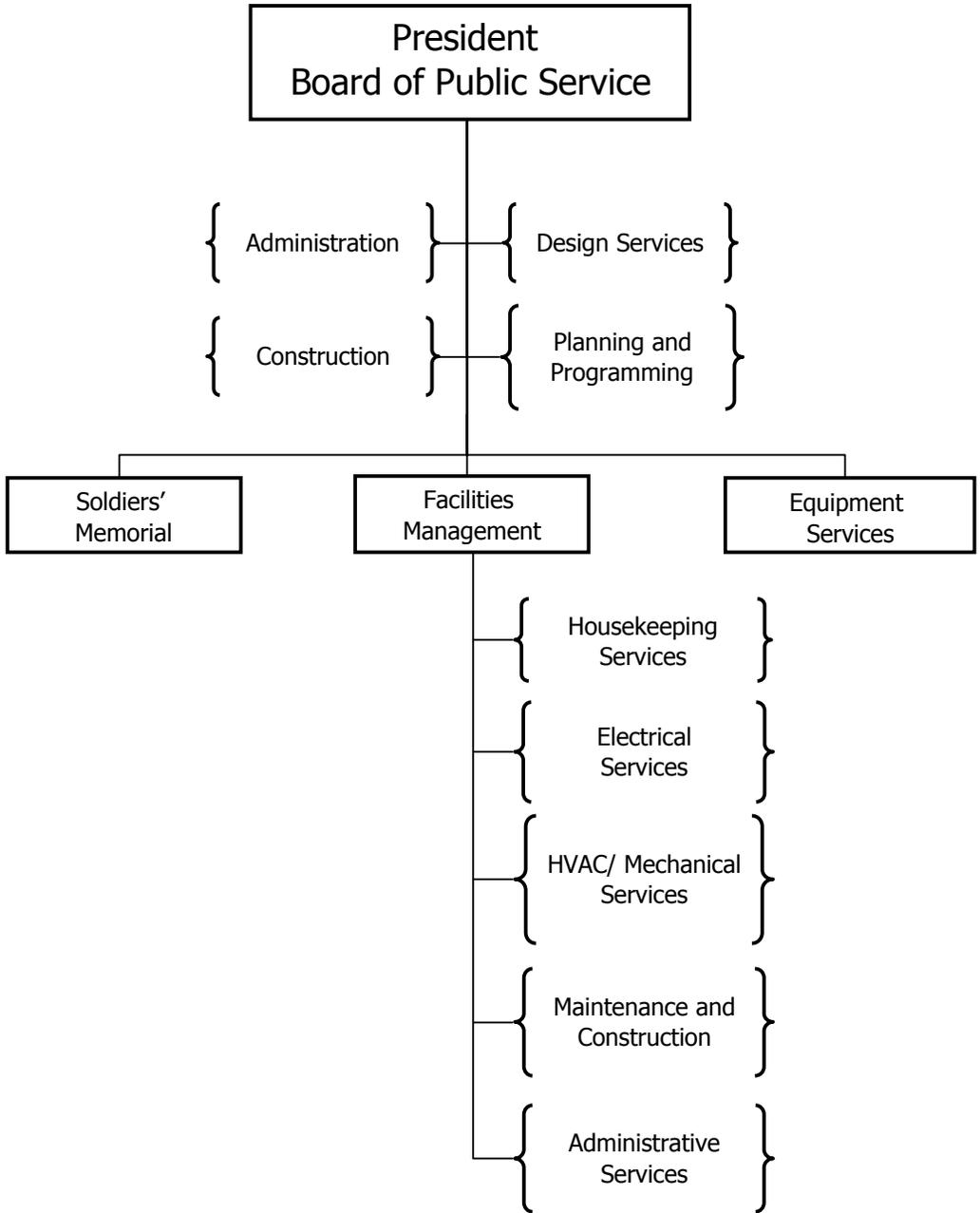


BOARD OF PUBLIC SERVICE

DEPARTMENTAL RESPONSIBILITIES

GOAL: EFFICIENT AND EFFECTIVE GOVERNMENT

- Provide for a well maintained public infrastructure.
- Provide safe, comfortable, clean, and well maintained City-owned facilities.
- Ensure the capabilities of City departments by repairing and maintaining an effective and efficient rolling stock and equipment fleet.



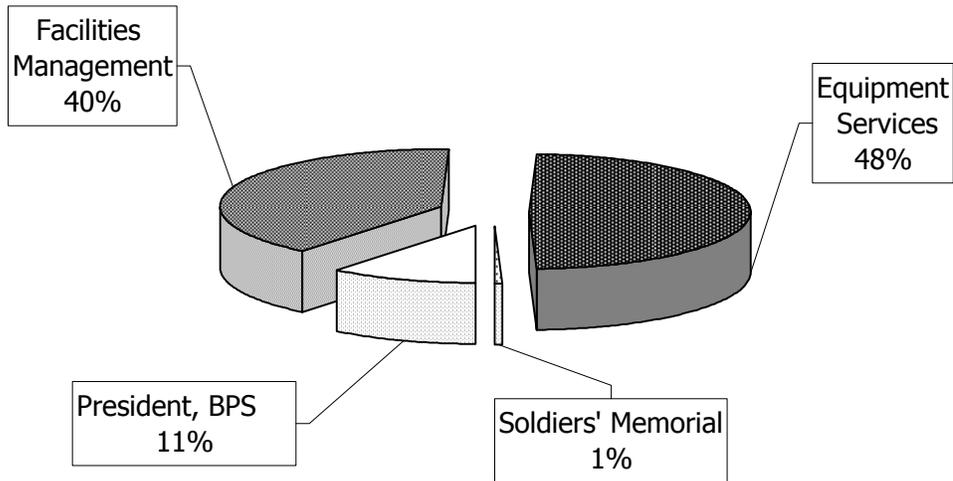
BOARD OF PUBLIC SERVICE

BUDGET BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
900 President, BPS	2,646,985	3,210,038	2,690,904
903 Facilities Management	9,882,711	9,831,053	9,861,117
910 Equipment Services	12,326,643	12,621,952	12,076,396
930 Soldiers' Memorial	199,650	195,181	161,271
General Fund	\$25,055,989	\$25,858,224	\$24,789,688
Grant and Other Funds	366,470	1,125,763	982,841
TOTAL DEPARTMENT ALL FUNDS	\$25,422,459	\$26,983,987	\$25,772,529

PERSONNEL BY DIVISION	ACTUAL FY08	BUDGET FY09	BUDGET FY10
900 President, BPS	49.0	49.0	43.0
903 Facilities Management	47.0	46.0	48.0
910 Equipment Services	74.0	73.0	69.0
930 Soldiers' Memorial	3.0	3.0	2.0
General Fund	173.0	171.0	162.0
Grant and Other Funds	21.0	25.0	22.0
TOTAL DEPARTMENT ALL FUNDS	194.0	196.0	184.0

BOARD OF PUBLIC SERVICE

FY10 GENERAL FUND BUDGET BY DIVISION



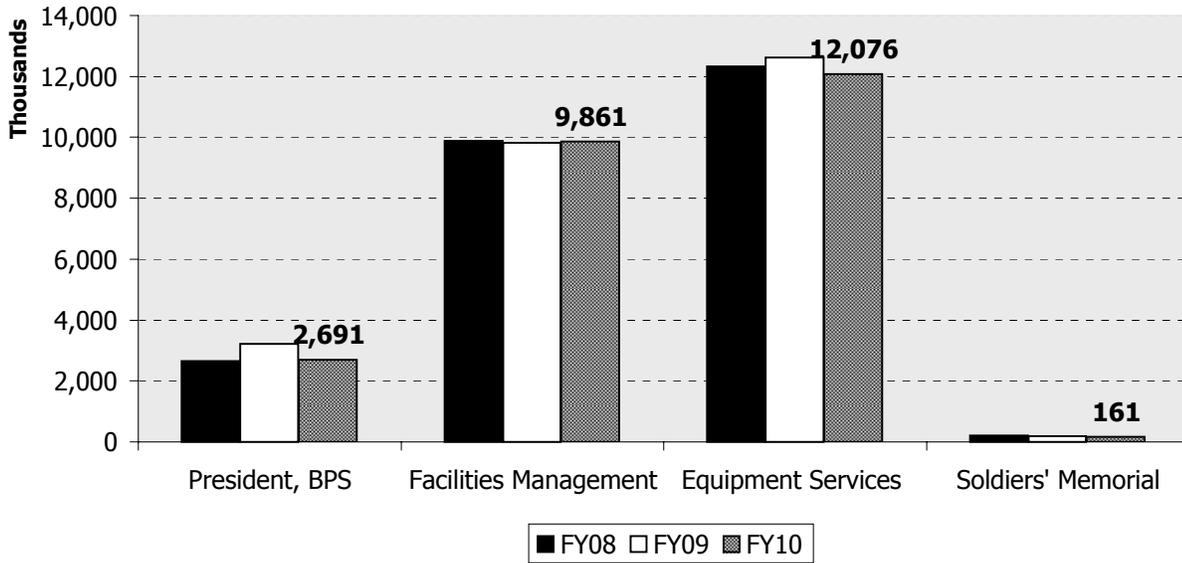
TOTAL BOARD OF PUBLIC SERVICE \$24.7M

DIVISION HIGHLIGHTS

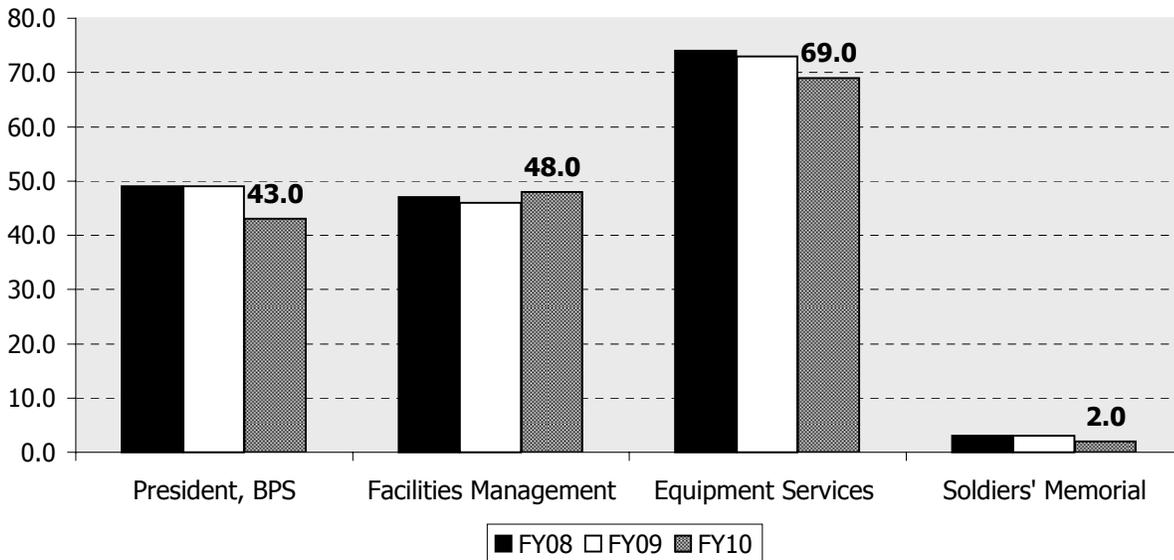
- Facilities Management to implement more environmentally responsible policies and practices in the maintenance of City facilities to operate using less energy/cost and at higher efficiency.
- The Board of Public Service to complete the relocation of Health and Hospitals, Human Services and other City Agencies to the 1520 Market Building.
- The Equipment Services Division to seek new partnership with Metro for the maintenance/repair of larger vehicles in the City fleet.
- The President, Board of Public Service completed the Jefferson Avenue viaduct construction and will begin construction of the Grand Avenue viaduct.
- The Board of Public Service to continue the process of traffic signal interconnection in order to mitigate the effects of the closure of the eastern portion of the I-64/Hwy. 40 project.

BOARD OF PUBLIC SERVICE

FY08 - FY10 GENERAL FUND BUDGET HISTORY



FY08 - FY10 GENERAL FUND PERSONNEL HISTORY BY DIVISION



Division: 900 President, BPS
Program: Ø
Department: Board of Public Service

Division Budget 900

MISSION & SERVICES

The President of the Board of Public Service (BPS) is responsible for all public works and improvements undertaken by the City. Its mission is to maintain and improve the infrastructure for the benefit of the residential and business communities. Duties includes the design, construction, and supervision of public works projects. BPS has administrative supervision over Facilities Management, Equipment Services, and Soldiers' Memorial operations.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	2,305,119	2,737,528	2,381,340
Materials and Supplies	24,743	42,010	42,010
Equipment, Lease, and Assets	31,086	40,000	40,000
Contractual and Other Services	286,037	390,500	227,554
Debt Service and Special Charges	0	0	0
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Total General Fund	\$2,646,985	\$3,210,038	\$2,690,904
Grant and Other Funds	\$318,675	\$1,125,763	\$982,841
All Funds	\$2,965,660	\$4,335,801	\$3,673,745

FULL TIME POSITIONS

General Fund	49.0	49.0	43.0
Other Funds	15.0	19.0	16.0
<hr/>			
All Funds	64.0	68.0	59.0

Division: 900 President, BPS
Program: 01 Administration
Department: Board of Public Service

Program Budget **900-01**

MISSION & SERVICES

Administration provides support and supervision for the engineering design and construction programs. The section processes applications, project contracts, payroll, and department requisitions. In addition, the program handles service desk operations which coordinate all service and repair requests for City facilities.

PROGRAM HIGHLIGHTS

In FY10, the Administration Program of the Board of Public Service will supervise the relocation of Health & Hospitals Division, the Human Services Division, as well as other City Agencies to the 1520 Market Building.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Total Finalized Contracts	43	45	50
Average Project Age (Months)	2.1	3.5	2.2

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	1,243,595	1,610,186	1,212,195
Materials and Supplies	24,743	42,010	42,010
Equipment, Lease, and Assets	31,086	40,000	40,000
Contractual and Other Services	108,370	139,500	139,554
Debt Service and Special Charges	0	0	0
General Fund	\$1,407,794	\$1,831,696	\$1,433,759
Grant and Other Funds	\$318,675	\$0	\$0
All Funds	\$1,726,469	\$1,831,696	\$1,433,759

FULL TIME POSITIONS

General Fund	21.0	22.0	18.0
Other Funds	0.0	0.0	0.0
All Funds	21.0	22.0	18.0

Division: 900 President, BPS
Program: 02 Design Services
Department: Board of Public Service

Program Budget **900-02**

MISSION & SERVICES

Design Services staff conduct investigations, and prepares reports, studies, and cost estimates. The program maintains an archival library of City buildings, structures, streets, alleys, and subdivisions. Federally mandated bridge inspections are handled under this program. Design Services administers the underground storage tank and asbestos/ lead paint abatement programs.

PROGRAM HIGHLIGHTS

In FY10, the Design Services Program of the Board of Public Service will stay within 15% of estimates versus actual bids for a minimum of 80% of its completed projects. Design Services also plans to complete the designs of the Grand Avenue Viaduct and begin construction in FY10.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Total Active City Projects	111	141	129
Projects Under Budget	81%	100%	100%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	379,219	452,827	419,925
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$379,219	\$452,827	\$419,925
Grant and Other Funds	\$0	\$386,823	\$284,399
All Funds	\$379,219	\$839,650	\$704,324

FULL TIME POSITIONS

General Fund	8.0	8.0	8.0
Other Funds	5.0	6.0	4.0
All Funds	13.0	14.0	12.0

Division: 900 President, BPS
Program: 03 Construction
Department: Board of Public Service

Program Budget **900-03**

MISSION & SERVICES

The mission of the program is to assure all public works projects are completed in compliance with contract documents, project scopes, budgets, and schedules. Projects include street and alley improvements, bridge repair and replacement, and building alterations, additions, renovations, and repair.

PROGRAM HIGHLIGHTS

In FY09, the Board of Public Service completed the Jefferson Avenue viaduct construction and in FY10, will begin construction/improvements on the new Northside Recreation Center in O'Fallon Park, the Tucker Avenue Bridge, the Loughborough Bridge, Halls Ferry Circle, upgrades at the Juvenile Center, Manchester Road, and Goodfellow Ave.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
City Projects Completed On-Time	99%	97%	100%
City Projects Completed Under Budget	94%	99%	100%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	556,873	559,228	568,217
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	177,667	251,000	88,000
Debt Service and Special Charges	0	0	0
General Fund	\$734,540	\$810,228	\$656,217
Grant and Other Funds	\$0	\$738,940	\$698,442
All Funds	\$734,540	\$1,549,168	\$1,354,659

FULL TIME POSITIONS

General Fund	14.0	13.0	11.0
Other Funds	10.0	13.0	12.0
All Funds	24.0	26.0	23.0

Division: 900 President, BPS
Program: 04 Planning & Programming
Department: Board of Public Service

Program Budget **900-04**

MISSION & SERVICES

The Planning & Programming mission is to assure all projects undertaken by the department are appropriately staffed and financed. The programs plan, with aldermanic input, for ward capital improvement projects. The program prepares grant applications for various Federal Highway Administration and Federal Transit Administration grants and administers funds obtained.

PROGRAM HIGHLIGHTS

In FY09, the Planning & Programming Section oversaw the completion of several projects, including the opening of the Gateway Transportation Center. In FY10, this program will continue conducting feasibility studies to ensure that a potential project is possible and practical for the citizens of the City of St. Louis.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
City Projects Completed On-Time	98%	100%	100%
City Projects Completed Under Budget	97%	100%	100%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	125,432	115,287	181,003
Materials and Supplies	0	0	0
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	0	0	0
Debt Service and Special Charges	0	0	0
General Fund	\$125,432	\$115,287	\$181,003
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$125,432	\$115,287	\$181,003

FULL TIME POSITIONS

General Fund	6.0	6.0	6.0
Other Funds	0.0	0.0	0.0
All Funds	6.0	6.0	6.0

Division: Facilities Management
Program: Ø
Department: Board of Public Service

Division Budget 903

MISSION & SERVICES

Facilities Management is responsible for operating and maintaining City facilities. The Department's Mission is to provide safe, comfortable, sanitary and well-maintained facilities that exceed the needs of both City Employees and Residents.

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	2,614,757	2,814,953	3,018,643
Materials and Supplies	300,905	298,500	160,487
Equipment, Lease, and Assets	42,852	40,500	21,220
Contractual and Other Services	6,924,197	6,677,100	6,660,767
Debt Service and Special Charges	0	0	0
<hr/>			
General Fund	\$9,882,711	\$9,831,053	\$9,861,117
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$9,882,711	\$9,831,053	\$9,861,117

FULL TIME POSITIONS

General Fund	47.0	46.0	48.0
Other Funds	0.0	0.0	0.0
<hr/>			
All Funds	47.0	46.0	48.0

Division: 903 Facilities Management
Program: 01 Housekeeping Services
Department: Board of Public Service

Program Budget **903-01**

MISSION & SERVICES

Housekeeping Services mission is to assure all offices and public areas of City Hall are well cleaned, well maintained, sanitary and safe.

PROGRAM HIGHLIGHTS

In FY09, Housekeeping Services began using more natural cleaners in an attempt to lessen the amount of harsh chemicals used and to make the City more eco-friendly. In FY10, Housekeeping Services will continue to explore ways to become a greener operation while still maintaining a high level of service and sanitary environment.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Work Orders Received	138	182	200
Work Orders Completed	136	185	200
Custodial Cost per sq. ft. St. Louis City Hall	\$ 1.26	\$ 1.31	\$ 1.32

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	395,488	432,164	469,801
Materials and Supplies	30,652	30,000	30,000
Equipment, Lease, and Assets	1,071	1,000	500
Contractual and Other Services	51,971	50,000	50,000
Debt Service and Special Charges	0	0	0
General Fund	\$479,182	\$513,164	\$550,301
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$479,182	\$513,164	\$550,301

FULL TIME POSITIONS

General Fund	12.0	11.0	12.0
Other Funds	0.0	0.0	0.0
All Funds	12.0	11.0	12.0

Division: 903 Facilities Management
Program: 02 Electrical Services
Department: Board of Public Service

Program Budget **903-02**

MISSION & SERVICES

Electrical Services program mission is to assure all electrical systems are maintained and in working order. The program oversees installation of new equipment by outside contractors.

PROGRAM HIGHLIGHTS

In FY09, Electrical Services standardized high efficiency electric lighting systems utilizing 100% recyclable fixtures, next generation electronic ballasts, pulse-arc metal halide lamps/lighting and compact florescent lamps. These systems, and others, will be retrofitted/renovated as standard maintenance and new construction opportunities arise in FY10.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Emergency Work Orders			
Closed w/in 1 day	233	212	318
Emergency Work Orders			
Received	233	212	318

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	545,907	592,610	592,812
Materials and Supplies	71,522	72,750	40,000
Equipment, Lease, and Assets	4,285	4,000	4,500
Contractual and Other Services	3,100,607	3,015,000	3,127,527
Debt Service and Special Charges	0	0	0
General Fund	\$3,722,321	\$3,684,360	\$3,764,839
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$3,722,321	\$3,684,360	\$3,764,839

FULL TIME POSITIONS

General Fund	8.0	8.0	8.0
Other Funds	0.0	0.0	0.0
All Funds	8.0	8.0	8.0

Division: 903 Facilities Management
Program: 03 HVAC/ Mechanical Services
Department: Board of Public Service

Program Budget **903-03**

MISSION & SERVICES

HVAC / Mechanical Services mission is to assure all HVAC and mechanical systems are maintained. The program maintains the fire sprinkler systems, hot water systems, freezers, and water coolers. The City's heating costs are included in this program's budget.

PROGRAM HIGHLIGHTS

HVAC/Mechanical Services began using environmentally friendly refrigerants in FY09 as part of the City's Greening Initiative. In FY10, the Program will continue this practice as well as more effeciently managing City facilities utilizing the Building Automation System (B.A.S.).

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Urgent Work Orders			
Closed within two days	753	428	642
Total Urgent Work Orders			
Received	769	437	656

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	869,215	965,217	999,539
Materials and Supplies	110,349	108,000	40,000
Equipment, Lease, and Assets	37,496	35,000	15,000
Contractual and Other Services	3,593,295	3,444,000	3,388,110
Debt Service and Special Charges	0	0	0
General Fund	\$4,610,355	\$4,552,217	\$4,442,649
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$4,610,355	\$4,552,217	\$4,442,649

FULL TIME POSITIONS

General Fund	14.0	14.0	14.0
Other Funds	0.0	0.0	0.0
All Funds	14.0	14.0	14.0

Division: 903 Facilities Management
Program: 04 Construction
Department: Board of Public Service

Program Budget **903-04**

MISSION & SERVICES

The Facilities Maintenance and Construction program is charged with the repairs of walls, doors, and windows at City facilities. The program provides carpentry, painting, and lock and key systems for most facilities.

PROGRAM HIGHLIGHTS

In FY09, the Construction Program began reviewing all future ceiling, wall and flooring systems and finishes for recycled content and ability to fully recycle materials used. In FY10, the Program will better utilize the existing facility dynamic database system by time/location using 2D bar coding, photo and text data inputs.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
% of Work Orders Completed within Timeframe (varies by job)	80%	85%	90%
Customer Satisfaction Rating (based on surveys completed)	89%	90%	95%

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	616,339	599,585	648,558
Materials and Supplies	66,414	69,250	32,707
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	111,219	115,000	52,750
Debt Service and Special Charges	0	0	0
General Fund	\$793,972	\$783,835	\$734,015
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$793,972	\$783,835	\$734,015

FULL TIME POSITIONS

General Fund	10.0	10.0	10.0
Other Funds	0.0	0.0	0.0
All Funds	10.0	10.0	10.0

Division: 903 Facilities Management
Program: 05 Administrative Services
Department: Board of Public Service

Program Budget **903-05**

MISSION & SERVICES

Administrative Services provides management, technical, and clerical support. The program provides technical review of plans, specifications for repair projects, and inspections. The programs supervises staff that work with the service desk.

PROGRAM HIGHLIGHTS

In FY09, the Administrative Services Section identified criteria and areas to measure progress and standardized written reports to utilize as decision making tools. In FY10, Administrative Services staff will use these to track progress to maximize efficiency in the areas of clerical and technical support to staff members of Facilities Management Division.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Routine Work Orders Received	6,667	4,161	6,242
Routine Work Orders Completed within two weeks	5,480	3,420	5,130

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	187,808	225,377	307,933
Materials and Supplies	21,968	18,500	17,780
Equipment, Lease, and Assets	0	500	1,220
Contractual and Other Services	67,105	53,100	42,380
Debt Service and Special Charges	0	0	0
General Fund	\$276,881	\$297,477	\$369,313
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$276,881	\$297,477	\$369,313

FULL TIME POSITIONS

General Fund	3.0	3.0	4.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	4.0

Division: 910 Equipment Services
Program: Ø
Department: Board of Public Service

Division Budget **910**

MISSION & SERVICES

The Equipment Services Division (ESD) provides repair and maintenance to City vehicles and equipment. ESD operates six garage repair facilities and also manages the fleet fueling procedures for City vehicles.

PROGRAM HIGHLIGHTS

In FY09, Equipment Services Division (ESD) updated the City Vehicle Policy Manual to include measures for fuel conservation, telematics and revised the system for establishing mileage reimbursements based on the IRS national rate. In FY10, ESD will partner with Metro Garage in order to better and more efficiently maintain and repair the City's fire suppression/fighting fleet.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Average Vehicle Age (Years)	11.8	12.1	12.9
Total Number of City Vehicles	2,213	2,187	2,237
Fuel Consumed (Gallons)			
Diesel	1,196,762	1,097,868	1,150,000
Unleaded & CNG	312,640	326,629	326,000

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	4,142,390	4,436,272	4,301,502
Materials and Supplies	6,621,378	6,725,400	5,693,089
Equipment, Lease, and Assets	5,051	6,200	5,530
Contractual and Other Services	1,557,824	1,454,080	2,076,275
Debt Service and Special Charges	0	0	0
General Fund	\$12,326,643	\$12,621,952	\$12,076,396
Grant and Other Funds	\$0	\$0	\$0
All Funds	\$12,326,643	\$12,621,952	\$12,076,396

FULL TIME POSITIONS

General Fund	74.0	73.0	69.0
Other Funds	6.0	6.0	6.0
All Funds	80.0	79.0	75.0

Division: 930 Soldiers' Memorial
Program: Ø
Department: Board of Public Service

Division Budget **930**

MISSION & SERVICES

Soldiers' Memorial is dedicated as a memorial for veterans and as a museum for preserving a historic collection of military artifacts. The memorial building is open to the public and has meeting space available for veterans and other groups.

PROGRAM HIGHLIGHTS

In FY09, Soldiers' Memorial created the website www.stlsoldiersmemorial.org, to better reach the public. The Museum also developed a five year capital improvements plan for renovations to the building and grounds, based on both current structural needs and requirements for accredited museums. The addition of several new exhibits to the museum including Gulf War, Operation Iraqi Freedom and Operation Enduring Freedom were introduced in FY09. In FY10 new museum exhibits include a POW-MIA and Fischer-WWII Curtiss-Wright Production Poster Exhibit. The "Military Uniforms 20th C. -Today" exhibit is projected to open on November 1st. Also in FY10, there will be continued expansion of educational outreach programs to area schools, as well as a strong focus on facility rental for revenue generation and an increased engagement with a broader community and visitor market.

PERFORMANCE MEASURES

	Actual FY08	Estimate FY09	Goal / Est. FY10
Tours/Presentations	85	98	113
Total Museum Visitors	41,789	46,000	52,900

EXPENDITURE CATEGORY	ACTUAL FY08	BUDGET FY09	BUDGET FY10
Personal Services	142,317	132,781	99,071
Materials and Supplies	0	2,000	2,000
Equipment, Lease, and Assets	0	0	0
Contractual and Other Services	57,333	60,400	60,200
Debt Service and Special Charges	0	0	0
General Fund	\$199,650	\$195,181	\$161,271
Grant and Other Funds	\$47,795	\$0	\$0
All Funds	\$247,445	\$195,181	\$161,271

FULL TIME POSITIONS

General Fund	3.0	3.0	2.0
Other Funds	0.0	0.0	0.0
All Funds	3.0	3.0	2.0

BUDGET PROCESS

Budget as Operating Plan

The budget for the City is an Annual Operating Plan serving as the guidebook for the fiscal year. It sets policy, identifies new initiatives and allocates the resources necessary to maintain City services and meet the objectives of the fiscal year. The fiscal year for the City of St. Louis runs from July 1 to June 30. In accordance with state law, the budget must be balanced when adopted.

Budget Basis

The General Fund and most special fund budgets are formulated on a modified accrual basis. Encumbrances, including outstanding purchase orders, are budgeted as expenses but revenues are recognized only when they are actually received. Enterprise fund appropriations including the Airport and Water Divisions are budgeted on a cash basis. Both expenditures and revenues are recognized when actually paid or received. The City's Comprehensive Annual Financial Report (CAFR) accounts for the City's finances according to generally accepted accounting principles (GAAP). This method differs from the budget basis primarily in that revenues are recognized when they are measurable and available as opposed to actually received and expenditures are recognized when the obligation is incurred rather than paid or encumbered. For this reason, the CAFR also contains financial statements expressed on a "budget" basis so that end-of-year results can be compared with the budget.

The Budget Process

- The budget process begins in the fall when the Budget Division issues a request for departmental revenue estimates. The information submitted by the departments will be incorporated into the Budget Division's initial revenue estimate for the coming fiscal year.
- At the same time the department heads are asked to identify any new initiatives or programs so that they may be included in the budget planning process.
- In January, having arrived at a preliminary revenue estimate for the coming fiscal year and incorporating any new initiatives or areas that will experience an increase in costs, the Budget Division issues budget allocations to departments.
- Departments respond by submitting their budget requests and service level information to the Budget Division.
- In February, the Budget Division holds budget meetings with the departments and the administration to discuss budget requests and, where necessary, reconcile discrepancies between allocations and requests.
- Revenue estimates are continually updated throughout this period. In March, departmental budget proposals are adjusted to reflect the latest revenue projections.

BUDGET PROCESS

- In April, the Budget Division prepares the budget document and submits its proposed budget to the Board of Estimate and Apportionment (E&A), comprised of the Mayor, the Comptroller and the President of the Board of Aldermen. The Board of E&A reviews the proposed budget, holds hearings with departments and conducts a public hearing at which citizens may voice their concerns. Following the hearings, the Board of E&A may recommend changes to the proposed budget.

Next Steps - Charter Requirements

- The Board of E&A must submit its proposed budget to the Board of Aldermen not less than 60 days prior to the beginning of the fiscal year, or May 1.
- During May and June, the Ways and Means Committee of the Board of Aldermen conducts public hearings on each segment of the proposed budget prior to taking any action. The proposed budget is reviewed and then considered by the Board of Aldermen.
- The Board of Aldermen may reduce the amount of any item in a budget bill, except amounts fixed by statute or ordinance obligations. The Board of Aldermen may not increase any appropriation amount nor insert new items unless specifically approved by the Board of E&A. (As a general rule, should increases for particular items be desired, the Ways and Means committee will submit a list of items for the Board of E&A to consider, with which it may or may not agree.)
- If the Board of E&A does not submit its proposed budget to the Board of Aldermen by May 1, the Budget Director would be required to submit a budget directly to the Board of Aldermen.
- If the Board of Aldermen does not approve a budget by the beginning of the fiscal year, the proposed budget by the Board of E&A or, in its absence, the submission by the Budget Director, shall be deemed to have been approved by the Board of Aldermen.

Budget / Operating Plan Administration

- As needs arise during the fiscal year, limited transfers within or among departments or funds may occur with approval of the Board of Estimate and Apportionment. Any accruing or unappropriated City revenue may be appropriated by ordinance recommended by the Board of E&A and passed by the Board of Aldermen.

BUDGET PROCESS

December

Distribution of Budget Manual

January

Departments Submit Revenue Estimates

Departments Submit New Initiative Requests

Revenue Estimates Developed

Budget Allocations Issued to Departments

February

Departments Submit Budget Requests and Service Level Information

March

Budget Meetings with Departments and Administration

April

Budget Division Submits Budget to Board of Estimate and Apportionment (E & A)

E & A Holds Departmental and Public Hearings

May

E & A Approves and Submits Budget to Board of Alderman

Requests for Any Increases or New Items Submitted to E & A for Consideration

Ways and Means Committee Conducts Budget Hearings

Board of Alderman Approve Budget

July

Fiscal Year Begins July 1

CITY DEBT

General Discussion

The City of St. Louis is authorized to issue general obligation bonds payable from unlimited and ad valorem taxes to finance capital improvements upon a two-thirds majority vote of the qualified voters voting on the specific proposition. The Missouri Constitution provides that the amount of bonds payable out of tax receipts (which includes bonds payable from special assessments) shall not exceed 10% of the total assessed valuation of the taxable property of the City. The Constitution permits the City to become indebted for an additional 10% of the value of the taxable tangible property for the purpose of acquiring a right-of-way, constructing, extending and improving a sanitary or storm sewer system. The City is also authorized to issue revenue bonds to finance capital improvements to its water system, sewer system, and airport facilities. These types of revenue bonds require a two-thirds vote of the qualified electorate voting on the specific proposition.

The City is also authorized to issue revenue bonds to finance capital improvements to its water system, sewer system, and airport facilities. These types of revenue bonds require a two-thirds vote of the qualified electorate voting on the specific proposition.

All revenue bonds issued by the City are payable solely out of the revenue derived from the operation of the facility that is financed from the proceeds of such bonds. Revenue bonds do not pledge the full faith and credit of the City in servicing the bonded indebtedness and such bonds are not considered in determining the legal debt margins resulting from the limitations described above.

The City is also authorized by statute to issue "Tax Increment Financing" obligations pertaining to development projects. In July, 1991, the City issued \$15,000,000 of Tax Increment Revenue Bonds for the St. Louis Marketplace project. Such obligations are secured by increments of revenues attributable to property and other taxes generated by improvements to the project area, and may also be secured by annual appropriations from the City's General Fund. As part of the St. Louis Marketplace financing, the City covenanted to request annual appropriations from the General Fund beginning in fiscal year 1993 to cover any shortfalls in the payments of debt service on these bonds until such time as the aforementioned incremental revenues are at least equal to 150% of the annual debt service payments on said bonds for five consecutive years. Shortfalls in Marketplace debt began in FY06 and are to continue in FY10 where the subsidy amounts are projected at \$0.7 million.

In 2007, the City issued \$16,961,000 of TIF bonds for the One City Centre Redevelopment Project. As in the Marketplace project, these bonds may also be secured by the City's general fund in addition to incremental revenues. No payments from the general fund are anticipated in FY10.

CITY DEBT

Outstanding Debt and Lease Obligations

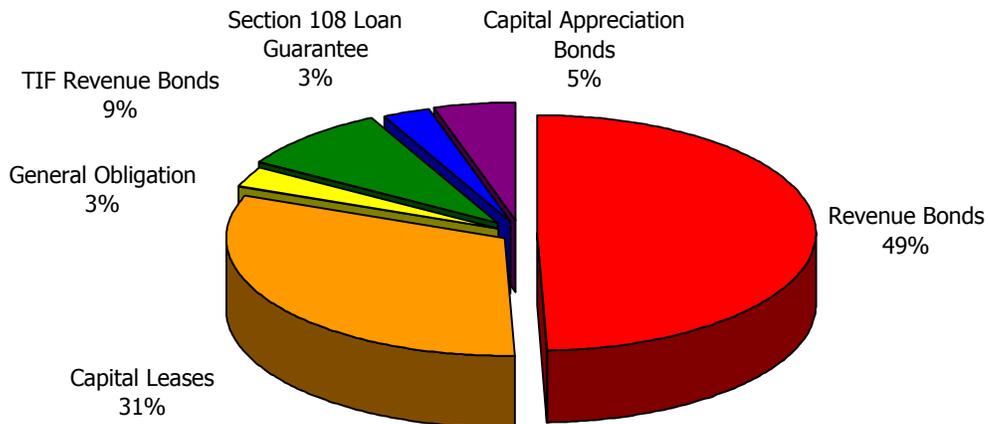
In addition to those financing mechanisms already discussed, the City uses capital leases as a means of financing major development and construction projects. The City's total outstanding debt and lease obligations as estimated as of the end of June, 2009 are approximately \$1.8 billion. This total includes \$158.2M in TIF revenue bonds, most of which are backed solely by project revenues. This amount also includes \$53.2M in Section 108 (HUD) loan guarantees for the convention center hotel and Hope VI housing development projects. As illustrated below, just under 50% of the City's total debt is in the form of revenue bonds issued primarily by the Airport and to a lesser extent the Water and Parking Divisions.

Legal Debt Margin		
Est. as of June 30, 2009		
	City Purposes Basic Limit	Streets & Sewers Additional Limit
2008 Assessed Value:	4,557,182,166	4,557,182,166
<u>Debt Limit</u>		
10% of AV:	455,718,217	455,718,216
Less: General Obligation Bonds	49,790,000	0
Legal Debt Margin	\$405,928,217	\$455,718,216

Note: Legal Debt Margin refers to only tax supported debt; other forms of debt including revenue bonds or lease debt do not fall under the constitutional limitation.

Source: Office of the Comptroller

TOTAL CITY DEBT AND LEASE OBLIGATIONS



Total Obligations = \$1.8 bil.

Estimated obligations outstanding as of 6/30/09 per Office of the Comptroller

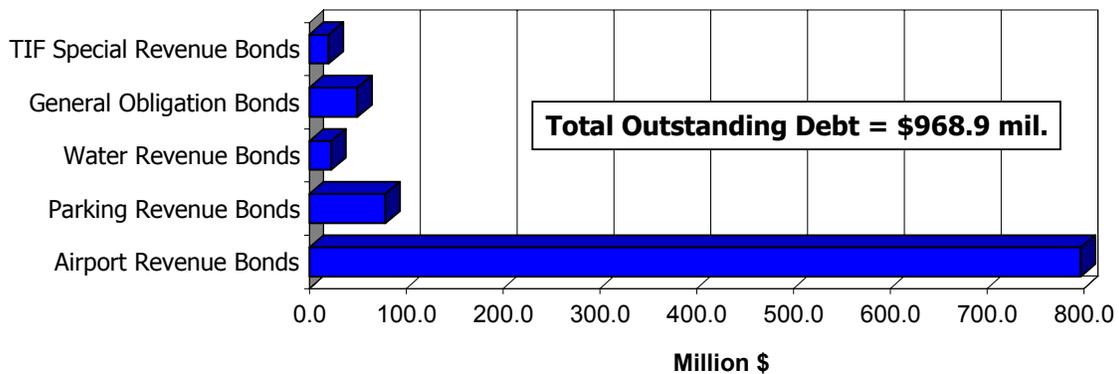
CITY DEBT

General Obligation and Revenue Bonds

Payments on general obligation debt are made from ad valorem property tax and license receipts. In 1999, the City issued \$65 million in general obligation bonds. With the bond proceeds, the City's Fire Department is replacing its existing fire fighting fleet and conducting renovations to its firehouses. The St. Louis Police Department has received funds to upgrade its crime lab and make improvements to its headquarters building on Clark Street. The bonds have also provided \$11 million for the demolition of abandoned and derelict buildings throughout the City. An additional \$13.0 million in G.O. debt was issued in 2006 to provide matching funds for road and bridge projects, floodwall improvements and public safety communications systems. Another debt instrument known as revenue bonds are limited obligations of the City payable solely from the revenues of the department or facility financed by the bonds. By far the largest component of debt in this or any other debt category are the revenue bonds related to the Airport expansion project.

Bond Type	Estimated Outstanding as of June 30, 2009
General Obligation Bonds	\$49,790,000
Water Revenue Bonds	23,025,000
Parking Revenue Bonds	78,854,000
Airport Revenue Bonds	797,105,000
TIF Revenue Bonds (gen fund backed)	20,171,000
Total	\$968,945,000

OUTSTANDING DEBT



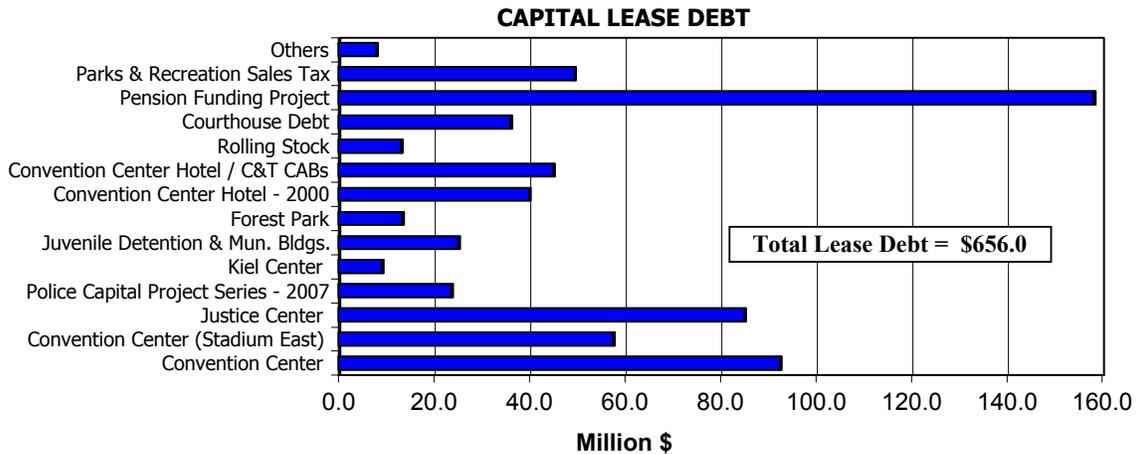
CITY DEBT

Capital Leases

The City has a number of outstanding lease-purchase agreements which can be characterized as capital leases. In capital lease financing, a non-profit authority issues debt to fund a project. This debt is secured by lease payments to the authority by a municipality leasing the project or equipment that is being financed. A list of the City's major existing agreements is presented below.

Description	Est. Outstanding June 30, 2009	Remaining Term In Years	Issue Date
Civil Courts Building Project	12,345,000	5	Jun-94
Convention Center (East) ¹	57,517,102	13	Feb-97
Convention Center - 1993A	2,567,205	6	Jun-93
Convention Cntr Leasehold Refunding - 2003	68,045,000	6	Jun-93
Convention Center Hotel - 2000	40,000,000	11	Jul-00
Convention Center Hotel / C&T CABs	44,997,891	22	May-05
Convention Center Capital Improvements	21,850,000	29	Nov-08
Kiel Center Refunding	9,100,000	13	Aug-97
Police Capital Project Series - 2007	23,625,000	28	Dec-07
Justice Center - 1996B	10,835,000	4	Aug-96
Justice Center - 2000	1,015,000	1	Feb-00
Justice Center - 2001	58,195,000	10	Sep-01
Justice Center - 2005	14,995,000	11	Aug-05
Forest Park - 2004	13,400,000	13	Mar-97
Carnahan Courthouse	23,725,000	18	Apr-02
Parks & Recreation Sales Tax	49,425,000	28	Jul-07
Pension Funding Project - 2007	140,030,000	28	Sep-07
Public Safety Sales Tax Pension Funding -2008	18,170,000	10	Jun-08
Juvenile Detention / Mun Bldg. Funding - 2008	25,080,000	29	Jun-08
1520 Market (Abram) Building	3,316,379	9	Jun-07
Rolling Stock	13,130,953	6	Mar-00
MTFC Multimodal Direct Loan	4,171,273	9	Oct-07
MDNR Energy Efficiency Program	478,392	4	Jul-01
Total	\$656,014,195		

¹ Includes \$1M per year in asset preservation funds to the Regional Convention and Sports Authority through the term of the bo



Outstanding capital lease debt est. as/of 6/30/09 per Office of the Comptroller.

CITY DEBT

Capital Leases (continued)

While General Obligation debt is funded through property tax revenues and revenue debt is paid through the revenues of the project being financed, capital lease debt does not specifically have a dedicated revenue source for making lease payments. These payments are generally obligations of the City's General Fund. In as much as possible, the City has sought to lessen this burden on the general fund by pursuing new sources of revenue that may directly or indirectly be linked to the particular project being financed. The southern expansion of the convention center for instance, was accompanied by the successful propositions of a 1/2 cent restaurant tax and a hotel sales tax, with the idea that these two industries are the most likely beneficiaries of increased convention activity. The civil courts building improvement financing was followed by the imposition of a fee on court cases to help offset the cost of debt service. Likewise, the debt service on the Justice Center is being funded in part by reimbursements the City receives from the state for holding prisoners charged with state criminal violations.

Police Department, Forest Park and Recreation leases are funded utilizing sales tax proceeds that are dedicated to those departments. In 2007 and 2008, the City issued \$158M in pension bonds supported in part by a new 1/2 cent public safety sales tax approved by voters in February, 2008. Issues related to Recreation Center construction and Police Capital Improvements were also issued last year utilizing sales taxes dedicated for those purposes. Over half of the lease debt service requirements of \$61.2 million in FY10 are supported by direct and indirect sources of revenue. Below are debt service requirements for the ensuing fiscal year. From time to time when economically viable, refinancing of some of these issues may occur.

Schedule of Lease Debt Payments - FY2010	
Cervantes Convention Center - 1993 (refinanced)	16,009,000
Civil Courts Lease - 1994	2,748,000
Convention Center East / Stadium - 1997 ¹	6,000,000
CCC Energy Lighting Debt	388,000
Pension Funding Project (2007 & 2008)	11,530,000
Juvenile Detention Ctr./ Mun. Bldgs. - 2008	1,550,000
Forest Park Lease - 1997	1,369,000
Parks & Recreation Lease - 2007	3,237,000
Justice Center Lease	11,127,000
Kiel Center - 1997	907,000
Police Capital Improvements - 2007	1,385,000
Rolling Stock Lease / ITSA 2000-08	2,526,000
Carnahan Courthouse -2006	975,000
911 System Upgrades	239,000
1520 Market (Abram) Building	492,000
Multimodal Station	568,000
MDNR Loan - 2001	172,000
Total	<u>\$61,222,000</u>

¹ includes asset preservation payment

CITY DEBT

Tax Increment Financing Projects

Tax Increment Financing (TIF) is a funding mechanism used to support financing of development projects. In a TIF financing, bonds are issued to finance infrastructure and other improvements related to a development project. A portion of the incremental tax revenues resulting from the development are then dedicated to service the debt. In most instances, the debt remains an obligation of the developer and debt service is dependent solely on the incremental taxes to be generated by the project. The City's first TIF project known as St. Louis Marketplace and a more recent project for One City Centre are unique in that City general revenue is to be made available should there be any shortfall in project revenue. So, while the outstanding debt table listed earlier includes all outstanding TIF debt, only the Marketplace debt and One City Centre debt remain a potential obligation of the City. Listed below are outstanding estimated debt totals as of the end of FY09 for those TIF projects that have issued debt.

<u>TIF Project</u>	<u>Debt Outstanding</u>	<u>TIF Project</u>	<u>Debt Outstanding</u>
Marketplace #1	\$3,210,000	Security Building #39	3,045,000
Cupples #3	1,100,000	Catlin Townhomes #40	393,000
Chouteau Compton #6	2,531,793	Shenandoah Place #41	218,699
Edison Brothers #8	4,368,000	Maryland Plaza S. #43	4,133,176
100 N. Condo #10	153,979	410 N. Jefferson #44	1,664,000
Emerging Technologies #11	528,000	410 N. Jefferson #44	4,311,000
3800 Park #12	382,703	Gaslight Sq. East #49	1,632,000
Gravois Plaza #13	4,049,000	1136 Washington #50	3,370,000
4200 Laclede #17	830,400	Wash. East Condo #51	7,860,521
MLK Plaza #18	2,415,000	1300 Conv. Plz. #55	899,000
Tech Electronics #19	900,000	Loughborough #57	18,275,000
1505 Missouri #20	654,540	East Bank #61	1,456,825
Grand Center #21	12,106,000	2300 Locust #62	1,503,088
Walter Knoll Florist #22	979,760	Pet Building #63	3,008,500
Luoderman Building #23	2,263,103	Moon Bros. #65	1,481,000
920/1000 Olive #24	2,667,732	Ely Walker Lofts #69	5,590,000
Grace Lofts #25	1,586,725	Bee Hat Lofts #73	1,313,000
Paul Brown Building #26	3,264,200	Euclid/Buckingham #81	1,080,000
1141-1151 So. 7th Street #27	1,075,600	600 Washington #85	16,961,000
Terra Cotta Lofts #28	3,505,000	Grand /Cozens /Evans	
1312 Washington #29	400,000	#88	1,645,000
Southtowne Centre #30	8,058,998		
Soulard Apts. #32	2,760,533	Total	<u><u>\$158,173,875</u></u>
Printers Lofts #33	4,410,000		
City Hospital #34	2,718,000		
Fashion Square Lofts #35	3,844,000		
1601 Washington #36	3,313,000		
1619 Washington #37	1,879,000		
Highlands At Forest Park #38	2,379,000		

CITY DEBT

Principal and Interest Requirements on Direct Debt

as of June 30, 2009

Fiscal Year	General Obligation Bonds		
	Principal	Interest	Total
2009-2010	3,490,000	2,171,310	5,661,310
2010-2011	3,615,000	2,055,860	5,670,860
2011-2012	3,730,000	1,940,266	5,670,266
2012-2013	3,905,000	1,778,629	5,683,629
2013-2014	4,090,000	1,590,941	5,680,941
2014-2015	4,275,000	1,412,421	5,687,421
2015-2016	4,485,000	1,209,821	5,694,821
2016-2017	4,720,000	993,051	5,713,051
2017-2018	4,990,000	771,001	5,761,001
2018-2019	5,270,000	543,127	5,813,127
2019-2020	885,000	297,325	1,182,325
2020-2021	930,000	261,927	1,191,927
2021-2022	975,000	224,726	1,199,726
2022-2023	1,025,000	184,751	1,209,751
2023-2024	1,080,000	142,471	1,222,471
2024-2025	1,135,000	97,650	1,232,650
2025-2026	1,190,000	49,980	1,239,980
	<u>\$49,790,000</u>	<u>\$15,725,257</u>	<u>\$65,515,257</u>

Source: Office of the Comptroller, City of St. Louis

Debt Ratios

estimate as of June 30, 2009

	Net Debt Per Capita
Direct Debt (incl. G.O. & Lease debt)	\$2,206
Direct Debt (above plus Revenue Bonds)	\$4,747

Source: City of St. Louis Budget Division: based on 2006 revised U.S. census population of 353,837

Bond Ratings

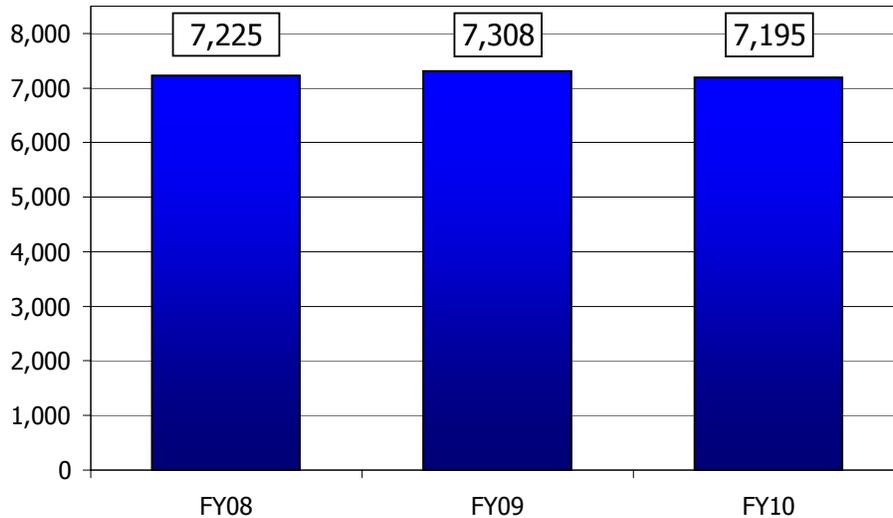
Moody's	A2
Standard & Poor's	A+
Fitch	A

CITY DEBT

In November, 2005, City voters approved additional general obligation debt of \$13 million. Issued in 2006, the total outstanding general obligation debt is now \$49.8 million. In total, the City remains well under the 10% cap established by the Missouri Constitution. Direct debt supported by property tax levies and City general and capital fund revenue totals \$2,104 per capita. Adding outstanding revenue bonds (primarily Airport) brings the debt per capita to \$4,723. The City's ability to manage its finances and maintain positive fund balances are key to the City's debt issuance policy. On May 19, 2008, Standard and Poor's Ratings Service upgraded the City's credit rating from A to A+ with a stable outlook and Fitch Ratings upgraded its rating from A- to A. Moody's Investors Service upgraded its rating on City debt from A3 to A2 on May 27, 2008. These improved ratings allow the City to borrow money at lower interest rates thus resulting in decreased costs. These ratings also serve as a positive indicator for companies and investors looking to do business in the City of St. Louis.

PERSONNEL SUMMARY

PERSONNEL TOTALS FY08 - FY10



Personnel Trends FY08 - FY10

The FY2010 budget proposes an overall reduction in staffing in all funds by a net total of 113 positions. Of this total, 69 positions are in the General Fund. Among areas seeing reductions are the Division of Corrections which has a net cut of 28 positions due to a decline in inmate populations at the City's detention Centers.

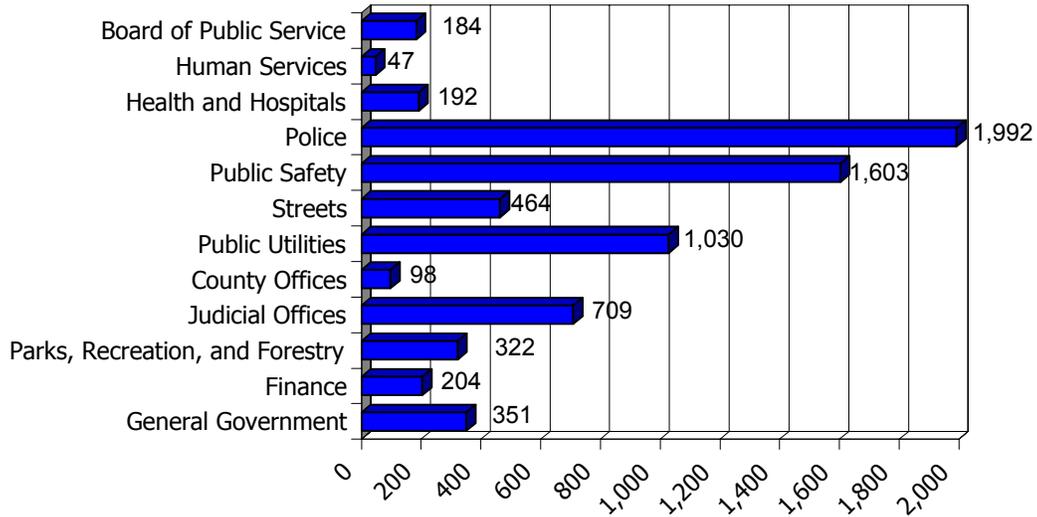
Other position reductions are scattered throughout departments and are generally targeted toward vacant positions as an effort to reduce costs with minimal impact on City services.

Among special funds, there is a total reduction of 23 positions in the Local Use Tax fund, most of these are in the Health Department and Building Division. Minor decreases in special funds are scattered across various departments.

There is a net reduction of 5 positions among grant funds while among the enterprise funds, the City's Water Division staff total is unchanged while the Airport will be reducing its staff by 4 positions in the next fiscal year.

PERSONNEL SUMMARY

FY10 Personnel Totals by Department All Funds

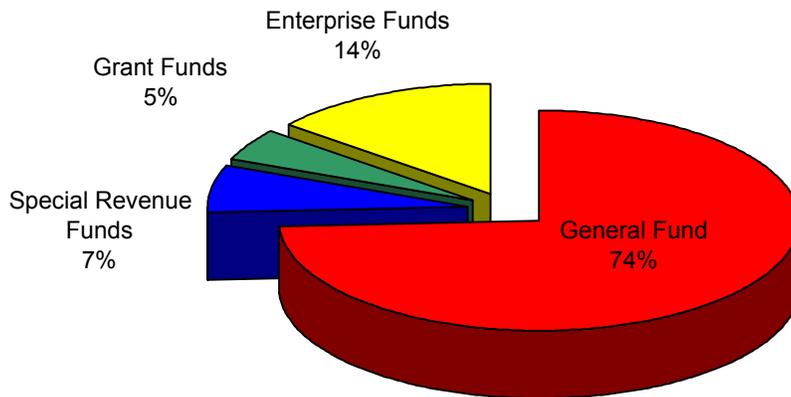


Authorized Full-Time Personnel Totals - By Department All Funds

Department	FY08	FY09	FY10
General Government	361.00	359.00	351.00
Finance	201.04	205.00	204.00
Parks, Recreation, and Forestry	335.00	332.00	322.00
Judicial Offices	717.00	721.00	709.00
County Offices	99.00	101.00	98.00
Public Utilities	1,030.00	1,033.00	1,029.00
Streets	458.00	463.00	464.00
Public Safety	1,634.00	1,644.00	1,603.00
Police	1,938.00	1,992.00	1,992.00
Health and Hospitals	211.00	214.00	192.00
Human Services	47.00	48.00	47.00
Board of Public Service	194.00	196.00	184.00
Totals	7,225.04	7,308.00	7,195.00

PERSONNEL SUMMARY

FY10 Personnel by Fund



Authorized Full-Time Personnel Totals - By Fund

Fund	FY08	FY09	FY10
General Fund	5,341.16	5,392.61	5,323.73
Special Revenue and Other Funds			
Local Use Tax Funds	195.90	209.40	186.18
Assessment Fund	71.00	71.00	69.00
Communications Fund	19.00	18.00	18.00
Lateral Sewer Fund	16.78	18.26	18.26
1116-9 Special Funds	143.00	153.00	146.00
Surface Transportation Projects Fund	1.00	1.00	1.00
Street Improvements Fund	39.00	41.00	40.00
Tax Increment Financing Fund	6.40	6.85	6.45
Mail Center - Special Fund	7.27	7.27	7.27
Employees Health and Hospital Fund	9.15	9.15	8.15
Public Safety Trust Fund	12.00	12.00	11.50
Grant Funds			
SLATE	40.80	42.00	47.15
Community Development Block Grant	78.82	76.65	77.13
Other Grant Funds	223.26	226.31	215.68
Enterprise Funds			
Water Division	379.00	383.00	383.00
Airport	641.50	640.50	636.50
Totals	7,225.04	7,308.00	7,195.00

PERSONNEL SUMMARY

Department (All Funds)	FY08	FY09	FY10
General Government			
110 Board of Aldermen	45.00	45.00	45.00
120 Mayor's Office	23.00	24.00	24.00
121 St. Louis Agency on Training and Employment	44.00	45.00	45.00
123 Personnel	52.00	53.00	51.00
124 Register	3.00	3.00	3.00
126 Civil Rights Enforcement Agency	7.00	7.00	7.00
127 Information Technology Service Agency	44.00	45.00	43.00
137 Budget Division	7.00	6.00	5.00
139 City Counselor	66.00	62.00	58.00
141 Planning and Urban Design	22.00	20.00	20.00
142 Community Development Administration	44.00	45.00	45.00
143 Affordable Housing Commission	4.00	4.00	5.00
Total General Government	361.00	359.00	351.00
Finance			
160 Comptroller	89.04	93.00	94.00
162 Municipal Garage	7.00	7.00	7.00
163 Microfilm	7.00	7.00	7.00
170 Supply Commissioner	9.73	9.73	9.73
171 Multigraph	10.00	10.00	10.00
172 Mail Room	7.27	7.27	7.27
180 Assessor	71.00	71.00	69.00
Total Finance	201.04	205.00	204.00
Parks, Recreation and Forestry			
210 Director, Parks, Recreation, and Forestry	6.00	6.00	9.00
213 Recreation	26.00	26.00	26.00
214 Forestry	123.00	121.00	113.00
220 Parks	176.00	175.00	172.00
225 Soulard Market	4.00	4.00	2.00
Total Parks, Recreation and Forestry	335.00	332.00	322.00
Circuit Clerk and Court En Banc			
310 Circuit Clerk	1.00	1.00	1.00
311 Circuit Court	72.00	73.00	72.00
313 Board of Jury Supervisors	10.00	10.00	10.00
314 Probate Court	0.00	0.00	0.00
320 Probation and Juvenile Detention Center	244.00	240.00	240.00
Total Circuit Clerk and Court En Banc	327.00	324.00	323.00

PERSONNEL SUMMARY

Department (All Funds)	FY08	FY09	FY10
Other Judicial Offices			
312 Circuit Attorney	148.00	152.00	146.00
315 Sheriff	180.00	183.00	180.00
316 City Courts	36.00	36.00	35.00
317 City Marshal	26.00	26.00	25.00
Total Other Judicial Offices	390.00	397.00	386.00
County Offices			
330 Tax Equalization Board	0.00	0.00	0.00
333 Recorder of Deeds	45.00	47.00	46.00
334 Election and Registration	32.00	32.00	30.00
335 Medical Examiner	12.00	12.00	12.00
340 Treasurer	10.00	10.00	10.00
Total County Offices	99.00	101.00	98.00
Public Utilities			
401 Communications Division	17.00	16.00	16.00
415 Water Division	376.00	380.00	380.00
420 Airport Commission	637.00	637.00	633.00
Total Public Utilities	1,030.00	1,033.00	1,029.00
Streets			
510 Director of Streets	25.00	26.00	26.00
511 Traffic and Lighting	87.00	88.00	92.00
513 Auto Towing	30.00	29.00	28.00
514 Street Division	151.00	154.00	154.00
516 Refuse	165.00	166.00	164.00
Total Streets	458.00	463.00	464.00
Public Safety			
610 Director, Public Safety	10.63	8.63	9.00
611 Fire Department	830.00	830.00	830.00
614 Office of Special Events	0.00	0.00	2.00
616 Excise Commissioner	6.00	6.00	6.00
620 Building Commissioner	232.00	245.00	231.00
622 Neighborhood Stabilization	39.37	41.37	41.00
625 City Emergency Management Agency	0.00	5.00	4.00
632 Corrections/ MSI	236.00	231.00	228.00
633 City Justice Center	280.00	277.00	252.00
Total Public Safety	1,634.00	1,644.00	1,603.00
Police			
650 Police	1,938.00	1,992.00	1,992.00
Total Police Department	1,938.00	1,992.00	1,992.00

PERSONNEL SUMMARY

Department (All Funds)	FY08	FY09	FY10
Health and Hospitals			
700 Director, Health and Hospitals	39.00	36.00	33.00
710 Health Commissioner	19.00	22.00	15.00
711 Communicable Disease Control	51.00	50.00	51.00
714 Animal Care and Control	29.00	27.00	24.00
715 Community Environmental Health Services	59.00	58.00	52.00
719 Family/ Community/ School Health	14.00	21.00	17.00
Total Health and Hospitals	211.00	214.00	192.00
Human Services			
800 Human Services	47.00	48.00	47.00
Total Human Services	47.00	48.00	47.00
Board of Public Service			
900 President, Board of Public Service	64.00	68.00	59.00
903 Facilities Management	47.00	46.00	48.00
910 Equipment Service Division	80.00	79.00	75.00
930 Soldiers' Memorial	3.00	3.00	2.00
Total Board of Public Service	194.00	196.00	184.00
TOTALS	7,225.04	7,308.00	7,195.00

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

City Narrative

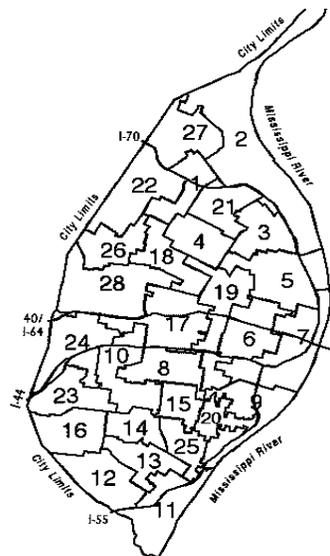
The City of St. Louis is located on the Mississippi River, the eastern boundary of the State of Missouri, just below its confluence with the Missouri River. The City occupies 61.74 square miles of land and its area has remained constant since 1876. The City, a constitutional charter city not part of any county, is organized and exists under and pursuant to its Charter and the Constitution and laws of the State of Missouri.

The City is popularly known as the "Gateway of the West," due to its central location and historic role in the nation's westward expansion. Commemorating this role is the 630 foot stainless steel Gateway Arch, the world's tallest man made monument, which is the focal point of the 86 acre Jefferson National Expansion Memorial on the downtown riverfront.

While the City was originally incorporated as a town in 1809 and a city in 1823, the current City charter was adopted in 1923 by the electorate.

Source: City of St. Louis website

St. Louis's
28 Wards



Civic Timeline

<u>Year</u>	<u>Event</u>
1764	St. Louis founded by Pierre Laclede.
1823	City of St. Louis incorporated as a City.
1832	Municipal water distribution begins.
1857	City Fire Department established.
1861	Metropolitan Police System founded.
1876	City separation from St. Louis County.
1904	St. Louis hosts the 1904 World's Fair & Olympics.
1935	Bond Issue for Jefferson National Expansion Memorial approved.
1954	Metropolitan Sewer District created.
1963	Transit operations assumed by Bi-State Development Agency.
1965-66	Downtown building boom begins with completion of Gateway Arch and Busch Memorial Stadium.
1985-86	St. Louis Union Station & Historic Old Courthouse complete renovations.
1993	MetroLink light-rail system opens first line.
1994-95	Scottrade Center (formerly Kiel) & Edward Jones Dome (formerly TWA Dome) completed.
2000-02	St. Louis reverses decades of population declines. Eagleton Federal Courthouse & St. Louis Justice Center completed.
2008	Gateway Transportation Center, multi-modal facility opened downtown.

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

Demographic & Social Characteristics

Population

2007	355,663
2006	353,837
2005	352,572
2004	350,705
2003	348,039



<u>Population By Age</u>	<u>2007</u>	<u>2006</u>	<u>Race</u>	<u>2007</u>	<u>2006</u>
Under 5	7.4%	7.6%	White	44.4%	46.1%
5 to 19	20.6%	21.1%	Black	48.5%	51.0%
20 to 34	19.8%	20.1%	Asian	1.9%	2.2%
35 to 44	14.9%	14.7%	Hispanic	2.7%	2.6%
45 to 54	15.5%	14.9%	Other	3.0%	0.7%
55 to 64	10.1%	9.8%			
65 & over	11.7%	11.8%			
Median	36.3	35.6			

<u>Educational Attainment (>25 years of age)</u>	<u>2007</u>	<u>2006</u>
Graduate / Professional Degree	10.6%	9.6%
Bachelor's Degree	14.3%	14.1%
Associate's Degree	4.8%	5.5%
Some College (no degree)	19.8%	18.3%
High School Diploma	29.9%	29.6%
No Diploma	20.6%	22.7%

<u>Households By Type</u>	<u>2007</u>	<u>2006</u>
Total Households	141,559	139,929
Family households	49.6%	51.9%
w/ own children under 18	23.7%	24.9%
Married-couple family	24.0%	25.1%
w/ own children under 18	10.2%	9.8%
Male householder, no wife present	5.9%	5.4%
w/ own children under 18	2.1%	2.7%
Female householder, no husband present	19.7%	21.4%
w/ own children under 18	11.3%	12.4%
Nonfamily households	50.4%	48.1%
Householder living alone	44.0%	42.5%
65 years and over	10.8%	10.9%

Source: 2007 U.S. Census American Community Survey

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

Economic and Employment Data

<u>Top Employers</u>	<u>2007 Employees</u>	<u>2006 Employees</u>
BJC Health Systems	16,447	15,351
Washington University	13,381	13,006
St. Louis University	9,399	9,379
City of St. Louis	8,682	8,647
AT&T Services, Inc.	5,917	6,628
St. Louis Board of Education	5,811	6,232
Anheuser-Busch Companies, Inc.	5,164	5,033
U.S. Postal Service	5,109	5,800
State of Missouri	5,052	5,310
A.G. Edwards (Now Wachovia)	4,811	5,016
National Finance Center	3,883	3,658
Defense, Finance, and Accounting Service	3,191	3,336
Express Personnel Services	2,485	3,366
Federated Retail (Now Macy's)	2,347	4,137

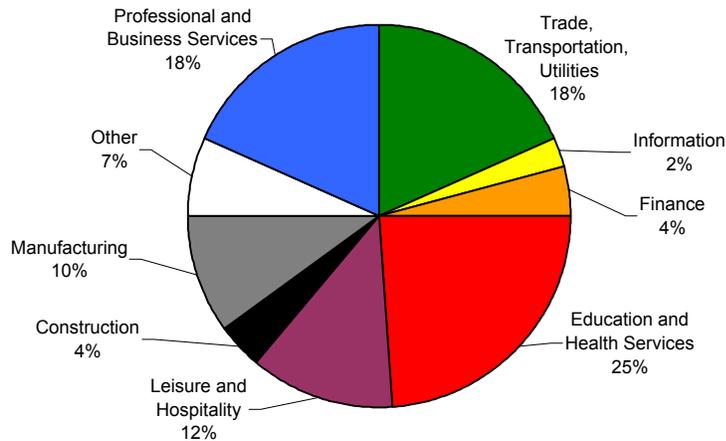
Source: City of St. Louis, Collector of Revenue

<u>Income and Employment</u>		<u>Most Recent</u>	<u>%</u>	<u>Previous Year</u>
		<u>Period</u>	<u>Change</u>	<u>Period</u>
Per Capita Personal Income	07/ 06 ¹	\$29,724	4.4%	\$28,458
Average Annual Pay	07/ 06 ²	\$48,914	3.4%	\$47,313
Total Employment	Sept. 08(p)/ 07 ²	237,919	1.7%	233,969
Establishments	3rd Qtr 08(p)/ 07 ²	8,494	-0.2%	8,513
Total Wages (In Thousands)	" "	\$2,882,236	6.9%	\$2,696,608
City Labor Force	Mar. 09/ 08 ²	152,855	-0.9%	154,301
Unemployment	" "	10.1%	3.0%	7.1%

Source: ¹ U.S. Bureau of Economic Analysis

² U.S. Bureau of Labor Statistics (p): Preliminary

Employment by Industry

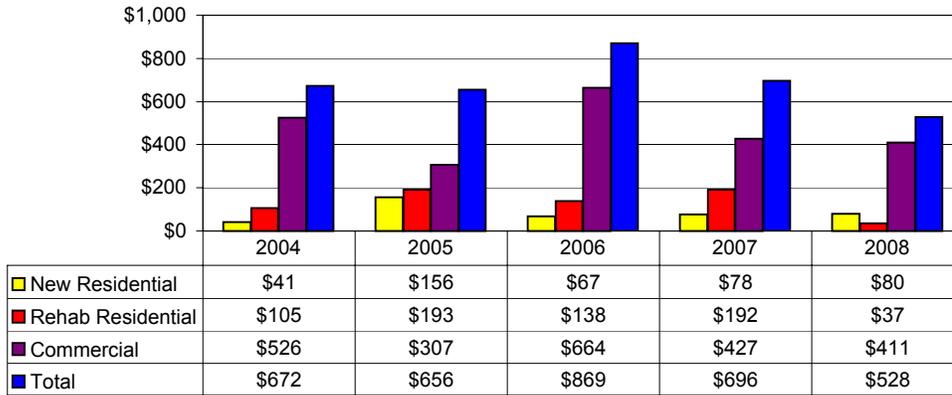


Source: U.S. Census, Quarterly Workforce Indicators, Q2 2008

CITY OF ST. LOUIS , MISSOURI CITY PROFILE

Economic and Employment Data

Construction Activity (In Millions)



Source: Building Division, City of St. Louis

Tourism

<u>Tourist Attractions</u>	<u>2008 Attendance</u>	<u>% Change</u>	<u>2007 Attendance</u>
St. Louis Cardinals	3,430,403	-3.4%	3,552,180
St. Louis Zoo	2,988,058	1.1%	2,956,741
Jefferson National Memorial (Arch)	1,954,810	-18.1%	2,385,387
St. Louis Science Center	1,071,690	-4.2%	1,118,982
Missouri Botanical Garden	961,490	10.0%	873,964
St. Louis Rams	479,843	-6.7%	514,354
City Museum	680,079	7.3%	634,000
Fox Theatre	539,803	-13.0%	620,246
St. Louis Art Museum	376,507	-18.4%	461,147
The Muny	377,705	-14.9%	443,663

Source: Respective Organizations / Professional Leagues

St. Louis Convention & Visitors Commission

The St. Louis Convention & Visitors Commission is the official destination marketing organization for St. Louis City and St. Louis County for visitors of all types.

<u>CVC Activities</u>	<u>FY2008</u>	<u>FY2007</u>
Hotel Rooms Booked (non-leisure)	554,031	524,430
Visitors' Centers Attendance	117,774	126,200
CVC Volunteer Hours	13,380	14,392



Source: CVC Annual Report 2008, 2007

GLOSSARY

Accrual Basis of Accounting

Accounting method where revenues and expenditures are recognized when incurred as opposed to actually received or paid. The City's general fund and most special fund budgets use a modified accrual basis where encumbrances, including outstanding purchase orders, are budgeted as expenses but revenues are recognized only when they are actually received. (see also cash basis of accounting)

Affordable Housing Trust Fund

Fund created in 2001 from a portion of receipts of the local use tax. Funds are dedicated to providing for the development and preservation of affordable and accessible housing in the City. Loan and grant programs are administered by the Affordable Housing Commission. In November 2002, City voters replaced the existing local use tax with a new local use tax. Under a new allocation formula, a total of \$5.0 million per year is to be allocated to the Affordable Housing Trust Fund.

Airport, City of St. Louis

An enterprise fund used to account for the revenues and expenses of Lambert-St. Louis International Airport. The Airport is owned by the City of St. Louis and operated by an Airport Commission. The use of Airport revenues, derived primarily from airline payments for use of the facilities, parking fees and interest earnings, are limited to purposes of the Airport.

Aldermen, Board of

28 elected individuals representing the 28 wards of the City and a President elected citywide who make up the City's legislative body.

Appropriation

A legal authorization to make expenditures and incur obligations for specific purposes.

Assessment

The valuation of property for the purpose of taxation.

Assessment Fund

Fund which supports the operations of the Assessor's office.

Balanced Budget

A budget in which resources available for appropriation equal planned expenditures.

Battered Persons Shelter Fund

Established by ordinance in 1992, the Battered Persons Shelter fund is used solely for providing operating expenses for shelters for battered persons. The fund is supported by a \$1.00 fee imposed on municipal ordinance violations cases filed in municipal court.

BJC / City Trust Fund

Fund used to account for operating and maintenance costs for Forest Park, funded through lease revenues from Barnes-Jewish Community Hospital.

GLOSSARY

Bond Issue

Debt instrument used to fund large capital projects or other obligations for a period of more than one year. The debt is typically repaid following a fixed schedule of principal and/or interest payments over the term of the debt issued.

Budget

A financial plan based on anticipated revenues and expenditures for a given period.

Budget Transfer

The act of moving appropriated funds from one expenditure account to another. The budget transfer is used to adjust the budget to meet changes in planned expenditures that may occur during the fiscal year.

Building Demolition Fund

Fund established to finance the demolition and board-up of dangerous buildings. The Building Demolition Fund is funded through a fee of \$2.00 per \$1,000 estimated value of any building permit issued by the City.

Capital Improvements Fund

Fund for long-term improvements and maintenance of the City's infrastructure and/or acquisition of equipment or property for public use.

Capital Improvement Plan (CIP)

A document prepared each year concurrently with the City's annual budget that identifies planned capital improvement expenditures and resources available to fund those expenditures over the next five years.

Capital Improvement Expenditures

Any action or expenditure taken or made to replace, install, refurbish, rehabilitate, reconstruct, update or otherwise improve the City's public infrastructure, including but not limited to, roads, bridges, parks and other public places, sidewalks, arterial streets, alleys and municipal buildings and efforts or expenditures taken or made to improve the quality of the City's fleet of rolling stock or other major equipment items.

Capital Improvement Sales Tax Trust Fund

Fund established for revenues received from the one-half cent sales tax for capital improvements. This fund consists of the following five accounts: Ward Capital Improvements Account (50%), Major Park Capital Improvements Account (17%), Recreation Center Capital Improvements Account (3%), Citywide Capital Improvements Account (20%) and Police Department Capital Improvements Account (10%).

Capital Lease Debt

A form of financing where a non-profit authority issues debt to fund a project. The debt is secured by lease payments to the authority by the municipality leasing the project or equipment that is being financed.

GLOSSARY

Cash Basis of Accounting

Accounting method where revenues and expenses are recognized when actually received or paid. The City's enterprise funds are budgeted on a cash basis. (see also accrual basis of accounting)

Child Support Unit (Parent Locator Fund)

State supported fund through which the Circuit Attorney's Office conducts its program for recovering child support payments.

City Employee Pension Trust Fund

Fund established by City of St. Louis Ordinance 67815, effective January 27, 2008 used to account for \$13.5M of annual revenues from the City's gross receipts tax on telephone companies. Commencing with the fiscal year beginning July 1, 2008, payments from this fund will be used to pay debt service on Employee Retirement System (ERS) related bond issues and any additional actuarially required contributions to ERS.

Columbia Bottoms Fund

Fund established to account for transactions relating to Columbia Bottoms, a parcel of land along the Missouri River which the City owns and leases out for private farming. With the recent sale of most of the property to the Missouri Department of Conservation, activity in this fund has been significantly reduced.

Communications (Cable) Fund

Fund established for the purpose of overseeing the cable television and communications industry in the city and establishing and managing a government access channel and necessary studio facilities. The Cable Division is funded through a 5% franchise fee imposed on Cable operators.

Community Development Agency

City agency responsible for planning and implementing the housing and economic development plans of the City of St. Louis. CDA also oversees operation, administration and programmatic and compliance monitoring of the Community Development Block Grant program as well as other federal housing programs.

Community Development Block Grant (CDBG)

A variety of funds received from the Federal Government for providing housing, community and economic development programs to economically distressed neighborhoods and segments of the population. The annual appropriation of CDBG program funds is typically approved in December of each year, separate from the City's overall general budget.

Comprehensive Annual Financial Report (CAFR)

The audited financial report containing statements and reports of the City's financial activity for a given fiscal year.

Convention and Tourism Fund

Fund established to foster and promote the City's convention and tourism industry. Expenditures from the fund are approved by members of the C & T Board consisting of the Mayor, the Comptroller and the President of the Board of Aldermen.

GLOSSARY

Convention and Sports Facility Trust Fund

Fund established to help pay for the construction of the convention center expansion project. Revenues to the fund consist of the 3.5% gross receipts tax on hotel/motel receipts. These revenues are transferred to the City's General Fund and used to help pay the City's debt on the convention facility.

Debt Service

Expenditures for principal and interest payments on loans, notes and bonds.

Debt Service Fund

Fund used to specifically track payments of principal, interest and expenses on general obligation debt.

Department

Major unit of organization in the City comprised of subunits called divisions.

Earnings Tax

A one percent tax levied against employee gross compensation and business net profits. The tax applies to all residents of the City of St. Louis regardless of where they work. It also applies to the earnings of non-residents who work within the City limits.

Efficiency Measure

A performance measure used to gauge the amount of resources / time required to deliver a given unit of service.

Employee Health & Hospital (Benefits) Fund

A fund financed jointly by the City, its employees and retirees to ensure adequate health and hospital care for employees and retirees of the City. The income for this fund is derived from appropriations made in other City funds.

Encumbrance

An obligation for which payment is anticipated but has not yet been made. Typically encumbrances represent outstanding purchase orders or contracts. The funds appropriated for these expenses are set aside in a reserve for payment. An item will remain an encumbrance until the obligation is paid or otherwise released.

Enterprise Fund

A fund used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the cost of providing goods or services to the public on a continuing basis be financed or recovered primarily through user charges. The City's Airport, Water and Parking Meter Divisions are enterprises.

Estimate and Apportionment, Board of

The City's chief fiscal body - comprised of the Mayor, the Comptroller and the President of the Board of Aldermen.

GLOSSARY

Expenditure

Money actually spent by the City for the programs and projects included in the approved budget.

Federal Mandate

A regulation or requirement imposed on state or local governments by the Federal government. Federal mandates include the Clean Air Act, Clean Water Act, Americans with Disabilities Act and Underground Storage Tank Regulations.

Fee Office

Office which by State statute is funded by a commission fee or portion of the revenues it is charged to collect. Fee offices are not included in annual City appropriations. Fee offices in the City include the Collector of Revenue, License Collector and Public Administrator.

Fiscal Year

Twelve month period to which the budget applies. In St. Louis this is July 1 to June 30.

Franchise Tax

Any one of a series of taxes on the gross receipts of utility companies operating within the City, including sales of electricity, natural gas, telephone services, water, steam and on the gross receipts of the Airport.

Fund Balance

The level of funds remaining as measured generally at the conclusion of a fiscal year, after allocating for all encumbrances and other commitments. The fund balance often includes reserves set-aside to meet future obligations, (e.g. 27th pay reserve, rainy day reserve). From a fiscal policy standpoint, emphasis is often placed on the level of "unreserved" fund balance as an indicator of fiscal stability. The City's policy is to achieve and maintain an unreserved general fund balance at a minimum of 5% of the general fund budget.

General Fund

The main operating fund of the City.

General Obligation Bonds

Debt issue that is supported by the full faith and credit of the City's taxing authority. Debt issuance requires approval of two-thirds of voters. Retirement of general obligation debt is funded through a levy of the property tax.

Generally Accepted Accounting Principles (GAAP)

The common set of accounting standards and procedures for reporting financial activity.

Health Care Trust Fund

Fund created in 2001 from a portion of receipts from the local use tax. Funds are dedicated to providing public health care services within the City of St. Louis. In November 2002, voters replaced the existing local use tax with a new local use tax.

Intergovernmental Revenue

Revenue received from federal, state or other governmental agencies.

GLOSSARY

Internal Service Fund

Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies on a cost reimbursement basis.

Lateral Sewer Repair Fund

Fund established in 1989 to provide the cost of the repairs of leaking lateral sewer service lines on residential properties. The Lateral Sewer Repair Program is funded by a \$28.00 annual fee on all residential property having six or less dwelling units.

Local Use Tax

Originally approved by City voters in April, 2001, the local use tax is a tax imposed on purchases made from out of state vendors. The local use tax rate is equal to the City's local sales tax rate. The local use tax was replaced by voters in November, 2002 with a new local use tax. Proceeds from the new local use tax are to be allocated each fiscal year in the amount of \$5 million each to the Health Care Trust Fund and the Affordable Housing Trust Fund, \$3 million for derelict building demolition and any excess amounts shall be dedicated collectively to any of the following: derelict building demolition, public safety, neighborhood preservation, development and preservation of affordable and accessible housing and public health care services.

Local Parks Fund

Fund used to account for revenues and expenses from the 1/8th cent sales tax approved by voters in November, 2006. The proceeds of the tax are to be used for the financing of two new recreation centers in the City, improvements to existing recreation centers and to provide additional recreation programming.

Outcome Measure

A performance measure used to gauge how well a given service results in a desired outcome.

Output Measure

A performance measure used to gauge workload or units of service provided through or by a program.

Parking Funds

Funds used to track revenues and expenses of the Parking Meter Division and Kiel Parking Facility. Both of these operations are managed as separate enterprise funds by the Treasurer's Office.

Payroll Expense Tax

A tax of one-half of one percent of total compensation paid by a business to its employees for work performed in the City of St. Louis. Non-for-profit charitable or civic organizations are exempt from the payroll expense tax.

Performance Measure

Any one of a number of measures used to gauge a program's efficiency, outcome or output.

Personal Services

Account group of expenditures related to salaries, overtime, social security payments, health

GLOSSARY

insurance and other fringe benefit costs of personnel.

Port Authority Fund

Fund established to manage all phases of the harbor and wharves operation including enforcement of all regulations with the guidance of a Port Development Commission.

Program

A set of activities conducted by a department or division to provide a specific service.

Property Tax

A tax levied on the assessed value of property (e.g. personal, real estate).

Public Facilities Protection Corporation

A not-for-profit corporation established to provide the City with Surety Bond and Insurance coverage and general protection from judgments rendered against the City. Each year the City makes a contribution to PFPC out of the General Fund.

Public Safety Sales Tax (1/2 Cent)

Part of Proposition S, approved by voters on February 5, 2008, a one-half of one percent sales tax on all retail sales made in the City of St. Louis. Revenues collected by the tax are deposited into the Public Safety Trust Fund, from which payments are made to fund the police and fire pension systems, crime prevention programs to be administered by resolution of the Board of Aldermen, as well as salary increases for firefighters, police and civilian employees of the police department.

Public Safety Trust Fund

Funds used to account for receipts and expenditures from an increase in the Graduated Business License tax rates approved by voters in August, 2006. The proceeds are allocated as follows: 75% to the Police Department for new policing initiatives, 15% for the Circuit Attorney's Office for the establishment of a Career Criminal Unit and 10% for the City Counselor's Office for enhancing the problem properties unit.

Revenue

Income received by the City government from sources, such as taxes, fees, user charges, grants and fines, which is used to support the government's facilities and services to the community.

Revenue Bonds

Debt issue used to finance capital improvements payable solely out of the revenue derived from the facility that is financed from the proceeds of the bonds. Most often used by enterprise funds (e.g. Water Division, Airport)

Riverboat Gaming Fund

Fund established to account for revenues from riverboat gaming. Appropriations from this fund are used for three primary purposes, 1) public safety on the riverfront, 2) capital expenditures (i.e. local bridge match, etc.) and 3) economic development. Revenue from riverboat gaming leases is received through the Port Authority Fund.

GLOSSARY

Special Revenue Fund

A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.

Street Improvement Fund (St. Louis Works)

A street and sidewalk improvement program funded primarily from a portion of City utility taxes and State motor vehicle sales tax revenues. St. Louis Works funds are appropriated under a separate ordinance on a calendar year basis.

Tax Increment Financing

Funding mechanism that uses the tax benefits generated by a development to pay the debt for improvements related to the development.

Transportation Fund

Fund used to account for revenues and appropriations from the 0.5% transportation sales tax and the 0.25% Metrolink sales tax. All revenues into the transportation fund are currently appropriated to the Bi-State Development Agency that operates the regional mass transit system.

Trust and Agency Funds

Funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or funds.

Twenty-Seventh Pay Reserve

Reserve set aside for fiscal years in which a 27th pay day occurs. With bi-weekly pay periods, a 27th pay day will occur once every 11 years. The last 27th pay period occurred in FY06 and the next one will occur in FY17.

Unreserved Fund Balance

That portion of the fund balance that does not include reserves set-aside to meet future obligations (see also fund balance)

User Fees

Fees paid directly by citizens for a service used (i.e. park fees, bus fares).

Water Division Fund

An enterprise fund used to account for the revenues and expenses of the Water Division, which is owned and operated by the City and funded primarily through water sales.

GLOSSARY

COMMON ACRONYMS

ADA	Americans with Disabilities Act	FRS	Firemen's Retirement System
BPS	Board of Public Service	GTC	Gateway Transportation Center
CAFR	Comprehensive Annual Financial Report	HCD	Housing Conservation District
CDA	Community Development Agency	ITSA	Information Technology Services Agency
CDBG	Community Development Block Grant	ISTEA	Inter-modal Surface Transportation Efficiency Act
CEMA	City Emergency Management Agency	LLEBG	Local Law Enforcement Block Grant
CIP	Capital Improvement Plan	MBE	Minority Business Enterprise
CJC	City Justice Center	MSI	Medium Security Institution
COPS	Community Oriented Policing Services	NSO/T	Neighborhood Stabilization Officer/Team
CORR	Community Outreach for Risk Reduction	PFPC	Public Facilities Protection Corporation
CREA	Civil Rights Enforcement Agency	PRS	Police Retirement System
C&T	Convention and Tourism Fund	REJIS	Regional Justice Information Service
CSB	Citizens' Service Bureau	SLAA	St. Louis Area Agency on Aging
E&A	Board of Estimate and Apportionment	SLATE	St. Louis Agency on Training and Employment
EMS	Emergency Medical Service	SLDC	St. Louis Development Corporation
ERS	Employee Retirement System	SLPD	St. Louis Metropolitan Police Department
ESD	Equipment Services Division		

GLOSSARY

STRATUM	Street Tree Resource Analysis Tool for Urban Forestry Managers
TIF	Tax Increment Financing
TRIM	Tree Resource Improvement and Management
WBE	Women's Business Enterprise