

EXECUTIVE SUMMARY
FY2010 ANNUAL OPERATING PLAN

Each annual operating plan has as its primary task the charge of allocating resources in a manner that furthers City government's mission namely to provide safe neighborhoods, attractive parks and recreation, affordable housing, efficient transportation, a citizenry of good health and well being, a vibrant and diverse economy and an effective and efficient government.

While the focus of any annual operating plan is to allocate funds in the best manner possible for furthering the City's mission, the subtext in the next fiscal year is how to maintain this focus in the face of a significant economic downturn. With increased job losses and decreased consumer spending expected to continue into the next fiscal year, the FY2010 Annual Operating Plan is a balanced effort to maintain basic City services while remaining within existing revenue constraints. As such, the FY2010 Annual Operating Plan will maintain most direct City services but proposes reductions that will tend to lean more heavily on administrative functions and services not directly affecting the public. Commitments to areas such as public safety will continue to be maintained and fixed contractual and pension obligations will be met. The FY2010 Annual Operating Plan allocates a total of \$967.2 million toward achieving these objectives. This amount is an increase overall from the previous fiscal year. The City's general fund which is the largest component of the budget and provides for

the bulk of City services will see a decline compared to the previous year.

FY2010 Budget:

	<u>FY09</u>	<u>FY10p</u>
General Fund	\$460.5M	\$453.9M
Special Revenue & Other Funds	280.7M	\$293.2M
Enterprise Funds	<u>219.8M</u>	<u>\$220.1M</u>
Total	\$961.0M	\$ 967.2M

While overall sources of general revenue have remained flat or declined from the previous year, there remain a number of dedicated special funding sources that will continue to supplement operating revenues and the FY2010 Annual Operating Plan also seeks to utilize grant funding and federal stimulus funds to what extent they have become available. FY2010 will realize the first full year of collections from the one half cent public safety sales tax approved by voters in 2008. While overall sales tax receipts have declined, this tax will still provide an additional source of funding for police and crime prevention programs as well

SUMMARY AND OVERVIEW

as meeting Police and Fire pension funding requirements. Most federal stimulus funding efforts to date will be more visible in areas of capital infrastructure improvements. In operations however, additional grant funding for initiatives such as community oriented policing programs (COPS) and homeless prevention services will ensure that these important service priorities will continue unabated. The FY2010 plan also utilizes some one-time sources of funds related to telecommunications settlements and other tax payments not fully realized in the previous fiscal year. On the expenditure side, there is a combination of various cost cutting efforts employed to maintain a fiscal balance as well as a number of new program initiatives that will come to fruition in the coming fiscal year. Highlights of these are summarized below:

Safe Neighborhoods

The FY2010 utilizes the first full year of one half cent public safety sales tax funds to help maintain a goal of a uniformed police force of 1,400 officers. With sales tax proceeds declining in the past fiscal year, the current estimate for the ½ cent sales tax is \$17.5M or about \$0.5M short of the pre-recession estimate. By ordinance, \$11M of this total will be utilized for Police and Fire pensions and \$1M for crime prevention programs. The remaining amounts are applied proportionately to fund last year's pay increases for Police and firefighters as well as funding the increase in the police force. To address the sales tax shortfall as well as the decline in the general

revenue base, the FY2010 plan seeks to supplement these funds with a new COPS grant to maintain the original 1,400 officer goal.

In FY2009, an increase in the number of criminal cases processed through the courts resulted in a significant decrease in the prisoner population at the City's two detention facilities. Originally budgeted at a total census of 2,150 inmates, populations have recently declined to approximately 1,400. The FY2010 plan assumes populations to average around 1,600 for the year.

The Corrections Division will also implement a new program related to its probation and parole functions. The overall decrease in operating costs for the Division of Corrections is expected to total \$2.7M in FY2010.

Attractive Parks and Recreation

The completion of the south side recreation center is projected for September of 2009. Meanwhile, construction on the north side center will commence in the fiscal year. Upon completion, these two new and modern facilities will provide a variety of recreational opportunities for City residents to enjoy. Both these new centers as well as improvements to existing centers have been made possible from proceeds of the 1/8 parks and recreation sales tax. Funds from this tax are projected to total about \$4.4M in FY2010. On the operational side, the City's Recreation Division will be allocating its resources to focus programming efforts on higher utilized recreation centers. It will seek to convey underutilized sites such as the

SUMMARY AND OVERVIEW

West End Center to community groups, while closing under utilized sites such as Parkside and the Soulard market gym. Both the Forestry and Parks Divisions will continue to provide weed and debris clearance and park maintenance services at current year levels.

Affordable Housing

As in past years, the City's Affordable Housing Commission will be allocated \$5M annually in local use tax revenues to provide grants and loans to non-profit agencies and developers that renovate or build low or moderate income housing or provide housing related services such as home repairs, accessibility modifications, counseling and education and shelter for the homeless. Other housing efforts are supported by community development block grant funds that will be awarded and appropriated later in the fiscal year.

Efficient Transportation

While FY2010 capital improvement fund revenues are limited, the City will be receiving in excess of \$20M in federal stimulus funds for certain bridge and street improvements to be completed in the coming year. Funds from the Missouri Dept. of Transportation will be also available to assist with such long standing projects such as the Tucker Street bridge replacement. Existing capital bond funds, though limited, will continue to provide for traffic signal inter-connection efforts that will continue to help ease traffic along the City's major arterial streets. The Traffic Division, in response to a state mandate, will provide for the Dig Rite

program which identifies underground utilities lines in areas of proposed construction. The cost of this new program will be approximately \$150,000 to be offset with revenues generated by the program. The Traffic Division will see a reduction in debt payments to the state DNR of \$400,000 as an earlier loan for LED traffic signal replacement has been retired. The Streets Division proposes reductions in salt costs by pre-purchasing supplies in the current fiscal year thus pre-empting potential cost increases that may come with the next winter season's approach.

Citizenry of Good Health and Well Being

In 2009, the City of St. Louis Department of Health became one of only 13 of the 112 health departments in the state to have been awarded accreditation by the Missouri Institute for Community Health. By a unanimous vote the state accreditation body granted the St. Louis Department of Health the "Comprehensive Level" of accreditation, the highest level that can be awarded. Only two other health departments in the state have been issued that level of accreditation which requires meeting 317 performance standards, 226 essential service standards, 91 infrastructure standards and 16 workforce standards. In FY2010, the Health Department Budget allocates an additional \$200,000 to the Regional Health Commission in support of an initiative to develop a region wide master patient index (MPI). When completed, the MPI database will link all area hospitals, federally qualified health clinics and City and County health

SUMMARY AND OVERVIEW

departments. Both Departments of Health and Human Services will be relocating their offices from their current location at 634 N. Grand to the former federal office building at 1520 Market Street. These newer facilities will provide a much better office environment for staff and the citizens they serve. In the coming year, the Health Division will increasingly focus its efforts toward addressing core health concerns. It will increase marketing efforts to reach those segments of the population that are most at risk of communicable disease while relegating less health related programs such as day care licensure to the state. The Department of Human Services continues its successful efforts in securing \$11M in grant funds for its continuum of care effort targeting the homeless population.

Vibrant and Diverse Economy

As difficult as the current economic recession may be, it is through promoting and maintaining a diverse economic base that the impact of such downturns are minimized as much as possible. Since 2001, over \$4.3 billion has been invested in development projects within 2.9 square miles of downtown. The City's St. Louis Development Corporation continues to be successful in securing funds and incentives that stimulate businesses and real estate development and job creation. Such projects as diverse as the Lumiere Place gaming facility, the Old Post Office district development and new buildings at the Highlands at Forest Parks, play a role in securing jobs and providing the revenue base essential for maintaining City

services. In the FY2010 budget alone a total of \$12.4M in gaming revenues will be allocated for capital improvements and police services. This is over twice the amount from two years ago and is a counterbalance to other sources of revenue that have recently seen no growth or actual declines.

Effective and Efficient Government

At no other time is the need for efficiency and effectiveness in City government heightened as in times of economic stress. It is during such times that a balance must be struck between reducing the costs of government while maintaining those services deemed most important to citizens, businesses and visitors alike. Meanwhile, the recent decline in the financial markets has also had an impact on the costs of the City's pension systems, making the cost control effort that much more of a challenge. While addressing this issue, the FY2010 Annual Operating Plan, proposes a number of initiatives to reduce costs while maintaining City services:

- **Employee Pay and Health Benefits**

The FY2010 budget proposes no increase in City employee salaries. In addition, a total of \$3.4M in savings has been budgeted in anticipation of an employee furlough program. This amount represents the equivalent of two weeks of unpaid leave for managerial and professional employees and one week for general service employees. Details of this effort will be subject to final pay negotiations. In the coming fiscal year, the costs of health insurance premiums are projected to

SUMMARY AND OVERVIEW

increase a total of 11%. In FY2009, City employees were spared an increase in premiums as the City absorbed the entirety of the previous year's increase. The FY2010 plan allocates an approximate 5% increase in the City's costs with employees to assume the balance. Health insurance costs will increase \$1.7M in all funds and \$0.6M in the general fund.

- **Employee Pensions**

In the past couple of years, the City has addressed past funding issues with its three pension systems. By allocating \$11M in public safety half cent sales tax proceeds for Police and Fire pensions and by paying a one-time \$12.6M payment to ERS in FY2009, the City remains current in its pension obligations. However, the cost of maintaining these pension obligations remains an issue particularly as declines in the financial markets increase the required amounts the City must contribute to the systems. In FY2010, total funds budgeted to maintain City commitments to the systems will increase a total of \$8.2M. While each of the systems was relatively well funded going into this latest economic downturn, the significance of the decline in the markets is to be felt over the next several years with contribution requirements expected to increase with each successive year. Strategies to address these rising costs and their potential impact on future budgets will remain a high priority in the coming months and years ahead.

- **Other Budget Items**

In the past year, the Metropolitan Sewer District has embarked on an effort to recoup costs related to handling water runoff. The impervious surface charge will raise the City's cost to MSD by an estimated \$700,000 in FY20010.

In addition to the move of the Departments of Health and Human Services to new offices at 1520 Market, the City will also be relocating several agencies that are currently renting office space. These include both City Courts and the St. Louis Agency on Training and Employment, (SLATE). Rent for City Courts was previously over \$340,000 per year while SLATE spent nearly \$600,000 per year. The FY2010 budget eliminates the general fund subsidy for SLATE of nearly \$250,000 in anticipation of these annual savings to the agency.

FY2010 will be the first full year of operations of the City's new Gateway Transportation Center. The new center, which opened in 2008, provides a single site for interstate bus and rail travel as well as a connection with Metro's local transportation service. It is expected that the City's share of the operating subsidy after tenant lease payments will be \$250,000 in the next fiscal year.

FY2010 is an off election year in that there are no elections scheduled to take place during the next twelve months. The resulting reduction in costs to the Election Board budget will amount to \$1.7M in FY2010.

SUMMARY AND OVERVIEW

The Equipment Services Division of the Board of Public Service will be pursuing a contract with Metro to service the City's fire engine equipment as well as other services that the City currently contracts out to private service providers. With an excess capacity at the current Metro facility it is hoped that an economy of scale can be realized and that this partnership will both improve services to the City's fleet as well as save operating costs. The budget includes \$600,000 as the estimated cost of Metro's contracted services and targets savings from outside vendor contractual amounts.

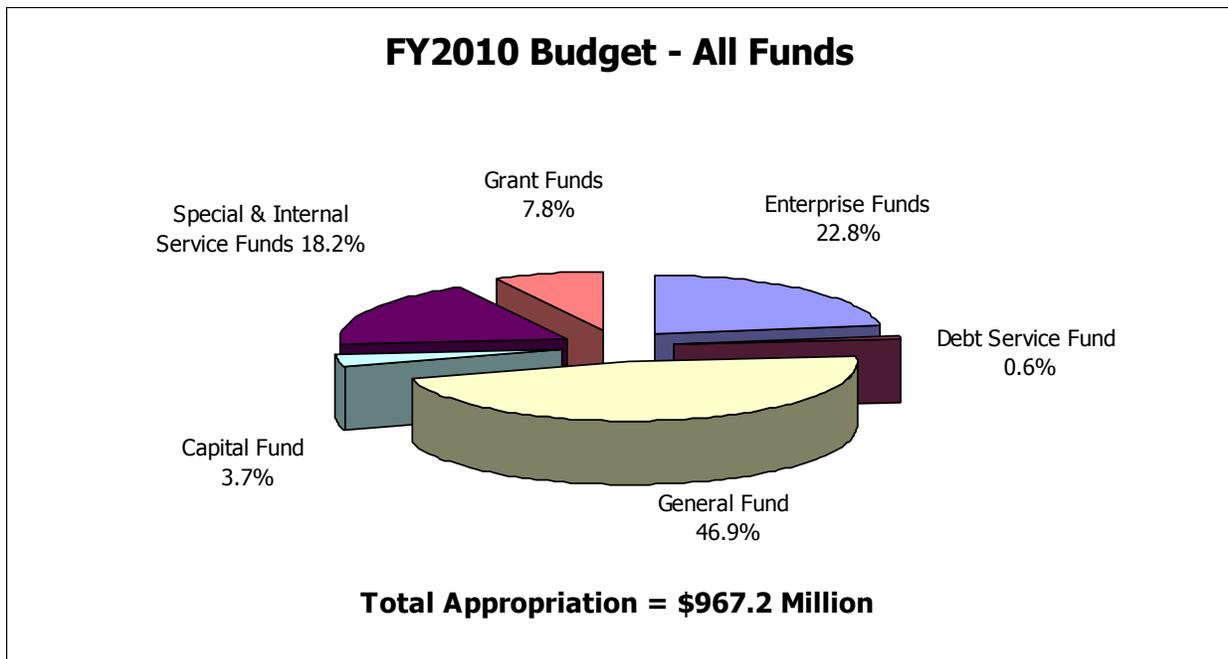
It is through initiatives such as these that the City seeks to realize savings in the costs of operations without negatively impacting essential City services.

SUMMARY AND OVERVIEW

Fund Groups

The total recommended budget for FY2010 is \$967.2M and is funded by a combination of local tax and fee collections, dedicated funds for enterprise functions and project specific grants. The vast majority of local taxes and fees collected are used in support of general fund activities. The remaining local collections are deposited in special accounts due to legal requirements and are used to augment the services provided by the general fund. These special funds include those

containing the Local Use Tax, revenues from gaming operations, the cable television gross receipts tax, the state subsidy for property tax assessment, building demolition, lead abatement and other special funds. In the budget, these amounts are further broken down by departmental activities using specific projects and accounts, with appropriate distinctions being made between operating and capital expenditures.



SUMMARY AND OVERVIEW

GENERAL FUND OPERATIONS

The general fund budget, in combination with a variety of special funds, supports those recurring activities necessary for the operation of City government. These activities are supported by a combination of revenues derived from taxes, fees, fines and intergovernmental transfer payments.

At \$453.9M, the FY2010 general fund budget is the largest of the City funding units. Of this total, the largest allocation under the general fund is for public safety at \$250.3M. Police services including police pension costs amount to \$140.7M. The remaining public safety allocation from the general fund provides for fire protection, pre-trial inmate housing, emergency medical services and various permitting, inspection and neighborhoods stabilization activities. The general fund budget also funds the majority of park and recreation operations at \$20.6M, streets, traffic and refuse collection at \$30.8M and general government and finance operations at \$32.5M. Functioning as both a City and County the general fund also includes appropriations for the 22nd judicial circuit of Missouri and a number of county office functions for \$54.8M. Debt service payments for large projects funded through lease arrangements are included in the general fund allocation in the amount of \$30.2M. Lease debt payments in FY10 include the annual lease payments on the Scottrade Center debt, St. Louis Marketplace and the Convention Center/Stadium complexes as well as contributions to the Capital Fund for Justice

Center and courthouse debt payments. The remainder of the general fund budget can be categorized as paying for engineering services, maintenance and operations of public buildings, and fleet services.

SPECIAL FUNDS

Federal and State Grants

The largest category of special funds is grant funds secured from agencies at both the State and Federal level. These funds are included in the proposed budget in the amount of \$75.7 million, a 20% increase from the current year. The largest portion of these grant funds are dedicated to health programs and social service programs administered by the Department of Health and the Department of Human Services respectively. In FY2010, the Department of Human Services will continue to administer grants related to HUD programs to end chronic homelessness. Combined with existing health grants, a total of \$32.7M in grant funds will be allocated for use by these two departments. Parts of the recently approved federal stimulus package include funds for additional COPS grants for maintaining uniformed Police officer strength as well as juvenile accountability grants (JAG) for other program specific public safety efforts. Public Safety grants are estimated to total \$12.3M in FY2010. The remaining grant funds support the City's efforts in the provision of job training services through the St. Louis Agency for Training and Employment and with providing administrative support for the Law

SUMMARY AND OVERVIEW

Department and the Community Development Agency.

Other Special Revenue Funds

The remaining special fund allocations in the budget come from revenues which are legally required to be accounted for separately from the general fund. This category includes the funds such as the 1/2 cent public safety sales tax fund, and the Employee Pension Trust Fund. Other funds include \$33.0M expected in FY2010 from the Local Use Tax. Programs funded by the Local Use Tax include health care, building demolition, affordable housing, police services, and neighborhood preservation. This budget also allocates \$12 million from gaming operations which is used for capital improvements and enhancing the safety of the public visiting the riverfront. Special revenue funds also allocated in this budget include the convention and tourism fund, the assessment fund, communications fund and other miscellaneous special funds for demolition of condemned buildings, and repair of sewer lines.

DEBT SERVICE FUND

The budget allocates \$5.7M in debt service payments on the City's outstanding general obligation debt. At the end of the current fiscal year, the City will have just under \$50M in general obligation debt outstanding. This outstanding debt relates to issues in 1999 for public safety building improvements and fire engine fleet replacements as well as an additional issue in

2006 targeted for financing matching grants for street and bridge projects as well as floodwall repairs and for public safety communications systems.

CAPITAL IMPROVEMENTS

The Capital Improvements Fund budget allocates \$35.5M in funds dedicated to equipment purchases and capital improvements. The sources of capital funds include a dedicated 1/2 cent sales tax, a portion of a 1/10 cent sales tax dedicated to Metro Parks, a portion of the state gasoline tax, gaming admissions receipts, and proceeds from sales of City assets. While the Capital Fund budget is shown to rise over \$4.0M from the previous fiscal year, this increase is due primarily to a one-time application of released debt service reserve funds in FY09 for payment of the City's Justice Center debt. In FY2010, receipts from the 1/2 cent sales tax are expected to be below prior year totals. This decline will be offset by an increase in revenues allocated from the gaming fund. Projects funded through Capital Fund revenues include infrastructure improvements to bridges, streets, and buildings, as well as debt service on previously approved projects such as the Justice Center and Civil Courts Building.

ENTERPRISE FUND OPERATIONS

The Water Division and the Airport are the City's two enterprise funds. Allocations for these departments are included in the FY2010 budget at \$57.8M and \$162.3M respectively. The Water

SUMMARY AND OVERVIEW

Division receives its income from the sale of water to residents of the City and recently from the sale of water to other municipalities in the metropolitan area. Approximately 8% of the Water Division's budget or \$4.4 million is devoted to retirement of revenue bonds issued for capital improvements to the divisions' two treatment facilities and an upgrade of the supporting infrastructure. With a budget of \$162.3M, the Airport is the City's largest cost center and is supported entirely by user fees paid by airlines and concessionaires, along with federal funds. Approximately 40% of the airport's budget is devoted to debt service payments on revenue bonds for Airport expansion and to facilitate repair and maintenance of the runways and terminals. The remaining budget amounts provide for the administration and daily operations of both the Airport and Water Division.

INTERNAL SERVICE FUNDS

The City's internal service funds are funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies. These include the City's mailroom and employee health benefits fund. Appropriations for these funds total \$0.8 million and \$37.2 million respectively.

SUMMARY

In summary, the total budget appropriation for FY2010 is \$967.2 million. The General Fund which serves as the main operating fund for

funding major City services totals \$453.9M. This represents about 47% of the total amount or just under half of the total budget. City general funds are supplemented by a total of \$75.7M in grants from State and Federal Sources. The remainder of the budget comes from a variety of special and enterprise funds maintained by the City in compliance with specific ordinances or agreements. The FY2010 Annual Operating Plan proposes a careful balance of cost reductions to address the current economic downturn while preserving most City services at existing levels. Cost saving efforts through pursuit of service efficiencies, the use of unpaid furlough days and targeted position reductions are designed to achieve this goal of reducing costs while minimizing the impact on service delivery. Despite these current challenges, the FY2010 plan continues its commitments to recently approved public safety initiatives, will promote the opening of two new recreation centers, and provide for continued upkeep of its many parks through dedicating new and existing funds for these purposes. It seeks to provide for health efforts on regional initiatives and focus on core health concerns and continues to make progress in addressing the problems of chronic homelessness. Finally it addresses the fixed obligations of running City government, including debt service requirements and the full funding of its pension obligations. It is through an efficient and effective allocation of the resources contained in this Annual Operating Plan that the City continually strives to carry forth its mission.

SUMMARY AND OVERVIEW

FY2010 Operating Plan Highlights

- \$3.4M in projected salary savings from implementing an employee furlough program
- \$8.0M increase in employee pension system costs
- \$1.5M net increase in first full year of 1/2 cent sales tax funds for financing Police and Fire pensions and pay, new Police officers and crime prevention programs
- Proposed COPS grant funding targeting \$3.0M to supplement police hiring effort
- \$1.7M reduction in Election Board costs due to no scheduled elections in FY10
- \$700,000 increase in costs of City sewer bill related to impervious surface charge initiative by MSD
- \$2.7M reduction in operating costs of Corrections Division due to lower inmate census counts
- \$250,000 estimated subsidy for first full year of operations of new Gateway Transportation Center
- \$200,000 increase to Regional Health Commission in support of a region wide Master Patient Index
- \$200,000 in estimated savings from contracting compost operations of Forestry Division
- \$350,000 reduction in Traffic Div. payments to DNR due to payoff of 1st LED traffic signal conversion loan
- \$300,000 increase in Traffic for implementing Dig Rite underground utility identification program
- \$1.4M in additional grant appropriations for communicable disease and environmental health efforts of the Health Division
- Move of Depts. Of Health & Human Services, City Courts and SLATE agencies to new City building at 1520 Market
- \$5.5M increase in gaming fund revenues allocated for police services and capital improvements
- \$600,000 in projected contractual services costs with Metro for servicing fire fleet vehicles and replacing outside contractual work
- Net decrease of 113 positions in all funds of which a net 69 are general fund positions

BUDGET FORMAT

The remainder of this budget document is divided into the following sections:

Budget Overview:

This section provides a more detailed discussion of the City's projected revenues and expenditures. The discussion includes an overall economic outlook for the City and includes summary tables illustrating projected revenues and appropriations for all funds. Also included is information regarding the City budget process, vision and goals.

Department and Program Budgets: This section is divided by major City departments. Each department begins with a summary of budget statistics and is followed by division and program budgets within each department.

The division and program budgets are presented in a format that contains narrative information about respective programs and identifies outputs and projected performance levels.

Capital Improvements: The City's FY2010 Capital Budget and Capital Improvement Plan are presented in this section. A detailed discussion of the five-year plan and description for each capital project are being submitted under a separate cover.

Appendix: The appendix includes supplemental information about the City and its budget including debt issues, trends in personnel, etc.

SUMMARY AND OVERVIEW

BUDGET OVERVIEW FY2010 ANNUAL OPERATING PLAN

BUDGET OVERVIEW

This section presents summary information on the FY2010 Annual Operating Plan for the City of St. Louis. The discussion that follows describes the economic outlook for the City and region in the context of both the national and state perspective and presents a comprehensive review of the general operating fund budget as well as for enterprise and special revenue funds. Also presented in this section are summary tables of sources and uses of funds for all fund groups and descriptions of the major sources of revenue for FY2010.

ECONOMIC OUTLOOK

U. S. Economic Outlook

Real gross domestic output as reported by the U.S. Bureau of Economic Analysis decreased at an annual rate of 6.3% in the fourth quarter of 2008. Meanwhile, the Bureau of Labor Statistics reported that non-farm payroll employment continued to decline sharply in March, 2009 with a loss of 663,000 jobs bringing the U.S. unemployment rate to 8.5%. It notes that since the recession began in December 2007, a total of 5.7 million jobs have been lost with 3.3 million of these job losses occurring in the last five months. Personal income declined 0.2% in February marking a string of

Key Economic Indicators

Change in U.S. GDP 4thQ'08	- 6.3%
Change in CPI 12 mos. ending March 2009	-0.4%
Unemployment	
U.S. (Mar '09)	8.5%
Missouri (Feb '09p)	8.3%
City (Feb '09p)	9.6%

Source: U.S. Bureau of Labor Statistics

several months of no growth or actual decline and corporate profits were reported to drop 10.1% in 2008. Coupled with the failure of several of the nation's largest investment banks, the stock market plunged at a rate of decline not seen in the last twenty years. In the past twelve months, national economic policy has consisted of unprecedented steps to both restore the integrity of the financial markets as well as overall economic conditions. These include large federal bailouts of financial institutions such as AIG and Citibank as well as a federal stimulus package intended to generate economic activity at the state and local levels. The Federal Reserve has kept interest rates at or near all time lows and energy prices have declined along with the decrease in economic activity. While many economic forecasts expect a return to growth in calendar 2010, economic prospects in

SUMMARY AND OVERVIEW

the immediate future remain uncertain, and job growth which remains a lagging indicator could remain weak throughout FY2010.

The Missouri Economy and Outlook

The State of Missouri reports job losses and weak economic conditions similar to that of the nation. The state unemployment rate rose to 8.3% at the end of February and is at the highest it has been since the end of the 1982-83 recession. The state reports three straight quarterly declines in real personal income and continued declines in the housing construction and the automotive industries. The state projects total employment to decrease by 0.8% in 2009 with growth in personal income slowing to 2.0% over the same period. While the state projects a return to growth beginning in calendar 2010, it cites continued weakness in the automotive industry and contraction in housing related industries as major factors contributing to current downside risks.

City of St. Louis As Economic Center

The City of St. Louis is at the core of an eleven county metropolitan area covering parts of both Missouri and Illinois, and as such is the employment and entertainment center of an area containing a population of 2.6 million residents. It is also the office center of the region with over 24 million square feet of office space. The metropolitan area and the City are major industrial centers in the Eastern Missouri-Southwestern Illinois area with a broad range of industries. Although the distribution of jobs across industry

sectors has resulted in a decline in the City's share, the City remains a significant source of employment in the region with nearly 20% of all the jobs. In spite of the economic climate, new investment is still occurring in the City. The north riverfront is now viewed as a desirable location for manufacturing and warehousing. The \$24M Moonrise Hotel in the Delmar Loop is fostering residential development on Enright, Cates and Cabanne. Dogtown has taken off as a trendy neighborhood and the Ville is experiencing a new life. In downtown, Lumiere Place has generated both new jobs as well as millions in additional gaming revenues to the City. Downtown developments such as the Old Post Office District, Syndicate Trust Building and Roberts Tower confirm the status of downtown as a growing business as well as residential area. Two new office buildings are to be open soon at the Highlands at Forest Park and a new industrial park will be built at the former 40 acre Carondelet Coke plant adding much need product to the region's industrial market. The City's development agency, SLDC, was recently awarded its second allocation of \$45M in New Markets Tax Credits which will be used as gap financing for a variety of future development projects.

City Economic Outlook

The St. Louis Federal Reserve reports further weakening in consumer spending in the St. Louis District in the first quarter of 2009 with declines in retail and auto sales in both January and February compared to the year ago period. The unemployment rate in the City reached 9.2% in the

SUMMARY AND OVERVIEW

month of January with a decline in the labor force of just under 1%. The consumer price index actually declined 0.4% over the most recent twelve month period, the first time a decline has occurred over a similar time span in over fifty years. Each of these trends has a negative impact on City revenues as earnings and payroll taxes as well as City sales taxes rely on a growing economy. As such, with prospects for an economic recovery still months away, the impact on City revenues will be one where most major revenue sources can be expected to show little to no growth over the next twelve months.

GENERAL FUND OVERVIEW

SOURCES OF FUNDS

General fund revenues for FY2010 are forecast at \$453.5M, an increase of 0.8% over the current year's revised estimate of \$450.0 million. After adjusting for one-time telecommunications tax and other protested tax payments included in estimates for both years the base increase is just over 1%. This revenue estimate assumes virtually no increase in most of the major revenue sources save for nominal increases in property tax receipts. Modest increases can be found in areas such as franchise utility taxes and departmental receipts. These estimates reflect the current state of the economy where successive quarterly declines in sales tax receipts and recent negative trends in the City's employment based taxes will keep the

prospects for revenue growth quite limited in the next fiscal year.

Earnings and Payroll Tax

The Earnings tax, the largest single revenue producer, is predicted to exhibit no growth over the revised FY2009 estimate. While individual withholding taxes were up 1.6% through the first three quarters of FY2009, it is estimated that the increasing pace of job losses will negate this underlying growth trend. Declines in corporate earnings which comprise approximately 15% of Earnings Tax revenues are likewise expected to be a contributing negative factor. The Payroll tax which has a slightly different tax base is expected to finish at or slightly below prior year totals, with a projection for no increase in FY2010.

Property Tax

Property tax revenues in FY2009 are projected to end the year down slightly from FY2008. Previous fiscal year receipts contained a large amount of delinquent payments that skews this comparison. With FY2010 being a reassessment year, it is anticipated that while total assessed valuations may decline, real property tax receipts are likely to increase modestly at about 2% or close to the rate of inflation. Personal property tax receipts are projected to decline just under 1% reflecting both the recent decline in new automobile sales as well as a recent trend in fluctuating payments following every other year license renewals.

SUMMARY AND OVERVIEW

Sales Tax

General fund sales tax revenues were the first source of revenue to show weakness with the economy. The sales tax has shown six successive quarterly declines going back to December 2007. Sales tax receipts in FY2009 are projected to finish the year down by 2.0%. Projections for FY2010 include no growth in sales tax revenues over the revised FY2009 estimate.

Intergovernmental Revenues

Revenues from the state of Missouri representing the city's share of state automobile sales taxes have declined the most dramatically, by 14% in FY2009. The significance of this decline is such that modest growth of 1.5% is anticipated in FY2010. Gasoline tax revenues which are based on a statewide tax and ultimately distributed to local government units have also declined in the current fiscal year by a projected 4.5% reflecting a reduction in gasoline usage over the period. No growth in gasoline tax revenue is anticipated in FY2010. The largest drop in this category receipts was in prisoner reimbursements from the state. A decline in inmate populations as well as the percentage eligible for reimbursement and the timing of release of these revenues to the general fund contributed to a decline of \$2.5M from the previous fiscal year. Prisoner reimbursement revenues are projected to increase \$1.9M in FY2010 as reimbursements return to a more normal pattern on a reduced inmate population base.

Franchise Utility Taxes

In the Franchise Tax category, one-time telecom tax settlement payments of \$16M were anticipated in the FY2009 revenue estimate. Of this amount, approximately \$15.6M was actually received with additional amounts still continuing to accrue and anticipated to be released in FY2010. These funds are the result of recent settlement agreements with telecommunications companies in the past fiscal year. In November, 2007, the City reduced its tax rate on phone companies from 10% to 7.5%. In exchange, the telecommunications companies which had previously protested the inclusion of receipts from wireless communications under the tax agreed to their inclusion. Once the remaining unsettled case is resolved, telecommunications franchises are estimated to be \$15.5M on an annual basis. Of this amount, \$13.5 million will be deposited into the employee pension trust fund to be used to pay for costs associated with City employee pensions. FY2010 estimates assume release of an additional \$5.4M during the fiscal year. In other franchise receipts, Ameren UE announced increased electric rates of 8% in March and this increase has been incorporated into the FY2010 estimate. Recent declines in natural gas rates have left the natural gas receipts projection flat for the next year. Of course, weather can play a dominant factor in receipts for both natural gas and electricity. Gross receipts revenues from sales of water are projected to increase by over 8% as a result of a second phase of recent rate increases by the City's Water Division to pay for the increased costs of water production.

SUMMARY AND OVERVIEW

Tourism and Amusement Taxes

Restaurant and hotel taxes have defied the trend over the last twelve months and are tracking higher by over 4% and 7% respectively in the current fiscal year. Much of this growth can be attributed to new hotel properties that opened in the past year. It is anticipated that events such as the Major League Baseball all star game scheduled for St. Louis this summer will help maintain these tax revenues at slightly over current year levels. Projections for FY2010 restaurant tax receipts assume growth of 1.4% while hotel tax receipts are projected to increase by 2%. Amusement tax receipts are projected to end the FY2009 nearly flat with growth of less than 1% for the year. The largest contributors to this source of revenue are professional NFL football and NHL hockey games and revenue is projected to show a more moderate growth in FY2010.

Other License Fees

Cigarette taxes continued a pattern of gradual decline in FY2009 and are projected to be down 1.5% in FY2010. The largest category of license fees remains the graduated business license (GBL). Given the timing of receipts, mostly in May and June, the full impact of the current recession on the GBL is yet to be revealed. Receipts from the GBL are estimated to show a decline in the current fiscal year and exhibit no growth in FY2010. Total GBL receipts are estimated at \$7.8M.

Departmental Receipts

In FY2009, Departmental receipts offered a mixed bag of results. There were a certain number of positive increases to help offset declines elsewhere. Increases could be found in areas such as the Towing Division which assumed much of the towing activity from Police department earlier in the fiscal year. Projected receipts for Towing are expected to increase by \$800,000 in FY2009 and remain at about that level in the next fiscal year. EMS revenues were also up nearly \$1.2M in FY2009 and with an increase in both volume and rates are projected to increase \$450,000 in FY2010. City Court revenues from traffic violations are on pace to increase \$500,000 in FY2009, however red light camera enforcement revenues which are expected to total up to \$2.8M in the current year have recently shown signs of decline and are expected to drop in FY2010. While residential building permit activity was projected to slow in the past fiscal year, there remained a sufficient number of large commercial projects which ultimately increased permit fee revenues by \$1.0M. This level of revenue is projected into the next fiscal year. Declines in the housing market could be seen in continued declines in recording fee revenues, which dropped over \$800,000 in FY2009. FY2010 receipts are projected to recover only slightly. Another notable decline in departmental receipts was interest revenues where low prevailing rates have reduced the amount of receipts projected from City sources by over \$1.0M in the current fiscal year with only a modest amount of interest revenue projected in FY2010.

SUMMARY AND OVERVIEW

Taking into account all the increases and decreases of the past year, departmental receipts are projected to increase 3.5% in the next fiscal year.

USES OF FUNDS

The FY2010 general fund budget is proposed at \$453.9M, a decrease of 1.4% from the budget for FY2009. After adjustment for a \$12.6M payment to the Employees Retirement System in FY2009 and adding back some debt payments which were funded through other sources the decrease falls below 1%. Of course, this allocation of funds is driven in large part by the revenue trends discussed above. The following are some of the highlights of the proposed general fund budget.

Employee Pay and Benefits

Due to revenue constraints and the generally weak economic environment, the proposed budget includes no provisions for cost of living increases for City employees in the next fiscal year. In addition, in order to minimize the impact on City services as well as the prospect of job cuts and layoffs, the budget proposes the use of unpaid furlough days. While details will need to be finalized within the ongoing pay negotiation process, the proposed budget allocates salary savings in the amount of two weeks unpaid leave for professional and management employees and one week for general service non-uniformed

employees. It is estimated that this cost saving measure will generate \$3.1M in direct savings to the General Fund alone with an additional \$0.3M in funds indirectly supported by the General Fund. Measures such as these become all the more necessary with the rise in pension costs. Excluding the one-time payment to ERS in the previous year, general fund pension costs of the Police and Fire retirement systems alone will increase by \$7.6M in FY2010. In the coming fiscal year, the costs of health insurance premiums are to increase a total of 11%. In FY2009, City employees were spared an increase in premiums as the City absorbed the entirety of the previous year's increase. The FY2010 plan allocates an approximate 5% increase in the City's costs with employees to assume the balance. Health insurance costs will increase \$0.6M in the general fund.

Police and Public Safety

The Police Department and other departments of Public Safety represent over 55% of the total general fund budget. The Police Department at over \$140M in operating and pension costs represents 31% of the budget and is the largest component unit of Public Safety. In FY2010, the first full year of revenues from the new public safety sales tax as well as a proposed COPS grant and increased allocation of gaming revenues will supplement existing efforts to maintain a Police force of 1,400 officers. In the Division of Corrections the past year has witnessed a significant decline in the inmate population at the

SUMMARY AND OVERVIEW

City's detention facilities. The proposed FY2010 budget assumes an average inmate population of 1,600 compared to 2,150 in the previous fiscal year. Much of this decline can be attributed to the increased pace of criminal trials moving inmates through the justice system. Combined with a reorganization of the probation and parole sections, the net total cost reduction at Corrections is approximately \$2.7M. An office of special events coordinating many of the departments response plans to major events has been established at a cost of \$170,000 with staff previously budgeted under the Board of Public Service.

Judicial Offices and County Offices

In County Offices, the largest change is in the budget for the Board of Elections. The Board's budget reflects a net reduction of \$1.7M from the previous year due primarily to the fact that there are no elections scheduled over the next twelve month period.

The Circuit Court offices including Juvenile Detention will see reduced costs in contractual services in custodial and maintenance contracts totaling approximately \$600,000.

City Wide Accounts

City-Wide Accounts refers to those items that are not department specific. As previously discussed, the City-Wide Accounts allocation in FY2010 reflects a \$12.6M reduction due to the one-time ERS payment in FY2009 but a resumption of the debt service costs that were funded elsewhere in

FY2009 for an increase of \$10.5M. Other changes include a \$250,000 subsidy for the City Gateway Transportation Center a \$400,000 decline in the required subsidy for the Assessor and a collective increase of \$100,000 in projected workers compensation and unemployment compensation costs.

Parks Department

In the Parks Department, the Forestry Division will realize close to \$250,000 in savings by contracting out its composting operation. This estimated savings does not include avoided equipment costs of this equipment-intensive operation. The Recreation Division will welcome the completion of the new south side recreation center complex as well as commencement of construction of the north side center. The centers are to be operated through contractual agreements with private agencies which will offer membership opportunities to City residents. The Recreation Division will seek closure of underutilized sites at Parkside and the Soulard gym and seek to transfer the West End Center operations to resident community groups.

Street Department

The Traffic Division of the Department of Streets will implement the Dig Rite program that identifies underground utilities in construction areas. The cost of this new program will be about \$150,000 to be offset with revenues generated by the program. The Traffic Division will see a reduction in debt payments to the state DNR of \$400,000 as an earlier loan for LED traffic signal replacement has been retired. The Streets Division proposes

SUMMARY AND OVERVIEW

reductions in salt costs by pre-purchasing supplies in the current fiscal year thus pre-empting potential cost increases that may come with the next winter season's approach.

Health and Human Services

The Health and Human Services departments are funded primarily with local use tax special revenues and grant funds and thus do not represent a significant portion of the general fund budget.

Board of Public Service

The Board of Public Service has responsibility for providing engineering services as well as providing for the City's public buildings and fleet of rolling stock. The Equipment Services Division of the Board of Public Service will be pursuing a contract with Metro to service the City's fire engine equipment as well as other services that the City currently contracts out to private service providers.

With an excess capacity at the current Metro facility it is hoped that an economy of scale can be realized and that this partnership will both improve services to the City's fleet as well as save operating costs. The budget includes \$600,000 as the estimated cost of Metro's contracted services and targets savings from outside vendor contractual amounts.

General Government and Finance

In the area of General Government and Finance, the City anticipates occupation of the former federal building at 1520 Market Street (formerly the Abram building). In addition to serving as the

new home for the Departments of Health and Human Services the City will also be relocating several

agencies that are currently renting office space. These include both City Courts and the St. Louis Agency on Training and Employment, (SLATE). Rent for City Courts was previously over \$340,000 per year while SLATE spent nearly \$600,000 per year. The FY2010 budget eliminates the general fund subsidy for SLATE of nearly \$250,000 in anticipation of these annual savings to the agency.

The budget for the Comptroller's office includes an increase of \$700,000 to address recent increases in sewer charges to the City imposed by the Metropolitan Sewer District (MSD).

As required by state law, the proposed general fund budget is in balance with projected revenues. And while the proposed budget does rely on a number of one-time sources to keep this balanced state, it does not do so by drawing upon existing reserves.

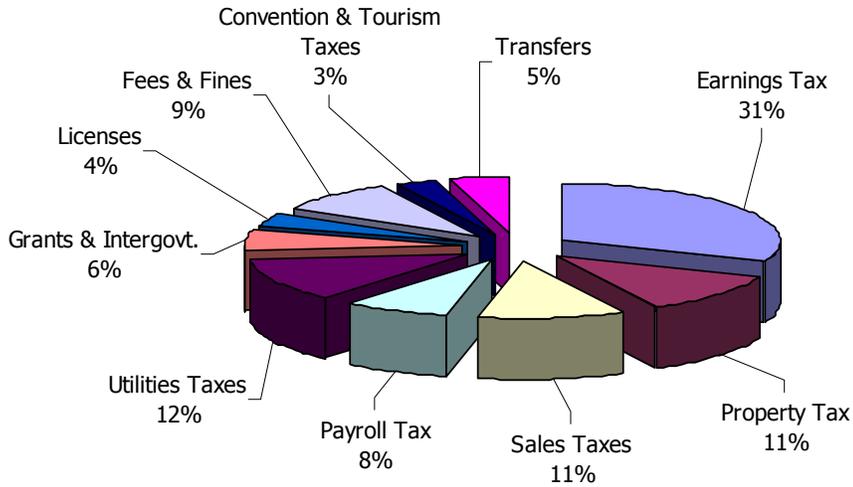
SUMMARY AND OVERVIEW

FY2010 General Fund Budget Highlights

- \$3.1M in proposed savings from an employee furlough program
- \$0.6M increase for an approximate 5% increase in health insurance costs for City employees
- \$7.6M increase in Police and Firefighter pension costs
- \$2.1M net reduction in City Wide debt payments after one-time pension payment to Employee Retirement System and resumption of debt payments funded with other sources in previous year
- \$2.7M reduction in Corrections Division operating costs due to reduced inmate populations at City's detention facilities
- Establishment of Office of Special Events in Department of Public Safety
- \$1.7M decrease in Election Board costs due to election free schedule in fiscal year
- \$400,000 decrease in Traffic Div. payments to DNR after payoff of initial LED traffic signal conversion loan
- \$300,000 increase in personnel and supplies at Traffic for implementation of Missouri DIG RITE program and increased maintenance costs
- \$0.4M increase in operational costs of 1520 Market Building (Abram) as marking first full year of occupancy
- Elimination of \$240,000 subsidy to SLATE due to rent savings to be realized upon move to new building
- \$600,000 net reduction in contractual costs at Circuit Court and Juvenile divisions
- \$1.0M decrease in fuel supply costs of the Equipment Services Division
- \$600,000 budgeted for cooperative agreement with Metro to assume maintenance of firefighting fleet and other contractual fleet work.
- \$700,000 increase for estimated cost of increased payments to MSD for City sewer costs
- \$350,000 reduction in Assessor subsidy
- \$250,000 allocated as estimated portion of City operating subsidy for Gateway Transportation Center
- \$200,000 in estimated savings from contracting compost operations of Forestry Division
- Net decrease of 69 general fund positions

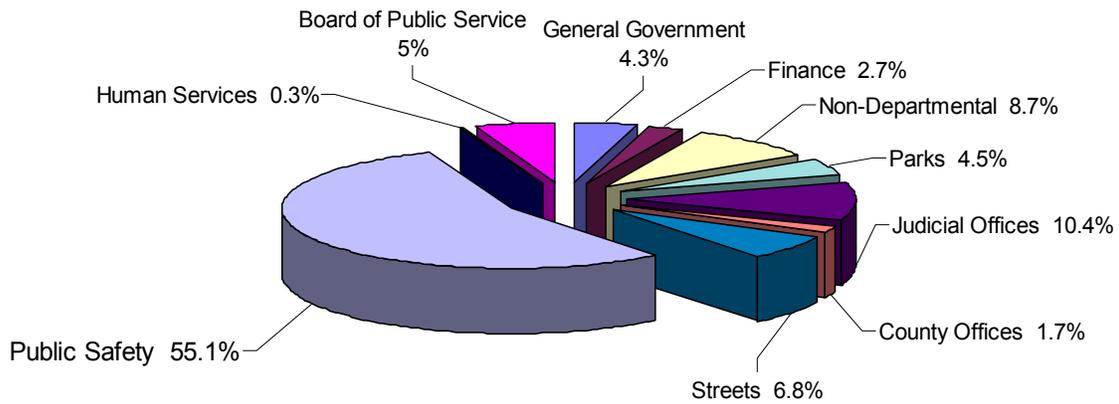
SUMMARY AND OVERVIEW

FY2010 General Fund Revenues



Total General Fund Revenues = \$453.9 Million

FY2010 General Fund Budget by Department



Total General Fund Budget = \$453.9 Million

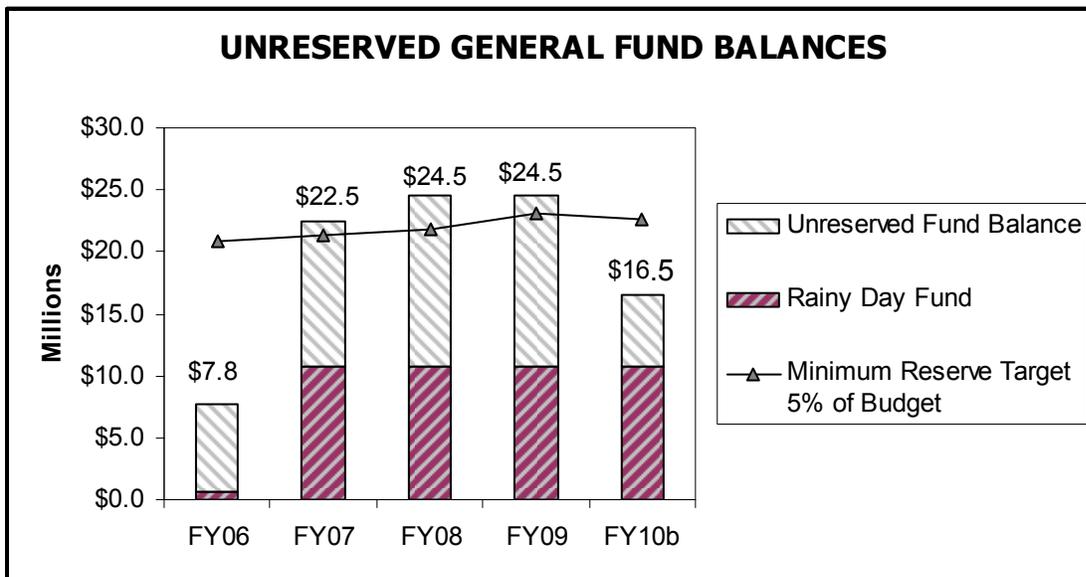
SUMMARY AND OVERVIEW

SUMMARY AND OVERVIEW

Projected Operating Results

The adjacent table presents the projected general fund operating results for FY2010. The proposed general fund appropriation is balanced at \$453.9M. In FY2009, with revenues coming in below projections, efforts were taken to curb discretionary spending and maintain vacancies in non-essential positions. The unreserved general fund balance is projected to decline by approximately \$8M going into the next fiscal year. The proposed FY2010 budget is balanced without further drawing upon these reserve fund amounts.

FY2010	
General Fund Projected Operating Results	
Estimated Revenue	453,899,455
General Fund Appropriation	\$453,888,870
Operating Balance	<u>\$ 10,585</u>



SUMMARY AND OVERVIEW

OTHER FUNDS

Projected Operating Results

While much of the budgetary focus is placed on discretionary spending of the General Fund, the operating balances of other funds can also have an impact on budget development.

In the Special Funds category, Local Use Tax Fund exhibited a decline in its tax base over the past year. While overall use tax receipts were up in FY2009, this increase was due exclusively to the increase in the rate following passage of the ½ cent sales tax in the previous year. Adjusting for the rate increase, Local Use Tax receipts are projected to decline over 5%. Use tax allocations which previously relied on a beginning fund balance in this fund have been adjusted to assume no such balance in FY2010. In FY2010, it is estimated that a beginning fund balance in the Assessment fund as well as a reduction in the budget for that office will contribute to the reduction of \$400,000 in the amount of general fund subsidy for the assessor's office. Communications Fund revenues that are not budgeted for operations of the Communications Division are allocated as a supplement to General Fund revenues in the amount of \$350,000. Riverboat gaming fund revenues are exceeding original estimates in FY2009. With total projections of gaming revenues topping \$12M, gaming fund allocations will increase by a total of \$5M in the next fiscal year, providing additional

funds for capital projects, flood wall improvements and Police services.

In the Enterprise Funds, the Water Division's budget will benefit from the second phase of a two phased effort to adjust Water rates. This rate increase was necessary to meet the increased costs of water production. The Water Division budget is developed to balance with its projected revenues. The Airport generally formulates a budget that is less than projected revenues in order to address any contingencies or emergency expenditures that may arise during the fiscal year.

With projected shortfalls in sales tax revenues in FY2009, a number of accounts in the Capital Fund appropriations have been reduced to account for the negative beginning balances projected for FY2010. The proposed Capital Fund budget includes nearly \$900,000 in these negative adjustments.

SUMMARY AND OVERVIEW

CAPITAL IMPROVEMENTS

The City of St. Louis Capital Committee has developed a five-year Capital Improvements Plan containing projects that have an estimated cost of \$320M. These projects will be funded through a combination of local, state and federal funds. Over the five year period, an estimated \$217M will be appropriated for cash payments and debt service requirements, and in some cases the local matching share for road and bridge repair projects and major flood protection projects. The FY2010 Capital Budget funds the first year of the plan with a recommended appropriation of \$35.5M. Sales taxes for capital improvement will generate \$17.4M in FY2010 or approximately 49% of the total revenue. Other revenues supporting the capital budget include \$8.4M from projected gaming revenues, \$6.2M in transfers from the General Fund, \$1.5M in courthouse restoration fees, \$630,000 in gasoline tax revenue and \$350,000 in projected proceeds from the sale of City assets.

Capital expenses planned for FY2010 include those for projects designed to further the City's goal of stabilizing neighborhoods as well as increasing the efficiency of service delivery through replacement of vital equipment required to deliver those services. Funding policy established by the Capital Committee sets a high priority on leveraging non-city funds to the maximum extent possible to effect major improvements to roads and bridges.

Ward Improvements - \$8.1M

Each of the City's 28 wards will be allocated \$291,000 in FY2010 revenues plus their portion of any interest earnings and the \$375,000 shortfall in revenues from the previous fiscal year. These funds will be allocated for projects such as neighborhood park improvements, street resurfacing, sidewalk replacement, and refuse container replacement. Actual projects are recommended by the ward alderman subject to approval by the Board of Estimate and Apportionment.

Parks and Recreation Centers - \$4.3M

The City's six major parks, Forest Park, Tower Grove, Carondelet, Fairgrounds, O'Fallon and Willmore will share \$2.8M in ½ cent sales tax and metro parks improvement tax funds. Planned projects include roadway repairs, equipment replacement and improvements to playgrounds. An additional \$1.0M in Metro parks funds will be allocated to neighborhoods parks for similar purposes. A total of \$0.5M in capital revenues will be allocated for recreation center purposes. In FY2010, this amount will supplement funds needed to complete construction of the new north side recreation center.

Facility Improvements - \$17.7M

Funds categorized as being for facility improvements will service previously incurred debt for construction and renovations of several City facilities. Major facilities include the City Justice Center, Civil Courthouse and Carnahan Courthouse

SUMMARY AND OVERVIEW

buildings, the Juvenile Detention Center as well as the renovated City building at 1520 Market St.

Equipment Replacement - \$3.0M

\$2.5M has been allocated to service debt payment requirements of existing rolling stock lease agreements necessary to replace vehicles in such areas as refuse collection, street cleaning, and animal regulation functions. In FY2009, a line of credit was obtained and has been used for a replacement of rolling stock up to the existing available balance. Replacement and upgrading of computer hardware and the 911 emergency response system is included.

FY2010 OPERATING PLAN

MAJOR FUND TYPES

GOVERNMENTAL FUNDS

Governmental funds are those through which most governmental functions are financed. Governmental fund categories include:

General Fund - the City's main operating fund through which the majority of City services such as police and fire protection, emergency medical services, and parks and streets maintenance are funded. Most tax receipts and other revenues not required to be accounted for in another fund are considered general revenue. General Fund expenditures account for about one-half of all City expenditures.

Special Revenue Funds - used to account for specified taxes, fees, grants or other sources of revenue that are dedicated by ordinance for a specific purpose. Funds contained in this category include government grants, the Local Use Tax fund, the Convention and Tourism fund, Gaming Fund, Assessment fund, Lateral Sewer Fund, Tax Increment Financing Funds, Transportation Fund and other miscellaneous special funds.

Debt Service Fund - used to account for revenues and expenses related to the City's existing general obligation (property tax supported) debt.

Capital Project Funds – used to account for revenues and expenditures related to capital equipment purchases, public infrastructure improvements or public projects. The sources of capital funds vary from a dedicated ½ cent sales tax, to proceeds from bond issues and appropriations from the general fund.

PROPRIETARY FUNDS

Proprietary funds are used to account for activities that are similar to those found in the private sector. Proprietary fund categories include:

Enterprise Funds – used to account for funds operated similar to private business type activities; this would include the Airport and City Water Division. The Meter Division is also operated as an enterprise fund and is separately appropriated.

SUMMARY AND OVERVIEW

Internal Service Funds - used to account for activities that provide services for certain City programs and operations. These include the City mailroom, workers' compensation and employee health insurance programs.

FIDUCIARY FUNDS

Fiduciary Funds are used to account for resources held for the benefit of individuals or units outside of the City. The City serves as a trustee or has fiduciary responsibilities for the assets. These include the City's various pension funds. While contributions to these funds are appropriated, the activities of the funds themselves are not part of the appropriation process.

Detailed descriptions of funds within each of these fund groups can be found in the glossary in the Appendix of this document.

The tables on the following pages contain summary budget information for all funds. A more detailed discussion of the general fund budget and descriptions of trends in major sources of revenue follow.

FY10 REVENUE SUMMARY - ALL FUNDS (in millions)

Fund	FY08 Actual	FY09 Revised	FY10 Budget	% Change FY08-09
General Fund				
Earnings Tax	\$141.4	\$141.2	\$141.2	0.0%
Property Tax	52.2	51.5	52.3	1.5%
Sales Tax	49.1	48.1	48.1	0.0%
Payroll Tax	37.0	36.9	36.9	0.0%
Franchise (Utilities) Taxes	58.2	62.6	56.2	-10.2%
License Fees	18.0	17.9	18.0	0.3%
Grants & Intergovernmental Revenues	26.5	25.0	26.7	6.8%
Department User Fees and Fines	39.1	39.3	40.6	3.3%
Transfers	14.2	27.4	33.9	23.5%
	435.5	450.0	453.9	0.9%
Special Revenue Funds				
Property Tax	1.8	1.7	1.7	0.0%
Franchise (Utilities) Taxes	4.4	5.0	5.4	8.3%
Local Use Tax	28.0	32.2	33.5	4.2%
Sales Tax	4.4	18.4	21.8	18.7%
Other Taxes	20.4	18.3	18.5	0.9%
Grants & Intergovernmental Revenues	56.3	77.8	92.9	19.3%
Department User Fees and Fines	9.5	26.4	25.9	-2.1%
Transfers	2.9	3.5	3.2	-10.0%
Fund Balances and Other Resources	1.0	14.4	3.2	-77.4%
	128.8	197.7	206.1	4.2%
Debt Service Fund				
Property Tax	7.3	6.3	5.7	-9.2%
Capital Improvement Funds				
1/2 Cent Sales Tax	17.8	17.4	17.4	0.0%
Metro Parks Sales Tax	1.6	1.6	1.6	0.0%
Grants & Intergovernmental Revenues	0.6	0.6	0.6	0.0%
Department User Fees and Fines	1.4	1.5	1.5	4.1%
Transfers	13.8	5.8	14.5	152.7%
Other Resources	0.7	0.4	0.4	0.0%
Balances / Surpluses Previous Years	0.5	2.9	-0.6	-120.6%
	36.4	30.1	35.5	17.8%
Enterprise Funds				
Franchise (Utilities) Taxes	4.2	4.7	5.1	9.7%
Enterprise Revenues	211.6	213.5	217.8	2.0%
Balances / Surpluses Previous Years			0.6	
	215.8	218.1	223.5	2.5%
Internal Service Funds				
Department User Fees and Fines	32.0	38.0	42.8	12.9%
Total General Appropriation	\$855.9	\$940.2	\$967.5	2.9%
Funds Appropriated Separately				
Community Development & Housing Grants ¹	\$30.5	\$24.3	\$24.3	0.0%
Street Improvement Fund	5.0	4.5	4.4	-1.8%
Transportation Fund Revenues	27.1	26.5	29.2	10.2%
Parking Division Revenues	17.8	17.5	19.2	9.9%
	80.5	72.7	77.1	6.0%
Total All Sources	\$936.4	\$1012.9	\$1044.6	3.1%

¹ Excluding CDBG admin. portion

FY10 BUDGET SUMMARY - ALL FUNDS (in millions)

	FY08 Actual	FY09 Budget	FY10 Budget	% Change FY08-09
General Fund				
	\$437.1	\$460.5	\$453.9	-1.4%
Special Revenue Funds				
Assessment Fund	\$4.2	\$4.6	\$4.3	-5.2%
Convention and Tourism Fund	\$4.3	\$4.5	\$4.5	0.0%
Public Safety Trust Fund	\$5.2	\$18.2	\$20.5	12.4%
Neighborhood Parks Fund	\$7.6	\$8.1	\$8.1	0.9%
Convention and Sport Facility Trust Fund	\$5.6	\$5.9	\$6.2	5.3%
Lateral Sewer Fund	\$2.5	\$3.3	\$3.1	-3.4%
Cable Communications Fund	\$1.4	\$1.5	\$1.5	-1.0%
Port Authority	\$3.2	\$3.1	\$3.0	-3.8%
Riverfront Gaming Fund	\$6.2	\$10.0	\$15.6	55.4%
Local Use Tax Fund	\$30.1	\$37.8	\$33.5	-11.2%
Other Special Revenue Funds	\$21.5	\$45.1	\$32.9	-27.2%
	\$91.6	\$142.2	\$133.4	-6.2%
Grant Funds				
St. Louis Agency on Training and Employment	\$12.1	\$9.7	\$16.4	69.2%
Community Dev. Planning & Administration	\$3.1	\$3.8	\$3.3	-11.5%
Health and Human Services	\$23.8	\$33.3	\$32.8	-1.6%
Police Department	\$8.2	\$5.3	\$10.8	105.4%
Other Grants	\$12.7	\$11.0	\$12.4	12.4%
	\$60.0	\$63.1	\$75.7	20.1%
Debt Service Fund				
	\$6.3	\$6.3	\$5.7	-9.3%
Capital Funds				
	\$37.7	\$31.1	\$35.5	14.0%
Enterprise Funds				
Water Division	\$47.9	\$57.0	\$57.8	1.3%
Airport Authority	\$166.2	\$162.8	\$162.3	-0.3%
	\$214.1	\$219.8	\$220.1	0.1%
Internal Service Funds				
Mail Room	\$0.6	\$0.8	\$0.8	0.3%
Employee Benefits Fund	\$31.6	\$37.2	\$42.1	13.1%
	\$32.2	\$38.1	\$42.9	12.8%
Total General Appropriation	\$878.8	\$961.0	\$967.2	0.6%

FY10 BUDGET SUMMARY - ALL FUNDS BY DEPARTMENT

Department	General Fund	Special Funds Revenue	Grant	Enterprise Funds	Total Funds
GENERAL GOVERNMENT					
110 Board of Aldermen	2,677,769	-	-	-	2,677,769
120 Mayor's Office	1,910,009	-	-	-	1,910,009
121 St. Louis Agency on Training and Emp.	0	-	16,244,867	-	16,244,867
123 Department of Personnel	2,921,038	115,266	-	-	58,791,949
Employee Benefits Fund	-	42,255,645	-	-	-
Employee Pension Trust Fund	-	13,500,000	-	-	-
124 Register	168,563	-	-	-	168,563
126 Civil Rights Enforcement Agency	366,212	-	188,750	-	554,962
127 Information Technology Service Agency	5,576,675	150,679	-	-	5,727,354
137 Budget Division	441,089	-	-	-	441,089
139 City Counselor	5,516,593	527,832	868,776	-	6,913,201
141 Planning and Urban Design	129,968	-	1,647,664	-	1,777,632
142 Community Development Administration	-	-	3,325,032	-	3,325,032
143 Affordable Housing Commission	-	5,538,766	-	-	5,538,766
Subtotal	19,707,916	62,088,188	22,275,089	-	104,071,193
FINANCE					
160 Comptroller	10,188,853	-	-	-	24,000,399
Gateway Transportation Ctr.	-	1,164,193	-	-	-
Lateral Sewer Fund	-	55,650	-	-	-
Tax Increment Financings	-	2,893,406	-	-	-
Trustee Lease Fund	-	3,247,415	-	-	-
Grant and Other Funds	-	5,681,310	769,572	-	-
162 Municipal Garage	316,187	-	-	-	316,187
163 Microfilm	331,153	-	-	-	331,153
170 Supply Commissioner	644,167	-	-	-	644,167
171 Multigraph	913,969	-	-	-	913,969
172 Mail Room	0	816,006	-	-	816,006
180 Assessor	0	4,332,887	-	-	4,332,887
Subtotal	12,394,329	18,190,867	769,572	-	31,354,768
NON-DEPARTMENTAL					
190 City Wide Accounts	39,445,475	-	-	-	54,340,475
Convention and Tourism Fund	-	4,545,000	-	-	-
Riverfront Gaming Fund	-	10,350,000	-	-	-
Subtotal	39,445,475	14,895,000	-	-	54,340,475
PARKS, RECREATION & FORESTRY					
210 Director Parks, Recreation, and Forestr	391,057	7,842,482	-	-	8,233,539
213 Division of Recreation	1,985,815	113,231	-	-	2,099,046
214 Division of Forestry	7,210,483	243,901	-	-	7,454,384
220 Division of Parks	10,023,742	1,971,714	128,502	-	12,123,958
225 Soulard Market	226,101	-	-	-	226,101
250 Tower Grove Park	725,000	-	-	-	725,000
Subtotal	20,562,198	10,171,328	128,502	-	30,862,028
JUDICIAL OFFICES					
310 Circuit Clerk	996,030	-	-	-	996,030
311 Circuit Court	8,000,074	-	-	-	8,000,074
312 Circuit Attorney	6,519,859	2,901,790	766,784	-	10,188,433
313 Board of Jury Supervisors	1,607,785	-	-	-	1,607,785
314 Probate Court	67,505	-	-	-	67,505
315 Sheriff	8,910,132	-	-	-	8,910,132
316 City Courts	2,535,404	-	-	-	2,535,404
317 City Marshal	1,387,027	0	-	-	1,387,027
320 Probation and Juvenile Detention	16,930,006	356,686	44,099	-	17,330,791
321 Circuit Drug Court	325,825	-	-	-	325,825
Subtotal	47,279,647	3,258,476	810,883	-	51,349,006
COUNTY OFFICES					
330 Tax Equalization Board	12,400	-	-	-	12,400
331 License Collector	0	6,200,000	-	-	6,200,000
333 Recorder of Deeds	2,597,106	-	-	-	2,597,106

FY10 BUDGET SUMMARY - ALL FUNDS BY DEPARTMENT

Department	General Fund	Special Funds Revenue	Grant	Enterprise Funds	Total Funds
334 Board of Election Commissioners	2,441,786	-	-	-	2,441,786
335 Medical Examiner	1,806,066	-	225,000	-	2,031,066
340 Treasurer	721,538	-	-	-	721,538
Subtotal	7,578,896	6,200,000	225,000	-	14,003,896
PUBLIC UTILITIES					
401 Communications Division	-	1,364,585	-	-	1,364,585
415 Water Division	-	-	-	57,630,926	57,630,926
420 Airport Authority	-	-	-	162,305,185	162,305,185
Subtotal	0	1,364,585	-	219,936,111	221,300,696
STREETS					
510 Director of Streets	991,458	-	-	-	3,735,612
Lateral Sewer Fund	-	2,744,154	-	-	-
511 Traffic and Lighting	8,564,414	-	-	-	8,564,414
513 Auto Towing and Storage	1,556,018	-	-	-	1,556,018
514 Street Division	6,141,247	770,882	-	-	6,912,129
516 Refuse Division	13,580,115	1,146,453	470,460	-	15,197,028
520 Port Authority	-	3,022,085	-	-	3,022,085
Subtotal	30,833,252	7,683,574	470,460	-	38,987,286
PUBLIC SAFETY					
610 Director of Public Safety	687,384	1,999,250	18,364	-	2,704,998
611 Fire Department	53,016,716	705,000	-	-	53,721,716
612 Firefighter's Retirement System	10,504,590	5,500,000	-	-	16,004,590
614 Office of Special Events	170,575	-	-	-	170,575
616 Excise Commissioner	401,053	-	-	-	401,053
620 Building Commissioner	7,535,930	9,817,246	4,513,590	-	21,866,766
622 Neighborhood Stabilization	2,436,474	-	847,791	-	3,284,265
625 CEMA	278,593	-	250,000	-	528,593
632 Medium Security Institution	16,479,351	-	49,161	-	16,528,512
633 City Justice Center	17,739,556	-	-	-	17,739,556
650 Police Department	128,887,662	22,328,858	7,950,000	-	159,166,520
651 Police Retirement System	11,813,173	5,500,000	-	-	17,313,173
Subtotal	249,951,057	45,850,354	13,628,906	-	309,430,317
HEALTH AND HOSPITALS					
700 Director, Health and Hospitals	-	1,185,379	3,142,809	-	4,328,188
710 Health Commissioner	-	1,300,883	-	-	1,300,883
711 Communicable Disease Control	-	1,831,663	11,161,423	-	12,993,086
714 Animal Care and Control	-	1,192,469	15,001	-	1,207,470
715 Environmental Health Services	-	1,778,078	1,436,864	-	3,214,942
719 Family/ Community/ School Health	-	859,885	575,024	-	1,434,909
737 Health Care Trust Fund	-	5,000,000	-	-	5,000,000
Subtotal	-	13,148,357	16,331,121	-	29,479,478
HUMAN SERVICES					
800 Director of Human Services	1,346,412	301,523	19,113,593	-	20,761,528
Subtotal	1,346,412	301,523	19,113,593	-	20,761,528
BOARD OF PUBLIC SERVICE					
900 President, Board of Public Service	2,690,904	982,841	-	-	3,673,745
903 Facilities Management	9,861,117	-	-	-	9,861,117
910 Equipment Services Division	12,076,396	-	-	-	12,076,396
930 Soldier's Memorial	161,271	-	-	-	161,271
Subtotal	24,789,688	982,841	-	-	25,772,529
CAPITAL IMPROVEMENTS FUND					
	-	35,506,500	-	-	35,506,500
DEBT SERVICE FUND					
	-	5,681,310	-	-	5,681,310
TOTAL BUDGET					
	\$453,888,870	\$225,322,903	\$73,753,126	\$219,936,111	\$967,219,700

FY10 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund	Department	FY08 Actual	FY09 Budget	FY10 Budget	
General Fund					
1010	110	Board of Aldermen	2,399,175	2,714,166	2,677,769
1010	120	Mayor's Office	1,878,566	2,020,667	1,910,009
1010	121	St Louis Agency on Training & Employment	182,644	238,346	-
1010	123	Department of Personnel	3,220,820	3,531,388	2,921,038
1010	124	Register	160,548	182,220	168,563
1010	126	Civil Rights Enforcement Agency	303,244	359,073	366,212
1010	127	Information Technology Services Agency	5,176,657	5,493,557	5,576,675
1010	137	Division of the Budget	414,258	489,113	441,089
1010	139	City Counselor	5,533,275	5,843,719	5,516,593
1010	141	PDA	78,306	132,343	129,968
1010	160	Comptroller	7,158,191	9,356,466	10,188,853
1010	162	Municipal Garage	279,651	315,448	316,187
1010	163	Microfilm Section	297,347	344,174	331,153
1010	170	Supply Commissioner	602,020	639,754	644,167
1010	171	Multigraph Section	899,609	1,038,868	913,969
1010	190	City Wide Accounts	39,405,222	46,587,704	39,445,475
1010	210	Director, Parks, Recreation & Forestry	378,208	410,110	391,057
1010	213	Division of Recreation	1,975,609	2,086,265	1,985,815
1010	214	Division of Forestry	6,801,851	7,132,556	7,210,483
1010	220	Division of Parks	9,618,507	9,903,999	10,023,742
1010	225	Soulard Market	267,730	284,225	226,101
1010	250	Tower Grove Park	750,000	750,000	725,000
1010	310	Circuit Clerk	859,994	997,196	996,030
1010	311	Circuit Court (General)	7,232,330	8,148,655	8,000,074
1010	312	Circuit Attorney	6,128,381	6,497,530	6,519,859
1010	313	Board of Jury Supervisors (Cir. Judges)	1,421,432	1,477,879	1,607,785
1010	314	Probate Court (Probate Judge)	56,509	95,300	67,505
1010	315	Sheriff	8,132,181	8,916,201	8,910,132
1010	316	City Courts	2,798,057	2,784,792	2,535,404
1010	317	City Marshal	1,268,232	1,348,183	1,387,027
1010	320	Probation Dept. & Juvenile Detention Ctr	15,535,470	16,857,398	16,930,006
1010	321	Circuit Drug Court	235,598	395,000	325,825
1010	330	Tax Equalization Board	5,534	9,900	12,400
1010	333	Recorder of Deeds	2,413,169	2,648,354	2,597,106
1010	334	Election and Registration	2,260,137	4,064,891	2,441,786
1010	335	Medical Examiner	1,656,260	1,781,816	1,806,066
1010	340	Treasurer	694,680	723,459	721,538
1010	510	Director of Streets	998,263	957,319	991,458
1010	511	Traffic and Lighting Division	8,034,115	8,531,932	8,564,414
1010	513	Auto Towing and Storage	1,404,584	1,608,760	1,556,018
1010	514	Street Division	5,747,770	6,389,975	6,141,247
1010	516	Refuse Division	13,771,250	13,551,676	13,580,115
1010	610	Director of Public Safety	809,376	721,819	687,384
1010	611	Fire Department	51,630,054	53,162,933	53,016,716
1010	612	Firefighters Retirement System	6,257,407	6,396,073	10,504,590
1010	614	Office of Special Events	-	-	170,575
1010	616	Excise Commissioner	369,282	396,526	401,053
1010	620	Building Commissioner	7,107,641	7,445,823	7,535,930
1010	622	Neighborhood Stabilization	2,076,301	2,336,584	2,436,474
1010	625	CEMA	-	279,496	278,593
1010	632	Corrections / MSI	17,659,376	16,954,412	16,479,351
1010	633	City Justice Center	18,343,445	19,992,061	17,739,556
1010	650	Police Department	129,546,625	129,729,190	128,887,662

FY10 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund		Department	FY08 Actual	FY09 Budget	FY10 Budget
1010	651	Police Pension Fund	8,469,644	8,267,620	11,813,173
1010	700	Director, Health & Hospitals	-	-	-
1010	710	Health Commissioner	-	-	-
1010	800	Director of Human Services	1,312,532	1,365,135	1,346,412
1010	900	President, Board of Public Service	2,646,985	3,210,038	2,690,904
1010	903	Facilities Management	9,882,711	9,831,053	9,861,117
1010	910	Equipment Services Division	12,326,643	12,621,952	12,076,396
1010	930	Soldier's Memorial Building	199,650	195,181	161,271
Subtotal			437,073,056	460,546,273	453,888,870

Local Use Tax Fund

1110	123	Department of Personnel	109,572	118,527	115,266
1110	143	Affordable Housing Commission	5,714,814	5,523,929	5,538,766
1110	160	Comptroller	-	25,484	-
1110	516	Refuse Division - Bulky Pick-up	1,134,888	1,166,371	1,146,453
1110	620	Building Commissioner - Housing Conservation	1,849,182	2,570,668	2,338,497
1110	620	Building Commissioner - Building Demolition	3,065,131	3,000,000	3,000,000
1110	650	Police Department	5,025,999	11,073,000	7,950,000
1110	700	Director, Health & Hospitals	927,339	1,073,785	1,185,378
1110	710	Health Commissioner	1,277,419	1,486,154	1,300,883
1110	711	Communicable Disease Control	1,853,286	2,044,903	1,831,663
1110	713	Public Health Laboratory	9,054	-	-
1110	714	Rabies Control	1,409,944	1,361,880	1,192,469
1110	715	Community Sanitation and Vector Control	1,839,344	2,115,311	1,778,078
1110	716	Lead Poisoning Control	-	-	-
1110	719	Family / Community / School Health	551,682	864,959	859,885
1110	720	Food Control Section	-	-	-
1110	737	Health Care Trust Fund	5,000,000	5,000,000	5,000,000
1110	800	Director of Human Services	293,349	341,919	301,523
1110	900	President, Board of Public Service	-	-	-
Subtotal			30,061,003	37,766,890	33,538,861

Convention and Tourism Fund

1111	160	Convention and Tourism Fund	4,315,419	4,546,000	4,545,000
Subtotal			4,315,419	4,546,000	4,545,000

Convention and Sports Authority Trust Fund

1111	331	Convention & Sports Facility Trust Fund	5,616,156	5,890,000	6,200,000
Subtotal			5,616,156	5,890,000	6,200,000

Demolition Fund

1113	214	Division of Forestry	76,641	-	-
1113	620	Building Commissioner - Bldg. Demolition	1,833,592	-	-
Subtotal			1,910,233	-	-

Assessment Fund

1115	180	Assessor	4,191,287	4,568,377	4,332,887
Subtotal			4,191,287	4,568,377	4,332,887

FY10 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund	Department	FY08 Actual	FY09 Budget	FY10 Budget
Special Revenue Funds				
1116	120	Mayor's Office	-	-
1116	1231000	City Employees Pension Trust Fund	-	13,500,000
1116	139	City Counselor	205,540	257,378
1116	1600013	Comptroller-Abram Building Operations	1,572,216	-
1116	1600019	Comptroller-Gateway Transportation	24,713	1,081,690
1116	210	Director PRF - Forest Park Fund	1,593,838	3,100,000
1116	214	Division of Forestry	108,228	250,506
1116	312	Circuit Attorney (Inspire Me School)	10,415	27,451
1116	312	Circuit Attorney (Training Fund)	2,500	2,500
1116	312	Circuit Attorney (Tax Unit)	113,772	154,434
1116	312	Circuit Attorney (Child Support Unit)	1,689,206	2,114,023
1116	312	Circuit Attorney (HUD Unit)	57,277	62,363
1116	316	City Courts - Specialty Courts	-	-
1116	317	City Marshal	-	-
1116	320	Probation Dept. & Juvenile Detention	318,999	247,440
1116	510	Director of Streets - Excavation Restoration	354,218	189,178
1116	511	Traffic and Lighting Division	-	-
1116	514	Street Division-Excavation and Restoration	-	303,053
1116	520	Port Administration Division	2,562,158	3,141,892
1116	620	Building Commissioner - Code Enforcement	2,275,882	2,613,089
1116	620	Building Commissioner - Demolition & Board-Up	1,628,953	2,518,536
1116	650	Police Dept. - Peace Officer Training	66,400	100,000
1116	6500001	Police Dept.-Communications Support Fund	-	241,356
1116	700	Director, Health & Hospitals	-	128,000
1116	7000001	Health Provider Reimbursement	-	-
1116	714	Animal Care and Control	4,570	9,000
1116	716	Lead Poisoning Control	22,970	-
1116	800	Director of Human Services	335,094	308,000
1116	900	President, Board of Public Service	-	1,125,763
1413	160	Tax Increment Financing	7,530,061	2,307,572
1218	160	Trustee Lease Fund	1,005,785	14,353,715
Subtotal			21,482,795	48,136,939
Communications Fund				
1117	127	Information Technology Services Agency	97,415	153,415
1117	401	Communications Division	1,252,602	1,377,139
Subtotal			1,350,017	1,530,554
Lateral Sewer Fund				
1118	160	Comptroller - Lateral Sewer Line	67,267	55,166
1118	510	Director of Streets - Lateral Sewer	2,122,308	2,767,295
1118	514	Street Division	269,693	437,090
Subtotal			2,459,268	3,259,551

FY10 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund		Department	FY08 Actual	FY09 Budget	FY10 Budget
Other Special Revenue Funds - Special Authorizations					
1119	139	City Counselor	246,722	-	-
1119	210	Director PRF - Forest Park Fund	-	-	-
1119	213	Division of Recreation	24,985	-	-
1119	214	Division of Forestry	117,172	-	-
1119	220	Division of Parks	119,193	-	-
1119	312	Circuit Att. (Contingency & Tax Section)	42,469	-	-
1119	315	Sheriff - Auction Proceeds	-	-	-
1119	320	Probation Dept. & Juvenile Detention	233,321	-	-
1119	321	Circuit Drug Court	9,824	-	-
1119	334	Election and Registration	373,607	-	-
1119	511	Transportation and Traffic Division	144,963	-	-
1119	520	Port Administration Division	617,926	-	-
1119	611	Fire Department	11,069	-	-
1119	650	Police Department - Police Judgements	68,707	-	-
1119	711	Communicable Disease Control	8,595	-	-
1119	714	Animal Care and Control	7,680	-	-
1119	800	Director of Human Services	-	-	-
1119	930	Soldier's Memorial Building	47,795	-	-
Subtotal			2,074,028	-	-
Public Safety Fund					
1120	139	City Counselor	190,693	318,957	336,115
1120	312	Circuit Attorney	466,675	526,547	533,348
1120	650	Police-Public Safety Trust Fund	4,499,142	2,398,151	2,100,000
Subtotal			5,156,510	3,243,655	2,969,463
Riverboat Gaming Fund					
1121	190	City Wide Accounts - Riverfront Gaming	4,800,000	7,650,000	10,350,000
1121	611	Fire Department - Riverfront Gaming	21,184	25,000	25,000
1121	650	Police Department - Riverfront Gaming	1,350,000	2,350,000	5,200,000
Subtotal			6,171,184	10,025,000	15,575,000
Parks and Recreation Special Fund					
1122	210	Director of Parks-1/8 Cent Sales Tax Fund	3,511,460	4,416,782	4,575,482
1122	210	Director of Parks-Neighborhood Parks Fund	2,456,459	1,616,661	1,600,000
1122	220	Parks Division-Barnes/City Trust	1,616,127	2,039,117	1,970,357
Subtotal			7,584,046	8,072,560	8,145,839
Public Safety Sales Tax Fund					
1123	610	Public Safety-Crime Prevention	-	1,000,000	1,999,250
1123	6110023	Fire Department	-	450,000	680,000
1123	6120023	Firemen Public Safety Pension Trust	-	5,500,000	5,500,000
1123	6500023	Police Department	-	1,260,000	1,878,000
1123	6500123	Police Department	-	1,290,000	1,971,319
1123	6510023	Police Pension-Public Safety Pension Trust	-	5,500,000	5,500,000
Subtotal			-	15,000,000	17,528,569

FY10 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund		Department	FY08 Actual	FY09 Budget	FY10 Budget
Grant Funds					
1140	312	Circuit Attorney	-	82,135	-
1140	650	Police Department - Misc. Grants	8,245,337	5,277,263	10,839,065
		Subtotal	8,245,337	5,359,398	10,839,065
1162	121	St. Louis Agency on Training & Employment	12,028,203	9,567,229	16,244,867
1162	160	Comptroller	68,514	107,133	126,684
		Subtotal	12,096,717	9,674,362	16,371,551
1163	139	City Counselor	459,483	823,150	801,072
1163	141	Planning and Urban Design	758,150	1,639,869	-
1163	142	Community Development Administration	2,153,069	2,789,789	-
1163	160	Comptroller	305,564	429,280	445,349
1163	213	Division of Recreation	388,991	86,120	113,231
1163	316	City Courts - Problem Properties	23,225	-	-
1163	620	Building Commissioner	287,118	342,089	347,784
1163	622	Neighborhood Stabilization	14,317	10,545	10,708
1163	800	Director of Human Services	318,192	354,000	384,000
1163	900	President, Board of Public Service	-	-	-
		Subtotal	4,708,109	6,474,842	2,102,144
1164	142	Community Development Administration	963,918	969,314	1,105,700
1164	220	Division of Parks	459,313	-	-
1164	620	Building Commissioner	3,785,813	2,892,911	4,165,806
1164	700	Director, Health & Hospitals	2,465	905,027	1,575,305
1164	716	Lead Poisoning Control	501,091	-	-
1164	719	Family / Community / School Health	-	-	167,110
1164	900	President, Board of Public Service	120,232	-	-
		Subtotal	5,832,832	4,767,252	7,013,921
1165	141	Planning and Urban Design	-	-	1,647,664
1165	142	Community Development Administration	-	-	2,219,332
		Subtotal	-	-	3,866,996
1166	160	Comptroller - Health Grant Auditing	-	117,998	144,194
1166	700	Director, Health & Hospitals	842,552	1,700,275	1,189,504
1166	710	Health Commissioner	244,169	-	-
1166	711	Communicable Disease Control	7,837,353	9,244,204	11,161,423
1166	714	Animal Care and Control	-	4,853	6,001
1166	715	Environmental Health Services	1,027,953	1,610,833	1,436,864
1166	716	Lead Poisoning Control	531,915	-	-
1166	719	Family / Community / School Health	242,077	281,275	407,914
		Subtotal	10,726,019	12,959,438	14,345,900
1167	160	Comptroller	-	52,867	53,345
1167	632	Corrections/MSI	-	48,769	49,161
1167	800	Director of Human Services	13,053,925	20,246,978	18,321,593
		Subtotal	13,053,925	20,348,614	18,424,099
1168	126	Civil Rights Enforcement Agency	48,710	-	-
1168	126	CREA - EEOC Contract	36,615	52,769	51,361
1168	126	CREA-HUD Contract	38,323	135,220	137,389
1168	160	Comptroller	130,742	-	-
1168	214	Division of Forestry	8,713	-	-
1168	312	Circuit. Attorney - Domestic Violence	455,554	610,698	604,118
1168	320	Probation Dept. & Juvenile Det. Cntr.	639,282	-	-
1168	321	Circuit Drug Court	262,461	-	-
1168	334	Election and Registration	518,109	-	-
1168	335	Medical Examiner	12,321	125,000	225,000
1168	415	Water Division (Coulmbia Bottoms)	109,191	-	-
1168	516	Refuse Division - Recycling	289,514	470,460	470,460
1168	610	Director of Public Safety	49,341	-	-
1168	611	Fire Department	122,852	-	-
1168	620	Building Commissioner	10,674	-	-
1168	900	President, Board of Public Service	198,443	-	-
		Subtotal	2,930,845	1,394,147	1,488,328

FY10 BUDGET SUMMARY - ALL DEPARTMENTS BY FUND

Fund	Department	FY08 Actual	FY09 Budget	FY10 Budget
1169	220	-	128,502	129,859
1169	312	-	434,906	162,667
1169	316	-	-	-
1169	320	261,941	49,531	44,099
1169	321	-	-	-
1169	335	6,546	-	-
1169	610	35,444	250,000	18,364
1169	611	62,315	-	-
1169	622	1,104,756	1,317,911	837,083
1169	625	24,977	-	250,000
Subtotal		1,495,979	2,180,850	1,442,072
Subtotal		59,089,763	63,158,903	75,894,076
Capital Funds				
1217	160	14,857,000	9,700,000	17,081,000
1219	160	917,691	1,705,750	1,617,800
1220	160	21,877,315	19,728,000	16,807,700
Subtotal		37,652,006	31,133,750	35,506,500
Debt Service Fund				
1311	160	6,324,428	6,260,935	5,681,310
Subtotal		6,324,428	6,260,935	5,681,310
Enterprise Funds				
1510	415	47,909,310	56,989,639	57,756,832
1511	420	166,173,375	162,815,404	162,305,185
Subtotal		214,082,685	219,805,043	220,062,017
Internal Service Funds				
1611	172	576,692	813,218	816,006
1613	123	4,820,222	6,107,903	6,783,070
1713	123	26,754,627	31,038,155	35,245,457
1719	123	-	100,154	101,212
Subtotal		32,151,541	38,059,430	42,945,745
Subtotal All Funds		\$878,745,425	\$961,003,860	\$967,219,700

FY10 BUDGET SOURCES AND USES OF FUNDS SUMMARY (in millions)

Sources and Uses	1010 General Fund	1110 Local Use Tax Fund	Tourism Fund	Conven- tion & Sports Facility	Assess- ment Fund	1116 Special Funds	Communi- cations Fund	Lateral Sewer Fund	Public Safety Trust Fund	Riverboat Gaming Fund	Special Park Funds	Public Safety Sales Tax Fund
Beginning Fund Balance	\$14.500	\$9.127	\$0.000	\$0.000	\$0.145	\$4.241	\$0.434	\$3.010	\$0.007	\$3.910	\$1.930	\$0.000
Revenues												
Earnings Tax	141.225	-	-	-	-	-	-	-	-	-	-	-
Property Tax	52.274	-	-	-	1.700	-	-	-	-	-	-	-
Sales & Use Taxes	48.245	33.085	-	-	-	-	-	-	-	-	4.388	17.551
Motor Vehicle Sales Tax	2.700	-	-	-	-	-	-	-	-	-	-	-
Gasoline Tax	9.650	-	-	-	-	-	-	-	-	-	-	-
Payroll Tax	36.912	-	-	-	-	-	-	-	-	-	-	-
Franchise (Utilities) Taxes	56.140	-	-	-	-	-	1.850	2.642	-	-	-	-
Restaurant Taxes	2.428	-	4.545	-	-	-	-	-	-	-	-	-
3.5% Hotel Sales Tax	-	-	-	6.200	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-	-	-
License Fees	17.938	-	-	-	-	-	-	-	-	-	-	-
Grants / Intergovernmental	8.028	-	-	-	0.083	-	-	-	2.830	11.922	-	-
User Fees, Fines & Other	39.560	-	-	-	0.890	28.459	-	-	-	-	-	-
Transfers In	38.800	-	-	-	1.550	1.141	-	-	-	-	1.600	-
Other Resources	0.000	-	-	-	-	-	-	0.075	-	-	2.000	-
Total Sources of Funds	\$453.900	\$33.085	\$4.545	\$6.200	\$4.223	\$29.600	\$1.850	\$2.717	\$2.830	\$11.922	\$7.988	\$17.551
Appropriations												
Personal Services	333.472	18.392	-	-	3.615	6.963	1.278	0.981	2.893	5.200	2.136	7.719
Materials & Supplies	19.150	0.254	-	-	0.038	0.761	0.040	0.037	0.024	0.010	0.128	0.000
Rental & Non Capital Leases	2.937	0.071	-	-	0.010	0.238	0.004	0.085	0.000	0.000	0.005	0.000
Non Capital Equipment	0.705	0.003	-	-	0.007	0.108	0.005	0.000	0.004	0.010	0.005	0.000
Capital Assets	0.463	0.000	-	-	0.000	0.037	0.020	0.142	0.006	0.000	0.000	0.000
Contractual & Other Services	62.982	14.818	0.235	-	0.663	21.293	0.169	1.905	0.042	1.005	2.596	1.999
Debt Service	23.935	0.001	-	-	-	-	-	-	-	-	3.276	7.810
Transfers Out :												
Capital Lease Payments	6.420	-	-	-	-	-	-	-	-	-	-	-
Other Transfers Out	3.825	-	4.310	6.200	-	0.200	0.400	-	-	9.350	-	-
Total Uses of Funds	\$453.889	\$33.539	\$4.545	\$6.200	\$4.333	\$29.600	\$1.916	\$3.150	\$2.969	\$15.575	\$8.146	\$17.528
Ending Fund Balance	\$14.511	\$8.674	\$0.000	\$0.000	\$0.035	\$4.241	\$0.369	\$2.577	(\$0.132)	\$0.257	\$1.772	\$0.023

FY10 BUDGET SOURCES AND USES OF FUNDS SUMMARY (in millions)

Sources and Uses	Police Grants	SLATE	1163-65 CDA*	1164-9 Grant Funds	Street Improvement Fund*	1217-22 Capital Improvements	General Obligation Debt Service	Tax Increment Financing	Water Division Enterprise Fund	Airport Enterprise Fund	Mail Internal Service Fund	Employee Health & Hospital Funds
Beginning Fund Balance	n/a	n/a	n/a	n/a	\$1.500	(\$0.542)	\$8.883	\$0.000	\$3.127	\$75.449	(\$0.281)	\$1.695
Revenues												
Property Tax	-	-	-	-	-	-	5.681	-	-	-	-	-
Sales & Use Taxes	-	-	-	-	-	19.018	-	-	-	-	-	-
Motor Vehicle Sales Tax	-	-	-	-	0.560	-	-	-	-	-	-	-
Gasoline Tax	-	-	-	-	-	0.630	-	-	-	-	-	-
Franchise (Utility) Taxes	-	-	-	-	3.800	-	-	-	5.050	-	-	-
Other Taxes	-	-	-	-	-	-	-	2.219	-	-	-	-
License Fees	-	-	-	-	-	-	-	-	-	-	-	-
Enterprise Revenues	-	-	-	-	-	-	-	-	52.532	170.410	-	-
Grants / Intergovernmental	10.839	16.371	5.971	42.696	-	-	-	-	-	-	-	-
User Fees, Fines & Other	-	-	-	-	-	1.520	-	-	-	-	0.816	42.130
Transfers In	-	-	-	-	-	14.531	-	0.675	-	-	-	-
Other Resources	-	-	-	-	0.035	0.350	-	-	-	-	-	-
Total Sources of Funds	\$10.839	\$16.371	\$5.971	\$42.696	\$4.395	\$36.049	\$5.681	\$2.894	\$57.582	\$170.410	\$0.816	\$42.130
Appropriations												
Personal Services	10.839	3.335	4.708	9.229	2.095	1.090	-	0.475	23.532	45.376	0.323	0.556
Materials & Supplies	-	0.253	0.013	0.529	1.666	-	-	0.015	12.445	5.942	0.007	0.007
Rental & Non Capital Leases	-	0.404	0.571	0.009	0.029	-	-	-	0.605	0.164	-	0.005
Non Capital Equipment	-	0.103	0.024	0.467	0.008	-	-	0.010	0.131	0.318	-	0.009
Capital Assets	-	0.000	0.044	0.077	0.130	-	-	0.005	0.620	1.164	0.003	0.000
Contractual & Other Services	-	12.276	0.611	32.385	1.072	10.971	-	0.008	15.994	44.630	0.483	41.553
Debt Service	-	-	-	-	-	23.446	5.681	2.381	4.430	64.711	-	-
Transfers Out :												
Capital Lease Payments	-	-	-	-	-	-	-	-	-	-	-	-
Other Transfers Out	-	-	-	-	-	-	-	-	-	-	-	-
Total Uses of Funds	\$10.839	\$16.371	\$5.971	\$42.696	\$5.000	\$35.507	\$5.681	\$2.894	\$57.757	\$162.305	\$0.816	\$42.130
Ending Fund Balance	\$0.000	\$0.000	\$0.000	\$0.000	\$0.895	\$0.000	\$8.883	\$0.000	\$2.952	\$83.554	(\$0.281)	\$1.695

* CDBG funds and Street Improvement funds are appropriated on a calendar year basis and are under separate appropriating ordinances. Fund balances rollover and do not require reappropriation.

**CITY OF ST. LOUIS
GENERAL FUND REVENUE ESTIMATE**

Revenue Category	Actual Receipts FY08	Projected Receipts FY09	Projected Receipts FY10	Percent Change
Earnings Tax	141,404,681	141,225,000	141,225,000	0.0%
Sales Taxes	49,060,636	48,108,000	48,108,000	0.0%
Property Tax	52,182,915	51,518,000	52,281,000	1.5%
Payroll Expense Tax	36,960,559	36,912,000	36,912,000	0.0%
Franchise / Utility Taxes:				
Electricity	23,517,484	23,000,000	24,780,000	7.7%
Natural Gas	11,112,921	11,903,000	11,900,000	0.0%
Telephone	12,151,676	15,873,000	7,320,000	-53.9%
Water	4,174,856	4,650,000	5,100,000	9.7%
Airport	6,081,190	6,203,000	6,110,000	-1.5%
All Other franchise fees	1,114,113	1,005,000	1,030,000	2.5%
Subtotal	58,152,240	62,634,000	56,240,000	-10.2%
Intergovernmental Revenues:				
Gasoline Tax	10,102,934	9,650,000	9,650,000	0.0%
Health Care Payments	3,760,535	5,200,000	5,500,000	5.8%
Prisoner Housing Reimbursement	7,071,542	4,580,475	6,330,000	38.2%
Juvenile Detention Reimbursements	2,335,005	2,279,500	2,277,500	-0.1%
Motor Vehicle Sales Tax	3,103,595	2,660,000	2,700,000	1.5%
Intangible Tax	104,062	630,000	250,000	-60.3%
Subtotal	26,477,673	24,999,975	26,707,500	6.8%
Licenses:				
Graduated Business License	7,936,195	7,750,000	7,750,000	0.0%
Cigarette Occupational License	1,866,507	1,848,400	1,820,400	-1.5%
Sports and Amusement	3,651,018	3,695,500	3,743,500	1.3%
Automobile	1,394,217	1,351,000	1,351,000	0.0%
Parking Garages and Lots	2,366,627	2,249,000	2,268,000	0.8%
Other Licenses	769,380	1,027,905	1,034,875	0.7%
Subtotal	17,983,944	17,921,805	17,967,775	0.3%
Departmental Revenues:				
Fines and Forfeits	8,442,263	8,412,000	8,122,000	-3.4%
Building and Occupancy Permits	6,674,267	7,796,800	8,062,800	3.4%
Departmental User Fees & Other	23,955,456	23,091,675	24,405,380	5.7%
Subtotal	39,071,986	39,300,475	40,590,180	3.3%

**CITY OF ST. LOUIS
GENERAL FUND REVENUE ESTIMATE**

Revenue Category	Actual Receipts FY08	Projected Receipts FY09	Projected Receipts FY10	Percent Change
Convention and Tourism Taxes:				
Hotel / Motel Gross Receipts ¹	5,616,156	6,070,000	6,200,000	2.1%
Restaurant Gross Receipts - 1 cent ¹	4,180,419	4,245,000	4,310,000	1.5%
Restaurant Gross Receipts - 1/2 cent	2,281,275	2,394,000	2,428,000	1.4%
Subtotal	12,077,850	12,709,000	12,938,000	1.8%
All other revenues and transfers	2,151,131	1,220,000	7,430,000	
Employee Pension Trust transfer	0	13,500,000	13,500,000	
Subtotal	2,151,131	14,720,000	20,930,000	
 TOTAL GENERAL FUND REVENUES	 \$435,523,615	 \$450,048,255	 \$453,899,455	 0.9%

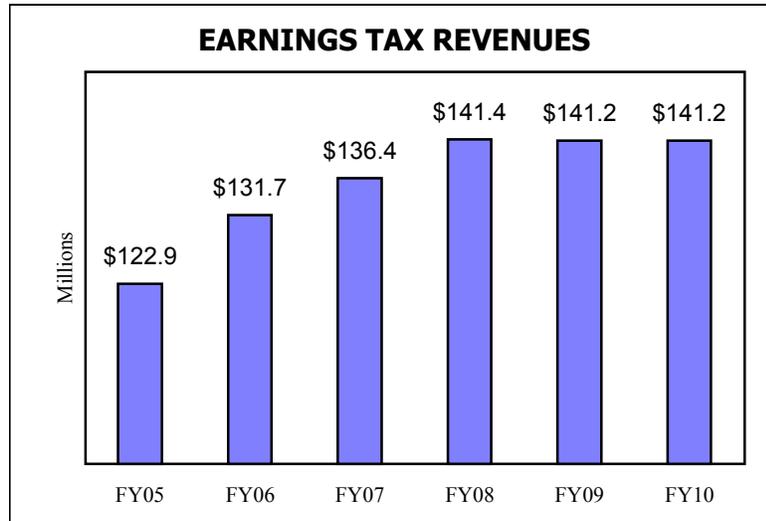
¹ Transfers from convention and sports facility trust fund and convention and tourism fund respectively

EARNINGS TAX

Definition

A one percent tax levied against employee gross compensation and business net profits.

The tax applies to all residents of the City of St. Louis regardless of where they work. It also applies to the earnings of non-residents who work within the city limits.



Discussion

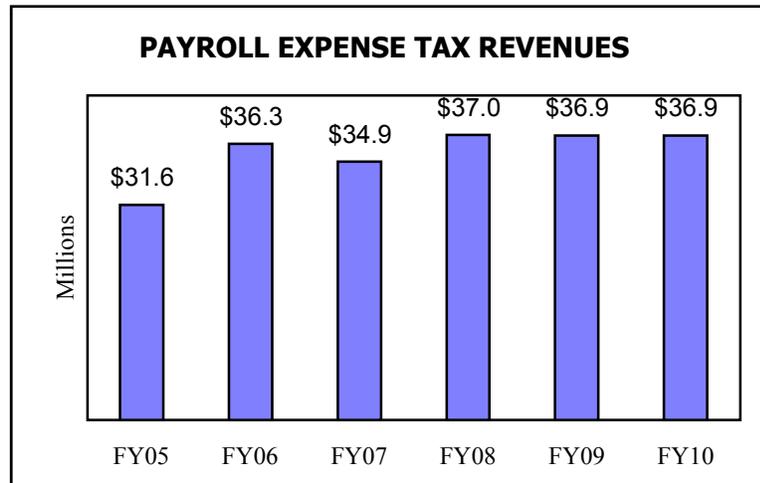
The city earnings tax is the most significant single source of general fund revenues, comprising approximately 30% of the total revenues. Receipts from individual taxpayers comprise about 85 percent of total earnings tax revenues, with businesses paying the remaining 15 percent. The Collector of Revenue is authorized by State law to retain a percentage of collections to pay for office operations. Funds not used for operations, including interest, are returned to the city.

One of the benefits of the earnings tax is that it grows with the economy, however in periods of recession revenues can also decline. Five and ten year growth rates of the earnings tax reflect average growth between 2.5% to 3% per year. In FY2009, with job losses and expected declines in corporate earnings, revenues from the earnings tax are projected to decline close to 1%. This is offset in part by an increase in the amount of surplus commissions returned to the general fund. No growth is assumed in the estimate for FY2010.

PAYROLL EXPENSE TAX

Definition

A tax of one-half of one percent of total compensation paid by a business to its employees for work performed in the City of St. Louis. Not-for-profit charitable or civic organizations are exempt from the payroll expense tax.



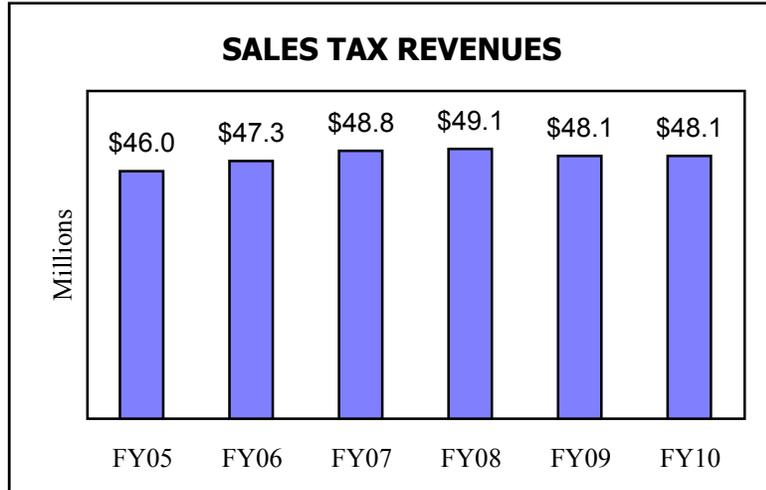
Discussion

The payroll expense tax was implemented in 1988 as part of an overall tax reform package, the aim of which was to redesign the city revenue base to be more attuned to changes in the economy. Payroll expense tax receipts follow trends in earnings tax collections, but can grow at a different rate, due to a somewhat different base and exemptions noted above. FY06 receipts in the graph above were impacted by late returns due from FY05. As with the Earnings tax, the Payroll tax is also susceptible to economic conditions. Payroll tax projections are expected to finish down slightly from the previous fiscal year with no growth projected for FY10.

SALES TAX

Definition

A one and three-eighths percent tax levied on retail sales in the City of St. Louis. Sales tax is not levied on certain items, including motor fuels, prescription drugs, food purchased with food stamps, all sales by or to not for profit organizations and residential utility charges.



Discussion

The sales tax has traditionally been more susceptible than other sources of revenue in times of economic downturns. FY09 revised projection estimate a 2% decline in sales tax receipts from the previous year. No growth is projected in FY10.

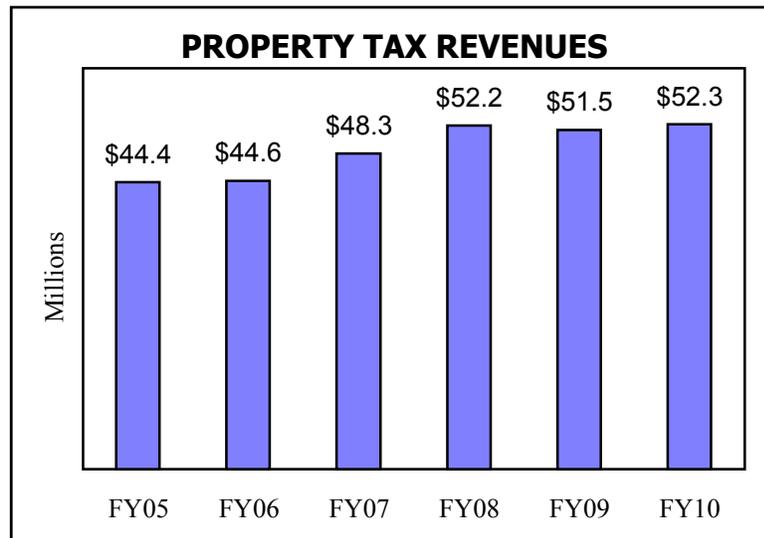
The City imposes other sales taxes for specific purposes with the most recent of these being a 1/2 cent sales tax for public safety approved in February, 2008. Combined with rates imposed by the State of Missouri and the Bd. Of Education the total sales tax rate as of July 1, 2008 can be illustrated as follows:

<u>Sales Tax Rate in City</u>	
City - General & Capital Funds	1.875%
City - Metro	0.750%
City - Regional Parks	0.100%
City - Local Parks	0.125%
City -Public Safety	<u>0.500%</u>
	3.350%
State Rates	4.225%
Bd. Of Education	<u>0.666%</u>
	4.891%
Total Sales Tax Rate:	<u>8.241%</u>

REAL AND PERSONAL PROPERTY TAXES

Definition

A tax levied on the assessed value of all real and personal property. The current tax rate is \$6.4695 per \$100 assessed value



Discussion

Real and personal property tax revenues are distributed to the following taxing jurisdictions.

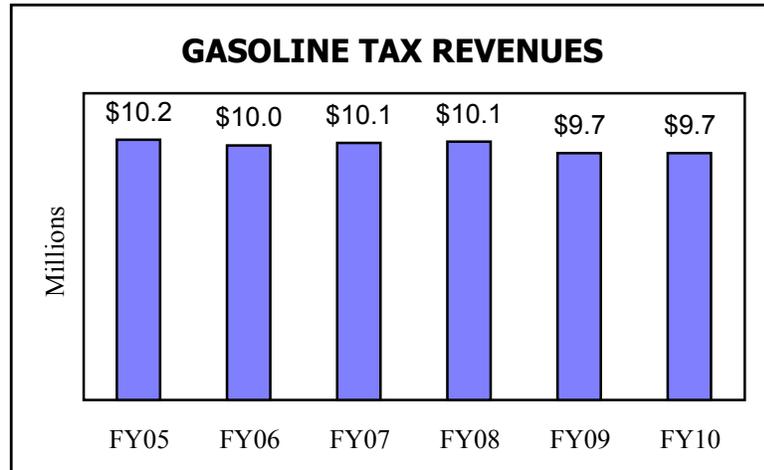
State	\$0.0300
Schools	3.8028
Community College	0.2013
Library	0.4938
Zoo, Museum, Garden District	0.2344
Sewer District	0.0000
Sheltered Workshop	0.1295
Community Mental Health	0.0777
Community Children's Services Fund	0.1775
City - General Purposes	1.2276
City - Public Debt	0.0949
TOTAL	\$6.4695

Taxes are levied on all real and personal property owned as of January 1 in each year. Tax bills are normally mailed in November and payment is due by December 31, after which taxes become delinquent. Assessment ratios are 19% for residential property, 32% for commercial property, and 12% for agricultural real estate. Personal property is assessed at 33.3% of the appraised market value. In addition to the rate shown, commercial real property is taxed at a rate of \$1.64 per \$100 assessed valuation, as a replacement for the Manufacturer's Inventory tax. A decline in estimated property tax revenues in FY09 is due to a large amount of delinquent payments from the previous year. Reassessment will occur in FY10. It is anticipated that revenues will continue to show modest inflationary growth.

GASOLINE TAX

Definition

A per unit tax levied on the sale of motor fuel purchased statewide. The gasoline tax is levied by the state and remitted monthly to local jurisdictions based on the proportionate share of the total population.



Discussion

The gasoline tax rate imposed by the State of Missouri is \$0.17 per gallon. The City receives distributions from the state both for its status as a city and a county. The formula for distribution for these revenues is based on the jurisdiction's population as a percentage of all jurisdictions.

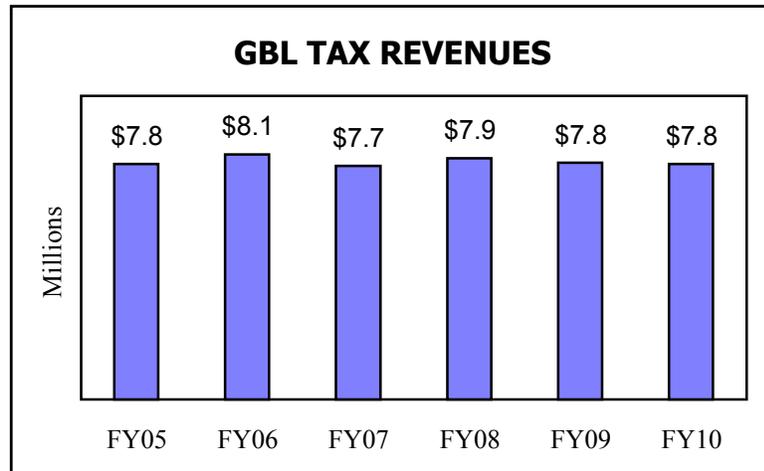
Amounts depicted in the chart above represent the city's allocation based on its status as a city and are deposited to the general fund to offset the cost of maintaining streets and highways. An additional \$0.6 million is received based on the city's status as a county and is deposited to the capital fund to offset the cost of road and bridge projects.

A projected decline in receipts in FY09 results from a reduction in gasoline usage. FY10 receipts are projected to continue at this reduced level.

GRADUATED BUSINESS LICENSE TAX

Definition

A flat rate tax on businesses based on the number of persons a business employs within the city limits. The tax rate ranges from \$200 for employers with two or fewer employees to \$37,500 for employers with more than five hundred employees. (Graph illustrates general fund only)



Discussion

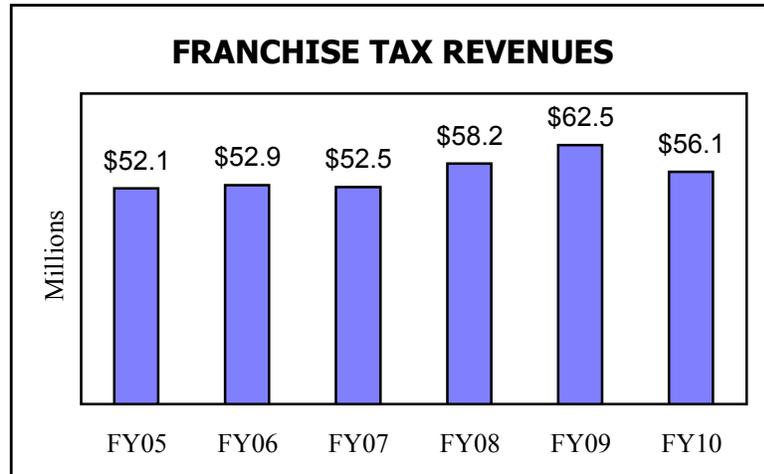
The graduated business license tax and provides a consistent source of revenue of just under \$8.0 million per year. As indicated by the chart above, the level of employment activity has remained relatively constant although recent job cutbacks are anticipated to result in less GBL revenue. In 2006, voters approved a new rate schedule with revenues allocated to a Public Safety Trust Fund. The current license fee schedule is as follows:

<u>Number of Employees</u>	<u>GBL Tax</u>
501 or more	\$37,500
401-500	\$34,500
301-400	\$30,000
201-300	\$25,500
151-200	\$20,250
101-150	\$15,000
76-100	\$11,250
51-75	\$7,500
41-50	\$4,500
31-40	\$3,000
21-30	\$2,250
11-20	\$1,500
6-10	\$675
3-5	\$325
2 or fewer	\$200

FRANCHISE TAX

Definition

A tax on the gross receipts of utility companies operating within the city, including sales of electricity, natural gas, telephone services, water and steam, and on the gross receipts of the Airport.



Discussion

The tax rate for companies supplying natural gas and electricity is 10% of the gross receipts from their commercial customers and 4% of the gross receipts from residential customers. Companies supplying steam and water are taxed at 10% of their gross receipts from all customers. The taxes are passed on to the ultimate consumers. As part of a new settlement agreement with telecommunication companies, the City reduced its tax on telecommunications from 10% to 7.5% effective November 1, 2007. In return the companies are agreeing to apply the new lower rate to wireless communications receipts previously protested under the old rate. Excluding settlement payments from previous years, the telecommunications tax is anticipated to generate an estimated \$15.5M in FY10. The largest category of the franchise taxes remains electric utilities which generate 36% of franchise tax revenues. An electric rate increase of 8% will contribute to franchise tax revenues in FY10

CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE

Revenue Category	Actual Receipts FY08	Projected Receipts FY09	Projected Receipts FY10	Percent Change
SPECIAL AND OTHER FUND REVENUES:				
Local Use Tax Fund	\$27,613,059	\$32,150,000	\$33,050,000	2.8%
Interest	396,527	35,000	35,000	0.0%
Balances / Previous Year Surpluses			454,000	
	<u>28,009,586</u>	<u>32,185,000</u>	<u>33,539,000</u>	4.2%
Convention and Tourism Fund				
Restaurant Gross Receipts Tax (1%)	4,313,402	4,480,000	4,550,000	1.6%
	<u>4,313,402</u>	<u>4,480,000</u>	<u>4,550,000</u>	1.6%
Convention and Sports Facility Fund				
Hotel and Motel Sales Tax (3.5%)	5,616,156	6,066,000	6,200,000	2.2%
	<u>5,616,156</u>	<u>6,066,000</u>	<u>6,200,000</u>	2.2%
Assessment Fund				
Real Estate Tax	1,758,350	1,700,000	1,700,000	0.0%
State Reimbursements	827,172	827,000	827,000	0.0%
Other	76,955	86,500	86,500	0.0%
General Fund Subsidy	1,320,000	1,900,000	1,550,000	-18.4%
Balances / Previous Year Surpluses			110,000	
	<u>3,982,477</u>	<u>4,513,500</u>	<u>4,273,500</u>	-5.3%
Miscellaneous Special Funds (1116)				
City Employee Pension Trust Fund	0	13,500,000	13,500,000	0.0%
1520 Market Bldg (Abram) Fund	1,352,319	0	0	
Gateway Transportation Fund	0	0	1,164,000	
Forest Park Funds	1,523,210	1,398,500	1,668,500	19.3%
Circuit Attorney - Misc. Special Funds	239,208	276,700	276,700	0.0%
Circuit Attorney - Child Support Unit	1,246,163	2,150,000	2,120,000	-1.4%
Street Excavation Fund	254,092	305,000	260,000	-14.8%
Port Authority (incl. gaming lease)	2,480,000	2,716,000	3,022,000	11.3%
Building Commissioner - Lead Remediation	1,083,758	1,411,000	1,411,000	0.0%
Building Commissioner - Bldg. Demolition	1,477,786	1,792,000	1,792,000	0.0%
Police Officer Training Fund	71,498	69,000	69,000	0.0%
Health Division - Other Special Revenue	61,378	147,500	397,500	169.5%
Equitable Relief from Utility Tax	280,671	200,000	200,000	0.0%
Battered Persons / Domestic Viol. Funds	88,926	88,750	88,750	0.0%
Other Special Revenue Funds	557,104	4,456,000	1,840,000	-58.7%
	<u>10,716,113</u>	<u>28,510,450</u>	<u>27,809,450</u>	-2.5%
Communications Fund				
Cable Television Gross Receipts Tax	1,695,161	1,850,000	1,850,000	0.0%
Balances / Previous Year Surpluses			134,000	
	<u>1,695,161</u>	<u>1,850,000</u>	<u>1,984,000</u>	7.2%
Lateral Sewer Fund				
Tax receipts and interest	2,753,000	2,717,000	2,717,000	0.0%
Fund Balance	0	445,000	433,000	-2.7%
Balances / Previous Year Surpluses			293,000	
	<u>2,753,000</u>	<u>3,162,000</u>	<u>3,443,000</u>	8.9%

**CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE**

Revenue Category	Actual Receipts FY08	Projected Receipts FY09	Projected Receipts FY10	Percent Change
Public Safety Trust Fund				
Graduated Business License Tax	2,880,486	2,800,000	2,800,000	0.0%
	2,880,486	2,800,000	2,800,000	0.0%
Riverfront Gaming Revenues (excl. port lease)				
Adjusted Gross Receipts Tax (2%)	1,339,884	3,900,000	3,900,000	0.0%
Admissions Tax (\$1)	2,875,608	7,900,000	7,900,000	0.0%
Interest	13,673	16,000	16,000	0.0%
Balances / Previous Year Surpluses			3,910,000	
	4,229,165	11,816,000	15,726,000	33.1%
Local Parks Funds				
1/8 Cent Sales Tax	4,424,670	4,375,000	4,375,000	0.0%
Neighborhood Parks Fund (Gen Fund Trnsfr)	1,600,000	1,600,000	1,600,000	0.0%
BJC / City Trust Fund	43,953	2,035,000	2,035,000	0.0%
	6,068,623	8,010,000	8,010,000	0.0%
Public Safety Sales Tax Fund				
1/2 Cent Public Safety Sales Tax	0	13,990,000	17,422,000	24.5%
	0	13,990,000	17,422,000	24.5%
Government Grant Fund Revenues				
St. Louis Agency on Training & Employment	13,026,262	9,675,000	16,372,000	69.2%
Police Department Grants	8,412,914	5,277,000	10,764,000	104.0%
Community Development (admin. portion)	3,875,137	5,399,000	4,973,000	-7.9%
Other Government Grants	24,727,604	42,726,000	42,101,000	-1.5%
	50,041,917	63,077,000	74,210,000	17.6%
Capital Improvements Funds				
1/2 Cent Sales Tax	17,765,826	17,400,000	17,400,000	0.0%
Metro Parks Sales Tax	1,628,131	1,618,000	1,618,000	0.0%
Gasoline Tax	630,000	630,000	630,000	0.0%
Previous Year Surpluses	0	2,879,000	-867,000	-130.1%
Income From Sale Of City Assets & Other	89,264	350,000	350,000	0.0%
Transfers from General and Other Funds	13,830,223	5,750,000	14,531,000	152.7%
Courthouse Restoration Funds	1,354,423	1,460,000	1,520,000	4.1%
Previous Appropriation Rollover	529,000	0	275,000	
Interest Earnings	567,180	0	0	
	36,394,047	30,087,000	35,457,000	17.8%
Debt Service Fund				
Property Taxes	7,293,288	6,260,000	5,685,000	-9.2%
	7,293,288	6,260,000	5,685,000	-9.2%
Tax Increment Financing				
	7,530,061	2,932,000	2,893,000	-1.3%
Trustee Lease Fund - Interest & DSR Earnings				
	1,005,785	14,353,715	3,247,415	-77.4%

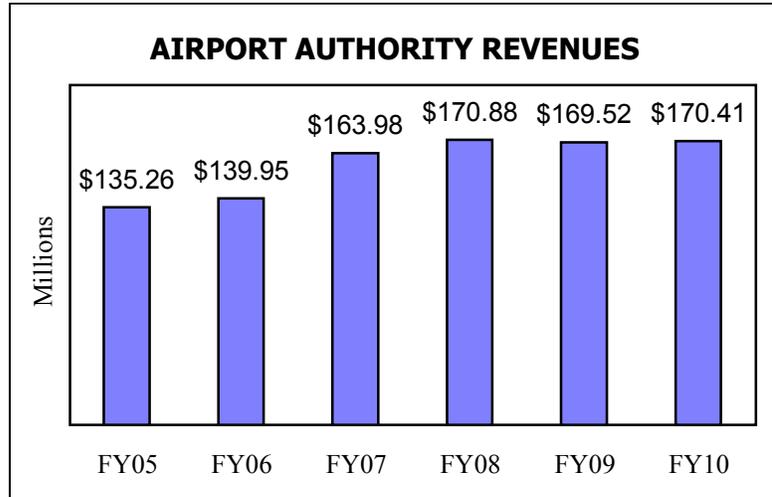
**CITY OF ST. LOUIS
SPECIAL AND OTHER FUNDS REVENUE ESTIMATE**

Revenue Category	Actual Receipts FY08	Projected Receipts FY09	Projected Receipts FY10	Percent Change
Mail Services Internal Service Fund	442,246	815,000	815,000	0.0%
Employee Benefits Funds	31,574,849	37,146,000	42,029,000	13.1%
	31,574,849	37,146,000	42,029,000	13.1%
Subtotal Special and Other Fund Revenues	204,546,362	272,053,665	290,093,365	6.6%
ENTERPRISE FUND REVENUES:				
Water Division				
Net Sales of Water	41,099,833	45,285,000	49,125,000	8.5%
All Other Income	3,833,382	3,322,500	3,406,500	2.5%
Balances / Previous Year Surpluses			553,000	
	44,933,215	48,607,500	52,531,500	8.1%
Lambert St. Louis Airport				
Landing Fees	70,640,000	72,262,000	70,755,000	-2.1%
Rents	25,881,000	29,448,000	29,992,000	1.8%
Utilities and Charges	487,000	506,000	526,000	4.0%
Concessions	24,413,000	23,897,000	23,517,000	-1.6%
Interest	5,715,000	2,895,000	3,240,000	11.9%
Parking and Miscellaneous	18,184,000	16,411,000	15,738,000	-4.1%
Pledged PFC Revenues	25,555,000	24,096,000	26,642,000	10.6%
	170,875,000	169,515,000	170,410,000	0.5%
Subtotal Enterprise Funds	215,808,215	218,122,500	223,494,500	2.5%
Total Special and Enterprise Revenues	\$420,354,577	\$490,176,165	\$513,587,865	4.8%
Revenues Appropriated Separately:				
Street Improvement Fund				
Motor Vehicle Sales Tax	754,364	640,000	560,000	-12.5%
Franchise (Utility) Taxes	4,108,606	3,800,000	3,800,000	0.0%
Interest	141,710	35,000	35,000	0.0%
	5,004,680	4,475,000	4,395,000	-1.8%
Community Dev. Block Grants / Housing Grants (excluding admin. listed above)	30,474,723	24,262,000	24,262,000	0.0%
Total All Special and Other Fund Revenues	\$455,833,980	\$518,913,165	\$542,244,865	4.5%

AIRPORT AUTHORITY (Lambert-St. Louis International Airport)

Definition

Airport revenue comes from Signatory Airline Fees, Concession Revenues, Interest Income and Parking fees, in addition to funds provided by the Federal Aviation Administration.



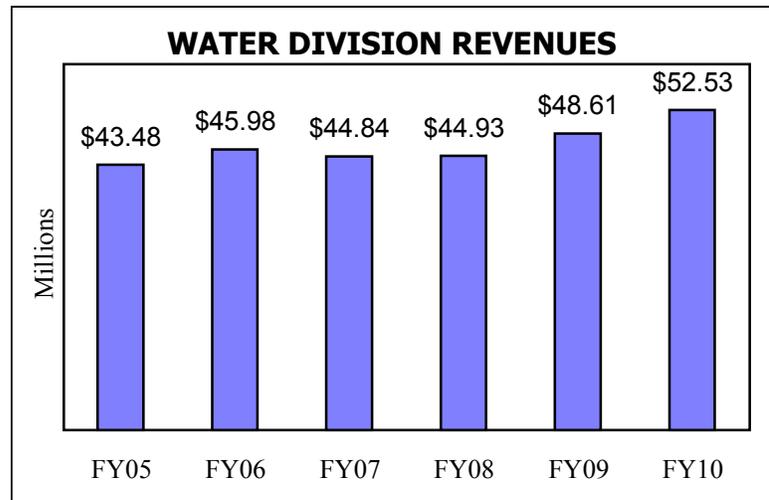
Discussion

Lambert - St. Louis International Airport receives just over half of its operating revenues from signatory airlines in the form of landing fees and terminal rents. Signatory airlines are those airlines serving the Airport who have signed use agreements and include: American, America West, Continental, Delta, Frontier, Northwest, USAir, Southwest, Trans States and United. The Airport also receives revenues from concessions that operate on Airport property. Concession fees include revenues from the following activities: food & beverage sales, gift shops, coin devices, ground transportation, public parking, car rentals, space rental, in-flight catering and other concession revenues. Other revenues include non-signatory airline fees, cargo, hangar, tenant improvement surcharges, employee lot, gain on sale of investments and other miscellaneous revenues. Some decline in concession and parking revenues are anticipated in the current fiscal year as well as a 2% decline in landing fees in FY10 reflecting a reduction in flight activity.

WATER DIVISION

Definition

Water Division revenues include sales of water to residential and commercial customers and to other jurisdictions, along with miscellaneous charges for service.



Discussion

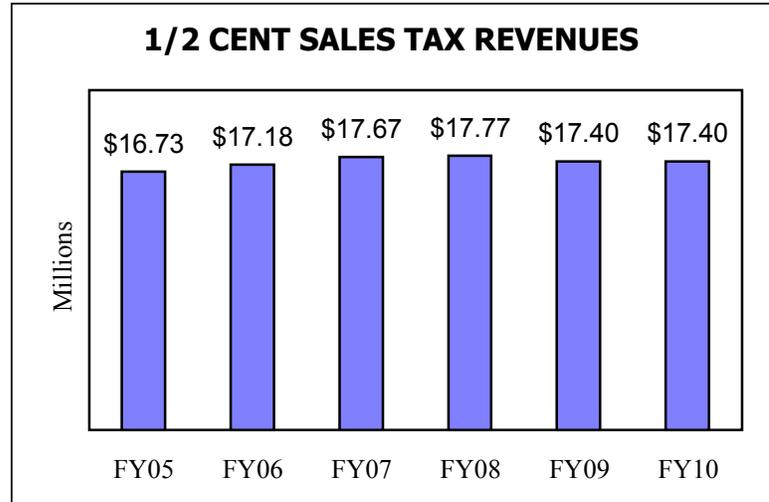
Revenues from net sales of Water include sales to flat-rate and metered customers and sales to other governmental jurisdictions. While the number of metered and unmetered customers has decreased reflecting the city's population decline, increases in the sales to other governmental jurisdictions has offset some of the decrease. The other miscellaneous income is mostly revenue from services the Water Division performs, such as repairing damaged fire hydrants or tapping water lines for new buildings and interest income from investments.

In 2008, the Water Division implemented the first phase of a two-tiered rate increase to meet increasing water production costs. The second phase of this increase is anticipated in 2009 and is projected in FY10 revenues.

1/2 CENT CAPITAL SALES TAX

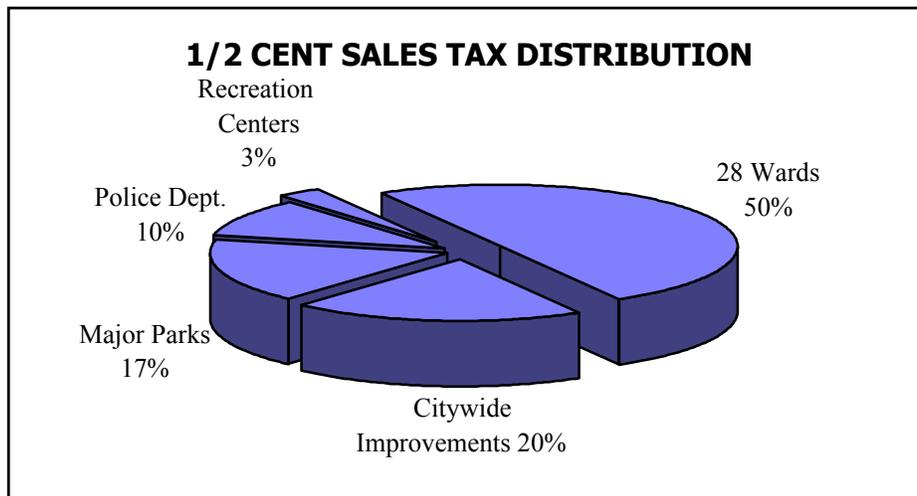
Definition

A one half percent tax levied on retail sales in the City of St. Louis is dedicated to Capital expenditures. The sales tax is not levied on certain items, including motor fuels, prescription drugs, food purchased with food stamps, all sales by or to not for profit organizations and residential utility charges.



Discussion

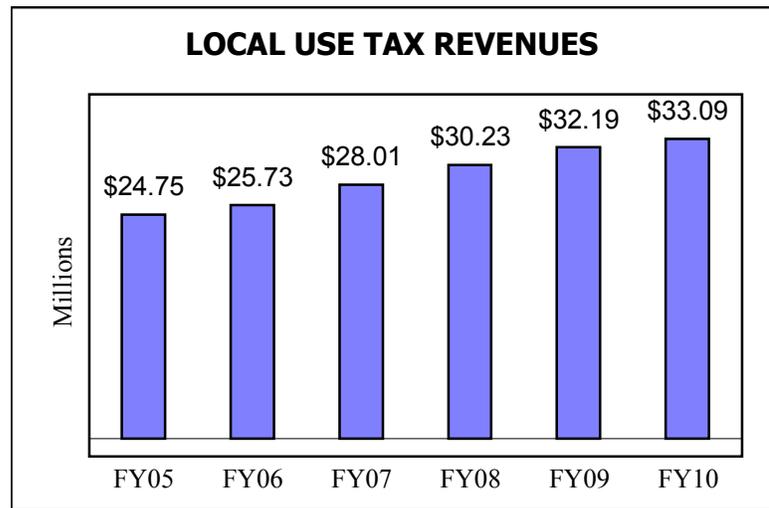
City voters approved the 1/2 cent sales tax for capital improvements in August, 1993. Projected revenue for FY08 is projected to total \$18.4 million. The City ordinance authorizing the 1/2 cent sales tax included a formula for allocating the proceeds among various capital spending areas. This allocation is illustrated in the pie chart below:



LOCAL USE TAX

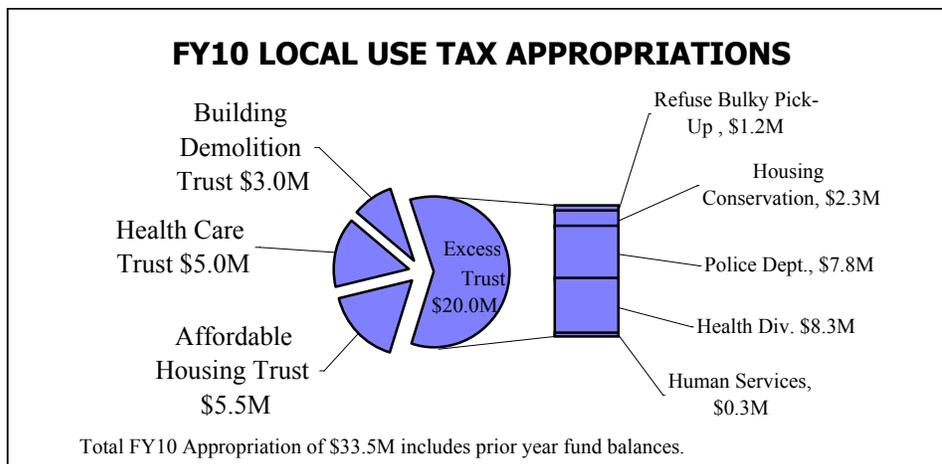
Definition

The Local Use Tax is a tax applied, in lieu of the local sales tax, on transactions that individuals and businesses conduct with out-of-state vendors, including catalog and direct market sales. The use tax rate is equal to the total local sales tax rate imposed by the City. With the passage of a new 1/2 cent sales tax, the local use rises from 2.85% to 3.35%



Discussion

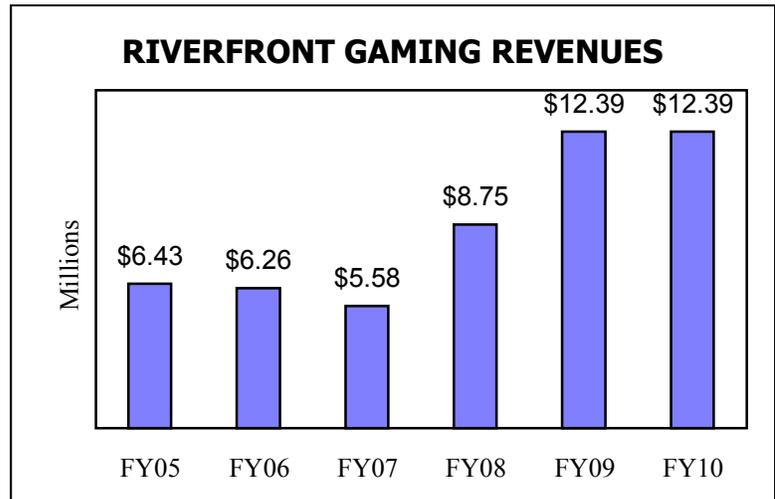
City voters approved the current Local Use Tax in November, 2002. Recent increases in the City's sales tax rate, 1/8 cent in 2007 and the 1/2 cent increase approved in February, 2008 have led to a higher level of local use tax revenues. City ordinance annually allocates \$5M each to the Health Care Trust Fund and Affordable Housing Trust Fund and \$3M for derelict building demolition. Amounts in excess of \$13M can be allocated collectively to any of the following: derelict building demolition, public safety, neighborhood preservation, development and preservation of affordable and accessible housing and public health care services. While FY09 receipts are up due to this rate increase, base use tax revenues adjusted for the rate have actually shown a modest decline. FY10 assumes a full year impact of the rate increase with no growth in the overall base.



RIVERFRONT GAMING

Definition

Riverfront Gaming revenues come primarily from three sources: 1) the local share of the state gaming tax, 2) the local share of the state admissions tax, and 3) the lease agreement with the City Port Authority



Discussion

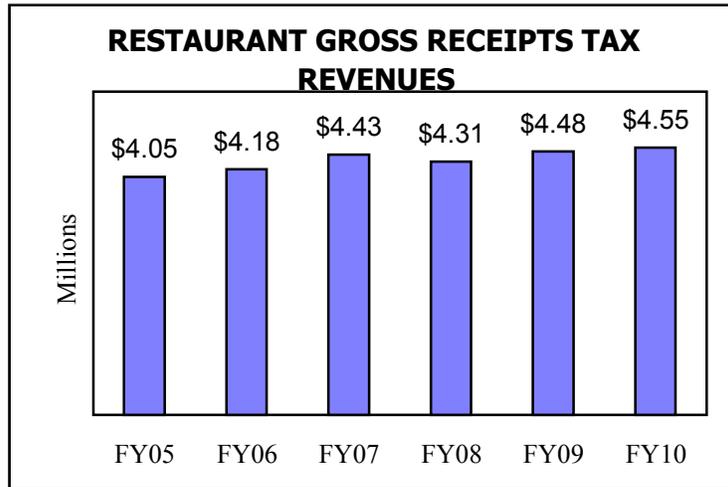
In December 2007, Lumiere Place, a new gaming facility operated by Pinnacle Casinos opened on Laclede's Landing. The new facility though not subject to Port lease payments due to its location has led to a more than doubling of gaming revenues from two years ago. In 2008, Missouri voters approved removing loss limits as well as a 1% increase in the state tax rate on adjusted gross receipts (AGR). Now at 21% of AGR, the City receives 10% of this amount, or 2.1% of AGR. In addition, the City continues to receive \$1 of the state imposed \$2 head tax on the number of admissions. The Admiral gaming facility continues to operate as well but at a much reduced level and with lower lease revenue payments. While the lifting of loss limits is expected to provide a boost in gaming receipts the economic downturn as well as the pending opening of another Pinnacle facility in 2010 outside City limits are expected to be offsetting factors. Gaming revenue is projected to remain at current levels in FY10.

RESTAURANT GROSS RECEIPTS TAX

Definition

A 1% tax levied on the gross receipts of restaurants, excluding the sale of alcoholic beverages.

Discussion



The 1% restaurant gross receipts tax serves as the source of revenue to the City's Convention and Tourism Fund. The fund was established to foster and promote the City's convention and tourism industry. Revenues from this source together with hotel tax receipts from the Convention and Sports Facility Fund are used to offset debt service payments on the Convention Center as well as minor subsidies to convention and tourism related organizations. Despite the economic downturn, gross receipts tax revenues have shown modest growth in FY09. In FY10, a large event such as the major league baseball all star game is projected to help maintain this revenue base in FY10.

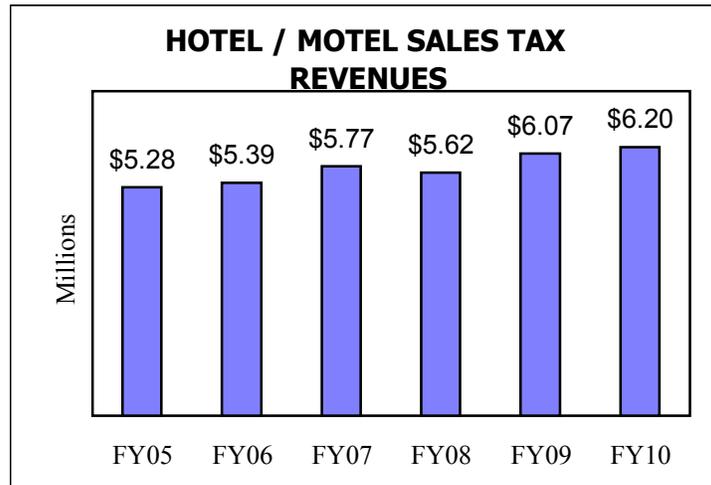
HOTEL / MOTEL SALES TAX

Definition

A 3.5% tax levied on the price of a hotel room.

Discussion

The change from a flat amount per occupied room to a gross receipts based tax has provided the opportunity for this source of revenue to grow with inflationary increases in the cost of a hotel room. Hotel Tax receipts have exhibited consistent growth with the addition of hotel developments in the downtown area. Proceeds from this tax are deposited into a Convention and Sports Facility trust fund and together with restaurant tax revenues are used to offset debt payments on the convention center. The City has added a significant number of hotel rooms in recent years adding to the growth of hotel tax receipts which has contributed to the increase in revenues despite the economic downturn. A large event such as the major league baseball all star game is projected to help maintain this revenue base in FY10.





FINANCIAL AND BUDGETARY POLICIES

CITY VISION AND PROGRAM VISIONS

CITY OF ST. LOUIS, MISSOURI

FINANCIAL AND BUDGETARY POLICIES

The budget document for the City is an Annual Operating Plan serving as the guidebook for the fiscal year. It sets policy, identifies new initiatives and allocates the resources necessary to maintain City services and meet the objectives of the fiscal year.

A summary of the new initiatives and how the budget allocates this year's resources is described in the Executive Summary section of the budget document. Financial and budgetary policies as well as a draft vision statement and summary of program missions are outlined on the following pages.

BUDGET PREPARATION AND ADMINISTRATION

- 1) Annual budgets will be developed for the general and special funds by the Budget Division for review by the Board of Estimate and Apportionment.
- 2) A five-year expense and revenue projection will be developed for the general fund and the capital improvements fund to match revenue capacity with expenditure needs as a planning and decision tool.
- 3) Appropriations will be based on reasonable estimates of revenue.
- 4) Revenues and expenditures will be accounted for on a modified accrual basis for budgetary services.
- 5) The City will prepare a Comprehensive Annual Financial Report which it believes will meet all of the guidelines necessary to receive the Certificate for Excellence in Financial Reporting from the Government Finance Officers Association.
- 6) Annual budget appropriations will be made in a timely manner. In accordance with the City Charter, the Board of Estimate and Apportionment shall submit a balanced budget proposal to the Board of Aldermen at least sixty days before the beginning of the new fiscal year.

FINANCIAL AND BUDGETARY POLICIES

GENERAL FUND BUDGET

- 1) Revenue estimates will be developed for the ensuing fiscal year by the Budget Division, with independent review and commentary provided by the staff of the City Comptroller.
- 2) A revenue manual will be developed and updated annually with information concerning the assumptions underlying the revenue projections.
- 3) The City will maintain the unreserved portion of the general Fund Balance at a minimum of 5% of the total General Fund Budget.
- 4) The general fund budget for ongoing operations will be developed to match recurring revenues.
- 5) Revenues will be monitored monthly with official review and updates provided to the Board of Estimate and Apportionment on a quarterly basis.
- 6) Apparent shortfalls in revenue will be analyzed for their impact on future years.
- 7) Expenditures will be monitored monthly and apparent overspending will be handled on a departmental basis.
- 8) Known cyclical costs such as the 27th pay, which occurs every eleven years, will be funded at an appropriate amount in each budget.
- 9) Appropriations will be made annually to cover the expenses of the self-insurance fund.
- 10) Each request for a new program must be accompanied by an analysis that shows the long term impact of the program on existing revenue sources and on existing programs.

FINANCIAL AND BUDGETARY POLICIES

CAPITAL IMPROVEMENTS

- 1) The City shall prepare a five-year Capital Improvements Plan and a Capital Budget annually, in accordance with its Policy and Procedures manual.
- 2) The five-year Capital Improvements Plan shall identify sources of funding.
- 3) For major capital projects, an analysis should accompany the proposed projects with information on expected annual operating costs, projected revenue benefits (if any) and other indirect costs or benefits to the City.
- 4) The City shall fund capital projects with resources made available to the Capital Fund including, but not limited to, the proceeds from the 1/2 cent sales tax.

CITY DEBT

- 1) Bonding should be used to finance / refinance only those long-term assets or projects that benefit a significant portion of citizens in the City and for which repayment sources have been identified.
- 2) The scheduled maturity of bond issues shall not exceed the expected useful life of the capital project or asset financed.
- 3) For property tax supported bonds, the Comptroller will strive for a debt service reserve in an amount not less than the succeeding year principal and interest requirements. Reserve requirements for other bonds will be set forth in respective bond covenants.
- 4) Long term debt shall be structured with prepayment options, except when alternative structures are more advantageous to the City. The City will consider prepayments when available resources are identified.
- 5) Bond refunding shall be considered if one or more following conditions exist:
 - A) present value savings of 3% of par value of the refunding bonds
 - B) bond covenants are restrictive or outdated
 - C) restructuring debt is deemed desirable; desire to keep debt payments level from year to year, opportunity to release excess debt service reserves etc.
- 6) Bond insurance shall be considered when present value of debt service savings is equal to or greater than the insurance premium.
- 7) The City will take all steps necessary to maintain its credit rating on outstanding debt and comply with bond covenants.
- 8) The Comptroller will select underwriters and bond counsel from a pre-qualified list to be revised at least every two years.

CITY VISION AND PROGRAM MISSIONS

The City of St. Louis is a city of safe neighborhoods, attractive parks and recreation, affordable housing, desirable neighborhoods, good schools and efficient transportation and utilities. The City is a home to citizens of good health and well being, a vibrant and diverse economy and an efficient government.

SAFE NEIGHBORHOODS

- 1) Pursue a community oriented policing strategy that protects the public from the occurrence of crime and increases public safety both in perception and reality.
- 2) Ensure the administration of justice through a fair and efficient judicial system.
- 3) Prepare the City's government, emergency responders, private agencies and citizens to prevent, respond to and recover from disasters and other emergency events.
- 4) Operate a community-based Fire Department that improves the quality of life in and around the City by protecting life, health, property, commerce and the environment.
- 5) Enforce the building codes and ordinances of the City honestly, fairly and efficiently.
- 6) Protect the safety of the public and preserve neighborhoods through the removal of structurally unsound and derelict buildings.
- 7) Protect the safety of the public through professional management of adult detention facilities and the delivery of comprehensive correctional and rehabilitative services.

ATTRACTIVE PARKS AND RECREATION

- 1) Provide a full range of recreational and educational activities to City residents, particularly City youth, through recreation centers, recreation outposts and summer day camps.
- 2) Ensure the attractiveness, safety and quality of parks and neighborhoods through the maintenance and care of the urban forest.
- 3) Provide safe, attractive and accessible parks and open spaces within the confines of a densely populated urban center conducive to a variety of active and passive recreational opportunities.

CITY VISION AND PROGRAM MISSIONS

AFFORDABLE HOUSING AND DESIRABLE NEIGHBORHOODS

- 1) Promote neighborhood preservation through building, environmental, health and nuisance laws.
- 2) Promote City living and neighborhood stabilization through the preservation of affordable and accessible housing and support services that enhance the quality of life for those in need.
- 3) Promote neighborhood preservation and enhanced quality of life through an aggressive program of weed and debris removal.
- 4) Remove derelict vehicles that are in violation of City ordinances.
- 5) Provide City residents with courteous and efficient collection and disposal of solid waste in an environmentally safe manner.
- 6) Promote conservation of housing stock via a comprehensive inspection program to enforce all applicable building codes.
- 7) Work with citizens and government to improve and sustain a quality environment in City neighborhoods through problem solving, addressing public safety needs and other issues related to the delivery of City services.

EFFICIENT TRANSPORTATION AND UTILITIES

- 1) Efficiently provide a plentiful supply of the highest quality drinking water to City residents, businesses and other valued customers.
- 2) Provide an airport (Lambert-St. Louis International Airport) known for superior safety, operational efficiency and service to customers and one that meets both current and future air travel needs of the St. Louis metropolitan area.
- 3) Oversee and evaluate public right-of-way conditions for streets, sidewalks and ramps and provide for efficient repair and maintenance programs.
- 4) Manage the City's street signage, signals and lighting in a manner that efficiently and effectively moves traffic through the City.
- 5) Provide City commuters with safe, clean, and well-maintained streets, alleys and bridges in a cost effective manner.
- 6) Provide an efficient and well-maintained infrastructure for intermodal shipping through the City's port district.

CITY VISION AND PROGRAM MISSIONS

CITIZENRY OF GOOD HEALTH AND WELL BEING

- 1) Develop and maintain a world class EMS system to provide the best possible pre-hospital emergency medical care.
- 2) Provide the City with significant, proactive lead poisoning prevention services through inspection, abatement and clinical efforts.
- 3) Help City residents live longer, healthier and happier lives through health promotion and disease prevention efforts.
- 4) Protect the public from biting incidents, animal nuisances and the potential for the spread of disease through the enforcement of animal related ordinances.
- 5) Protect the public from insect and rodent borne disease through efficient prevention and treatment efforts.
- 6) Promote clean air through air monitoring and emissions inspection efforts.
- 7) Inspect food establishments, producers and retail outlets to prevent food borne illness and ensure that foods produced and distributed in the City are safe and wholesome.
- 8) Enhance the quality of life of citizens through the provision of social service programs to the aged, homeless, veterans, disabled, youth and families in need.

VIBRANT AND DIVERSE ECONOMY

- 1) Provide leadership and promote collaboration among public and private partners to develop a quality workforce that meets the economic and labor market needs of the St. Louis metropolitan area.
- 2) Enhance quality of life and economic vitality of the City through preparation of citywide neighborhood plans, preservation of cultural resources and provision of research graphics and design standard capabilities.
- 3) Promote neighborhood growth and or stabilization through federal funds administered by the U.S. Department of Housing and Urban Development (HUD).
- 4) Promote economic vitality through continued maintenance and preservation of the City's convention and sports related venues.
- 5) Promote a favorable environment for economic development through a judicious use of TIFs and other economic incentives.

CITY VISION AND PROGRAM MISSIONS

EFFICIENT AND EFFECTIVE GOVERNMENT

- 1) Provide a well-qualified, diverse City workforce utilizing progressive human resource programs based on merit and equal employment opportunity principles.
- 2) Utilize Information Technology to enhance the efficiency and effectiveness of City services.
- 3) Ensure effective legal representation of City departments and agencies.
- 4) Ensure the effective monitoring of the City's fiscal affairs through a modern and efficient accounting, payroll and auditing system.
- 5) Ensure a continuous and uninterrupted supply of materials, goods, services and equipment to support City departments and agencies.
- 6) Provide for an effective and efficient system for assessing and collecting City revenues.
- 7) Promote Citywide voter registration and ensure fair and well run public elections.
- 8) Effectively register and route City service requests in an efficient and customer friendly way and provide City departments with statistics as needed.
- 9) Ensure an equitable public contracting and procurement environment within City government in which ready, willing and able Minority / Women / Disadvantaged Business Enterprises are able to participate.
- 10) Provide for a well maintained public infrastructure.
- 11) Provide safe, comfortable, clean and well maintained City-owned facilities.
- 12) Ensure the service capabilities of City departments by repairing and maintaining an effective and efficient rolling stock and equipment fleet.

CITY VISION AND PROGRAM MISSIONS

MATRIX OF PRIMARY CITY GOALS BY DEPARTMENT

The table below provides an illustration of departmental responsibility for the implementation and reaching of FY2010 Goals. Please refer to the following corresponding Departmental Sections of this document for specific programmatic goals and activities being undertaken in support of these goals.

DEPARTMENT	<i>Safe Neighborhoods</i>	<i>Attractive Parks & Recreation</i>	<i>Affordable Housing & Desirable Neighborhoods</i>	<i>Efficient Transportation & Utilities</i>	<i>Citizenry of Good Health & Well Being</i>	<i>Vibrant and Diverse Economy</i>	<i>Efficient & Effective Government</i>
General Government			X			X	X
Finance							X
Parks, Recreation & Forestry		X					
Judicial Offices	X						X
County Offices							X
Public Utilities				X			
Streets				X			
Public Safety	X		X				
Health & Hospitals					X		
Human Services			X		X		
Board of Public Service				X			X